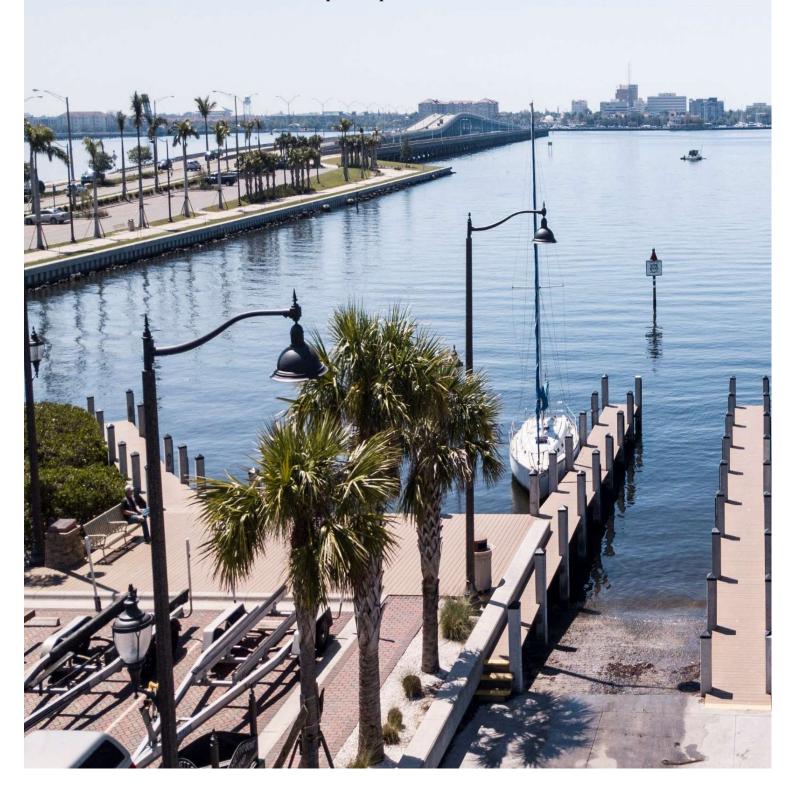
City of Palmetto 2019 Annual Budget

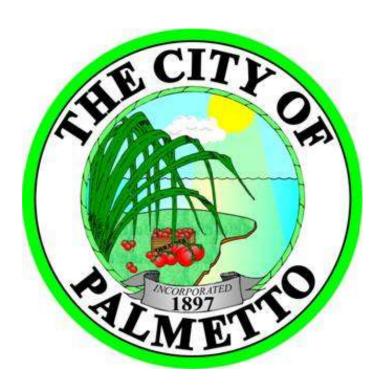
Fiscal Year 2018-2019

Adopted September 24, 2018



CITY OF PALMETTO, FLORIDA

FISCAL YEAR 2019 FINAL APPROVED BUDGET



Shirley Groover-Bryant Mayor

Brian Williams
Vice-Mayor
Commissioner, Ward 3

Harold Smith
Commissioner, Ward 1

Tambra Varnadore
Commissioner, Ward 2

Tamara Cornwell
Commissioner At-large

Jonathan Davis
Commissioner At-Large

Prepared by the Finance Department



GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Palmetto Florida

For the Fiscal Year Beginning

October 1, 2017

Christopher P. Morrill

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Budget Presentation to the City of Palmetto, Florida for its annual budget for the fiscal year 2017-2018 beginning October 1, 2017.

In order to receive the award, a governmental unit must publish a budget document that meets program criteria as a policy document, operations guide, financial plan, and as a communications device.

Fiscal year 2018 is the ninth consecutive year that the City has received this prestigious award. The budget for fiscal year 2019 will also be submitted for the award.



TABLE OF CONTENTS

Introduction Section	
Distinguished Budget Presentation Award Fiscal Year 2018	
Table of Contents	
Introduction to the Budget Document	
Budget letter	13
Palmetto-Preserving the Past Building Our Future	19
Mission Statement, Long-Term Goals, Short-Term Goals	23
City Facts	2!
City Demographics	26
City of Palmetto City Limits	27
List of Principal Officials	28
Organizational Chart	29
Budget Summary	
Budget Process	
Budget Calendar	33
2018 Budget Assumptions	34
Budget Resolutions - Millage	38
Budget Resolutions - Operating	39
Budget Resolutions - Capital Improvement Program	41
Budget Breakdown - All Funds	45
Where the Money Comes From and Where It Goes	46
FY2018 Budget Summary	47
All Funds Summary	48
Policies and Planning	
Financial and Accounting Policies	
Accounting Policies	
Financial Structure	
Fund Structure Summary	
Fund and Function Chart	
Financial Policies	
Investment Policy	
Financial Reserve Policy	
Use of Fund Balance	
Budget Policy	
Procurement Policy	
Capitalization Policy	
Debt Management Policy	
Debt Service	67



TABLE OF CONTENTS

Personnel	
Personnel Budget	71
Personnel Cost for FY2019	73
Personnel Costs Summarized	74
History of Staffing Levels	75
Governmental Funds	
General Fund	
Description and overview	79
Fund Summary	80
General Fund Revenues/Sources	85
Revenues - Analysis and Forecasting	87
General Fund Organizational Chart	94
Cost Centers	
City Clerk	
511 - Mayor and Commission	95
512 - City Clerk	101
513 - Information Technology	113
514 - City Attorney	121
515 - Finance	125
516 - Human Resources	133
579 - Events and Facilities	139
Police Department	
521 - Police Department	147
Public Works	
523 - Code Enforcement	
540 - Public Works Administration	169
543 - Planning Department	179
549 - Fleet Department	185
572 - Parks and Recreation	193
524 - Building Department	202
701 - Grants	208
Community Redevelopment Agency Fund (CRA)	
Description and overview	
Fund Summary	
CRA Revenues	213
Revenues - Analysis and Forecasting	215
Cost Centers	
EEO CDA	217



TABLE OF CONTENTS

Road and Bridge Fund	
Description and overview	229
Fund Summary	
Road and Bridge Revenue	231
Revenues - Analysis and Forecasting	233
Cost Centers	
541 - Streets Department	236
Enterprise Funds	
Description and overview	247
Enterprise fund graphs	249
Revenues - Analysis and Forecasting	251
Enterprise Funds Organizational Chart	253
Solid Waste Fund	
Fund Summary	257
Revenues	258
Cost Centers	
534 - Solid Waste Department	259
Water and Sewer Fund	
Fund Summary	268
Revenues	269
Cost Centers	
532 - Cross Connect	271
533 - Water Department	277
535 - Sewer Department	
536 - Customer Service Department	
537 Waste Water Treatment Plant (WWTP)	305
Stormwater Fund	
Fund Summary	
Revenues	312
Cost Centers	
538 - Stormwater Department	313
Reuse Fund	
Fund Summary	
Revenues	325
Cost Centers	
539 - Reuse Department	326



TABLE OF CONTENTS

Capital	l Improvem	ents

Capital Improvement	333
Capital ImprovementProcess	333
Challenges for the Funding of Capital Purchases	
Funding Options	
Operating Capital Budget	340
Capital Projects from CRA	
Joint Capital Projects Fund Summary (Fund 390)	342
Joint Capital Projects Fund (Fund 390) - Revenue and Expense Detail	343
Capital Improvement Program (CIP)	344
Capital Project Fund Summary (Fund 301)	346
Capital Projects Fund (Fund 301) - Revenue and Expense Detail	347
5-Year CIP Plan	
2019 CIP Funding List	
2019 CIP - Fund Balance Usable for Capital Projects	351
CIP Budget Worksheet	352
CIP Project Sheets	353
Infrastructure Sales Tax Projects	370
Appendix	
Glossary of Terms	373
Acronyms	381



Introductions to the Budget Document

The City of Palmetto Annual Budget provides citizens, staff, and other readers with detailed information about the City's operations. The Annual Budget serves as a:

- Policy document to describe financial and operating policies, goals, and priorities for the organization;
- Financial plan to provide revenue and expenditure information by fund, cost center, category and account;
- Operations guide to describe the goals and objectives for the fiscal year; the workload measures to track the activities performed; and the general workforce trends; and as a
- Communications device to provide information on planning processes, budgetary trends, and integration of the operating and capital budgets.

Please note that the page numbers correspond to the pdf file.

Introductory Section (pages 9-30)

This section simply introduces the budget and the City to its readers. It includes the Budget Letter from the City Clerk, a brief history of the City, the City's Mission Statement and goals, and statistics and operational information about the City.

Budget Summary Section (pages 31-52)

The section details the steps taken to compile, present to Commission and approve the 2019 Budget. It includes the timeline and the final resolutions approved by Commission for both the operating and capital improvement budgets. Several consolidated schedules and graphs of all City funds are presented to give an overall perspective of the budget as well as historical, estimated and projected fund balances.

Policies (pages 53-70)

The City policies outlined in this section include: Accounting (including fund structure), Investments, Reserves, Budget, Procurement, Debt, and Capitalization.

Personnel Budget (pages 71-78)

This communicates to the reader a brief history of the City's personnel budgets and positions. Information, both historical and for 2019, is provided in detail as well as comparative summary data.

Pg 9 Final: 09/24/2018



Operating Budgets

The operating budget is used by City staff on a daily basis. It is the guidebook by which all transactions are funded and for this reason is provided in great detail. This information is provided by fund and cost center for the operating revenues and expenses with the Capital Improvement budget as a separate section. The governmental funds are provided in the following order:

- Fund description
- ➤ Fund summary including revenue and expenses for all cost centers showing beginning and ending fund balance for 2017 actual, 2018 budget and projected and 2019 adopted budget.
- All revenues for the fund including actual 2017 amounts, 2018 budget and projected and adopted budget for 2019.
- Revenue analysis and forecasting.
- > Fund organizational chart
- Individual Cost Centers for the fund includes a cover sheet detailing the Cost Center, a summary of the expenses for 2017 and 2018, and the itemized budget for 2019.

The information for the governmental funds is as follows:

General Fund – Fund #001 – (pages 79-210) Community Redevelopment Agency (CRA) – Fund #190 – (pages 211-228) Road and Bridge Fund – Fund #307 – (pages 229-246)

The Enterprise Fund information is arranged as follows: (pages 247-332)

- Fund descriptions of all enterprise funds.
- ➤ Revenue analysis and forecasting with graphs for all enterprise funds.
- Organizational Chart for all enterprise funds
- ➤ Individual enterprise funds to include:
 - o Fund summary including revenue and expenses for all cost centers showing beginning and ending fund balance for 2017 actual, 2018 budget and projected and 2019 adopted budget.
 - o All revenues for the fund including actual 2017 amounts, 2018 budget and projected and adopted budget for 2019.
 - o Individual Cost Centers for the fund includes a cover sheet detailing the Cost Center, a summary of the expenses for 2017 and 2018, and the itemized budget for 2019.

The information for the enterprise funds is as follows:

Solid Waste Fund – Fund #403 – (pages 257-267) Water and Sewer Fund – Fund #432 – (pages 268-310) Stormwater Fund – Fund #440 – (pages 311-323) Reuse Fund – Fund #460 – (pages 324-332)

Pg 10 Final: 09/24/2018



Capital Improvements Section (pages 333-372)

This section presents the City's capital improvement plans that are budgeted for 2019. It includes the budgeting process, funding challenges, mission fulfillments and a summary of the capital purchases. These capital items are from the operating budget, the Joint Capital Projects fund for the capital projects which are funded jointly by CRA, the City and grants, and the 5-year CIP program. The associated budgets and individual project sheets for the 2019 year are included.

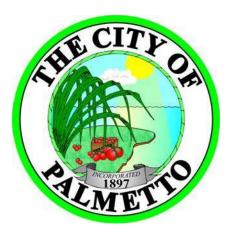
Appendix (pages 373-382)

This section contains:

- a glossary of terms
- a listing of acronyms

Pg 11 Final: 09/24/2018





"We are a nation of communities . . . a brilliant diversity spread like stars, like a thousand points of light in a broad and peaceful sky."

George H. W. Bush

Pg 12 Final: 09/24/2018



October 1, 2018

Mayor, City Commission, Citizens of Palmetto:

In accordance with Florida State Statutes, the City of Palmetto budget for fiscal year 2019 is presented.

Many years ago, the City Commission had a vision to make the mission of the City of Palmetto to be dedicated to enhancing the quality of life of its citizens by providing those services which ensure a safe and healthy community. The elected officials and city staff have worked diligently to keep that mission foremost in its endeavor to provide services to the citizens while enhancing the city as a whole.

During the budget process for fiscal year 2019, City Commission indicated that their goals continue to be:

Develop, provide and maintain a family-friendly, small town atmosphere through the City's:

- appearance
- safety
- services
- economic stability
- infrastructure
- historic preservation

However, staff and Commission were faced with multiple challenges to make those goals happen. Some of the challenges were related to shrinking of state revenues, increasing personnel and health insurance costs, aging infrastructure, and increasing safety issues. These challenges are partially mitigated by the fact that property values continue to increase since bottoming out in 2013.

Current Challenges/Current Solutions

No formal planning session was held by City Commission to develop goals and objectives for fiscal year 2019. However, with each issue discussed by the Commission, it was clear that our biggest challenges would include retention of personnel, technology, and infrastructure needs. Operational budgets still faced some challenges, but the cost cutting and efficiency initiatives during previous years continued to prepare us for the current year. These cost reduction measures must be continually reevaluated with the goal of providing services to citizens and taxpayers, maintaining economic stability, ensuring safety of our citizens, updating the infrastructure and preserving the historic heritage of our City.

Going into the current year budget process, it was anticipated that ad valorem taxes would continue increasing at a slow pace after seeing 4% to 6% increases since Fiscal Year 2013. For FY2019, our preliminary tax roll based on Truth in Millage (TRIM) reflects a 4.93%. Property values have increased a total of 29.8% since fiscal year 2013, however, the values are still 12% lower than when they reached their peak in the 2008 tax year. Since fiscal year 2009, the millage rate has increased \$1.3 mils or 27.8% as a result of property values declines between 2009-2013 and rising cost during the same time period.

Pg 13 Final: 09/24/2018



Economic indicators have been favorable and the City expects values will continue to increase in the coming years, however at a slower pace. In addition, construction is underway at one of the larger residential developments within the City which will result in an increase in the tax base. This project is called Sanctuary Cove and has been approved for 1,100 housing units at build out. Other construction projects, such as the redevelopment on Riverside Drive, the two proposed hotels and a multi-unit apartment complex have the potential to increase the City's property value and ad valorem tax revenue.

Other General Fund revenues were a mixed bag as some increased in comparison to the previous year while others were lower. Communication taxes continue to decrease, however, the Utility Tax has increased in recent years.

In the November, 2016 election, the voters of Manatee County approved a new half-cent sales tax which is estimated to contribute approximately \$1,000,000 per year in additional City revenues that will be available to fund capital projects. In particular, this money may be used for capital projects related to transportation, public safety, and parks. The project list is located in Capital Improvement Section.

Funding for capital projects remains a high priority with the cost of improvements outweighing the overall availability of funds. With the passage of the half-cent sales tax, much needed improvements are planned for City buildings, parks and streets. The FY 2018 budget includes funding to update this utility rate study for water, sewer, stormwater and reuse rates to ensure we have sufficient dollars available to meet future capital funding needs. The results of this study are nearing completion and any proposed changes are anticipated to be implemented during FY2019. The half-cent sales tax revenues and revenues associated with the utility rate study has provided much need funding for capital projects throughout the City.

There continues to be obstacles to overcome in order to reach our objectives such as the City's personnel budget. Personnel costs represent 56% of the General Fund expense budget and 22.8% of the total City budget. From fiscal year 2009 to 2013, City wages remained relatively flat as a result of the economic decline and cost cutting initiatives, with the exception that employees received two onetime payments of \$1,000 in fiscal year 2011 and 2013. Employees began receiving wage increases again in 2014 and a salary study was completed during the fiscal year 2017 budget process resulting in a realignment of general employee wages to market value. The Police union contract was negotiated, approved and implemented in fiscal year 2019 for a three year term ending FY2021.

Personnel turnover has become another obstacle for the City. The turnover rate in fiscal year 2012 was 8% but by fiscal year 2018 it grew to be 14%. This turnover is due to several factors such as retirement, terminations for job performance, and employees leaving the City for other employment opportunities. In fiscal year 2018, of the nineteen who separated from the City were in the three from City Hall, seven from the Police Department and nine from Public Works Department.

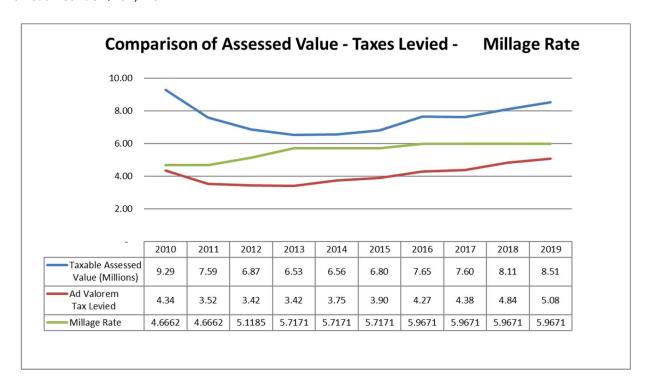
The fiscal year 2019 budget saw total personnel costs increase slightly or approximately 6.8%. This overall percentage is slightly higher than the previous year. This is due to the approval and implementation of the Police union contract, police pension rate increase and the creation of five new positions Citywide. In addition health insurance cost rose by 4.85%.

Even with aggressive cost cutting initiatives and rising property values, the City must be cautious as we move forward to improve the quality of services we provided to our residents. Costs continue to rise and the City

Pg 14 Final: 09/24/2018



must continue to ensure revenues will be available to support the operations. The millage remains unchanged at \$5.9671 for fiscal year 2019 which is 4.6% higher that the rolled back rate or the rate that would allow the City to collect the same amount of revenue compared to the prior year. This equated to approximately \$229,297 more in ad valorem revenue for the City, of which, \$91,821 will increase the TIF funds to CRA, leaving a net amount of \$137,476.



In recent years, the City has worked hard to reduce funding from the CRA as new CRA projects and incentive programs have become increasingly important to remove slum and blight. CRA has been experiencing a vast amount of changes during the last few years through a change in structure, governing board, and development of a well-defined CRA plan. As a result of these changes, the variety of programs and incentives within the CRA have increased and required use of TIF dollars to fund the new CRA programs which require reductions in the funding from CRA to the City for services rendered. However, the total budget reimbursement approved from the CRA to the City for fiscal year 2019 was \$28,731 higher for a total reimbursement of \$611,638. This is due to an increase in personnel cost in the Police Department and the carryover of CRA's request for an additional Code Enforcement Officer to assist in controlling code violations within the CRA District. All of CRA funding is for enhanced services provided by our Police Department within the CRA boundaries, however, every effort will be made in future years to continue to reduce this funding.

Enterprise funds have been able to continue funding daily operations and pay for several capital projects to meet the demands of aging infrastructure. The utility rate study was completed and implemented during fiscal year 2014. The rate increases has enabled the City to fund operations and capital projects as needed. As we look ahead implemented the anticipated rate during FY2019 will be critical to ensure we the funding available to complete many of the utility infrastructure projects in the coming years. Prior to 2014 rate study, maintenance to infrastructure was curtailed during the current economic crisis due to decreased funding. The fiscal year 2019 Capital Improvement Plan (CIP) of \$10.5 million was adopted in October and is being funded from a variety of sources including current revenues, fund balance, a new loan and grants. The five year plan

Pg 15 Final: 09/24/2018



calls for \$20.4 million in expenditures for a variety of projects. Many of these projects are discussed in further detail below.

Major Projects

In the coming year, grant funding will continue to be a priority to help fund the CIP projects that have been approved. The City has been successful in receiving a grant from the Department of Economic Opportunity Community Development Block Grant for \$750K for utility Infrastructure improvements between 10th Ave. West and 13th Avenue West between 10th Street West and 17th Street W. This project has just been awarded to a contractor and work will begin in the first half of 2019. The total budget for this project is over \$3 million and will be a significant improvement for the area.

We are entering the 3rd year of the ½ sales tax funding which provides funding for capital improvements in the areas of transportation, public safety, and park improvements. Several paving projects and park improvements are scheduled in the coming year and the City expects to release a competitive bid in early 2019 for the architectural services related to a new Police station. The old palmetto elementary site has been selected as the new location for the police department and efforts are underway to build the new facility at an estimated cost of \$8 million dollars.

The beauty, appearance and historic heritage are extremely important to City leaders. The CRA continued to focus on improving the gateways within the City. The redesign of Riverside Park included a new and living seawall which added beauty as educational experiences to all who visit the park. One of the more significant capital improvement projects for the City that will continue over the next several years includes a multi-modal redevelopment from Riverside Drive along 10th Ave West to 17th Street. The focus of this project will include pedestrian walkways, larger sidewalks, enhanced parking and streetscapes throughout the corridor. The CRA is providing the funding for this project and the Florida Department of Transportation (FDOT) and the Metropolitan Planning Organization (MPO) are matching the CRA contributions in the form of a grant. The total cost of improvements will approach \$6-\$10 million dollars over 5 years. This is combined with FDOT's project to enhance the riverside area, improving traffic and public transportation lanes, and begin the multi modal project throughout the City.

The CRA continues to use incentives to entice new businesses to the City. In particular, the CRA board has approved \$6 million dollars in Tax Increment Financing rebates for a proposed full service 240 room hotel at the convention center here in Palmetto. Construction is anticipated to begin later in 2019 and should provide significant tax revenue, jobs, and infrastructure improvements to the area.

Sutton and Lamb Parks have undergone major renovations with the covered sound stage and new public restrooms. Additional enhancements such as new playground equipment, walking trails, and covered pavilions are forthcoming. Once considered the jewels of the parks in Manatee County; Lamb and Sutton Parks are being revived to their highest level of public service. This redevelopment focuses on technology, architecture and entertainment. Sutton Park has been redesigned into a venue for parades, outdoor concerts and "movies in the park" and has become home to several annual events including the City's annual July 4th Celebration, the DeSoto Historical Society's Seafood Festival and the Taste of Manatee. The City also partnered with Manatee County and applied for a trails grant that would connect Palmetto to Bradenton and Manatee County. If approved, this would result in a multi-million dollar improvement for our area trail system.

Pg 16 Final: 09/24/2018



Great strides continue to be accomplished in the City's infrastructure. The long-awaited Aquifer Storage Recovery (ASR) is now complete and operational, enabling the City storage of reclaimed water during the rainy season and providing options in lieu of discharging excess completion to alleviate flooding in the City's Ward II area and additional reuse lines are being laid by City employees to provide irrigation to a larger portion of the City. In addition, great strides are being made to repair and improve the City's water and sewer lines, correct its inflow and infiltration (I&I) issues and prepare for expansion to the Wastewater Treatment Plant (WWTP). A \$4M SRF loan has been obtained to fund an equalization tank for the WWTP. The City is awaiting bids to build the facility and we expect to be underway with construction in 2019.

Funding for capital equipment purchases continues during the coming year. Some of the more notable capital equipment purchases include four patrol cars, mobile radios and in-car video systems. The Public Works Department will receive a brush chipper, several fleet trucks, tire machine, and three mowers. Other one time purchases totaling approximately \$66,000 are being funded with fund balance and include IT hardware replacement and city security enhancements. The results of the utilities rate study is nearing completion and we expect to implement proposed rate changes in 2019 after discussions with the Commission.

Meeting Goals

The Fiscal Year 2019 budget offers enhancements to the appearance of the City, protection to its historic heritage and preservation and a focus on improving the overall effectiveness and efficiency we deliver to our residents. The economic stability of the City and its citizens is guided by CRA and code enforcement efforts to protect the property values and by the City Departments in wisely spending the hard-earned taxpayer dollars. All funds are balanced and showing small surpluses to fortify the fund balances/net assets of the funds of the City.

Summary

The budget is one of the most important City documents, and every effort is made to ensure it is comprehensive and comprehendible. In addition to the many routine tasks associated with municipal government, the City of Palmetto is becoming proactive and assumed many significant projects that will positively impact the community for years to come.

As I submit the budget for fiscal year 2019, I would like to sincerely thank the Mayor and City Commission for the support, confidence and guidance given to the leadership team and myself this past year. Special thanks and appreciation are extended to the Finance Department and to the other Department Heads who have worked so diligently in the preparation of this document. This document will be submitted to Government Finance Officers Association (GFOA) for the seventh straight year to be awarded the Distinguished Budget Award. I look forward to another great year as we strive to deliver the highest quality public services to our citizens.

James R. Freeman, City Clerk

Pg 17 Final: 09/24/2018





"All great achievements require time."

Maya Angelou

Pg 18 Final: 09/24/2018



PALMETTO – PRESERVING THE PAST... BUILDING OUR FUTURE...

When you are in the City of Palmetto, you are treading in the moccasin tracks of the Timucan Indians, who settled the area around 1000 A.D. as well as the boot steps of Hernando DeSoto, the Spanish Conqistador who landed at what is now Shaws Point, in 1539. Intrepid pioneers, such as S.S. Lamb and John Harllee, followed, accepting the challenges of the future to build a hospitable, agricultural community. The area's fertile land, fabulous fishing, balmy breezes and abundant foliage along the river were difficult for anyone to resist. Our City is rich in history and heritage and promise of a bright future for our citizens.

Then and Now...

- The first road was built in 1846. The streets were paved in 1913 and 42 miles of streets are being maintained by the City in 2014. During 2018, the City and FDOT completed the realignment of 14th Avenue and 17th Street.
- Electric street lights came to Palmetto in 1912 and was powered by a diesel generator that was located at the Palmetto Fire Department that was located at 6th St and 10th Ave the location of the Agricultural Museum and has grown to 864 throughout the city.
- The population in 1889 was 300 and the 2010 census counted 12,606. The 2018 census estimate is 13,307.
- Lamb Park was the first city park in 1909 built on land donated by S.S. Lamb as a Christmas gift to Palmetto citizens. The city now has thirteen parks, including MLK Park that was recently completed in 2015. The focal point of the City has become Sutton Park and renovations began in 2012 in phases to include a new covered pavilion for concerts and new restrooms. The next phase is slated to include new playground equipment and a planned walking path. Sutton Park hosts the City's July 4th Celebration as well as the Taste of Manatee and DeSoto Historical Society's Seafood Festival. Each month the City hosts the Movie In The Park as a free family event.
- The City's Historical Park, across the street from Sutton Park, houses several buildings from the early days of the City Carnegie Library, the original post office, the one room school house and the Agriculture Center housed in the old fire station. All landscaped with bricks taken from the old streets. In 2018, the Carnegie Library was renovated with a grant from the Florida State Department of Historic Resources.
- The Manatee County Fair was started in 1916 and in 1950 the fairgrounds were built in the city. In 2016, the County Fair celebrated its 100th birthday. The City now hosts a number of events including the annual July 4th celebration, Multi-Cultural Festival, MLK Parade and Children's Parade.
- Victory Bridge was built in 1919 across the Manatee River to Bradenton. A hurricane
 destroyed the bridge in 1926 and it was replaced by the Green Bridge in 1927. This bridge
 was later replaced by a modern bridge and a portion of the original Green Bridge remains as

Pg 19 Final: 09/24/2018



a fishing pier in the City. In 2019, FDOT and Manatee County will complete a 10 foot wide pedestrian path across the bridge.

- The seawall around the Green Bridge fishing pier was replaced during fiscal year 2016 with an environment friendly concept. Approximately 1,000 feet of seawall was replaced along the shoreline leading to the fishing pier. A Living Seawall was then installed to minimize wave energy that causes erosion as well as create a habitat for marine life.
- The City began using Manatee County Water System in 1963 after Lake Manatee was built. The City provided additional customer base to assist in the County bonding the project, even though the City operated its own potable water plant.
- The sewer system was installed in 1913 and now consists of 49 miles of piping and the City's Waste Water Treatment Plant treats and average of 1,200,000 gallons of sewage daily with peaks above 2 million gallons during the rainy season.
- The reclaimed water system was started in the 1990's and now consists of 23 miles of lines. Storage capacity, in the form of an aquifer storage and recovery (ASR) well was completed during 2018, increasing the City's capability of providing year-round irrigation to its customers and virtually eliminates the need to discharge into the bay. In fiscal year 2019, the City will install more reuse lines to provide the service to a greater number of customers.
- The first City debt was \$1,500 in 1894 for a schoolhouse. The City's debt is currently \$17 million which was mostly for infrastructure and equipment in the form of qualified bank loans and capital leases. The City anticipates additional debt in fiscal year 2019 of \$8 million for New Police Department.
- The CRA was formed in 1985 to relieve the slum and blight in 29.76% of the City where approximately 38.11% of the population lives. In fiscal year 2011, the boundaries of the CRA was expanded and the Agency extended to sunset its existence in 2042.
- Since the inception of the CRA, it has been instrumental in changing the look of the City with improvements to 5th Street, Sutton Park, the new MLK Park, the replacement seawall and the living seawall. The look is to future projects including a new hotel at the Civic Center, the Multi-modal corridor, and additional improvements to the City's waterfront.
- During fiscal year 2018, the City of Palmetto and the CRA in partnership with a developer to construct a 240 full service hotel located adjacent to the Bradenton Convention Center. As part of this development, the CRA board has agreed to provide a TIF rebate up to 6 million to be paid over the life of the CRA.

The City's long-term plan is to develop, provide and maintain a family friendly small town atmosphere in appearance, services, infrastructure, safety, economic stability and historic preservation. Palmetto has always been a tight-knit community with deep roots in its historic heritage and its leaders have a strong desire to maintain that heritage while building a progressive future for its children.

The City's plans for the future include further development and enhancement of its park system and core areas of the city.

Pg 20 Final: 09/24/2018



- Sutton Park new covered stage area and restrooms completed new playground and walking track planned.
- Multi-Modal Corridor planned to redevelop an old north-south corridor though the City's
 urban core and will allow for all types of non-standard transportation such as walking,
 jogging and biking. A project the City is partnering with SWFWMD and FDOT was completed
 in fiscal year 2017 to construct the first phase of the Multi-Modal Corridor.

The services provided by the City to its citizens are much like other cities however, being a city over 100 years old presents many problems in maintenance and upgrading the city's infrastructure.

These challenges in infrastructure include:

- Funding for the pay-as-you-go CIP is limited and in some funds have drained usable fund balance to low levels.
- Aging water and sewer lines causing line breakage and sewer backups
- Maintenance in the wastewater treatment plant equipment
- Drainage of stormwater in areas that experiences flooding during heavy rains.
- Inflow and infiltration (I&I) caused by stormwater and groundwater entering into sanitary sewer systems through cracks and/or leaks
- Dispensing or storage of reclaimed water as an alternative to dumping treated water into area waterways
- Aging City facilities including the Police Station with structural issues and the department's spatial needs.
- Maintenance of roadways to alleviate potholes and other annoying obstacles.

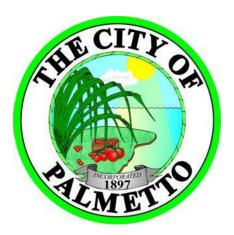
Other challenges include:

- Ensuring the utility rates are matched with operational and maintenance needs. A new rate study for water, sewer, stormwater and reuse fees was budgeted for fiscal year 2018 and will be implemented in FY2019.
- Increased turnover in employees.
- Keeping up with increasing wage and benefit costs while attempting to keep employees paid at market value.

The City of Palmetto and its citizens have met and overcome many challenges over the past one hundred fifteen years including a Yellow Fever epidemic, storms, economic and agriculture hardships. Our citizens have continually pulled together to meet the challenges head-on and make the City a good place to live, raise their families, preserve the past left to them by the city founders and build for a bright future.

Pg 21 Final: 09/24/2018





"Long-range planning does not deal with future decisions. It deals with the future of present decisions."

> Peter F. Drucker (1909-2005) U.S. Management consultant

Pg 22 Final: 09/24/2018



Mission Statement

The City of Palmetto is dedicated to enhancing the quality of life of its citizens by providing those services which ensure a safe and healthy community.

Long Term Goals

By 2025, the City will develop, provide and maintain a family friendly small town atmosphere in:

Appearance... Infrastructure... Economic Stability...

Services... Safety... Historic Preservation....

Short Term Goals to Achieve the Long Term Goals

These initiatives will continue to be implemented and/or accomplished to achieve the long-term goals:

Appearance Improve, beautify and enhance the downtown core of the city as well as other

possible areas outside the downtown core. This will in turn increase the tax base of the City and provide additional tax monies to be used to provide

services.

Services Increase reclaimed water service from present levels to 90% of the city.

Improve the efficiency of all utility services billed to the customer. Provide quality/efficient/courteous services to Palmetto citizens each and every day

of the year.

Infrastructure Maintain utility rates to provide additional revenues to be used to fund much

needed utility capital projects in the City. Other funds available for capital projects are very limited and projects will be prioritized and assigned

according to greatest need.

Safety Make the areas of the city which are more prone to crime, safer.

Maintain/improve the WWTP and all infrastructure, in an effort to keep the environment safe for the City's citizens and wildlife. Provide well lighted and

safe public areas.

Economic Stability Economic stability for both the City and her citizens. Strive to maintain and

stimulate property values that declined during the recession but have begun to increase again. Difficult decisions however, continue to be made to ensure

the City's and her citizens stability both financially and physically.

Historic Preservation The City's rich heritage is very important to the city leaders and the citizens.

The City will continue to maintain and enhance the Historic Park, as well as

other historical parts of the city.

Pg 23 Final: 09/24/2018



<u>City-wide Initiatives to Achieve the Long Term Goals</u> <u>Completed in Fiscal Year 2018 or to start in Fiscal Year 2019</u>

Appearance

- Landscaping installed at southern gateways to the City and other locations
- New enhancements to parks, other than Sutton Park, through the new halfcent sales tax implemented January, 2017
- Purchased playground equipment through new half-cent Sales Tax.

Services

- Provide new and improved park areas Sutton, Lamb, MLK, Riverside, Hidden Lake and Taylor parks
- Maintain current level of services in all areas of the City
- Increase reclaimed water services to the City through additional lines and the new ASR Well
- Design and build new Equalization Tank to make WWTP run more efficiently especially during peak seasons.

Infrastructure

- Effectively use the increased user fees to fund CIP projects for utility infrastructure
- Obtain and maintain grants to fund projects such as: Riverside area, Multimodal Trail, Utility improvements
- Obtained low cost SRF loan to install necessary improvements to WWTP

Safety

- Safety improvements to public areas additional lighting, security cameras
- Additional police officers in high crime areas
- Design and build new police station planned for higher visibility

Economic Stability

- Property values increased 5.0% for FY2019
- All governmental funds and three of the four enterprise funds meet the minimum 3 month fund balance requirement.
- Consistent review and revision of all financial policies
- New business revitalized old vacant shopping center

Historic Preservation

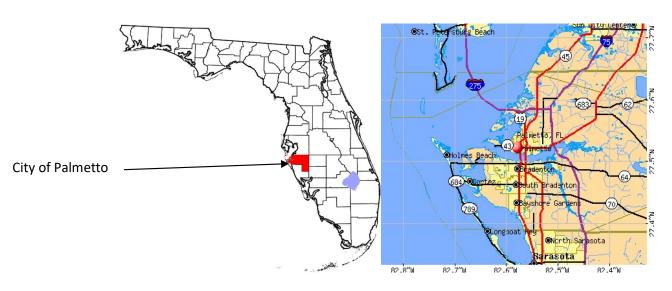
- Continued maintenance to the Historic Park and other historic parts of the City
- Future multimodal trail connecting the historic parts of the City.
- Improvements to Historic Park and Carnegie Library



CITY OF PALMETTO MANATEE COUNTY FLORIDA

Website: www.palmettofl.org

Zip Code: 34221



CITY FACTS

Date of Incorporation June 15, 1897

Form of Government Mayor and Commission

Size 7 square miles

Population 2010 Census: 12,606

2018 Estimated: 13,307

2019 Assessed Property Value \$851,616,557

Infrastructure:

City Services Provided Police, Water, Sewer, Garbage, Stormwater, Reclaimed Water

Parks 13 parks, 100.79 acres

Streets 42 miles Traffic signals 12
Street Lights 928 Tennis courts 1

Water mains 73.85 miles Sewer pipes 67.76 miles Storm drains 27.30 miles Reclaimed water pipes 32.54 miles

City Buildings City Hall, 516 8th Avenue West

Public Works, 600 17th Street West

Police Department, 1115 10th Street West

CRA, 517 4th Street West

Pg 25 Final: 09/24/2018



CITY DEMOGRAPHICS

Source-www.city-data.com/city/Palmetto-Florida.html Information based on 2016

Estimated median household income	\$42,263	Florida median household income \$ 50,860
Per capita income	\$25,947	
Median Age in Palmetto	42.1	Florida Median Age 47.7
Median house/condo value	\$137,000	Florida median house/condo value \$197,700
Unemployment-September, 2016	5.1%	Florida Unemployment-September, 2016 5.4%
Median Property Taxes with mortgages	\$1,345	Median Property Taxes without mortgage \$1,026

For Population 25 years and over in Palmetto:

83%	High School education or higher
20.6%	Bachelor's degree or higher
7.2%	Graduate or professional degree
25.6 minutes	Mean travel time to work

Nearest City:

Population <50,000	1.5 miles	Bradenton
Population 50,000+	13.1 miles	Sarasota
Population 200,000+	18.8 miles	St. Petersburg

Educational Centers:

Within City Limits: Palmetto Elementary, Lincoln Middle School, Palmetto High School

Private Schools: Manatee School for the Arts, Palmetto Christian School

Colleges/Universities

State College of Florida – Bradenton – 6 miles

University of South Florida – St Petersburg campus – 17 miles

University of Tampa - Tampa - 30 miles

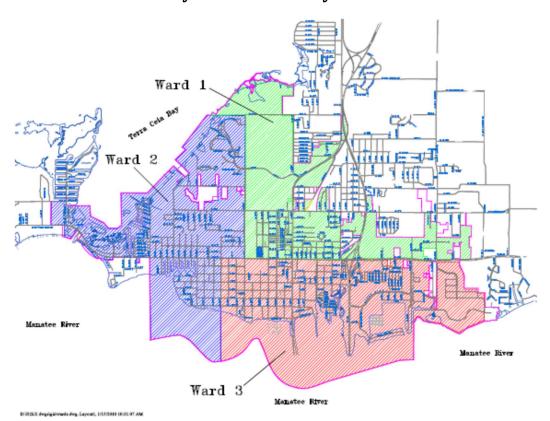
Principal Taxpayers in 2017:

<u>Taxpayer</u>	<u>Taxable Assessed Value</u>	Percentage of
		Total Assessed Value
Wal-Mart Stores East LP	\$12,445,741	1.54%
Palm Bay MHC Holdings, LLC	\$10,873,823	1.34%
Florida Power and Light Co.	\$10,476,837	1.29%
Colonial Manor MHC Holdings LLC	\$10,144,271	1.25%
SS Palmetto LLC	\$ 7,575,067	0.94%
Palmetto Dunes LTD	\$ 7,145,692	0.88%
Pacific Tomato Growers LTD	\$ 6,830,427	0.84%
Palmetto Mobile Home Club Inc.	\$ 6,759,413	0.83%
Sanctuary Cove (Bradenton) ASFI VI LLLI	\$ 6,237,191	0.77%

Pg 26 Final: 09/24/2018



City of Palmetto City Limits



Elected Officials

Mayor	Shirley Groover Bryant	Term - Nov., 2016 to Nov., 2020	mayor@palmettofl.org
Ward 1	Harold Smith	Term - Nov., 2018 to Nov., 2022	hsmith@palmettofl.org
Ward 2	Tambra Varnadore	Term - Nov., 2018 to Nov., 2022	tvarnadore@palmettofl.org
Ward 3	Brian Williams	Term - Nov., 2018 to Nov., 2022	bwilliams@palmettofl.org
At-Large	Tamara Cornwell	Term - Nov., 2016 to Nov., 2020	tcornwell@palmettofl.org
At-Large	Jonathan Davis	Term - Nov., 2016 to Nov., 2020	jdavis@palmettofl.org

Staff

City Clerk	James R. Freeman	941-723-4570	jfreeman@palmettofl.org
Public Works Director	Allen Tusing	941-723-4580	atusing@palmettofl.org
Deputy Director – Public Works	Mohammed Rayan	941-723-4580	mrayan@palmettofl.org
Chief of Police	Scott Tyler	941-723-4887	styler@palmettofl.org
CRA Executive Director	Jeff Burton	941-723-4988	jburton@palmettofl.org
Finance Director	Cheryl Miller	941-723-4570	cmiller@palmettofl.org
City Planner	Karla Owens	941-723-4580	kowens@palmettofl.org
Assistant City Clerk	Amber Foley	941-723-4570	afoley@palmettofl.org
Human Resources Administrator	Paula Hall	941-723-4570	phall@palmettofl.org
Purchasing Agent	Nixa Haisley	941-723-4570	nhaisley@palmettofl.org

Pg 27 Final: 09/24/2018



Fiscal Year 2019 Budget List of Principal Officials

Elected Officials

Shirley Groover Bryant Mayor

Brian Williams
Vice Mayor, Ward 3
Tamara Cornwell
Commissioner At-Large
Jonathan Davis
Commissioner At-Large
Harold Smith
Commissioner, Ward 1
Tambra Varnadore
Commissioner, Ward 2

Office of the City Clerk

James R. Freeman City Clerk

Amber Foley Assistant City Clerk Cheryl Miller Finance Director

Public Works

Allen Tusing Director

Vacant Deputy Director of Public Works
Grace Johnson Public Works Administrator
Karla Owens Development Services Director

Police Department

Scott Tyler Police Chief
Mike Stinson Captain
Lorenzo Waiters Captain

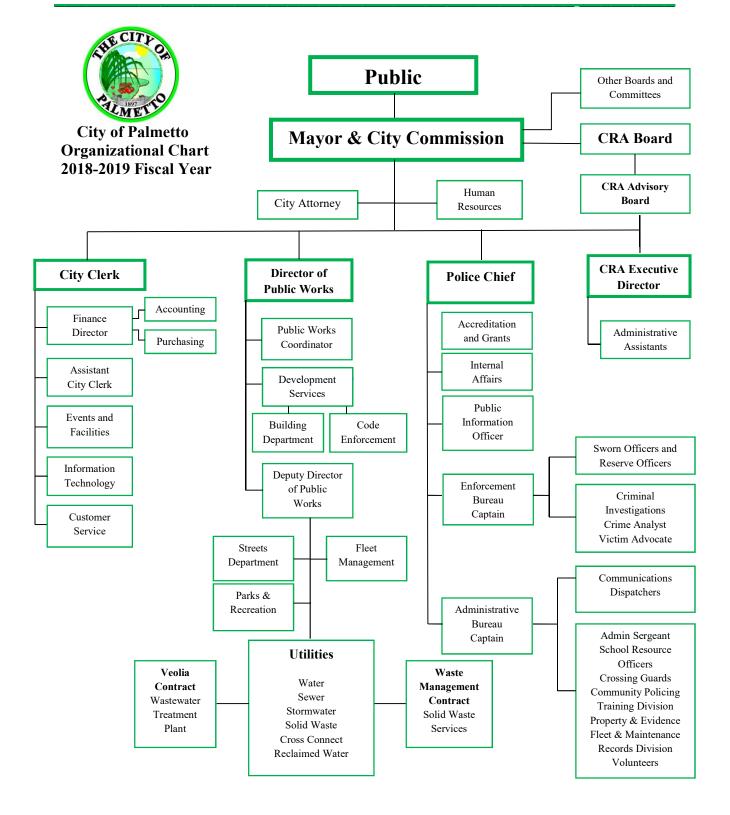
Community Redevelopment Agency

Jeff Burton Director

City Attorney

Mark Barnebey City Attorney





Pg 29 Final: 09/24/2018





"The very essence of leadership is that you have to have vision. You can't blow an uncertain trumpet."

Theodore Hesburgh

Pg 30 Final: 09/24/2018



THE CITY OF PALMETTO BUDGET PROCESS

The Budget: The Process Begins...

The Budget process is key to the development and implementation of the City's long and short term plans. The process is designed to assist management in the development of those plans and goals to ensure that Palmetto remains a unique family-friendly community providing quality services to the citizens.

The City budgets resources on a fiscal year, which begins October 1st and ends on the following September 30th. A budget calendar is prepared defining timelines for the budget process, workshops, TRIM compliance and Budget Hearings.

The budget process itself begins in the month of May prior to the coming fiscal year. Throughout the year, the Mayor, City Commission and City staff, collaborate on establishing a mission and broad goals for the community, and staff develops the short-term goals for the coming year based on information gleaned from the City Commission. The Finance Department collects information on expected revenue as well as fixed costs and uncontrollable changes in revenue and expenses.

The Mayor and City Commission's feedback from the goal setting and the estimates of expected revenue and expenses provides the groundwork and starting point for staff to begin framing the Operating and Capital Improvement Plan (CIP) budgets. Staff then begins the process of developing the budget for each cost center and enters the budget items into the budget software. The Finance Department is responsible for data entry of all personnel, benefits, debt service, insurance, transfers and contracted expenses. The decision to increase wages and benefits is based on benefits cost estimates and revenue forecasts.

The County Property Appraiser issues the initial Truth in Millage (TRIM) information on the property valuation for the City on, or about, July 1 and this begins the TRIM process which is required to be completed within 100 days. The City Clerk submits the first version of the budget in July with ad valorem tax revenue based on the valuation amount from the property appraiser and budget meetings begin. The City Commission must set the budget hearings and tentative millage rate, which can be lowered but not increased by August 4. Revenues and requested expenditures are reviewed by Commission on a cost center basis making changes to line item expenses as needed. Revenues are adjusted as additional information is received. The balanced Tentative Budget Resolution is required by mid-September and the Final Budget Resolution by the end of September or the first week of October depending on the starting date.

This process began on May 1st for the fiscal year 2019 budget with the initial distribution of budget packets to the cost centers to be returned to the Finance Department by May 29th. The initial version of the 2019 Budget was distributed to Commission on July 6th without any changes to wages and benefits. Version 1 was a balanced budget however, several questions remained unanswered

Pg 31 Final: 09/24/2018



including: revenue estimates from the state and county, PBA Union agreement and property insurance.

This year only two versions of the budget were presented to the City Commission before settling on the Tentative and Final budget. Version 2 was delivered to Commission August 27th and was balanced with no increase to ad valorem taxes. Few adjustments were made prior to the Tentative Budget in the form of truing up insurance and personnel costs. The Tentative Budget was presented to City Commission September 10th with all funds balanced or in a surplus position and after many cuts and creative funding were engaged since the City Commission had denied any increase in the millage rate. The Final Budget was adopted on September 24, 2018 with the second public hearing. The five year capital improvement plan was first presented to City Commission on August 27th, and presented again and adopted on October 1, 2018.

Fiscal Year 2019 the City is budget separately infrastructure half-cent sales tax. Manatee County voters approved a half-cent sales tax which began January 1, 2017 and was to be used for capital projects and infrastructure. The projects that were considered for 2019 included enhancements to parks, road paving, and a new police station. The sales tax will sunset in fifteen years, end of 2032 and leveraging the revenue for larger projects is being considered. The half-cent sales tax budget was approved by separate resolution on October 16th, 2018.

Pg 32 Final: 09/24/2018



Budget Calendar Fiscal Year 2018-2019

May, 2018

S	M	T	W	T	F	S
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

May 1	Budget Kickoff Meeting – Budget packets to Cost Centers
May 7	Regular Commission meeting – No budget action
May 21	Regular Commission meeting – No budget action
May 29	Budget due back from Cost Centers

June, 2018

S	M	T	W	T	F	S
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
	•	•		•		

June 4	Regular Commission meeting - No budget action
June 15	Budget discussion among Department Heads to cut budget
June 18	Regular Commission meeting - No budget action
June 22	Budget discussion among Department Heads to cut budget

July, 2018

S	M	T	W	T	F	S
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				
29	30	31				

July 1	Property Appraiser certifies taxable value to City
July 6	Version 1 budget submitted to Commission by staff
July 16	Regular Commission meeting - Version 1 discussed
July 18	Budget Meeting - Version 1 discussed
July 25	TRIM requirement - Return to Property Appraiser the proposed mill rate

August, 2018

S	M	T	W	T	F	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

Regular Commission meeting
Budget Meeting - Version 1 discussed
Budget Meeting - Version 2 discussed
Regular Commission Workshop

September, 2018

S	M	T	W	T	F	S
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

September10	Regular Commission meeting – TRIM required 1st Public Hearing and
	Approval of Tentative Budget
September 21	TRIM Advertisement in newspaper
September 24	Regular Commission meeting
September 24	TRIM required 2 nd Public Hearing – Adoption of Final Budget

October, 2018

S	M	T	W	T	F	S
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			
			•			

October 1	New fiscal year and beginning of 2019 Budget year
October 1	Regular Commission meeting; - Adoption of CIP and Discussion of half-
j	Cent sales tax budget
October 15	Regular Commission meeting - Adoption of half-cent sales tax

TRIM Dates - no Commission action	Commission meeting with budget action	Budget action with staff
TRIM requirements during Commission mtg	Commission meeting - no budget action	Important action affecting budget

Pg 33 Final: 09/24/2018



ASSUMPTIONS FOR 2019 BUDGET

The budget for fiscal year 2019 includes the following assumptions:

Ad Valorem

- General Fund ad valorem revenues levied are \$5,081,681 and are budgeted at 96%, or \$4,878,414 with the assumption of assessing a preliminary millage rate of \$5.9671. This is the same millage rate that was assessed last year. Gross taxable values have increased from 811,588,615 in FY 2018 to 851,616,557 or 4.93%. The millage rate of \$5.9671 is 4.60% higher than the roll-back rate of \$5.7049.
- Taxable value in the TIF area is up \$19.4 million for a total value of \$417 million or 4.9% higher compared to the previous year. The current year tax increment value is \$324 million compared to \$305 million in the previous year. This represents a 6.4% increase in increment revenue over last year. TIF monies from the City to CRA will equal \$1.857 million compared to \$1.746 million the previous year. TIF monies from Manatee County to the CRA are also projected to increase and are loaded at \$1.977 million versus \$1.859 million last year. This represents an increase of 6.4%.

Other Revenues

- All revenue estimates from the State of Florida have been received and the budget has been adjusted accordingly.
- The Police Department is requesting \$556,929 for the FY2019 Community Policing Innovation Plan (CPIP), which is funded by the CRA. The number of budgeted officers and overall ancillary costs are consistent with previous plans, with the increase from current year a result of the PBA negotiated salaries.
- Code Enforcement is requesting carrying forward the vacant Code Enforcement Officer position, funded by the CRA, into FY2019. The projected cost of this position is \$54,709.
- The Building Department is now balanced and using no Building Department Reserves.
- Utility revenues have been entered based upon current year projections. FY2018 represented the final year of the approved rate increases associated with the rate study that was approved in 2013. The City is currently in the beginning stages of a new rate study and its findings will be brought before Commission for review.
- The subsidy to Stormwater is \$208,193. The subsidy includes \$70,000 from Road and Bridge Fund, \$69,096 from Water, and \$69,097 from Sewer cost centers. This is \$42,193 higher than the FY2018. Stormwater fees have not been adjusted since October, 2008. A new rate study for Stormwater fees has been budgeted in FY2018 along with the other utility funds.

Fund Balance

Per the Fund Balance Policy Resolution 2018-12; refer to the Projected Fund Balance Levels on page 44.

• Stabilization Reserve: The City has determined to utilize <u>\$0</u> of the across all funds. (Fund Balance less than 4 months)

Pg 34 Final: 09/24/2018

THE CITY OF

CITY OF PALMETTO, FLORIDA 2018-2019 BUDGET

• Budget Contingency Reserve: The City has determined to utilize \$113,651 from General Fund for Contingency and One time Capital Expense and \$0 from Enterprise Funds. (Fund Balance Greater than 4 months and less than 5 months)

Wages and Benefits

- The budget contains 147 funded positions.
 - 108 full-time
 - 17 part-time
 - o 1 is in Finance
 - 9 are in PD 6 Crossing Guards, 2 Sworn Park Patrol, 1 Admin.
 - o 1 is in HR
 - o 1 is in Building
 - 5 are in CRA 4 Interns, 1 Strategic Planner
 - 6 Elected Officials
- Thirteen (13) vacant positions remain funded in the budget; 11 full-time and 2 part-time.
 - 1 Police Officer PD
 - 1 Corporal CRA PD
 - 1 Police Officer PD
 - 1 Code Enforcement Officer Code Enforcement (CPIP)
 - 2 Service Worker II Cross Connect
 - 1 Service Worker I Solid Waste
 - 1 Equipment Operator Stormwater
 - 1 Crew Leader Water
 - 1 Equipment Operator Solid Waste
 - 1 Parks Supervisor
 - 2 Interns CRA (PT)
- Five (5) new positions funded in the budget; 4 full-time and 1 part time
 - 1 Permit Technician Building
 - 1 Service Worker II Water
 - 1 Service Worker II Sewer
 - 1 Service Worker I Reuse
 - 1 Building Inspector Building (PT)
- The Commission and Mayor's salaries, as well general employees received a 3% increase over FY 2018. Sworn officers are budgeted based on the PBA Agreement adopted on 9/10/18.
- Pension costs are loaded based on the actuarial report received in January of 2018. The rate for PD increased from 25.81% in FY2018 to 26.83%. General Employees' pension decreased from 24.47% to 22.42%.
- The renewal cost for health insurance is 4.85% higher and Florida Blue Cross and Blue Shield will continue as our medical insurance vendor.

Pg 35



Expenses

- The budget for the City's Property, Casualty and Liability insurance increased by 10% based on the FY18 invoice.
- Cost allocation for General Fund support services methodology is consistent with prior years.
- The funding of one-time expenditures with fund balance is allowed by the budget policy and include:
 - Contingencies:
 - o Insurance Contingencies- \$40,000 (General Fund)
 - o Hurricane emergency supplies-\$7,500 total

Capital Expenses

• The following one-time capital expenditures are being funded with fund balance: General Fund - \$66,211

0	CH	IT Hardware – Server/Switch	\$28.600
		Exterior Tile Replacement	\$ 5,000
		Security Enhancement	\$ 5,000
		A/C Roof Unit	\$ 7,000
		Sutton Park – Commercial Fan	\$ 7,300
0	PD	Fitness Equipment	\$ 3,000
0	PW	Security Upgrade	\$ 8,311
		Office Furniture	\$ 2,000

• Capital Leases include the following (4 yr lease) \$423,557:

<u>PD</u>	
 4 Patrol Chargers 	\$138,200
 4 Coban EDGE In-car video 	\$ 24,000
 4 Mobile Radio 	\$ 17,600
Fleet	
• 1 Ford F-150	\$ 27,000
• 1 Tire Machine	\$ 10,325
<u>Parks</u>	
• 1 Ford F-350	\$ 40,000
• 3 Zero Turn Mowers	\$ 22,962
Events & Facilities	
• 1 Ford Transit	\$ 35,000
Road and Bridge	
 Vermeer BC1500 Brush Chipper 	\$ 68,470
Cross Connect Department	
• 1 Ford Transit	\$ 40,000

Pg 36

Final: 09/24/2018



FINAL – September 24, 2018

FISCAL YEAR 2019 BUDGET ASSUMPTIONS

The budget for fiscal year 2019 includes the following assumptions:

Ad Valorem

- General Fund ad valorem revenues levied are \$5,081,681 and are budgeted at 96%, or \$4,878,414 with the assumption of assessing a preliminary millage rate of \$5.9671. This is the same millage rate that was assessed last year. Gross taxable values have increased from 811,588,615 in FY 2018 to 851,616,557 or 4.93%. The millage rate of \$5.9671 is 4.60% higher than the roll-back rate of \$5.7049.
- Taxable value in the TIF area is up \$19.4 million for a total value of \$417 million or 4.9% higher compared to the previous year. The current year tax increment value is \$324 million compared to \$305 million in the previous year. This represents a 6.4% increase in increment revenue over last year. TIF monies from the City to CRA will equal \$1.857 million compared to \$1.746 million the previous year. TIF monies from Manatee County to the CRA are also projected to increase and are loaded at \$1.977 million versus \$1.859 million last year. This represents an increase of 6.4%.

Other Revenues

- All revenue estimates from the State of Florida have been received and the budget has been adjusted accordingly.
- The Police Department is requesting \$556,929 for the FY2019 Community Policing Innovation Plan (CPIP), which is funded by the CRA. The number of budgeted officers and overall ancillary costs are consistent with previous plans, with the increase from current year a result of the PBA negotiated salaries.
- Code Enforcement is requesting carrying forward the vacant Code Enforcement Officer position, funded by the CRA, into FY2019. The projected cost of this position is \$54,709.
- The Building Department is now balanced and using no Building Department Reserves.
- Utility revenues have been entered based upon current year projections. FY2018 represented the final year of the approved rate increases associated with the rate study that was approved in 2013. The City is currently in the beginning stages of a new rate study and its findings will be brought before Commission for review.
- The subsidy to Stormwater is \$208,193. The subsidy includes \$70,000 from Road and Bridge Fund, \$69,096 from Water, and \$69,097 from Sewer cost centers. This is \$42,193 higher than the FY2018. Stormwater fees have not been adjusted since October, 2008. A new rate study for Stormwater fees has been budgeted in FY2018 along with the other utility funds.

Pg 37 Final: 09/24/2018

CITY OF PALMETTO RESOLUTION NO. 2018-27

A RESOLUTION OF THE CITY OF PALMETTO OF MANATEE COUNTY, FLORIDA, ADOPTING THE FINAL LEVYING OF AD VALOREM TAXES FOR THE CITY OF PALMETTO FOR FISCAL YEAR 2019; AND PROVIDING FOR AN EFFECTIVE DATE

WHEREAS, the City of Palmetto of Manatee County, Florida, on September 24, 2018, adopted Fiscal Year Final Millage Rates following a public hearing as required by Florida Statute 200.065; and

WHEREAS, the City of Palmetto of Manatee County, Florida, held a public hearing as required by Florida Statute 200.065; and

WHEREAS, the gross taxable value for operating purposes not exempt from taxation within the City of Palmetto has been certified by the Manatee County Property Appraiser to the City Palmetto as \$851,616,557.

NOW, THEREFORE, BE IT RESOLVED by the City of Palmetto of Manatee County, Florida, that:

Section 1:

The Fiscal Year 2019 operating millage is 5.9671 mills, which is 4.60%

greater than the rolled-back rate of 5.7049.

Section 2:

The City of Palmetto has no voted debt service millage.

Section 3:

This resolution shall take effect immediately upon its adoption.

PASSED AND DULY ADOPTED, at a public hearing with a quorum present and voting, this 24th day of September, 2018 at 7:43 p.m.

CITY OF PALMETTO, FLORIDA, BY THE CITY COMMISSION OF THE CITY OF PALMETTO, FLORIDA

ATTEST: JAMES R. FREEMAN

City Clerk

City Clerk

Final: 09/24/2018

Pg 38

CITY OF PALMETTO RESOLUTION NO. 2018-28

A RESOLUTION OF THE CITY OF PALMETTO OF MANATEE COUNTY, FLORIDA, ADOPTING THE FINAL BUDGET FOR FISCAL YEAR 2019; AND PROVIDING FOR AN EFFECTIVE DATE.

WHEREAS, the City of Palmetto of Manatee County, Florida, on September 24, 2018, held a public hearing as required by Florida Statute 200.065; and

WHEREAS, the City of Palmetto of Manatee County, Florida, has determined that it is necessary and in the best interest of the City to establish a final budget for the Fiscal Year 2019.

WHEREAS, the City of Palmetto of Manatee County, Florida, set forth the appropriations and revenue estimate for the Budget for Fiscal Year 2019 in the amount of \$29,187,704.

NOW, THEREFORE, BE IT RESOLVED by the City of Palmetto of Manatee County, Florida, that:

Section 1:

The Final Budget for Fiscal Year 2019, as shown on Attachment "A" to this Resolution,

incorporated herein and made a part hereof, is hereby adopted.

Section 2:

This resolution shall take effect immediately upon its adoption.

PASSED AND DULY ADOPTED, at a public hearing with a quorum present and voting, this 24th day of September, 2018 at 7:45 p.m.

CITY OF PALMETTO, FLORIDA, BY THE CITY COMMISSION OF THE CITY OF PALMETTO, FLORIDA

SHIRLEY GROOVER BRYANT, MAYOR

ATTEST: JAMES R. FREEMAN

Gity Clerk

City Clerk

Pg 39 Final: 09/24/2018

ATTACHMENT A Fiscal Year 2019 Final Budget Resolution 2018-28

General Fund - #001		
Mayor & Commission		272,374
City Clerk		2,387,876
Information Technology		508,596
City Attorney		266,247
Finance		692,462
Human Resources		203,193
Events and Facilities		235,369
Police		4,830,793
Code Enforcement		225,049
Public Works Administration		742,558
Planning		221,284
Fleet Maintenance		271,737
Parks & Landscape		724,136
Building Department		504,040
Total General Fund Expenses	\$	12,085,714
	•	
CRA Fund - #190	\$	4,975,737
Road & Bridge Fund - #307	\$	1,818,893
Solid Waste Fund - #403	\$	2,260,729
Water and Sewer Fund - #432		
Cross Connect		276,429
Water Department		2,353,788
Sewer Department		1,506,596
Customer Service		617,648
Waste Water Treatment Plant		1,994,220
Total Water and Sewer Fund Expenses	\$	6,748,681
Stormwater Fund - #440	\$	985,025
Reuse Fund - #460	_\$	312,925

TOTAL CITY BUDGET

Pg 40 Final: 09/24/2018

29,187,704

\$

RESOLUTION NO. 2018-30

A RESOLUTION OF THE CITY COMMISSION OF THE CITY OF PALMETTO, FLORIDA, ADOPTING THE CAPITAL IMPROVEMENT PLAN BUDGET FOR FISCAL YEARS 2019-2023; AND PROVIDING FOR AN EFFECTIVE DATE.

WHEREAS, the City of Palmetto, Florida has determined that it is necessary to adopt a Capital Improvement Plan;

WHEREAS, it is necessary to provide budgetary authorization for the expenditure of these funds in Fiscal Year 2018;

NOW, THEREFORE, BE IT RESOLVED, BY THE CITY COMMISSION OF THE CITY OF PALMETTO, FLORIDA:

Section 1: The Capital Improvement Plan for 2019 through 2023 as shown on Attachment A to this Resolution is hereby adopted in the total amount of \$20,497,309.

Section 2: The Capital Improvement Plan Budget for the Fiscal Year 2019 as shown on Attachments A to this Resolution is hereby adopted in the amount of \$10,535,309.

Section 3: The budget for funding from fund balance/net position as detailed on Attachments B and included in Attachment A to the Resolution is hereby adopted in the amount of \$4,752,203.

Section 4: This Resolution shall become effective immediately upon its passage

PASSED AND DULY ADOPTED, in regular session, by the City Commission of the City of Palmetto, with a quorum present and voting, this 24th day of September, 2018.

Pg 41

CITY OF PALMETTO, FLORIDA BY AND THROUGH THE CITY COMMISSION OF THE CITY OF PALMETTO

SHIRLEY GROOVER BRYANT, MAYOR

ATTEST: JAMES R FREEMAN

By: Charle

Final: 09/24/2018



2019- 2023 CAPITAL IMPROVEMENT PLAN ATTACHMENT A

	Project Description	Supporting Fund	FY2018 PROJECTS CARRIED FORWARD		EW FY2019 FUNDING		FAL FY2019		FY2020		FY2021		FY2022		FY2023	Tot	al Project Cost
	Road Improvements			Т		Г						_			- 15		-
1	New Sidewalk Projects	Road & Bridge	\$ 130,000	s		\$	130,000	\$	65,000	\$	65,000	\$	65,000	\$	65,000	\$	390,000
	Subsystem #4 - Infrastructure	WAY- NO.		T													
2	Improvements	Road & Bridge	723,750	+		\$	723,750	_	30.3	-	- 8	_	*	_	79.5	_	723,750
	ROAD IMPROVEMEN	TS TOTAL	\$ 853,750	s	<u> </u>	5	853,750	\$	65,000	\$	65,000	\$	65,000	\$	65,000	\$	1,113,750
	Public Facilities		1	1		l										ı	
1	City Facility Security	General Fund	\$ 21,690) s	19,810	s	41,500	\$	25,000	\$	25,000	\$	25,000	\$	25,000	5	141,500
2	City Wide Facilities Upgrades	General Fund	77,059		9,441		86,500		25,000		25,000		25,000		25,000		186,500
3	Public Works Yard Lighting	N/A	3	Т			- 1		45,000								45,000
4	Public Administration Building	N/A		T	*		- 8				342,000		4,275,000				4,617,000
				T							*					\Box	-
	PUBLIC FACILITIES	TOTAL	\$ 98,749	\$	29,251	\$	128,000	_\$_	95,000	\$	392,000	\$4	1,325,000	\$	50,000	5	4,990,000
	Stormwater		l	1													
1	16th Ave Project - 5th to 6th Street	Road & Bridge	s s	\$	200,000	ŝ	200,000					1960				١,	200.000
			-	1		-			10.000	\$	10.000	5		_\$_		\$	200,000
4	Dredging Projects	Road & Bridge	111,550	+	90,000		201,550	-	10,000	-	10,000	-	10,000	_	10,000	\vdash	241,550
	STORMWATER TOTAL		\$ 111,550	5	290,000	s	401,550	\$	10,000	\$	10,000	\$	10,000	\$	10,000	s	441,550
	Water/Sewer	2		Γ													
1	WWTP Expansion	Water/Sewer	\$ 200,000	1 5	150,000	\$	350,000	s	12	s	727	s	2	s	- %	s	350,000
2	Equalization Basin & Equipment	Water/Sewer & Loan	4,337,428		**		4,337,428				163		**		39		4,337,428
3	WWTP Upgrades	Water/Sewer	349,481			Ţ	349,481		200,000		200.000		200,000		200.000		1,149,481
4	WWTP R&R	Water/Sewer	27,484	T	100,000		127,484		50,000		50,000		50,000		50,000		327,484
5	Lift Station Upgrades	Water/Sewer	293,980	T	95,678		389,658		100,000		100,000		100,000		100,000		789,658
6	Sewer Lines R&R	Water/Sewer	80,101		200,000		280,101		50,000		50,000		50,000		50,000		480,101
7	1&I Program	Water/Sewer	800,87	в	le:		800,878		400,000		400,000		400,000		400,000		2,400,878
	Water Lines R&R	Water/Sewer	297,08	1	180		297,087		150,000	_	150,000		150,000	_	150,000		897,087
- 1	Chloramines Injection System	Water/Sewer & Loan	210,57		50,000		260,575		130,000		130,000		130,000	_	130,000		260,575
	Subsystem #4 - Infrastructure	Transfer to total	210,57	1	50,000		200,573			_							200,373
<u>10</u> .	Improvements	* Water/Sewer & Loan	1,279,85		100,000		1,379,850	_		_	720	_		_		_	1,379,850
	WATER/SEWER T	OTAL	\$ 7,876,864	ş	695,678	\$	8,572,542	_\$_	950,000	\$	950,000	<u>\$</u>	950,000	\$	950,000	5	12,372,542
	Reuse																
1	PARS Expansion	Reuse	\$ 579,467	s		\$	579,467	_\$_	250,000	_\$_	250,000	\$	250,000	\$	250,000	s	1,579,467
	REUSE TOTAL		\$ 579,467	5		\$	579,467	_\$_	250,000	<u>s</u>	250,000	\$	250,000	\$	250,000	\$	1,579,467
	GRAND TOTAL	L	\$ 9,520,380	\$	1,014,929	\$1	0,535,309	\$1,	370,000	\$ 1,	,667,000	\$ 5	,600,000	\$ 1,	325,000	s	20,497,309

^{*} Carry forward funding includes CDBG Grant



2019 - 2023 CAPITAL IMPROVEMENT PLAN ATTACHMENT A

Project Description	Supporting Fund	1	FY2018 Funding Carried Forward		Current Revenue		City Fund Balance		ew Loan Funds		Grants		tal Funded Projects	Unf	unded	To	al FY2019 CIP
Road Improvements																	
1 New Sidewalk Projects	Road & Bridge	\$	130,000	\$		\$		\$		\$		\$	130,000	\$	91	\$	130,000
Subsystem #4 - Infrastructure 2 Improvements	Road & Bridge	_	573,750	_	-	_		_			150,000		723,750		4	_	723,750
ROAD IMPROVEM	ENTS TOTAL	s	703,750	s	*	\$	3.00	\$	*	\$	150,000	\$	853,750	\$		s	853,750
Public Facilities																	
1 City Facility Security	General Fund	\$	21,690	\$	- 4	\$	19,810	s	4	5	945	s	41,500	s	3	l .s	41,500
2 City Wide Facilities Upgrades	General Fund	1 Ť	77,059	-	-	_	9,441		-		541	4	86,500	-		Ť	86,500
3 Public Works Yard Lighting	N/A																
4 Public Administration Building	N/A		787		- 2		T.				4		2				
PUBLIC FACILIT	IES TOTAL	\$	98,749	s	- 8	\$	29,251	\$		\$		\$	128,000	s	:2	\$	128,000
Stormwater			-							_							
1 16th Ave Project - 5th to 6th Street	Road & Bridge	s		\$		\$	200,000	5		\$		\$	200,000	\$		\$	200,000
2 Dredging Projects	Road & Bridge		111,550				90,000						201,550				201,550
STORMWATE	R TOTAL	\$	111,550	\$	-	\$	290,000	\$		5	-	s	401,550	\$	9	\$	401,550
Vater/Sewer																	
1 WWTP Expansion	Water/Sewer	\$	200,000	\$	150,000	\$	-	_\$_	<u> </u>	\$		_\$_	350,000	s		_\$_	350,000
2 Equalization Basin & Equipment	Water/Sewer & Loan	_	4,337,428			_	343		*		34		4,337,428		- 14		4,337,428
3 WWTP Upgrades	Water/Sewer		349,481			_				_			349,481				349,481
4 WWTP R&R	Water/Sewer	_	27,484		100,000		20		¥		7.		127,484		24		127,484
5 Lift Station Upgrades	Water/Sewer	_	293,980		95,678		190		;¥:		₹#		389,658		94		389,658
6 Sewer Lines R&R	Water/Sewer		80,101		200,000		-		-				280,101				280,101
7 I&I Program	Water/Sewer		800,878				-						800,878				800,878
8 Water Lines R&R	Water/Sewer]	297,087		A		200		2				297,087		- 2		297,087
9 Chloramines Injection System	Water/Sewer & Loan	_	210,575	_	50,000	_		_	- 1	_		_	260,575				260,575
Subsystem #4 - Infrastructure 10 Improvements	Water/Sewer & Loan		679,850		100,000		-		_		600,000		1,379,850				1,379,850
WATER/SEWE		\$	7,276,864	\$	695,678	\$	-	\$	-	\$	600,000	\$	8,572,542	s		\$	8,572,542
Reuse	6																
1 PARS Expansion	Reuse	\$	579,467	\$		\$		\$		\$		\$	579,467	_	-	\$	579,467
REUSE TO	IAL	\$	579,467	\$		\$		_\$		_\$_	<u> </u>	5	579,467	S	-	5	579,467

Pg 43



FUND BALANCE USABLE FOR CAPITAL PROJECTS Attachment B

Ī	# of Months of Unassigned	Amount
	Fred Balance / Harnetticted	overfunded 2 month

	Fund/Reserve	FY2018 Unassigned Fund Balance / Unrestricted Net Position as projected (1)	1/12 of FY2019 Original Budgeted Expenses (2)	# of Months of Unassigned Fund Balance/ Unrestricted Net Position	Amount over(under) 3 month minimum	Amount over(under) 4 month minimum	Amount over(under) 5 months for Capital Reserve
(3)	General Fund	4,124,683	965,236	4.27	1,228,974	263,738	(701,498)
	Road and Bridge	1,051,234	151,574	6.94	596,511	444,936	293,362
(4)	Solid Waste	384,819	188,394	2.04	(180,363)	(368,757)	(557,151)
(5)	Water/Sewer	2,434,518	562,390	4.33	747,348	184,958	(377,432)
	Stormwater	(47,268)	82,085	(0,58)	(293,524)	(375,610)	(457,695)
(5)	Reuse	96,142	26,077	3.69	17,911	(8,166)	(34,243)

⁽¹⁾ Amount is calculated using FY 2018 projected revenues and expenses as of 9/04/2018, Unassigned Fund Balance for General Fund, General operating expenses for Road and Bridge, and Unrestricted Net Position, less restricted cash for capital projects for all Enterprise funds. This is also calculated by removing all non-unassigned fund balance for governmental funds and net investment in capital assets and restricted net position for enterprise funds. Outstanding encumbrances are also taken into consideration,

⁽⁵⁾ Unassigned Fund Balance for these two funds is net of funding for Capital Improvement Projects funded in 2015 through 2017 and not spent in the year received and carried over into the current fiscal year.

	Fund	Project Name	Funding Amount	Amount Available (Fund Balance/Carry Forward)	Unused Amount
To be transferred to o	other funds:				
	General Fund	City Facility Security	19,810		
		City Wide Facilities Upgrades	9,441		
		Total Use of General Fund Balance	29,251	150,087	120,836
	Road & Bridge	16th Ave - 5th to 6th Street	200,000		
		Dredging Projects	90,000		
		Total Use of Road & Bridge Fund Balance	290,000	293,362	3,362
Use of Committed/As	ssigned Fund Balance/Unro	estricted Net Position for Carry-Forward Funding			
,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	_	mmitted Fund Balance (not to exceed)			
		New Sidewalk Projects	130,000		
		Subsystem #4 - Infrastructure Improvements	573,750		
		City Facility Security	21,690		
		City Wide Facility Upgrades	77,059		
	Tota	Capital Projects Committed Fund Balance	802,499	802,499	
	Water & Sewer Uni	restricted Net Position (not to exceed)			
		WWTP Expansion	200,000		
		WWTP Upgrades	349,481		
		WWTP R&R	27,484		
		Lift Station Upgrades	293,980		
		Sewer Line R&R	80,101		
		I&I Programs	800,878		
		Water Line R&R	297,087		
		Chloramine Injection Systems	167,188		
		Fire Protection Upgrades	174,980		
		Total Net Position to be used for funding	2,391,179	2,391,179	
	Restric	ted Loan Funds			
		Chloramines Injection System	43,387		
		Fire Protection Upgrades	504,870		
		Total Loan Funds to be used for funding	548,257	548,257	
		Total Use of Water & Sewer Net Position	2,939,436	2,939,426	
	Stormwater Unrest	tricted Net Position (not to exceed)			
		Dredging Projects	111,550		
		Total Use of Stormwater Unrestricted Net Position	111,550	111,550	¥
	Reuse Unrestricted	Net Position (not to exceed)			
		PARS Expansion	579,467		
		Total Use of Reuse Unrestricted Net Position	579,467	579,467	
	Total Use of City Fi	und Balance/Net Position	4,752,203	4,876,391	124,198
	rotal osc of city it			- Service-	

⁽²⁾ Amount is calculated using FY2019 budget as of 9/04/2018. The amounts for Enterprise funds are calculated using a modified accrual approach and all capital and principal debt service is included. Only budget for expenses funded from impact fees and/or restricted for debt service have been excluded.

⁽³⁾ Unassigned Fund Balance is less than 5 months due to the purchase of the school board property.

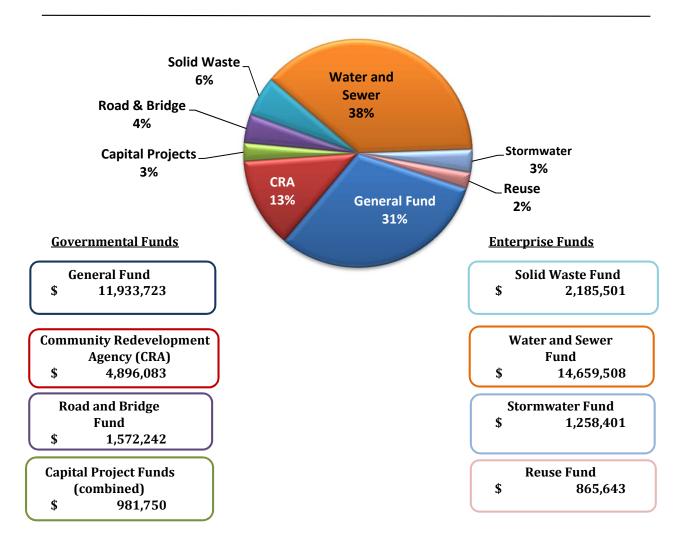
⁽⁴⁾ Unassigned Fund Balance is less than 3 months due to expense associated with Hurricane Irma. The estimate reimbursement from FEMA is \$284,000. This would add 1.39 months of unassigned fund balance with \$100,000 over the 3 month minimum.



Budget Breakdown All Funds

Including Capital Improvement Program (CIP)

FY 2019
Total Fund Expenditure
Budget
(Before other sources)
\$ 38,352,851



Pg 45 Final: 09/24/2018



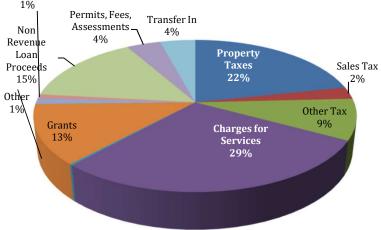
Where the Money Comes From And Where it Goes

City-Wide Fund Revenues

Property Taxes	\$ 8,696,178
Sales Tax	\$ 1,034,416
Other Tax	3,491,192
Charges for Services	11,568,255
Intergovernmental	105,273
Grants	5,093,428
Other	469,909
Debt/Lease Proceed	383,557
Non Revenue Loan Proceeds	6,026,184
Permits, Fees, Assessments	1,617,058
Transfer In	1,689,413

\$ 40,174,863

Debt/Lease Proceed Where the Money Come from by Source 1% Permits, Fees, Transfer In

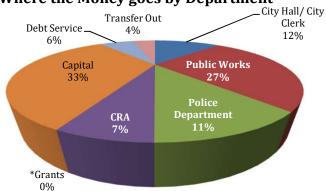


City-Wide Expenses by Department

City Hall/ City Clerk Public Works Police Department CRA	\$ 4,842,899 10,730,198 4,465,405
*Grants	2,624,554
	-
Capital	13,176,296
Debt Service	2,513,499
Transfer Out	1,689,413

\$ 40,042,264

Where the Money goes by Department



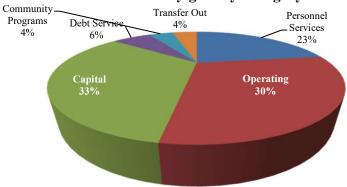
City-Wide Expenses by Category

Personnel Services	\$ 9,138,061
Operating	11,902,379
Capital	13,176,296
Debt Service	2,513,499
Community Programs	1,622,616
Transfer Out	1,689,413

\$ 40,042,264

Surplus/(Deficit) \$ 132,599

Where the Money goes by Category



^{*}Less than .05% is not reflected within the graphs.

Pg 46 Final: 09/24/2018



BUDGET SUMMARY - ALL FUNDS

		2019 Adopted Budget
Revenues Property Taxes Sales Taxes Utility Service Tax Motor Fuel Taxes Other Taxes Permits, Fees, Assessments Intergovernmental Revenue Grants Fines and Forfeitures Charges for Services Interest Revenue Miscellaneous Debt/Lease Proceeds Non-Revenue/Fund Balance	_	8,696,178 1,034,416 1,166,274 1,506,835 818,083 1,617,058 105,273 5,093,428 48,500 11,568,255 196,300 225,109 423,557 5,986,184
Total Revenues	\$	38,485,450
Expenses		
City Hall/City Clerk Mayor and Commission City Clerk Information Technology City Attorney Finance Human Resources Events and Facilities Customer Service	_	272,374 2,314,185 479,996 266,247 684,634 203,193 171,503 450,767
Total City Clerk Police Department	_	4,842,899 4,465,405
Public Works Public Works Administration Code Enforcement Planning Fleet Parks and Recreation Building Department Road and Bridge Solid Waste Cross Connect Water Department Sewer Department WWTP Stormwater Reuse		715,749 225,049 221,284 227,418 640,200 352,049 1,189,255 2,173,777 184,210 1,758,865 712,395 1,870,652 371,373 87,922
Total Public Works Community Redevelopment Agency (CRA) Community Redevelopment Agency (CRA)		10,730,198 1,001,938 1,622,616
Community Redevelopment Agency Capital Expenses Debt Service		2,624,554 13,176,296 2,513,499
TOTAL EXPENDITURES Transfers In Transfer Out	\$	38,352,851 1,689,413 (1,689,413)
EXCESS REVENUES OVER(UNDER) EXPENDITURES AND OTHER SOURCES	\$	132,599

Pg 47 Final: 09/24/2018



ALL FUNDS SUMMARY

				GOVE	RNMENTAL FU	NDS			
_		General Fund nfrastructure S	Sales Tax)	Communit	y Redevelopmo	ent Agency	Roa	d and Bridge Fı	ınd
-	2017	2018 Estimated	2019 Adopted	2017	2018 Estimated	2019 Adopted	2017	2018	2019 Adopted
_	Actual	Actual	Budget	Actual	Actual	Budget	Actual	Actual	Budget
REVENUES:									
Property Taxes	4,396,240	4,670,857	4,880,587	3,347,857	3,605,932	3,815,591	-	-	-
* Sales Taxes Utility Service Taxes	1,648,177 1,143,031	3,042,000 1,162,500	1,034,416 1,166,274	-	-	-	-	-	-
Motor Fuel Taxes	11,445	11,838	11,500	-		-	1,471,526	1,474,500	1,495,335
Other Taxes	844,339	829,403	818,083	-	-	-	-	-	-
Permits, Fees and Assessments	1,293,917	1,571,751	1,382,040	-				-	
Impact Fees	38,428	169,059	-	-	-	-	70,256	73,081	-
Intergovernmental Revenue	-	-	-	-	-	-	109,017	105,938	105,273
Grants	6,358	9,746	6,000	-	200,000	-	-	-	-
Charges for Services/Utility Fees	716,481	717,555	880,014	10,141	3,000	10,000	177,983	123,557	129,431
Fines & Forfeitures	38,955	48,166	48,500	-	-	-	-	-	-
Interest Revenue	75,346	66,800	76,800	26,917	27,500	35,000	14,784	12,899	15,000
Miscellaneous Revenue	189,223	210,919	189,293	755	1,316	1,316	638	384	384
Debt/Lease Proceeds	280,300	128,200	315,087	-	-	-	37,500	375,700	68,470
Non-revenue loan proceeds/fund balance			144,402			1,113,830			295,000
Total Revenues	10,682,240	12,638,794	10,952,996	3,385,670	3,837,748	4,975,737	1,881,704	2,166,059	2,108,893
EVDENCEC									
EXPENSES:									
City Hall/City Clerk	246.026	242 202	272 274						
Mayor and Commission	246,926	243,293	272,374	-	-	-	-	-	-
City Clerk	2,025,615	2,159,030	2,314,185	-	-	-	-	-	-
Information Technology	360,561	461,864	479,996	-	-	-	-	-	-
City Attorney	245,943	286,682	266,247	-	-	-	-	-	-
Finance	610,866	676,803	684,634	-	-	-	-	-	-
Human Resources	170,647	178,981	203,193	-	-	-	-	-	-
Events and Facilities Customer Service	136,809	161,619	171,503	-	-	-	-	-	-
Police Department	4,170,044	4,182,899	4,465,405	-	-	•	-	-	-
Public Works	4,170,044	4,102,077	4,403,403	-	-	-	-	-	-
Public Works Administration	538,936	526,640	715,749						
Code Enforcement	103,295	185,917	225,049	-			-	-	-
Planning	162,048	211,389	221,284	-			-	-	-
Fleet Management	226,177	208,760	227,418	-			-	-	-
Parks and Recreation	514,178	591,152	640,200						
Building Department	214,859	253,572	352,049		_				_
Grants - Non-Capital	2,983	12,714	332,047						
Streets	2,703	12,714					664,664	1,509,193	1,189,255
Solid Waste	_	_	_	_	_		-	1,307,173	1,107,233
Cross Connect	-	_	_	-	-	-	-	_	-
Water Department	_	_	_	_	_		_	_	_
Sewer Department	_	_	_	_	_		_	_	_
WWTP	_	_	_	_	_	_	_	_	
Stormwater Department	_	_	_	-	-	-	_	_	-
Reuse Department					-				
Community Redevelopment Agency		_		1,682,269	2,088,908	2,624,554		-	_
Capital	425,606	1,716,394	381,238	189,493	2,952,852	2,001,779	39,394	376,138	68,470
Debt Service	280,982	297,409	313,199	253,690	279,139	269,750	513,195	302,480	314,517
			· · ·				•	-	
TOTAL FUND EXPENDITURES	10,436,475	12,355,118	11,933,723	2,125,452	5,320,899	4,896,083	1,217,253	2,187,811	1,572,242
Excess Revenues Over(Under) Expenditures	245,765	283,676	(980,727)	1,260,218	(1,483,151)	79,654	664,451	(21,752)	536,651
Transfers In	1,066,841	1,030,111	1,161,969	179,875	142,249				
Transfers out	(149,983)	(172,404)		(38,132)	39,317	(79,654)	(513,195)	(399,576)	(536,651)
TOTAL OTHER SOURCES(USES)	916,858	857,707	980,727	141,743	181,566	(79,654)	(513,195)	(399,576)	(536,651)
Excess Revenues Over(Under) Expenditures									
And Other Sources (Modified Accrual)	1,162,623	1,141,383	-	1,401,961	(1,301,585)		151,256	(421,328)	-
Conversion to full accrual		-	(144,402)	-	-	(1,113,830)	-	-	(295,000)
Excess Revenues Over(Under) Expenditures And Other Sources (Full Accrual)	1,162,623	1 141 202	(144,402)	1,401,961	(1,301,585)	(1,113,830)	151,256	(421,328)	(295,000)
		1,141,383							
Fund Balance, Beginning of Year	8,206,680	9,369,303	10,510,686	1,050,788	2,452,749	1,072,530	1,418,526	1,823,666	1,402,338
Fund Balance, End of Year	9,369,303	10,510,686	10,366,284	2,452,749	1,151,164	(41,300)	1,569,782	1,402,338	1,107,338
Change of Fund Balance/Net Position	14.17%	12.18%	-1.37%	133.42%	-53.07%	-207.70%	10.66%	-23.10%	-42.07%



ALL FUNDS SUMMARY (Continued)

_				GOVERNME	NTAL FUNDS	(Continued)			
_	Сар	ital Projects F	und	Joint (Capital Project	s Fund	Total	Governmental	Funds
_	2017 Actual	2018 Estimated Actual	2019 Adopted Budget	2017 Actual	2018 Estimated Actual	2019 Adopted Budget	2017 Actual	2018 Estimated Actual	2019 Adopted Budget
REVENUES:							7 744 007	8,276,789	8,696,178
Property Taxes Sales Taxes	-		-	-		-	7,744,097 1,648,177	3,042,000	1,034,416
Utility Service Taxes	-	-	-	-	-	-	1,143,031	1,162,500	1,166,274
Motor Fuel Taxes	-	-	-	-	-	-	1,482,971	1,486,338	1,506,835
Other Taxes	-	-	-	-	-	-	844,339	829,403	818,083
Permits, Fees and Assessments	-	-	-	-	-	-	1,293,917	1,571,751	1,382,040
Impact Fees Intergovernmental Revenue	-	-	-	-	-	-	108,684 109,017	242,140 105,938	105,273
Grants	12,496	250,390	150,000	207,500	52,191	-	226,354	512,327	156,000
Charges for Services/Utility Fees	-	-	-	-	52,171	_	904,605	844,112	1,019,445
Fines & Forfeitures	-	-	-	-	-	-	38,955	48,166	48,500
Interest Revenue	-	-	-	-	-	-	117,047	107,199	126,800
Miscellaneous Revenue	-	-	-	-	-	-	190,616	212,619	190,993
Debt/Lease Proceeds	-	-		-	-	-	317,800	503,900	383,557
Non-revenue loan proceeds/fund balance	- 40.404	-	802,499		-	<u> </u>	-	-	2,355,731
Total Revenues	12,496	250,390	952,499	207,500	52,191	-	16,169,610	18,945,182	18,990,125
EXPENSES:									
City Hall/City Clerk									
Mayor and Commission	-	-	-	-	-	-	246,926	243,293	272,374
City Clerk	-	-	-	-	-	-	2,025,615	2,159,030	2,314,185
Information Technology City Attorney	-	-	-	-	-	-	360,561	461,864	479,996
Finance							245,943 610,866	286,682 676,803	266,247 684,634
Human Resources							170,647	178,981	203,193
Events and Facilities	_	_	_	_	_	-	136,809	161,619	171,503
Customer Service	-	-	-	-	-	-	-	- /-	-
Police Department	-	-	-	-	-	-	4,170,044	4,182,899	4,465,405
Public Works							-	-	-
Public Works Administration	-	-		-	-	-	538,936	526,640	715,749
Code Enforcement	-	-	-	-	-	-	103,295	185,917	225,049
Planning	-	-	-	-	-	-	162,048	211,389	221,284
Fleet Management Parks and Recreation	-	-			-	-	226,177 514,178	208,760 591,152	227,418 640,200
Building Department	-			-	_		214,859	253,572	352,049
Grants - Non-Capital	_	_		-	_	-	2,983	12,714	-
Streets	-	-	-	-	-	-	664,664	1,509,193	1,189,255
Solid Waste	-	-	-	-	-	-	-	-	-
Cross Connect	-	-		-	-			-	
Water Department	-	-	-	-	-	-	-	-	-
Sewer Department WWTP	-	-	-	-	-	-	-	-	-
Stormwater Department	-	-			-			-	
Reuse Department	-	_	-	-	-	-	-	-	-
Community Redevelopment Agency	_	_		-	_	-	1,682,269	2,088,908	2,624,554
Capital	36,024	303,193	981,750	1,300,798	148,678	-	1,991,315	5,497,255	3,433,237
Debt Service	17,133	-	<u> </u>		-	<u> </u>	1,065,000	879,028	897,466
TOTAL FUND EXPENDITURES	53,157	303,193	981,750	1,300,798	148,678	-	15,133,135	20,315,699	19,383,798
Excess Revenues Over(Under) Expenditures	(40,661)	(52,803)) (29,251)	(1,093,298)	(96,487)) -	1,036,475	(1,370,517)	(393,673)
m . c .				-				400=01:	
Transfers In	246,404	225,000	29,251	(170.075)	(142.240)	-	1,493,120	1,397,360	1,191,220
Transfers out	246,404	225,000	29,251	(179,875)	(142,249)) -	(881,185) 611,935	(674,912) 722,448	(797,547) 393,673
Excess Revenues Over(Under) Expenditures And Other Sources (Modified Accrual)	205,743	172,197	-	(1,273,173)	(238,736)	<u>-</u>	1,648,410	(648,069)	-
Conversion to full accrual	-	-	(802,499)		-	<u> </u>		-	(2,355,731)
Excess Revenues Over(Under) Expenditures And Other Sources (Full Accrual)	205,743	172,197	(802,499)	(1,273,173)	(238,736)) -	1,648,410	(648,069)	(2,355,731)
Fund Balance, Beginning of Year	553,506	759,249	931,446	1,493,535	220,362	(18,374)	12,723,036	14,625,330	13,898,627
Fund Balance, End of Year	759,249	931,446	128,947	220,362	(18,374)	(18,374)	14,371,446	13,977,261	11,542,896
=	37.17%	22.68%	6 -172.31%	-85.25%	-108.34%		12.96%	-4.43%	-33.90%



ALL FUNDS SUMMARY

	ENTERPRISE FUNDS									
	Sc	olid Waste Fur	nd	Wat	Water and Sewer Fund			Stormwater Fund		
	2017 Actual	2018 Estimated Actual	2019 Adopted Budget	2017 Actual	2018 Estimated Actual	2019 Adopted Budget	2017 Actual	2018 Estimated Actual	2019 Adopted Budget	
REVENUES:		11000001	Duugee		1100001	Duuget			Duuget	
Property Taxes	-	-	-	-	-	-	-	-	-	
Sales Taxes										
Utility Service Taxes	-	-	-	-	-	-	-	-	-	
Motor Fuel Taxes	-	-	-	-	-	-	-	-	-	
Other Taxes Permits, Fees and Assessments	220,002	220,713	235,018	-	-	-	-	-	-	
Impact Fees	220,002	220,/13	235,018	50,025	121,502	-	-	-	-	
Intergovernmental Revenue			-	30,023	121,502	-			-	
Grants	-	_	-	-	404,520	4,937,428	-	-	-	
Charges for Services/Utility Fees	1,901,542	1,885,949	1,997,581	7,096,932	7,382,075	7,345,243	778,640	792,000	775,000	
Fines & Forfeitures	-	-	-	-	-	-		-	-	
Interest Revenue	6,620	5,000	7,500	52,616	50,035	55,000	3,008	2,500	2,000	
Miscellaneous Revenue	30,143	30,512	30,000	116,646	190,019	4,116	338	342	-	
Debt/Lease Proceeds	-	-	-	-	-	-	-	-	-	
Non-revenue loan proceeds/fund balance		-	-		-	2,979,436		-	111,550	
Total Revenues	2,158,307	2,142,174	2,270,099	7,316,219	8,148,151	15,321,223	781,986	794,842	888,550	
EXPENSES:										
City Hall/City Clerk										
Mayor and Commission	-	-	-	-	-	-	-	-	-	
City Clerk	-	-	-	-	-	-	-	-	-	
Information Technology	-	-	-	-	-	-	-	-	-	
City Attorney	-	-	-	-	-	-	-	-	-	
Finance	-	-	-	-	-	-	-	-	-	
Human Resources	-	-	-	-	-	-	-	-	-	
Events and Facilities	-	-	-	-	-	-	-	-	-	
Customer Service	-	-	-	372,216	428,068	450,767	-	-	-	
Police Department Public Works	-	-	-	-	-	-	-	-	-	
Public Works Administration Code Enforcement	-	-	-	-	-	-	-	-	-	
	-	-	-	-	-	-	-	-	-	
Planning Fleet Management	-	-	-	-	-	-	-	-	-	
Parks and Recreation	-	-	-	-	-	-	-	-	-	
Building Department	-	-	-	-	-	-	•	-	-	
Grants - Non-Capital	-	-	-	-		-		-	-	
Streets	-	-	-	-		-		-	-	
Solid Waste	2,001,143	2,402,943	2,173,777							
Cross Connect	2,001,113	2,102,713	2,173,777	94,121	188,943	184,210	_	_	_	
Water Department	_	_	_	1,856,051	2,000,054	1,758,865	_	_	_	
Sewer Department	-	_	-	752,037	923,773	712,395	-	-	-	
WWTP	-	_	_	1,840,350	1,913,578	1,870,652	_	_	-	
Stormwater Department	-	-		-	-	-	462,897	522,055	371,373	
Reuse Department	-	-	-	-	-	-				
Community Redevelopment Agency	-	-				-	-	-	-	
Capital	-	-	3,000	919,268	794,423	8,759,042	66,658	56,539	401,550	
Debt Service	-	-	8,724	911,006	918,120	923,577	459,475	479,739	485,478	
•										
TOTAL FUND EXPENDITURES	2,001,143	2,402,943	2,185,501	6,745,049	7,166,959	14,659,508	989,030	1,058,333	1,258,401	
Excess Revenues Over(Under)										
Expenditures	157,164	(260,769)	84,598	571,170	981,192	661,715	(207,044)	(263,491)	(369,851)	
Transfers In		-	-	-	-	-	262,333	186,000	498,193	
Transfers out	(73,748)	(66,286)		(643,439)	(611,685)	(661,715)	(128,408)	(124,056)	(128,174)	
TOTAL OTHER SOURCES(USES)	(73,748)	(66,286)	(75,228)	(643,439)	(611,685)	(661,715)	133,925	61,944	370,019	
Excess Revenues Over(Under) Expenditures										
And Other Sources (Modified Accrual)	83,416	(327,055)	9,370	(72,269)	369,507	_	(73,119)	(201,547)	168	
And Other Sources (Moumen Actival)	03,410	(327,033)	9,370	(72,209)	307,307		(/3,11/)	(201,347)	100	
Conversion to full accrual	-	(45,035)	(11,032)	(1,608,501)	(1,486,429)	(6,485,399)	(429,139)	(439,204)	(685,336)	
conversion to run acci uai		(13,033)	(11,032)	(1,000,301)	(1,100,12)	(0,103,377)	(127,137)	(137,201)	(003,330)	
Excess Revenues Over(Under) Expenditures										
And Other Sources (Full Accrual)	83,416	(372,090)	(1,662)	1,536,232	1,855,936	6,485,399	356,020	237,657	685,504	
		. ,						,		
Fund Balance, Beginning of Year	573,835	657,251	375,231	17,092,724	18,628,956	20,484,892	4,686,251	5,042,271	5,279,928	
_ 5										
Fund Balance, End of Year	657,251	285,161	373,569	18,628,956	20,484,892	26,970,291	5,042,271	5,279,928	5,965,432	
	14.54%	-56.61%	-0.44%	8.99%	9.96%	17.11%	7.60%	4.71%	10.87%	



ALL FUNDS SUMMARY

	ENTERPRISE FUNDS (Continued)								
		Reuse Fund		Tota	l Enterprise Fı	ınds		Total All Funds	
	2017	2018 Estimated	2019 Adopted	2017	2018 Estimated	2019 Adopted	2017	2018 Estimated	2019 Adopted
REVENUES:	Actual	Actual	Budget	Actual	Actual	Budget	Actual	Actual	Budget
Property Taxes	-	-	-	-	_	-	7,744,097	8,276,789	8,696,178
Sales Taxes							1,648,177	3,042,000	1,034,416
Utility Service Taxes	-	-	-	-	-	-	1,143,031	1,162,500	1,166,274
Motor Fuel Taxes	-	-	-	-	-	-	1,482,971	1,486,338	1,506,835
Other Taxes	-	-	-	-	-	-	844,339	829,403	818,083
Permits, Fees and Assessments	-	-	-	220,002	220,713	235,018	1,513,919	1,792,464	1,617,058
Impact Fees	-	-	-	50,025	121,502	-	158,709	363,642	-
Intergovernmental Revenue	-	405	-	-	405	-	109,017	106,343	105,273
Grants	-	-		-	404,520	4,937,428	226,354	916,847	5,093,428
Charges for Services/Utility Fees	409,888	430,986	430,986	10,187,002	10,491,010	10,548,810	11,091,607	11,335,122	11,568,255
Fines & Forfeitures							38,955	48,166	48,500
Interest Revenue	6,706	5,000	5,000	68,950	62,535	69,500	185,997	169,734	196,300
Miscellaneous Revenue	344,101	-	-	491,228	220,873	34,116	681,844	433,492	225,109
Debt/Lease Proceeds	-	-		-	-		317,800	503,900	383,557
Non-revenue loan proceeds/fund balance		-	579,467		-	3,670,453	-	-	6,026,184
Total Revenues	760,695	436,391	1,015,453	11,017,207	11,521,558	19,495,325	27,186,817	30,466,740	38,485,450
EXPENSES:									
City Hall/City Clerk									
Mayor and Commission	_	_			_	_	246,926	243,293	272,374
City Clerk	-	-		-	-	-	2,025,615	2,159,030	2,314,185
Information Technology	_	_	_	_	_	_	360,561	461,864	479,996
City Attorney	_	_	_	_	_	_	245,943	286,682	266,247
Finance	_	_	_	_	_	_	610,866	676,803	684,634
Human Resources							170,647	178,981	203,193
Events and Facilities	_	_	_	_	_	_	136,809	161,619	171,503
Customer Service	_	_	_	372,216	428,068	450,767	372,216	428,068	450,767
Police Department	-	-	_	-	-	-	4,170,044	4,182,899	4,465,405
Public Works							.,=,	-,,	.,,
Public Works Administration	-	-	_	_	-	-	538,936	526,640	715,749
Code Enforcement	-	-		_	-	-	103,295	185,917	225,049
Planning	-	-	-	-	-	-	162,048	211,389	221,284
Fleet Management	-	-	-	-	-	-	226,177	208,760	227,418
Parks and Recreation	-	-	-	-	-	-	514,178	591,152	640,200
Building Department	-	-	-	-	-	-	214,859	253,572	352,049
Grants - Non-Capital	-	-	-	-	-	-	2,983	12,714	
Streets	-	-	-	-	-	-	664,664	1,509,193	1,189,255
Solid Waste	-	-	-	2,001,143	2,402,943	2,173,777	2,001,143	2,402,943	2,173,777
Cross Connect	-	-	-	94,121	188,943	184,210	94,121	188,943	184,210
Water Department	-	-	-	1,856,051	2,000,054	1,758,865	1,856,051	2,000,054	1,758,865
Sewer Department	-	-	-	752,037	923,773	712,395	752,037	923,773	712,395
WWTP	-	-	-	1,840,350	1,913,578	1,870,652	1,840,350	1,913,578	1,870,652
Stormwater Department	-	-	-	462,897	522,055	371,373	462,897	522,055	371,373
Reuse Department	87,476	101,549	87,922	87,476	101,549	87,922	87,476	101,549	87,922
Community Redevelopment Agency	-	-	-	-	-	-	1,682,269	2,088,908	2,624,554
Capital	291,164	81,311	579,467	1,277,090	932,273	9,743,059	3,268,405	6,429,528	13,176,296
Debt Service	189,193	196,944	198,254	1,559,674	1,594,803	1,616,033	2,624,674	2,473,831	2,513,499
TOTAL CUMP EVERNING C	F(7.022	270.004	065.642	10 202 055	11 000 020	10.000.053	25 426 100	24 222 720	20 252 051
TOTAL FUND EXPENDITURES	567,833	379,804	865,643	10,303,055	11,008,039	18,969,053	25,436,190	31,323,738	38,352,851
Excess Revenues Over(Under) Expenditures	192,862	56,587	149,810	714,152	513,519	526,272	1,750,627	(856,998)	132,599
Transfers In	-	-	-	262,333	186,000	498,193	1,755,453	1,583,361	1,689,413
Transfers out	(28,673)	(27,787)	(26,749)	(874,268)	(829,814)	(891,866)	(1,755,453)	(1,504,727)	(1,689,413)
TOTAL OTHER SOURCES(USES)	(28,673)	(27,787)	(26,749)	(611,935)	(643,814)	(393,673)	-	78,634	-
Europe Devenues Over(Under) Europelitures									
Excess Revenues Over(Under) Expenditures And Other Sources (Modified Accrual)	164 190	20 000	122 061	102 217	(120.205)	122 500	1 750 627	(779 264)	122 500
And Other Sources (Modified Accrual)	164,189	28,800	123,061	102,217	(130,295)	132,599	1,750,627	(778,364)	132,599
Conversion to full accrual	(424,486)	(220,229)	(144,007)	(2,462,126)	(2,190,897)	(7,325,774)	(2,462,126)	(2,190,897)	(9,681,505)
Excess Revenues Over(Under) Expenditures									
And Other Sources (Full Accrual)	588,675	249,029	267,068	2,564,343	2,060,602	7,458,373	4,212,753	1,412,533	9,814,104
Fund Balance, Beginning of Year	5,544,736	6,133,411	6,382,467	27,897,546	30,461,889	32,522,518	40,620,582	45,087,219	46,421,145
Fund Balance, End of Year	6,133,411	6,382,440	6,649,535	30,461,889	32,522,491	39,980,891	44,833,335	46,499,752	56,235,249
	10.62%	4.06%	-4.89%	9.19%	6.76%	11.65%	10.37%	3.13%	8.16%





"Do not go where the path may lead, go instead where there is no path and leave a trail."

Ralph Waldo Emerson

Pg 52 Final: 09/24/2018



Policies and Planning

Accounting Policies

• Basis of Presentation

The City's accounts are organized by funds or account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for in separate self-balancing accounts which comprise its assets and other debits, liabilities, fund equities and other credits, revenues, and expenditures or expenses. Government resources are allocated to and for individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The various funds and account groups are reported by generic classification within the budget and other financial statements. The financial statements of the City of Palmetto are prepared in conformity with Generally Accepted Accounting Principles (GAAP) as applied to governmental units. GAAP includes all relevant Governmental Accounting Standards Board (GASB) pronouncements.

Basis of Accounting

Basis of accounting refers to the point revenues and expenditures are recognized in the accounts and relates to the timing of the measurements, regardless of the measurement focus applied. All governmental funds are accounted for using the modified accrual basis of accounting in both the financial statements and in budgeting. Their revenues are recognized in the period in which they become susceptible to accrual; i.e., when they become measurable and available to pay liabilities of the current period. Ad valorem taxes, special assessments, and charges for services are susceptible to accrual when collected in the current year or within 60 days subsequent to year-end; provided that amounts received pertain to billings through the fiscal year just ended. Intergovernmental revenues, which include state revenue sharing allotments, local government one-half cent sales tax, and county shared revenue, among other sources, are recorded in accordance with their legal or contractual requirements if collected in the current period or within 60 days after year-end. Interest is recorded when earned. Other miscellaneous revenues are recorded as revenues when received in cash because they are generally not measurable until actually received. Expenditures are generally recognized under the modified accrual basis of accounting when the related fund liability is incurred. Exceptions to this general rule include principal and interest on long-term debt which is recognized when due.

The enterprise funds are accounted for using the accrual basis of accounting in the financial statements but are budgeted using the modified accrual method of accounting to allow for capital expenses and debt service payments. All other revenues are recognized when earned and expenses are recognized when incurred. Unbilled utility service receivables are estimated and recorded at year-end. Fees collected in advance of the period to which they apply are recorded as deferred revenue.

Pension expenditure/expense for the defined contribution is recognized based on the required contribution under the terms of the plan and basis of accounting (modified accrual for governmental fund types and accrual for proprietary fund types).

Pg 53 Final: 09/24/2018



• Measurement Focus

All governmental funds are accounted for on a spending or "financial flow" measurement focus-only current assets and current liabilities are generally included on their balance sheets. Their reported fund balance (net current assets) is considered a measure of "available spendable resources". Governmental fund operating statements present increases (revenues and other financing sources) and decreases (expenditures and other financing uses) in net current assets. Accordingly, they are said to present a summary of sources and uses of "available spendable resources" during a period.

The enterprise funds are accounted for on the flow of economic resources measurement focus-all assets and all liabilities (whether current or noncurrent) associated with the activity are included on the balance sheet. The enterprise fund operating statement presents increases (revenues) and decreases (expenses) in the net total position.

Restricted, Committed and Assigned Fund Equity

Restricted net assets are used to indicate that a portion of the fund balance/net assets is not available for expenditures or is legally segregated for a specific future use. Committed fund balance represents contractual obligations and is designated for a specific purpose determined by formal action of the governing body. Assigned fund balance indicates resources intended for utilization in a future period for a purpose of the fund.

• Interfund Transactions

During the course of normal operation, it is necessary for the City to enter into interfund transactions among its various funds. These transactions consist of one or more of the following types:

- Payments from a fund responsible for the expenditures or expenses to a fund that initially paid the cost to provide a service. These are often referred to in the City as allocations and are generally payments made to the General Fund for services provided by its cost centers to cost centers in other fund. (i.e. Finance, Human Resources, Information Technology, Fleet, Planning and Public Works Administration)
- Operating transfers in and out, as appropriate, for all interfund transactions that are shown as other financing sources or uses.
- All other outstanding balances between funds are reported as "due to/from other funds" or advances.
 This transaction type is commonly used by the City between its Trailer Park Trust fund and the General Fund for the interest earned by the investment and calculated as available to the General Fund for its use.

Pg 54 Final: 09/24/2018



Financial Structure

The City of Palmetto utilizes a fund structure, whereby a fund is a fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances and changes therein, which are segregated for the purpose of conducting specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations. Funds are divided into various types according to the legal restrictions imposed upon them or by their uses. The following fund structure is contained in the budget:

- Governmental Funds: Governmental Funds are accounted for on a "spending" or "financial flow" measurement focus. Accordingly, the budgeted fund balances provide an indicator of available, spendable resources.
 - General Fund The general fund of a government unit services as the primary reporting vehicle for current government operations including all general government, public safety and recreation functions of the City. The general fund accounts for all current financial resources not required by law to be accounted for in another fund. The general fund is included in the audited financial statements and is appropriated annually.
 - Special Revenue Funds The special revenue funds account for the proceeds of specific revenue sources that are legally restricted to expenditure for specified purposes other than debt service or capital projects. Special revenue funds are included in the audited financial statements and are appropriated annually.
 - Community Redevelopment Agency (CRA) Fund main revenue source is tax increment funds (TIF) monies from the City of Palmetto and Manatee County.
 - Road and Bridge Fund main revenue source is gasoline taxes from Manatee County and the State of Florida.
 - **Capital Projects Funds** Used to account for the acquisition and construction of major governmental capital facilities and infrastructure. The capital projects funds are appropriated annually.
 - Capital Improvement Plan (CIP) Fund is funded from loan proceeds, fund balance transfers from general fund or road and bridge fund or grant monies awarded to the City.
 - Joint Capital Projects Fund is funded primarily through CRA contributions and grant monies awarded to the City. Project funding may include City contributions when necessary.

Pg 55 Final: 09/24/2018



- **Proprietary Funds:** Proprietary Funds are accounted for on a cost of services or "capital maintenance" measurement focus. Accordingly, assets, liabilities, and net assets included on their balance sheet, and operating statements provide an indication of the economic net worth of the fund. Proprietary funds are reported on a full accrual basis of accounting but appropriated using the modified accrual method which includes budgeting for capital expenditures and debt service.
 - Enterprise Funds The enterprise funds account for operations that are financed and operated in a manner similar to private business enterprises. Enterprise Funds included in the audited financial statements, budgeted annually and included in this document are:
 - Solid Waste Fund accounts for the provision of garbage collection within the city.
 - Water and Sewer Fund accounts for the provision of water, sewer and cross connection services to the city and certain surrounding areas.
 - Stormwater Fund accounts for the operation of a stormwater utility to improve stormwater drainage throughout the City.
 - Reuse Fund accounts for the operation of a reclaimed water utility (reuse) to provide reclaimed water for irrigation in parts of the City.

• Funds not Budgeted

- Agency Funds Proprietary Funds that account for providing insurance and payroll services to
 other City departments which record and report the expense to the city. Agency funds are not
 appropriated but are included in the audited financial statements. Agency funds are used to "pass
 through" revenues and costs for insurance and payroll and only report assets and liabilities in the
 financial statements.
- o **Trust Funds** The City's expenditures are recorded in the budgeted funds. These trust funds account for dollars held in trust to pay employee retirement benefits. These funds are not appropriated but are included in the audited financial statements and include:
 - Palmetto Police Officers' Pension Plan accounts for pension transactions for full time sworn law enforcement personnel.
 - Palmetto General Employees' Pension Plan accounts for pension transactions for all general employees of the City.

Pg 56 Final: 09/24/2018



FUND STRUCTURE Governmental Funds

GENERAL FUND

Appropriated-Modified Accrual

Included in Audited Financial Statements-Modified Accrual

Major Fund

Non-

Major Funds

HALF-CENT SALES TAX FUND

Appropriated – Modified Accrual Included in Audited Financial Statements with General Fund

TRAILER PARK TRUST FUND

Not Appropriated – Non-Major Fund Included in Audited Financial Statements with General Fund

SPECIAL REVENUE FUNDS

COMMUNITY REDEVELOPMENT AGENCY FUND (CRA)

Appropriated-Modified Accrual Included in Audited Financial Statements-Modified Accrual

ROAD AND BRIDGE FUND

Appropriated-Modified Accrual Included in Audited Financial Statements-Modified Accrual

CAPITAL PROJECTS FUNDS

CAPITAL PROJECTS FUND

Appropriated-Modified Accrual Included in Audited Financial Statements – Modified Accrual

JOINT CAPITAL PROJECTS FUND

Appropriated-Modified Accrual Included in Audited Financial Statements-Modified Accrual

Proprietary Funds ENTERPRISE FUNDS

SOLID WASTE FUND

Appropriated-Modified Accrual
Included in Audited Financial Statements-Full
Accrual

WATER AND SEWER FUND

Appropriated-Modified Accrual
Included in Audited Financial Statements-Full
Accrual

STORMWATER FUND

Appropriated-Modified Accrual

Included in Audited Financial Statements-Full

Accrual

REUSE FUND

Appropriated-Modified Accrual

Included in Audited Financial Statements-Full

Accrual

FIDUCIARY FUNDS

POLICE OFFICERS PENSION FUND

Not Appropriated Included in Audited Financial Statements

GENERAL EMPLOYEES PENSION FUND

Not Appropriated
Included in Audited Financial Statements

AGENCY FUND

PAYROLL SERVICES FUND

Not Appropriated – Non-Major Fund Included in Audited Financial Statements

Pg 57 Final: 09/24/2018



FUND AND FUNCTION

Governmental Funds

Fund 001 - General Fund

General Government	<u>Public Safety</u>	<u>Recreation</u>
511 – Mayor and Commission	521 – Police	572 - Parks and recreation
512 – City Clerk	523 - Code Enforcement	579 – Events and facilities
514 – City Attorney	543 – Planning	
515 – Finance	524 – Building Department	Intergovernmental Services
516 – Human Resources		513 - Information technology
		540 - Public Works administration
		549 – Fleet management

Fund 003 - Half-Cent Sales Tax - Subfund of General Fund

XXX – Half-Cent Sales Tax

Special Revenue Funds

Fund 190 - Community Redevelopment Agency (CRA)

Intergovernmental Services - 559 - CRA

Fund 307 - Road and Bridge Fund

<u>Highways and Streets</u> - 541 - Road and Bridge

Capital Projects Funds

Fund 301 - CIP Fund - Capital - various cost centers beginning with 6XX Fund 390 - Joint Projects Fund - Capital - various cost centers beginning with 8XX

Enterprise Funds

Fund 403 - Solid Waste	Fund 432 - Water and Sewer
534 – Solid Waste	532 - Cross Connect
	533 – Water Department
Fund 440 - Stormwater	535 – Sewer Department
538 – Stormwater	536 - Customer Service
	537 – Wastewater Treatment Plant

Fund 460 - Reuse

539 - Reuse

Pg 58 Final: 09/24/2018



Financial Policies

• Investment Policy

Cash and investments of each fund, except certain investments are accounted for in pooled cash and investment account with each fund maintaining its proportionate equity in the pooled accounts. The use of a pooled cash and investment account enables the Commission to invest idle cash for short periods of time, thereby maximizing earnings potential. Income earned from this pooling of cash and investments is allocated to the respective funds based upon average monthly proportional balances.

The City will begin a banking relationship with SunTrust Bank through a contract which begins October 1, 2017 as a result of the Request for Quote process. The City entered into an agreement that provides an ECR rate at 0.80% and an interest rate of 0.50%. These rates will not go lower and are based on the Fed Funds Target rate minus 0.20% and 0.50% respectively. The contract is for an initial one year term with two, two-year extensions possible. The City renewed the contract utilizing the first of the two year extension. All funds are invested securely and a policy of CD laddering has been implemented and is being maintained. The City updated its investment policy during fiscal year 2016 to restructure the investment types allowed as well as requiring an Investment Advisor when investing in more complex investment types such as stocks, bonds, and agency funds. Currently, the City is limiting its investment activity to CD's, mutual funds and Local Government Investment Plans (LGIP).

• Financial Reserve Policies

Fund balance is defined as the unspent funds remaining from prior years that are available for the appropriation and expenditure in the current year, or simply the difference between assets and liabilities. It is recommended that usable fund balance should be a range of three to six months of current year's expense budget for emergency purposes.

With the implementation of GASB 54, usable fund balance is defined as unassigned fund balance in the governmental funds and unrestricted net position in the enterprise funds. Currently, the City is working to amend its fund balance policy to incorporate GASB 54 language and definitions and set guidelines to establish reserves for contingencies, stabilization and capital projects.

The Commission approved the City's current Fund Balance Policy to maintain adequate fund balances/net position and reserves in its various operating funds to provide the capacity to:

- Provide sufficient cash flow for daily financial needs,
- Offset significant economic downturns or revenue shortfalls,
- Provide funds for unforeseen expenditures related to emergencies

The policy establishes a minimum reserve of fund balance or net position in General Fund, special revenue, and proprietary fund types. These types of funds are to reserve fund balance/net position, not already reserved for another purpose, equal to three to six months of the current fiscal year expense budget. In the event that the unassigned fund balance or unrestricted net position exceeds these requirements, the excess

Pg 59 Final: 09/24/2018



may be utilized for any lawful purpose with City Commission approval with the recommendation of utilizing the excess within the fund creating the excess. In recent years, it has been necessary to use this excess to fund portions of the Capital Improvement Program. This funding is further discussed in the Policies and Planning for Capital Improvements section of this book.

During the fiscal year 2019 budgeting process, City Commission approved the use of fund balance/net position as follows:

<u>Fund</u>	<u>Amount</u>	Use of Fund Balance/Net Position
General Fund		
	1,500	To fund the purchase of trees and landscaping plants from the reserve.
	47,500	To fund unusual items such as hurricane supplies, and insurance contingencies.
	66,151	To fund one-time expenditures for miscellaneous equipment
	<u>29,251</u>	To fund CIP projects
	\$ 330,167	Total General Fund
CRA Fund		
	<u>1,113,830</u>	Unused fund balance calculated and designated for projects.
	\$1,113,830	Total CRA Fund
Road and Bridge F	Fund	
Ü	<u>290,000</u>	To fund Capital Projects from usable fund balance in excess of five months.
	\$290,000	Total Road and Bridge Fund
Capital Projects Fu	und	
	802,499	To fund Capital Projects from funds carried forward from previous years – Fund 301 – Capital Projects Fund
	\$802,499	Total Capital Projects Fund
Water and Sewer	Fund	
	2,389,949	To fund CIP projects from funds carried forward from previous years
	<u>549,487</u>	To fund CIP projects from 2014 Loan proceeds.
	\$2,939,436	Total Water and Sewer Fund
Stormwater Fund		
	<u>111,500</u>	To fund CIP projects from funds carried forward from previous years
	\$111,500	Total Stormwater Fund
Reuse Fund		
	<u>579,467</u>	To fund CIP projects from funds carried forward from previous years
	\$579,467	Total Reuse Fund
	<u>\$3,705,142</u>	Total Use of Fund Balance

Pg 60 Final: 09/24/2018



In most cases, the amount of fund balance designated is from a reserve specifically for the cited purpose. In General Fund, City Commission approved the use of fund balance for unusual expenses that may, or may not, occur and would normally be funded from fund balance should they occur during the year. Commission also approved the use of fund balance for one-time purchases of non-financed capital equipment as well as other one-time expenditures. As in the case of CRA, state statutes require the budgeting of all available funds which includes available fund balance. Each year the unused portion of fund balance is calculated and budgeted for projects or other expenditures within the CRA Plan.

While the policy requires a three month minimum, as a general practice the City can use fund balance over five months of the fund's budgeted expenses to fund capital projects. It was determined that two funds had fund balance over five months available for 2019 capital projects – General Fund and the Road and Bridge Funds. Solid Waste, Water/Sewer and Reuse Funds exceeded the three month minimum, however, did not meet the five month level. The enterprise funds were projected net of the carry forward funds. These carry-forward funds consist of unspent revenue generated from the 2013 rate study that was designated for CIP use.

Fund Balance/Net Position Levels

	Fund/Reserve	FY2018 Unassigned Fund Balance / Unrestricted Net Position as projected (1)	1/12 of FY2019 Original Budgeted Expenses (2)	# of Months of Unassigned Fund Balance/ Unrestricted Net Position	Amount over(under) 3 month minimum	Amount over(under) 4 month minimum	Amount over(under) 6 month maximum
(3)	General Fund	4,124,683	965,236	4.27	1,228,974	263,738	(1,666,735)
	Road and Bridge	1,051,234	151,574	6.94	596,511	444,936	141,788
(4)	Solid Waste	384,819	188,394	2.04	(180,363)	(368,757)	(745,546)
(5)	Water/Sewer	2,434,518	562,390	4.33	747,348	184,958	(939,823)
	Stormwater	(47,268)	82,085	(0.58)	(293,524)	(375,610)	(539,781)
(5)	Reuse	96,142	26,077	3.69	17,911	(8,166)	(60,321)

- (1) Amount is calculated using FY 2018 projected revenues and expenses as of 9/04/2018, Unassigned Fund Balance for General Fund, General operating expenses for Road and Bridge, and Unrestricted Net Position, less restricted cash for capital projects for all Enterprise funds. This is also calculated by removing all non-unassigned fund balance for governmental funds and net investment in capital assets and restricted net position for enterprise funds. Outstanding encumbrances are also taken into consideration.
- (2) Amount is calculated using FY2019 budget as of 9/04/2018. The amounts for Enterprise funds are calculated using a modified accrual approach and all capital and principal debt service is included. Only budget for expenses funded from impact fees and/or restricted for debt service have been excluded.
- (3) Unassigned Fund Balance is less than 5 months due to the purchase of the school board property.
- (4) Unassigned Fund Balance is less than 3 months due to expense associated with Hurricane Irma. The estimate reimbursement from FEMA is \$284,000. This would add 1.39 months of unassigned fund balance with \$100,000 over
- (5) Unassigned Fund Balance for these two funds is net of funding for Capital Improvement Projects funded in 2015 through 2017 and not spent in the year received and carried over into the current fiscal year.

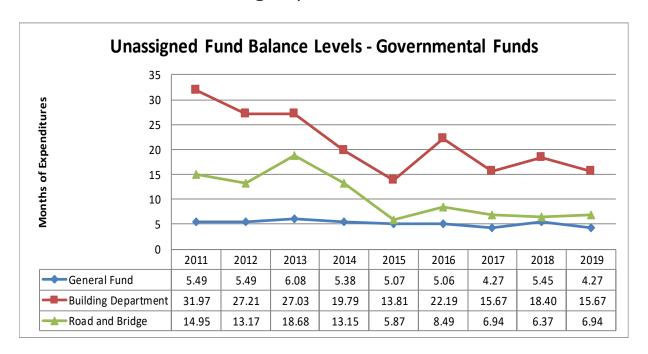
The Stormwater and Reuse funds have reported deficit net position for several years. An effort to get these funds in a positive position has been ongoing since 2005. While user fees were unchanged for all funds during the years between 2009 and 2014, rates were increased in 2014 for water, sewer and reuse only which improved the position of the Reuse Fund. The Reuse Fund is now projected to have 3.69 months of expenses however, the Stormwater Fund remains in a negative position. User fees for all utilities except solid waste is budgeted to be evaluated during fiscal year 2018/2019. For the Stormwater Fund, this rate study will be the

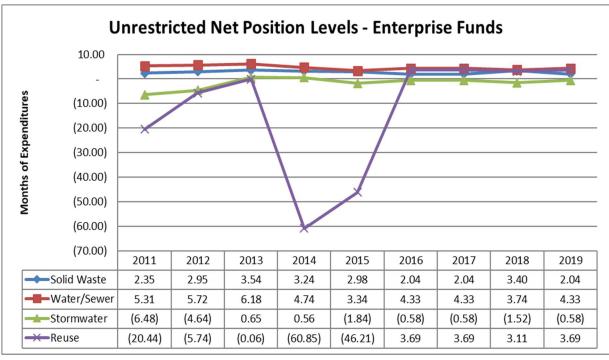
Pg 61 Final: 09/24/2018



first since 2008 and will focus on bringing the fund to be self-supporting as well as clean up the negative cash in the fund. Efforts will continue until this fund is in a positive position and no longer needing subsidized.

Trends of Unassigned/Unrestricted Fund Balance





Charts demonstrating the levels of unassigned fund balance/unrestricted net position since fiscal year 2011.

Pg 62 Final: 09/24/2018



• Operating Budget Policy

The City adopts an annual operating budget, which is employed as a management control device, for the general governmental activities of the General Fund, Road and Bridge Fund, and the CRA Fund. Budget is also adopted for the business-type activities of the Enterprise Funds of Solid Waste, Water and Sewer, Stormwater and Reuse Funds.

In fiscal year 2011, The City adopted a Budget Policy as Resolution 2010-22 which defines the definition of a balanced budget, the basis of the City's budget, operating and capital budgeting, status of encumbrances at year end, and establishes the need for long and short-term planning measures, performance measures and forecasting. The policy also defines the guidelines for the use of fund balance and provides for the establishment of reserves for capital acquisitions using fund balance.

The City Commission is striving to develop long and short-term goals and objectives to give the City direction in remaining and enhancing its family-friendly, safe atmosphere desired by the Commission and the citizens. This process of developing these types of goals is somewhat foreign and new to the City, so the final product is evolving and being fine-tuned.

• Basis of Budgeting

The basis of budgeting is the method used to determine when revenues and expenditures are recognized for budgetary purposes. All funds are budgeted using generally accepted accounting principles (GAAP) which require recognition of transactions or events on a modified accrual basis of accounting. This basis of accounting recognized increases and decrease in financial resources only to the extent that they reflect near-term inflows or outflows of cash. In governmental funds, the modified accrual basis is used both for budgeting and reporting in the City's financial statements. This method includes budgeting for capital expenditures and debt service payments and represents the General Fund, CRA, Road and Bridge and Capital Projects funds. In the City's business-type activities, the modified accrual basis is also used for budgeting all expenditures including capital and debt service however, these funds are reported in the financial statements using full accrual accounting which does not report capital or principal debt service payments as expenses. The City's business-type activities are enterprise funds and include Solid Waste, Water and Sewer, Stormwater and Reuse funds.

Balanced Budgeting

All funds subject to appropriations are required to balance. A balanced budget refers to a budget in which revenues, and all revenue sources, are equal to, or greater than, expenditures. These revenue sources would include any fund balance/net position used to fund approved expenditures. More generally, it refers to a budget that has no budget deficit, but could possibly have a budget surplus.

Pg 63 Final: 09/24/2018



• Budgetary Control

Management of the City is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the City are protected from loss, theft or misuse and to ensure that adequate accounting data is compiled to allow for the preparation of financial statements. The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are net. The concept of reasonable assurance recognized that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management. The legal level of budgetary control (i.e. the level at which expenditures may not legally exceed appropriations) is the departmental cost center level. The Finance Department monitors expenditures against cost center budgets to ensure that appropriations are not exceeded.

As a recipient of federal and state financial assistance, the City also is responsible for ensuring that an adequate internal control structure is in place to ensure compliance with applicable laws and regulations related to those programs. This internal control structure is subject to periodic evaluation by the Finance Department and the City's external auditors. Once this assistance reaches certain limits, the City is required to undergo an annual single audit in conformity with the provisions of the Single Audit Act of 1984 and U.S. Office of Management and Budget Circular A-128, Audits of State and Local Governments. As a part of the City's Single Audit, tests are made to determine the adequacy of the internal control structure, including that portion specifically related to federal financial assistance programs.

In addition, the City maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by City Commission. Activities of the general fund, special revenue funds, capital projects fund and enterprise funds are included in the annual appropriated budget. The City also maintains an encumbrance accounting system as one technique of accomplishing budgetary control. All expenditures for other than personal services are controlled by a procurement system, which encumbers purchase orders against budgets prior to issuance to the vendors. Purchase orders are not issued until appropriations are made available. Encumbrances outstanding at the end of the year are carried forward and re-encumbered in the next budget year. A budget resolution is approved by the City Commission to appropriate funds for these encumbrances which are funded by fund balance.

• Budget Amendment Process

The budget may be amended in two ways. Budget may be transferred between operational line items within a cost center. This is requested by the Department Head, reviewed by the Finance Department and approved by the City Clerk on a budget transfer form. Secondly, budget amendments, which increase expenditures or the spending level of individual departments, are requested by the City Clerk by resolution and approved by the City Commission at regular Commission meetings. Budget amendments are also required when appropriations for personnel budgets or interfund transfers are increased or decreased within a cost center.

Pg 64 Final: 09/24/2018



• Procurement Policy

The purpose of these purchasing regulations is to:

- Provide a uniform means of acquiring goods and services in a manner which protects the interests of taxpayers
- o Ensures that qualified vendors have access to the municipal market on a fair and equitable basis
- Applies to all purchases of the City irrespective of the source of funding
- o Provides guidelines to user departments

The Finance Department shall serve as the purchasing gateway to provide assistance and technical expertise in purchasing procedures, and to ascertain that user departments understand and comply with established budgetary, purchasing and accounting procedures for overall internal control. No City employee shall order goods or services without the required authorization funding and purchasing/financing documents. Guidelines:

- Payment for the goods and services shall be made using a purchase order or a Check Request Form, unless the item is a capital asset. All purchases of capital assets require a purchase order. The procurement requirements shall not be artificially divided so as to constitute a small purchase.
- A purchase is considered to be a capital asset when the dollar amount is a unit cost of \$2,000 or greater and a useful life exceeding one year and will be capitalized per the useful life schedule. Assets with a unit cost between \$500 and \$2,000 will be tracked within the fixed asset system for security reasons but not capitalized.
- Small dollar purchases are purchases to one vendor of up to \$10,000 and require that budget be established for that purchase. Such materials, services and equipment shall be done through the computerized purchasing system. Quotes may be obtained if deemed appropriate by staff.
- Informal competitive quotes are required when purchasing items costing, in the aggregate, between \$10,000 and \$100,000. Three written quotes are required and the purchase is awarded to the lowest responsible and qualified vendor.
- All contracts for the procurement of goods and services costing, in the aggregate, in excess of \$100,000 shall be on the basis of sealed bids, proposals or quotes solicited through formal advertisement in a newspaper of local or area circulation.
- Local preference is given to vendors within the Palmetto city limits first and within Manatee County second.

Pg 65 Final: 09/24/2018



• Capitalization Policy

The Capitalization Policy allows for the capitalization thresholds of assets including land, buildings, infrastructure, equipment, vehicles and intangible assets are budgeted using the modified accrual method of accounting but are reported in the business activities and government-wide financial statements using full accrual. Capital assets are defined by the government as assets with an initial, individual cost per the schedule below. Equipment and vehicles with an individual cost between \$500 and \$2,000 are tracked as sundry items only, and not recorded as capital assets or depreciated. Capital assets are recorded at historical cost or estimated historical cost if constructed. Capital expenditures are reported in greater detail Capital Improvement Section.

The Capitalization policy was modified to revise the useful life of Computer Equipment, Infrastructure and Infrastructure Equipment as noted below. Capital assets of the primary government are depreciated, using the straight-line method over the following estimated useful lives using these capitalization thresholds:

Assets	<u>Useful Life</u>	Revised Useful Life	<u>Threshold</u>
Buildings and building improvements	30 years	30 Years	\$20,000
Machinery and equipment			
Computer Equipment	7 years	4 years	\$ 2,000
Equipment and vehicles	7 years	7 years	\$ 2,000
Software	7 years	7 years	\$20,000
Infrastructure	50 years	40 years	\$20,000
Infrastructure Equipment	50 years	20 years	\$ 2,000

Donated capital assets are recorded at estimated fair value at the date of donation. The government reports infrastructure assets on a network and subsystem basis. Accordingly, the amounts spent for the construction or acquisition of infrastructure assets are capitalized and reported in the government-wide financial statements.

Debt Management Policy

The City's Debt Management Policy was adopted in June, 2008. The policy establishes guidelines for the conditions for issuing debt, project life, type and management of debt and the restrictions on debt issuance, service and outstanding debt. While the City has no legal debt limits, it has generally chosen to limit its borrowing activities to bank qualified loans and capital leases at this time. This choice sets a limit of \$10,000,000 in financing activities per calendar year.

The City may incur debt to finance the construction or acquisition of infrastructure and other assets and equipment or to refinance existing debt for the purpose of meeting its governmental obligation to its residents. Such debt obligations are to be issued and administered in such fashion as to obtain the best long-term financial advantage to the City and its residents. Long term debt should:

Pg 66 Final: 09/24/2018



- 1. Be financed for a period not to exceed the useful life of the asset being financed (minimum useful life of four years).
- 2. Not be used to fund the City's current operations; i.e. personnel, operating and/or debt service.
- 3. Be in the form of bank qualified loans, bonds or a capital leasing program as in the best interest the City.
- 4. Be tracked and evaluated annually.
- 5. Be maintained within the accepted benchmarks indicated by the table below.

The City plans financing activity during fiscal year 2019 for its capital lease (\$423,557) for equipment. In fiscal year 2018, the City secured a state funded State Revolving Fund (SRF) loan (\$4.4 million) for some CIP activities – EQ Tank distribution expansion at very low financing costs.

Debt Ratios

Item # and Item Description	City Wide	Target Ratio	Governmental Funds*	Proprietary Funds	Total City
1 Population	13,307		-		
2 Assessed taxable property value	851,616,557				
3 Personal income per capita	\$ 21,691				
4 Total Debt projected at 9/30/18			2,033,383	7,576,102	9,609,485
5 Total Revenue FY2019			14,051,449	15,824,872	29,876,321
6 Operating Expenses FY2019 **			12,549,607	6,856,288	19,405,895
7 Net Operating Income (Loss)			1,501,842	8,968,584	10,470,426
8 Debt Service FY2018			627,716	1,616,033	2,243,749
9 Net Debt Per Capita	#4/#1	≤\$900	153	569	722
10 Percentage of assessed taxable					
property value	#4 / #2	≤3%	0.24%	0.89%	1.13%
11 Net debt per capita as a percentage of					
income per capita	#10 / #3	≤ 5%	0.70%	2.62%	3.33%
12 Debt Service Coverage Ratio	#7 / #8	≥ 110%	239%	555%	467%

^{*} The debt policy does not include CRA, therefore information for Governmental Funds does not include CRA.

It is necessary to note that prior to fiscal year 2012, the city's population was estimated to be in excess of 14,000. However, during the 2010 Census, the population was determined to be 12,606 and is now estimated at 13,307 for the 2019 fiscal year. The Net Debt Per Capita for the total City has improved by 300 points. When applying for financing, the lending institution institutes its own calculation and considering the closeness of the ratios, the overall ratios are determined to be within acceptable limits. However, future financing should be reviewed at the individual fund level to determine feasibility.

Debt Service

The City's Debt Policy allows for the funding of capital purchases through debt not to exceed the life of the asset being financed. The table below summarizes the City's debt and includes equipment items that will be financed through four year capital leases.

Pg 67 Final: 09/24/2018

^{**} Operating Expenses do not include debt service payments in order to calculate the Debt Service Coverage Ratio



The City will continue aggressively applying for all available grant funds and assessing available City funds for future pay-as-you-go projects to ensure the City's economic stability.

The City has a projected debt obligation of \$17,692,769 as of September 30, 2018 which is comprised of bank qualified loans, state revolving fund loans and capital leases.

The debt service budgeted for 2019 is illustrated in the following table by fund:

Outstanding Debt and Debt Service

Loan	Original Loan Issued	Governmental Loan Balance as of September 30, 2018	Business type Loan Balance as of September 30, 2018	Total Principal Outstanding as of September 30, 2018	Fiscal Year 2019 Governmental Debt Service	Fiscal Year 2019 Business Type Debt Service	Total FY2019 Debt Service
Stormwater SRF Loan	2,872,229	-	537,738	537,738	-	187,130	187,130
Reuse SRF Loan	134,200	-	21,482	21,482	-	5,130	5,130
2017 SRF Loan	4,500,000	-	4,500,000	4,500,000	-	-	-
2004 BOA Loan	4,300,000	226,403	804,697	1,031,100	48,124	170,632	218,756
2005 BOA Loan	6,500,000	613,541	2,469,851	3,083,392	107,287	431,467	538,754
2007 BOA Loan	5,337,000	514,933	2,537,630	3,052,563	71,181	350,541	421,722
2014 BB&T Loan	1,250,000	-	970,204	970,204	-		-
Reuse TPT Loan *	500,000	-	317,530	317,530	-	58,616	58,616
Capital Leases	3,332,812	678,506	970,204	1,648,710	350,444	280,870	631,314
Existing City Debt	28,726,241	2,033,383	13,129,336	15,162,719	577,036	1,484,386	2,061,422
CRA 2006 BOA Loan Existing CRA Debt	4,395,000 4,395,000	1,977,750 1,977,750	<u>-</u>	1,977,750 1,977,750	269,752 269,752	<u>-</u>	269,752 269,752
Total City-wide Debt	33,121,241	4,011,133	13,129,336	17,140,469	846,788	1,484,386	2,331,174
Proposed New Debt							
2018 Capital Lease		317,800	234,500	552,300	50,680	27,726	78,406
Total 2016 Debt		317,800	234,500	552,300	50,680	27,726	78,406
Total Existing and Pr	oposed Debt	4,328,933	13,363,836	17,692,769	897,468	1,512,112	2,409,580

^{*} Reuse TPT Loan is an internal advance of funds from the City's Trailer Park Trust for the completeion of the ASR Well to be repaid in ten

Pg 68 Final: 09/24/2018



Fiscal Year 2019 Debt Service By Fund

Fund	Principal Payments	Interest Payments	Budgeted New Debt Service	Total Debt Service
General Fund	245,594	25,973	41,632	313,199
CRA	219,750	50,000	-	269,750
Road and Bridge	246,463	59,006	9,048	314,517
Total Governmental Funds	711,807	134,979	50,680	897,466
Solid Waste	8,032	692	-	8,724
Water and Sewer	698,267	217,784	27,726	943,777
Stormwater	395,336	90,142	-	485,478
Reuse	144,007	54,247		198,254
Total Business-Type Funds	1,245,642	362,865	27,726	1,636,233
Total City-Wide Debt Service	1,957,449	497,844	78,406	2,533,699

Pg 69 Final: 09/24/2018





"Never doubt that a small group of thoughtful, committed citizens can change the world. Indeed, it's the only thing that ever has."

> Margaret Mead (1901-1978) US Cultural Anthropologist

Pg 70 Final: 09/24/2018



Personnel Budget

The City values each one of its 147 employees. Without them, the City would not be able to provide the level of service to the citizens. The City's personnel expenses for fiscal year 2018 are \$8,596,398 and accounts for 28% of city-wide total operating budget not to include transfers out.

The budget contains funding for 147 positions; 124 full-time, 17 part-time and 6 elected officials of which 12 full-time and 3 part-time positions are vacant. This includes 2 new positions for the Building Department, 1 each for the Water, Sewer and Reuse Departments.

The Commission and Mayor's salaries and general employees received a 3% increase over FY 2018. The sworn officers renegotiated the PBA agreement and received the first and second year increase in FY2019 totaling \$176,730. Overall wage will increase from FY2018 to FY2019 is \$391,963.

Pension costs are loaded based on the actuarial report received in January of 2018. The rate for PD increased from 25.81% in FY2018 to 26.83%. General Employees' pension decreased from 24.47% to 22.42%.

Fiscal year 2019 Personnel Budget:

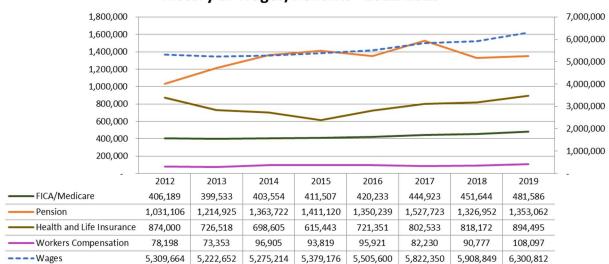
This fiscal year has brought a few benefits and challenges.

- Wages are up 6.64% from fiscal year 2018. This is the net effect of implementing the PBA Union Agreement, 3% increase, and five new positions.
- Pension costs are 21.5% of annual wages, which is 1% lower than fiscal year 2018 due to a decrease of 2.05% in the General Employee Pension rate. This is the fourth straight year for General Employees' pension rate decreases.
- Health insurance is 14% of annual wages, which is the same as fiscal year 2018. The overall increase in health insurance premium rates were held to 4.85%.

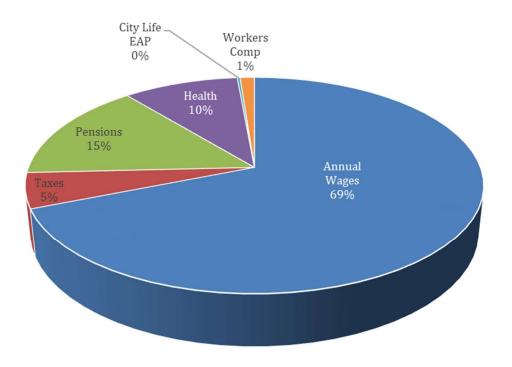
Pg 71 Final: 09/24/2018







2019 Personnel Cost



Pg 72 Final: 09/24/2018



Personnel Cost for Fiscal Year 2018-2019

Breakdown by Department by Fund

		Annual				City Life	Workers	Total	Total
Departments	Dept	Wages	Taxes	Pensions	Health	EAP	Comp	Benefits	Cost
Mayor & Commission	511	187,733	13,414	9,939	11,440	389	231	35,412	223,145
City Clerk	512	155,134	11,867	34,781	18,424	548	204	65,825	220,959
Information Technologies	513	52,358	4,005	11,739	10,062	193	69	26,067	78,425
City Attorney	514	-	-	-	-	-	-	-	-
Finance	515	390,956	29,909	86,634	52,430	1,452	979	171,403	562,359
Human Resources	516	102,915	7,491	15,642	10,062	245	129	33,569	136,484
Events and Facilities	579	65,142	4,984	1,345	10,062	234	868	17,493	82,635
Police Department	521	2,663,153	204,492	636,700	362,527	8,834	50,898	1,263,451	3,926,604
Code Enforcement	523	128,467	9,828	28,802	11,440	500	1,712	52,282	180,749
Public Works Administration	540	401,311	30,739	67,184	43,633	1,440	3,409	146,404	547,715
Planning Department	543	114,111	8,729	25,584	18,424	415	150	53,302	167,413
Fleet Maintenance Department	549	127,084	9,722	28,492	23,830	478	2,634	65,156	192,240
Parks & Recreation Department	572	284,484	21,862	64,073	48,403	1,084	7,473	142,894	427,378
Building Department	524	95,113	7,276	14,856	11,440	302	125	34,000	129,113
Total General Fund		4,767,959	364,318	1,025,772	632,176	16,113	68,882	2,107,258	6,875,217
Community Redevelopment Agency	559	270,000	20,656	44,158	23,830	692	567	89,902	359,902
Total CRA Fund		270,000	20,656	44,158	23,830	692	567	89,902	359,902
Road & Bridge Department	541	165,434	12,656	37,090	32,942	621	9,859	93,168	258,602
Total Road & Bridge Department		165,434	12,656	37,090	32,942	621	9,859	93,168	258,602
Solid Waste Department	534	108,889	8,330	24,413	17,160	417	1,451	51,772	160,661
Total Solid Waste Fund		108,889	8,330	24,413	17,160	417	1,451	51,772	160,661
Cross Connection Services	532	63,283	4,842	14,188	11,440	243	1,616	32,329	95,612
Water Services	533	196,971	15,069	44,161	35,270	725	5,031	100,256	297,227
Sewer Services	535	279,790	21,404	62,729	45,326	1,061	5,586	136,105	415,895
Utility Customer Service	536	225,328	17,239	50,519	46,275	863	1,804	116,699	342,027
Waste Water Treatment Plant	537	-	-	-	-	-	-	-	-
Total Water/Sewer Fund		765,372	58,554	171,596	138,311	2,892	14,038	385,389	1,150,761
Stormwater Services	538	180,886	13,838	40,555	22,880	668	10,780	88,720	269,606
Total Stormwater Fund		180,886	13,838	40,555	22,880	668	10,780	88,720	269,606
Reuse Services	539	42,271	3,234	9,477	5,720	71	2,519	21,021	63,292
Total Reuse Fund		42,271	3,234	9,477	5,720	71	2,519	21,021	63,292
Grand Total		\$6,300,812	\$481,586	\$1,353,062	\$ 873,020	\$21,475	\$108,097	\$2,837,230	\$9,138,042

Pg 73 Final: 09/24/2018



Personnel cost for Fiscal Year 2018-2019

FY2019 Payroll with 3% Adopted Increase - GE

·	•			All Employees	Insurance			
	FY19 Annual Salary	Taxes	Pensions	Health	Life and EAP	Work Comp	Total Benefits	Total Position Cost
Breakdown by Fund								
General Fund	4,672,846	357,042	1,010,916	620,736	15,811	68,757	2,073,258	6,746,104
Building Department	95,113	7,276	14,856	11,440	302	125	34,000	129,113
CRA	270,000	20,656	44,158	23,830	692	567	89,902	359,902
Road and Bridge	165,434	12,656	37,090	32,942	621	9,859	93,168	258,602
Solid Waste	108,889	8,330	24,413	17,160	417	1,451	51,772	160,661
Water & Sewer	765,372	58,554	171,596	138,311	2,892	14,038	385,389	1,150,761
Stormwater	180,886	13,838	40,555	22,880	668	10,780	88,720	269,606
Reuse	42,271	3,234	9,477	5,720	71	2,519	21,021	63,292
Total Personnel Cost	6.300.812	481.586	1.353.062	873.020	21.475	108.097	2.837.230	9.138.042

Breakdown by type
Total Wages

FICA
General Employee Pension Contribution
Police Department Pension Contribution
Non-pensioned Department Heads
Total Pension Contribution
Health Dental and Life Insurance
Workers Compensation
Total Benefits

	FY2018			FY2019	Increase (Decrease)
_	5,908,849		_	6,300,812	391,963
451,644			481,586		29,942
		829,712			(11,860)
		500,448			39,332
		22,902			(1,366)
,326,955		-	1,353,062		26,107
818,173			894,495		76,322
90,777			108,097		17,320
	2,687,549	•		2,837,239	149,690
_	8,596,398		<u>-</u>	9,138,051	541,653
	326,955 818,173	326,955 818,173 90,777 2,687,549	451,644 829,712 500,448 22,902 326,955 818,173 90,777 2,687,549	451,644	451,644 481,586 829,712 500,448 22,902 326,955 818,173 90,777 2,687,549 108,097 2,837,239

The personnel costs include:

Total Cost of Payroll

All general employees and elected officials were given a 3% increase

 $Union \ (sworn \ officers) \ were \ increased \ on \ average \ by \ 8.8\% \ with \ the \ adoption \ of \ the \ new \ union \ agreement$

The Pension rate for PD increased from 25.81% in FY2018 to 26.83%. General Employees' pension decreased from 24.47% to 22.42%

The new rates for health insurance are 4.85% higher.

The Final personnel budgets include:	
Total Funded Positions	
Full Time Funded Positions	2
Part Time Funded Positions	0
Elected Officials	6
Total Funded Positions	8
New Positions - Full Time Funded	4
1-Permit Technician - Building	
1-Service Worker II - Water	
1-Service Worker II - Sewer	
1-Service Worker I - Reuse	
New Positions - Full Time Funded	1

1-Building Inspector - Building

Vacant Positions - Full Time Funded	12
1- Accounting Clerk - Finance	
1-Dispatcher - PD	
1-Police Officer – PD	
1-Police Sergeant - PD	
1-Code Enforcement Officer - CPIP/CRA	
1-Deputy Director of PW - Public Works Admin	
1-Service Worker II – Cross Connect	
1-Service Worker I - Water	
1-Crew Leader - Water	
1-Equipment Operator - Stormwater	
1-Service Worker I – Road & Bridge	
1- Equipment Mechanic I - Fleet	
Vacant Positions - Part Time Funded	1

Pg 74 Final: 09/24/2018

2-Intern - PT (50 hrs - 13 weeks) - CRA 2-Intern - PT (50 hrs - 13 weeks) - CRA



HISTORY OF STAFFING LEVELS

	Position	FY	FY	FY	FY	FY
Position Title	Grade	2015	2016	2017	2018	2019

* Part Time Positions

(1) Title change with salary study FY2017

NERAL FUND					
Mayor and Commission					
Commissioner N/A	5	5	5	5	
Mayor N/A	1	1	1	1	
Total Elected Officials	6	6	6	6	
(1) Executive Assistant to Mayor & Commission 113	1	1	1	1	
Total Mayor and Commission - Full Time	1	1	1	1	
Total Mayor and Commission	7	7	7	7	
City Clerk					
Assistant City Clerk 114	1	1	1	1	
City Clerk 126	1	1	1	1	
Total City Clerk - Full Time	2	2	2	2	
Information Technology					
IT Specialist 113	1	1	1	1	
Total Information Technology - Full Time	1	1	1	1	
Finance					
(1) Finance Director 124	1	1	1	1	
Purchasing Agent 116	1	1	1	1	
Warehouse Operator 106	1	1	1	1	
Accountant I 112	0	0	1	1	
Senior Accountant 117	0	0	0	0	
(1) Purchasing Assistant 107	1	1	1	1	
Junior Accountant 109	0	0	0	2	
Accounting Clerk 106	0	0	0	0	
Total Finance - Full Time	4	4	5	7	
* Finance Director - Part Time					
Total Finance - Part Time	0	0	0	0	
Total Finance Department	4	4	5	7	
Human Resources					
Human Resources Administrator 122	1	1	1	1	
Total Human Resources - Full Time	1	1	1	1	
* Human Resources Coordinator - Part Time 111	0	0	1	1	
Total Human Resources - Part Time	0	0	1	1	
Total Human Resources Department	1	1	2	2	
Events and Facilities					
Special Projects/Events Coordinator 112	1	1	1	1	
Total Information Technology - Full Time	1	1	1	1	
Police - Administration					
Records Clerk 106	1	1	0	0	
Records Clerk II 108	1	1	2	2	
(1) Police Fleet/Inventory Specialist 107	0	0	1	1	
Evidence Custodian 111	1	1	1	1	
Dispatch Supervisor 115	1	1	1	1	
Dispatcher I 109	6	6	6	6	
Accreditation/Grants Coordinator 111	1	1	1	1	
Victim Advocate 111	1	1	1	1	
Total Police Administration - Full Time	12	12	13	13	

Pg 75 Final: 09/24/2018



HISTORY OF STAFFING LEVELS

	Position	FY	FY	FY	FY	FY	
Position Title	Grade	2015	2016	2017	2018	2019	
	*	Part Tir	ne Positi	ions	-		
	(1)	(1) Title change with salary study FY201					
* Crime Analyst - Part Time	107	1	1	1	1	1	
* Maintenance Technicial - Part Time	107	1	1	0	0	0	
* Crossing Guards - Part Time	104C	7	7	7	6	6	
Total Police Administration		9	9	8	7	7	
Dallar Grand Officers							
Police - Sworn Officers Chief of Police	127	1	1	1	1	1	
	127	1 0	1 2	1	1 2	1 2	
Captain Police Lieutenant	115	1	0	2	0	0	
Police Sergeant	113 113SO	6	6	0 6	6	6	
Corporal	11330 111SO	5	5	5	5	4	
Police Officer	11130 110SO	21	20	20	20	21	
Total Police - Sworn Office		34	34	34	34	34	
* Sworn Officers - Part Time	110SO	2	2	2	2	2	
Total Police - Sworn Office		2	2	2	2	2	
Total Police Departme		46	46	47	47	48	
Total Police Departme		11	11	10	9	9	
	e Department		57	57	56	57	
Code Enforcement	e Department	07	07	07	50	07	
Code Enforcement Officer	110	2	2	2	3	3	
Total Code Enforceme	_	 2	2	2	3	3	
Public Works Administration		_	_	_			
Public Work Director	126	1	1	1	1	1	
Deputy Director of Public Works	124	1	1	1	1	1	
(1) Public Works Coordinator	115	1	1	1	1	1	
Sr GIS Analyst	117	0	1	1	1	1	
GIS Analyst/Compliance Coordinator	114	1	1	1	1	1	
Customer Service Representative I	106	1	1	1	1	1	
Total Public Works Administration - Full Time		5	6	6	6	6	
Planning							
D 1 (m) 1 (m) 1	40.4	4	4				
Development Service Director (Title change FY2018)	124	1	1	1	1	1	
Planning Analyst (Title change FY2018)	110	$\frac{1}{2}$	1 2	1 2	1 2	$\frac{1}{2}$	
Total Planning Department - Full Time Fleet Management		Z	Z	Z	Z	Z	
Fleet Maintenance Supervisor	115	1	1	1	1	1	
Equipment Mechanic II	110	1 1	1 1	1 1	1	1 0	
Equipment Mechanic I	108	1	1	1	1		
Total Fleet Management - Full Time	100	3	3	3	3	3	
Parks and Recreation		3	3	3	3	J	
Parks Supervisor	115	1	0	1	1	1	
(1) Crew Leader	109	1	1	1	1	1	
Service Worker II	106	3	3	3	3	3	
Service Worker I	104	3	3	3	3	3	
Total Parks and Recreati		8	7		8	8	
10th 1 thin that Recient		3	•	3	3	3	

Pg 76 Final: 09/24/2018



HISTORY OF STAFFING LEVELS

		Position	FY	FY	FY	FY	FY			
Position Title		Grade	2015	2016	2017	2018	2019			
	* Part Time Positions									
				Title change with salary study FY2017						
Duilding Depositment										
Building Department Building Official		122	1	1	1	0	0			
Building Inspector		112	1	1	1		0			
Permit Technician I		107	1	1	1	1	2			
1 011110 1 001111011111 1	Total Building Departme		3	3	3	1	2			
* D:11: I		110	0	0	0	0	4			
* Building Inspector - PT	Total Duilding Donautmo	112	0	0	0	0	$\frac{1}{1}$			
	Total Building Departme		3	3	3	1	3			
	i otai bullulli	g Department	3	3	3	1	3			
	Total General Fund - El		6	6	6	6	6			
	Total General Fu		78	79	82	83	86			
	Total General Fu		11	11	11	10	12			
CRA FUND	Total	General Fund	95	96	99	99	104			
Community Redevelopment Agency	(CRA)									
CRA Director	(01111)	126	1	1	1	1	1			
(1) Administrative Assistant		111	2	2	2	2				
	Total C	RA - Full Time	3	3	3	3	2 3 0			
* GIS Specialist - Part Time		112	1	0	0	0	0			
* Strategic Plan Specialist -	Part Time	103	1	1	0	0	1			
* Student Intern		103	0	0	0	4	4			
	Total CI	RA - Part Time	2	1	0	4	5 8			
	T	otal CRA Fund	5	4	3	7	8			
ROAD AND BRIDGE FUND										
Streets Department		100	1	1	1	1	1			
Sign Maintenance Tech		108 107	1	1	1	1	1			
Equipment Operator Service Worker I		107	1 1	1 2	1 2	1 2	1 2			
Service Worker II		104	0	1	1	1				
Service Worker II	Total Streets Departme		3	5	5	5				
	Total Road and		3	5	5	5	5 5			
SOLID WASTE FUND	Total Road all	a Briage rana	3	3	3	3	3			
Solid Waste Department										
(1) Public Works Supervisor		115	1	1	1	1	1			
Service Worker II		106	1	0	0	0	0			
Service Worker I		104	0	1	1	1	1			
Equipment Operator		107	0	0	1	1	1			
	Waste Department and Fu	nd - Full Time	2	2	3	3	3			
WATER AND SEWER FUND										
Cross Connect Service Worker II		106	2	2	2	2	2			
Service Worker II	Total Cross Conn		2 2	2	2	2	2 2			
Water Department	10001 01033 001111	cot i un i init			2	2	2			
(1) Public Works Supervisor		115	1	1	1	1	1			
(1) Crew Leader		109	1	1	1	1	1			
Operator, Equipment		107	1	1	1	1	1			
Service Worker I		104	1	1	1	1	1			

Pg 77 Final: 09/24/2018



HISTORY OF STAFFING LEVELS

	Position	FY	FY	FY	FY	FY		
Position Title	Grade	2015	2016	2017	2018	2019		
	*	Part Tin	ne Positi	ions		-		
			Fitle change with salary study FY2017					
			Ü		J			
Service Worker II	106	0	0	0	0	<u>1</u> 5		
Total Water De	epartment - Full Time	4	4	4	4	5		
Sewer Department								
(1) Public Works Supervisor	115	1	1	1	1	1		
(1) Crew Leader	109	1	1	1	1	1		
Equipment Operator	107	1	1	1	1	1		
Service Worker II	106	1	1	1	1	2		
Service Worker I	104	3	3	3	3	3		
Total Sewer De	epartment - Full Time	7	7	7	7	8		
Customer Service	445							
Customer Service Supervisor	115	1	1	1	1	1		
Customer Service Rep. II	107	1	1	1	1	1		
Customer Service Rep. I Customer Service Field	106 105	1	1 2	1 2	1 2	1		
Customer Service Field II	105	2	0	0	0	1 1		
Utility Billing Analyst	107	1	1	1	1	1		
	er Service - Full Time	6	6	6	6	6		
	r Service Department	6	6	6	6	6		
	ewer Fund - Full Time	19	19	19	19	21		
	ater and Sewer Fund	19	19	19	19	21		
STORMWATER FUND								
Stormwater								
(1) Public Works Supervisor - 75% salary	115	1	0.75	0.75	0.75	0.75		
(1) Crew Leader	109	1	1	1	1	1		
Inmate Services Coordinator	107	1	1	1	1	1		
Equipment Operator	107	1	1	1	1	1		
Service Worker I	104	1	1	1	1	1		
Total Stormwater Department	and Fund - Full Time	5	4.75	4.75	4.75	4.75		
REUSE FUND								
Reclaimed Water Department								
(1) Public Works Supervisor - 25% salary	115	0	0.25	0.25	0.25	0.25		
Service Worker I	104	0	0 25	0.25	0 25	1 25		
Total Reuse Department	and Fund - Full Time	0	0.25	0.25	0.25	1.25		
Total Elected O	fficials	6	6	6	6	6		
Total Full Time Emp		110	113	117	118	124		
Total Part Time Emp		13	12	11	14	17		
Total City Emp		129	131	134	138	147		
	•			-		==:		

Pg 78 Final: 09/24/2018



General Fund Fund #001

The General Fund is the chief operating fund of the government and accounts for all resources not accounted for in another fund. It is the only fund required to be maintained by a government. The principal sources of revenues of the General Fund are property taxes, sales and use taxes, franchise and permit fees, and fine and forfeitures. The primary governmental functions occurring within this fund are general government operations that support the entire city. These operations include:

- Mayor and Commission Cost Center 511
- City Clerk Cost Center 512
- Information Technology Cost Center 513
- City Attorney Cost Center 514
- Finance Cost Center 515
- Human Resources Cost Center 516
- Events and Facilities Cost Center 579
- Police Department Cost Center 521
- Code Enforcement Cost Center 523
- Building Department Cost Center 524
- Public Works Administration Cost Center 540
- Planning Department Cost Center 543
- Fleet Services Cost Center 549
- Parks and Recreation Cost Center 572

The General Fund receives compensation from other funds in the form of transfers-in for services provided by Information Technology, Finance, Human Resources, Public Works Administration and Fleet Services. These cost centers provide support services city-wide and are allocated to the other funds by determining factors in each cost center. These factors include the number of employees, vehicles serviced, and the number of computer users in each cost center.

Pg 79 Final: 09/24/2018



001 - GENERAL FUND Fund Summary

A	2017	2018 Revised	2018 Projected	2019 Adopted	% Change of
Account Paginning Fund Palances	Actual	Budget	Actual	Budget	Budget
Beginning Fund Balances	\$ 8,206,680	\$ 8,697,774	\$ 8,697,774	\$ 7,892,234	(9.3)%
Revenues					
Property Tax	4,396,240	4,671,351	4,670,857	4,880,587	4.5 %
Sales Taxes	1,016,169	1,045,547	1,042,000	1,034,416	(1.1)%
Utility Service Tax	1,143,031	1,187,993	1,162,500	1,166,274	(1.8)%
Motor Fuel Taxes	11,445	11,818	11,838	11,500	(2.7)%
Other Taxes	844,339	852,892	829,403	818,083	(4.1)%
Permits, Fees, Assessments	1,293,917	1,678,070	1,571,751	1,382,040	(17.6)%
Intergovermental	6,358	18,726	19,746	6,000	(68.0)%
Fines and Forfeitures	38,955	63,538	49,166	48,500	(23.7)%
Charges for Services	716,481	735,857	717,630	880,014	19.6 %
Interest Revenue	58,512	51,941	56,800	76,800	47.9 %
Miscellaneous	166,536	213,261	210,930	189,293	(11.2)%
Impact Fees	38,428	186,062	169,059	-	(100.0)%
Transfers In	1,066,841	1,030,111	1,030,111	1,161,969	12.8 %
Debt/Lease Proceeds	280,300	129,345	128,200	315,087	143.6 %
Non-Revenue/Fund Balance		1,917,716		144,402	(92.5)%
Total Revenues	11,077,552	13,794,228	11,669,991	12,114,965	(12.2)%
Expenses					
Mayor and Commission	246,926	264,294	243,293	272,374	3.1 %
City Clerk	2,025,615	2,210,531	2,159,030	2,314,185	4.7 %
Information Technology	360,561	485,545	461,864	479,996	(1.1)%
City Attorney	245,943	284,490	286,682	266,247	(6.4)%
Finance	610,866	678,415	669,451	684,634	0.9 %
Human Resources	170,647	203,768	178,981	203,193	(0.3)%
Events and Facilities	136,809	172,414	161,619	171,503	(0.5)%
Police Department	4,170,044	4,311,663	4,182,899	4,465,405	3.6 %
Code Enforcement	103,295	158,379	185,917	225,049	42.1 %
Public Works Administration	538,936	647,812	526,640	715,749	10.5 %
Planning	162,048	223,811	211,389	221,284	(1.1)%
Fleet	226,177	240,245	208,760	227,418	(5.3)%
Parks and Recreation	514,178	605,169	539,161	640,200	5.8 %
Building Department	214,859	271,509	253,572	352,049	29.7 %
Grants - Non Capital Expenses	2,983	12,726	12,714	332,049	(100.0)%
Capital Expenses	425,606	1,719,596	1,716,394	381,238	(77.8)%
Debt Service	280,982	304,484	304,761	313,199	2.9 %
Transfer Out	149,983	172,404	172,404	181,242	5.1 %
Transfer Out	147,705				3.1 70
Total Expenditures	10,586,458	12,967,255	12,475,531	12,114,965	(6.6)%
Excess Revenue Over (Under)	491,094	826,973	(805,540)		- %
Fund Balance, End of Year	\$ 8,697,774	\$ 9,524,747	\$ 7,892,234	\$ 7,892,234	(17.1)%

Pg 80 Final: 09/24/2018

Account 001-000	Description	2017 Actual	2018 Revised Budget	2018 Projected Actual	2019 Adopted Budget	% Change of Budget
311.1010	Current Property Taxes	\$ 4,383,765	\$ 4668 081	\$ 4 668 684	\$ 4878414	4.5 %
311.1006	2006 Property Taxes	3,300	-	-	-	- %
311.1014	2014 Property Taxes	334	-	-	-	- %
311.1015	2015 Property Taxes	7,401	397	400	-	(100.0)%
311.1016	2016 Property Taxes	1,440	1,995	1,773	400	(79.9)%
311.1017	2017 Property Taxes		878		1,773	101.9 %
	Total Ad Valorem Taxes	4,396,240	4,671,351	4,670,857	4,880,587	4.5 %
335.8000	State Rev/Lg Half Cent Sales Tax	1,016,169	1,045,547	1,042,000	1,034,416	(1.1)%
	Total Sales Taxes	1,016,169	1,045,547	1,042,000	1,034,416	(1.1)%
312.4101	5th And 6th Cent Gas Tax	_	_	_	<u>-</u>	- %
312.4201	5 Cent 2nd Local Option Gas Tax	-	-	-	-	- %
335.4100	State Rev/Mtr Fuel Tax Refund	11,445	11,818	11,838	11,500	(2.7)%
	Total Motor Fuel Taxes	11,445	11,818	11,838	11,500	(2.7)%
314.1000	Electric Utility Taxes	1,109,169	1,149,052	1,125,000	1,128,774	(1.8)%
314.4000	Natural Gas Utility Tax	9,852	11,146	10,000	10,000	(10.3)%
314.8000	Propane Utility Taxes	24,010	27,795	27,500	27,500	(1.1)%
	Total Utility Service Taxes	1,143,031	1,187,993	1,162,500	1,166,274	(1.8)%
315.0000	Communications Services Tax	387,492	384,490	378,000	359,337	(6.5)%
316.0000	Local Business Tax	61,412	65,000	65,000	65,000	- %
316.0500	Local Business Tax-FLC Collected	2,691	936	936	-	(100.0)%
316.3100	Local Business Tax Penalties	1,195	-	(1,015)		- %
335.1200	State Revenue Sharing Proceeds	349,036	359,124	343,308	351,246	(2.2)%
335.4000	Mobile Home Licenses	30,829	30,583	30,415	31,000	1.4 %
335.5000	State Rev/Alcohol Bev License	11,684	12,759	12,759	11,500	(9.9)%
	Total Other Taxes	844,339	852,892	829,403	818,083	(4.1)%
	TOTAL TAXES	7,411,224	7,769,601	7,716,598	7,910,860	1.8 %
322.1100	Building Permits	382,661	736,155	660,000	473,840	(35.6)%
322.1700	Building Inspections	2,287	2,836	2,356	2,200	(22.4)%
323.1000	Electricity Franchise Fee	875,583	896,606	870,000	870,000	(3.0)%
323.4000	Natural Gas Franchise Fee	7,251	9,910	8,000	8,000	(19.3)%
329.0300	Building Permit Surcharge	8,333	13,663	12,395	9,000	(34.1)%
367.0100	Building Admin Fee	17,802	18,900	19,000	19,000	0.5 %
	TOTAL PERMITS, FEES AND ASSESSMENTS	1,293,917	1,678,070	1,571,751	1,382,040	(17.6)%
337.4000	FMIT Safety Grant	-	6,000	6,000	6,000	- %
331.2400-9006	Bulletproof Vest Grant	1,952	2,726	3,746	-	(100.0)%
331.2880-9027	2017 Byrne Rapid ID	4,406	-	-	-	- %

Pg 81 Final: 09/24/2018

Account 001-000	Description	2017 Actual	2018 Revised Budget	2018 Projected Actual	2019 Adopted Budget	% Change of Budget
	TOTAL INTERGOVERNMENTAL/ GRANT REVENUE	6,358	8,726	9,746	6,000	(31.2)%
351.2125	Judgements and Fines - 629	13,107	16,923	16,000	15,000	(11.4)%
351.3000	Judgement/Fines - Law Enforcement Educ.	2,274	2,452	2,011	2,000	(18.4)%
354.1000	Violation - Local Ordinance	840	315	350	350	11.1 %
354.2500	Violation-Local Ord/Code Enfremt	442	13,540	5,160	1,715	(87.3)%
354.2550	Violation Lot Clearing - Pass Thru	1,010	6,350	5,300	10,000	57.5 %
359.0300	PD Abandoned Property Traffic Infractions	2,476	1,186	1,186	1,185	(0.1)%
359.1000 359.2000	Forfeits/Restitution	17,725 1,081	20,703 1,069	17,121 1,038	17,500 750	(15.5)% (29.8)%
	TOTAL FINES AND FORFEITURES	38,955	62,538	48,166	48,500	(22.4)%
341.0221	CRA Reimbursement - PD	506,476	515,824	508,892	556,929	8.0 %
341.0223	CRA Reimbursement - Code Enforcement	-	-	-	54,709	- %
341.1000	Ag Museum Insurance Reimbursement	2,108	2,123	2,122	2,794	31.6 %
341.2200	Zoning Fees/Variances	48,057	42,841	32,625	31,000	(27.6)%
341.3000	Notary Fee	290	210	200	200	(4.8)%
341.3200	Reproduction - Map & Publications	362	225	147	50	(77.8)%
341.3224	Building Maps/Reproduction	2	-	-	-	- %
341.4100	Recording Fees	160	100	100	100	- %
341.9023	Abandoned/Vacant Property Registration	4,400	2,600	3,000	3,000	15.4 %
341.9521	PBA Administrative Fee	120 12,172	100	130	130	30.0 %
342.0400 342.2010	Fingerprint/Copying/Ids-Pd School Resource Officer - Manatee School Bd	106,983	9,393 126,050	7,898 126,050	7,750 187,786	(17.5)% 49.0 %
343.8200	Locate Cemetery Spaces	475	1,000	1,000	800	(20.0)%
347.4000	Special Event - Svc Charge	7,235	8,125	8,125	7,500	(7.7)%
347.4050	Special Event Permit App	975	525	600	600	14.3 %
347.4600	July 4th Fireworks Reimbursement	26,666	26,666	26,666	26,666	- %
	TOTAL CHARGES FOR SERVICES	716,481	735,782	717,555	880,014	19.6 %
361.0100	Investment Earnings	53,465	50,000	50,000	70,000	40.0 %
361.0200	Interest Rev - Impact Fees	2,002	1 0 4 1	1 000	1 000	- %
361.0800 361.0900	Interest Special Assmt A/R Interest Charges	3,045	1,941 -	1,800 5,000	1,800 5,000	(7.3)%
	TOTAL INTEREST REVENUE	58,512	51,941	56,800	76,800	47.9 %
362.2000	Rents - Cell Tower (Non Taxable)	17,568	17,919	17,919	17,500	(2.3)%
362.4000	Rents-Heritage Park Taxable	532	548	232	200	(63.5)%

Pg 82 Final: 09/24/2018

Account	Description	2017	2018 Revised	2018 Projected	2019 Adopted	% Change
001-000	Description Rents Park -Taxable	Actual	Budget	Actual 24,000	Budget	of Budget
362.4100		24,190	24,875	24,000	24,000	(3.5)%
362.4300 362.4900	Rents - Submerged Land Rents/Lease Solar	79,652	82,244	82,244	85,000	3.4 %
		2,170	1,373	1,373	1,000	(27.2)%
362.5000	Rents - Banners/Signage	1,750	950	1,000	1,000	5.3 %
364.4100	Disposition Of Fixed Assets	4,140	10,275	10,275	-	(100.0)%
364.5000	Sales Of Scrap Materials	4,441	2,609	2,601	-	(100.0)%
365.1100	Sale Of Surplus Materials/Scrap	(1)	- 5.000	1	-	- %
366.9100	Contributions Private Sources	15.566	5,000	5,000	-	(100.0)%
369.0200	Other Miss Revenue	15,566	16,000	17,000	18,100	13.1 %
369.1700	Other Misc Rev/Nsf Check Charges	80	125	145	85	(32.0)%
369.3000	Living Tree Memorial	900	900	600	600	(33.3)%
369.3099	Tree/Landscape Revenue - Reserve	18,100	1,350	1,150	-	(100.0)%
369.6800	Other Misc Rev/Refund Exp	- 7 114	535	535	-	(100.0)%
369.7400	Other Misc Revenue	7,114	6,291	6,291	- 7.202	(100.0)%
369.7401	Other Misc Rev/Ins Premium Reimbursement	7,732	7,293	7,293	7,293	- %
369.8001	Over/Short Cash	(1,148)	(191)	(191)	-	(100.0)%
369.8002	Over/Short Central Stores Inventory	(227)	-	(1,956)	-	- %
369.8003	Over/Short Shop Materials	438	-	93	-	- %
369.9000	Cemetery Spaces	800	800	800	-	(100.0)%
369.9521	PD Take Home Vehicle Reimbursement	5,425	4,365	4,515	4,515	3.4 %
	TOTAL MISCELLANEOUS REVENUE	189,222	183,261	180,920	159,293	(13.1)%
324.1100	Impact Fees - Law (Residential)	2,917	24,929	22,429	-	(100.0)%
324.1200	Impact Fees - Law (Commerical)	18,590	16,520	16,520	-	(100.0)%
324.6100	Impact Fees - Parks (Residential)	13,619	116,397	104,723	-	(100.0)%
324.7100	Impact Fees - General (Residential)	3,302	28,216	25,387		(100.0)%
	TOTAL IMPACT FEES	38,428	186,062	169,059	-	(100.0)%
	OTHER FINANCING SOURCES					
381.7065	Transfer-In From Trailer Park Fund	(22,686)	30,000	30,000	30,000	- %
381.8212	Transfer-In From CRA Fund	38,132	39,317	39,317	79,654	102.6 %
382.0010	Transfer-In - Building Department	113,529	112,404	112,404	151,991	35.2 %
382.3070	Transfer In - Road & Bridge	154,912	150,576	150,576	176,651	17.3 %
382.4030	Transfer-In - Solid Waste Fund	73,748	66,286	66,286	75,228	13.5 %
382.4321	Transfer-In - Water & Sewer Fund	529,439	509,685	509,685	523,522	2.7 %
382.4400	Transfer-In - Stormwater Fund	128,408	124,056	124,056	128,174	3.3 %
382.4600	Transfer-In - Reuse Water Fund	28,673	27,787	27,787	26,749	(3.7)%
	Total Transfers-In	1,044,155	1,060,111	1,060,111	1,191,969	12.4 %
383.7000	Capital Lease Inception	280,300	129,345	128,200	315,087	143.6 %
	Total Debt/Lease Proceeds	280,300	129,345	128,200	315,087	143.6 %
399.0000	Funding From Fund Balance - Outstanding Enc	-	52,630	-	-	(100.0)%

Pg 83 Final: 09/24/2018

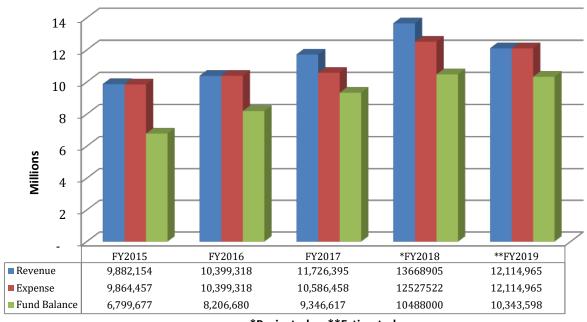
Account 001-000	Description	2017 Actual	2018 Revised Budget	2018 Projected Actual	2019 Adopted Budget	% Change of Budget
399.0001	Funding From Fund Bal -	-	48,500	_	47,500	(2.1)%
	Contingency					
399.0002	Funding From Equity - One time	-	125,376	-	-	(100.0)%
	Expenses					
399.6000	Funding From Equity - Capital Proj	-	1,572,745	-	66,151	(95.8)%
399.7525	Funding From Law Enforcement	-	10,349	-	-	(100.0)%
	Resrv					
399.7572	Funding From Tree/Landscape	-	2,116	-	1,500	(29.1)%
	Reserve					
399.9301	Funding From Equity - Cap Prjs		60,000	-	29,251	(51.2)%
	Total Non-Revenue Sources	-	1,871,716	-	144,402	(92.3)%
	TOTAL OTHER FINANCING SOURCES	1,324,455	3,061,172	1,188,311	1,651,458	(46.1)%
	TOTAL GENERAL FUND REVENUE	\$11,077,552	\$13,737,153	\$11,658,906	\$12,114,965	(11.8)%

Pg 84 Final: 09/24/2018



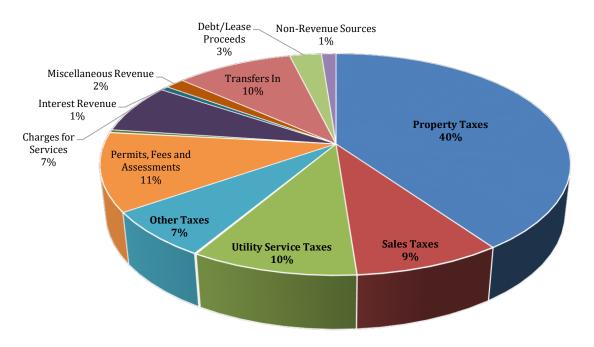
GENERAL FUND - 001

5-Year Revenue, Expense and Fund Balance



*Projected **Estimated

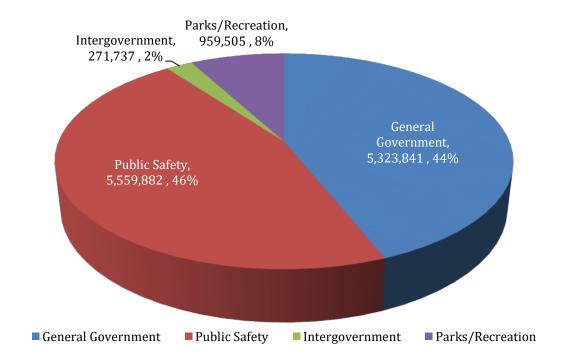
FY 2019 Revenues By Source



Pg 85 Final: 09/24/2018



GENERAL FUND - 001



FY2018 Budgeted Expenditures By Function

- ➤ **General Government** expenditures total \$5,323,841; Departments in this category are: Mayor/Commission, City Clerk, City Attorney, IT, Finance, HR, Public Works Administration, Planning and Grants.
- **Public Safety** expenditures \$5,559,882; Departments in this category are Police, Building Department and Code Enforcement.
- ➤ **Intergovernmental** expenditures \$271,737; this represents Fleet Maintenance.
- **Parks/Recreation** expenditures \$959,505; this represents the Parks and Recreation Department.
- Total General Fund expenses are \$12,114,965. Overall increase by 6.6% or \$750,314 from FY18.

Pg 86 Final: 09/24/2018



GENERAL FUND - 001 Revenue Analysis and Forecasting

Revenue Trends

The General Fund is estimated to receive \$12,114,965 in FY2019 of which 76.6% or \$\$9,281,400 is generated from Ad Valorem Taxes (40% - \$4,880,587), Permit, Fees and Assessments (11.4% - \$\$1,382,040), Utility Service Tax (9.6% - \$1,166,274), Sales Tax (\$8.54% or \$1,034,416) and Other Taxes (6.75% - \$818,083).

The City of Palmetto forecast is based on trend analysis and anticipated economic reactions for Utility Service Tax and Permit, Fees and Assessments. The Ad Valorem Revenues are assessed by the Manatee County Property Appraiser and State Revenues are estimated by the Office of Economic & Demographic Research. The forecast is based on conservative assumptions especially with so many uncertainties with property taxes and the stability of housing market.

The purpose of the forecast is to provide a model that indicates revenue surpluses and shortfalls that could occur. This will allow City Management to identify and prepare for future financial difficulties. Accurate revenue forecasting is essential in the budget preparation.

Revenue Detail

Ad Valorem Taxes - General Fund - \$4,880,336 (40% of General Fund Revenue)

Ad Valorem Tax is a locally levied tax imposed on property based on the assessed value of \$851,952,040. The millage rate for fiscal year 2019 is 5.9671 per \$1,000 of assessed value. However, this fiscal year, the millage rate is 4.60% greater than the rolled back rate of \$5.7049.

The ad valorem taxes make up 40% of the city's general fund revenues as shown the previous page and 21.6% overall revenue. As illustrated by the chart below, ad valorem taxes are expected to slightly increase though fiscal year 2020. The economy is improving, foreclosures are still pending completion, and minor increases in assessed values; this caused a 4.93% increase in the city's tax base for the fiscal year 2019 budget year. This trend is expected to continually increase at 5% over the next few years as our county is showing an increase in sales and economic growth.



Figure 2

Pg 87 Final: 09/24/2018



The graph in Figure 3 illustrates 10 years of ad valorem history and includes the millage rate, assessed value and ad valorem revenue. The City's millage rate is 5.9671 for FY 2019.

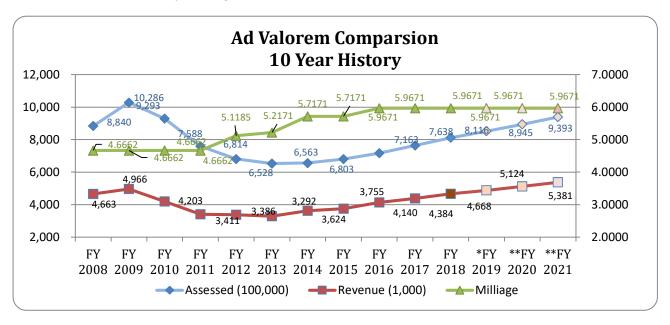


Figure 3

When compared to the five other municipalities in Manatee County and unincorporated Manatee county itself, the citizens of Palmetto are assessed the second lowest rate per capita, less than 1% higher than the lowest - City of Bradenton as illustrated in Figure 4. The City of Palmetto has the lowest millage rate and the third largest population behind unincorporated Manatee County and the City of Bradenton.

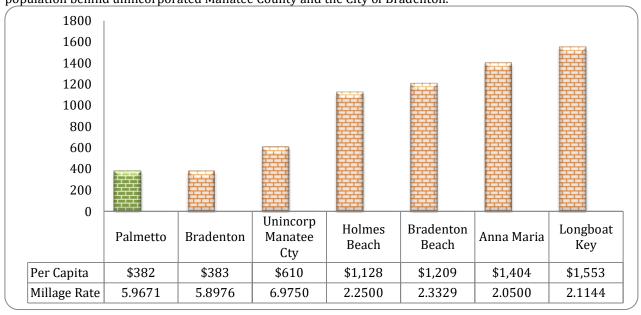


Figure 4

Pg 88 Final: 09/24/2018



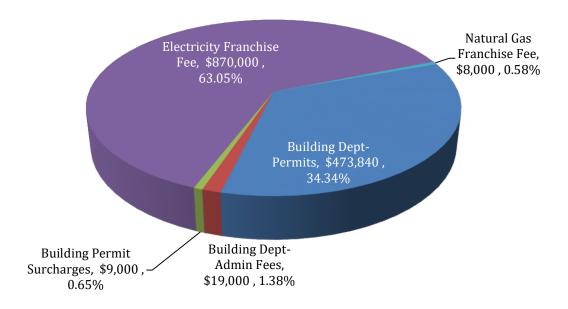
Permit, Fees and Assessments - General Fund - \$1,382,040 (11.41% of General Fund Revenues)

Permit, Fees and Assessments are sources of fees and assessment as determined by the City Commission and F.S. § 166.201. The Electricity Franchise Fee is the largest revenue sources for permit, fees and assessments, budgeted at \$870,000 or 63.0% of the total permit, fees and assessments revenues. Electricity Franchise Fee, authorized by City ordinance, (*Palmetto*, *FL – Code of Ordinances, Ordinance No. 2011-03 (App. A, Art. I, Florida Power and Light Company)*) Retrieved from http://library.municode.com/index.aspx?clientId=11965. Future assumptions are based on a slight increase of 0.5% through FY2020.

The Building Department is showing a revenue increase for the next fiscal year. This is due continued development of the Sanctuary Cove Residential community.

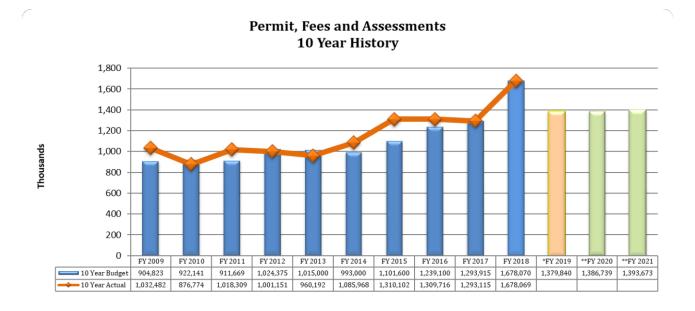
The agreement between FPL and the City represents 6% of FPL billed revenues, less actual write-offs, from the sale of electrical energy to residential, commercial and industrial customers (as such customers are defined by FPL's tariff) within the incorporated areas of the City. This agreement was recently renewed in FY2011 and will continue through FY2041 (30 Years). The chart below represents the detailed budget for FY2019:

Permit, Fees and Assestments



Pg 89 Final: 09/24/2018





Utility Service Taxes - General Fund - \$ 1,166,274 (9.6% of General Fund Revenue)

Utility service taxes are taxes levied on the consumer of a utility for the use of utilities within the City's limits. For the City of Palmetto, the largest of these include Florida Power and Light (FPL). These are budgeted at \$1,149,052 account for 98.5% of the total utility service taxes.

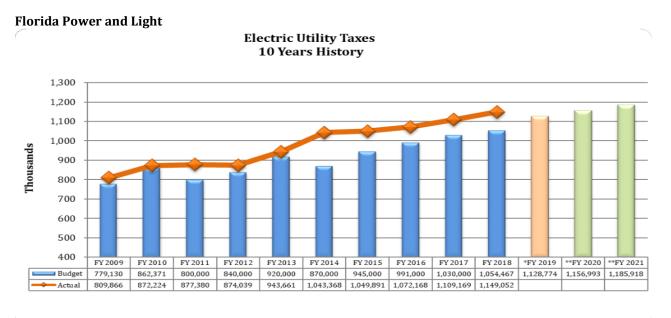


Figure 5

The city assesses 6% on all electric utility payments made within the City, excluding churches, through Florida Power and Light. Electric Utility Taxes are used entirely by the city's General Fund. This tax is based on consumption, and as customers experience higher costs for electricity, it is anticipated to increase at 2.5% annually from Fiscal Year 2019. These projections are made by overall revenues collected in the past 4 years.

Pg 90 Final: 09/24/2018



Sales Tax - General Fund - \$2,034,416 (15.5% of General Fund Revenues)

Half-Cent Sales Tax - State Tax - \$1,034,416

Intergovernmental revenues are state shared revenue sources. Half Cent Sales Taxes, authorized by the legislature, distributes net sales tax revenue to counties and municipalities that meet strict eligibility requirements, (F.S. Sections 202.18(2)(c), 212.20(6), and 218.60-.67.) The program's primary purpose is to provide relief from ad valorem and utility taxes in addition to providing counties and municipalities with revenues for local programs. The Department of Revenue administers this program.

Future assumptions are based upon the Office of Economic & Demographic Research Long Term Revenue Analysis, is projected a slight growth rate over the next two year. The City is projecting a 1% increase over the next 2 years beginning with fiscal year 2019.

Infrastructure Half-Cent Sales Tax - \$1,000,000 (only included in the following graph)

New to FY2017 is the Infrastructure Sales Tax. Ordinance 16-35 provided for a referendum to be conducted allowing for the collection and distribution of an infrastructure sales tax. The referendum was passed by voters on November 8, 2016, and beginning January 1, 2017, a half-cent discretionary local government infrastructure sales surtax is being collected by the municipalities within Manatee County. At the time of publication, the FY2019 budget for Infrastructure Sales Tax had not been approved but has been proposed to commission. For purposes of forecasting, the below graph reflects the proposed revenue.

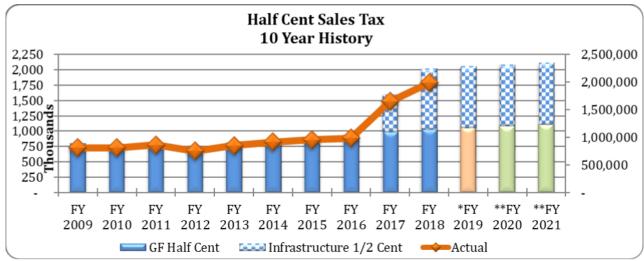


Figure 6

Pg 91 Final: 09/24/2018



Other Taxes - General Fund - \$818,083 (6.75% of General Fund Revenue)

Other Taxes - Summary of revenues

Communication Service Tax - State Tax - \$359,337

The Communication Services Tax Simplification Law became effective October 1, 2001. This law simplified the complex tax structure, replaced seven different taxes and fees and created a single levy with a common rate. Communication Service Tax revenues are taxes on telecommunications, cable, direct-to-home satellite, and related services. The Florida Department of Revenue administers the tax to the local governments.

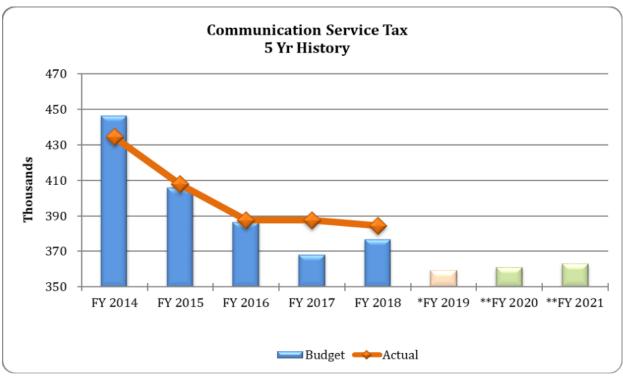


Figure 7

The tax is comprised of state communication service tax and local communication service tax. The state communication tax consists of two components: a state tax of 6.65% and a gross receipts tax of 2.52%. The local communication service tax for Palmetto is 5.42% as of FY2014. (F.S. 202.12(1)(a)(c)and (d)). Effective July 2014, changes in state law, Chapter 2014-36 (F.S. 202.11) moves certain communication aspects; data processing etc from the communication tax to sales tax and 2014-38 moves prepaid calling arrangements from communication tax to sales tax. These changes will show a decrease in overall collection of communication taxes through FY2019. This revenue represents 44% of Other Tax Revenue.

Future assumptions are based upon the Office of Economic & Demographic Research Long Term Revenue Analysis; a slight increase of .5% will continue to be projected over the next 2 years beginning with fiscal year 2018.

Pg 92 Final: 09/24/2018



State (Municipal) Revenue Share - State - \$351,246

The Revenue Share Program was enacted in 1972 to ensure minimum level of revenue parity. The trust fund receives 1.3517 percent of sales and use tax collection and the net collections from the one-cent municipal fuel tax. An allocation formula serves as the basis for the distribution of these revenues to each municipality that meets strict eligibility requirements. Municipalities must use the funds derived from the one-cent municipal fuel tax for transportation-related expenditures. (F.S. Sections 206.605(1), 206.879(1), 212.20(6), and 218.20-.26) For FY2019, the proportional contribution of each revenue source comprising the Municipal Revenue Sharing Program is \$456,519 of which 76.94% or \$351,246 for the General Fund and 23.06% or \$104,850 for Road & Bridge Fund. This revenue represents 40.2% of Other Tax Revenue.

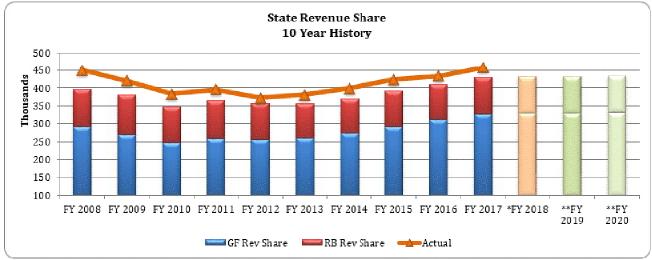
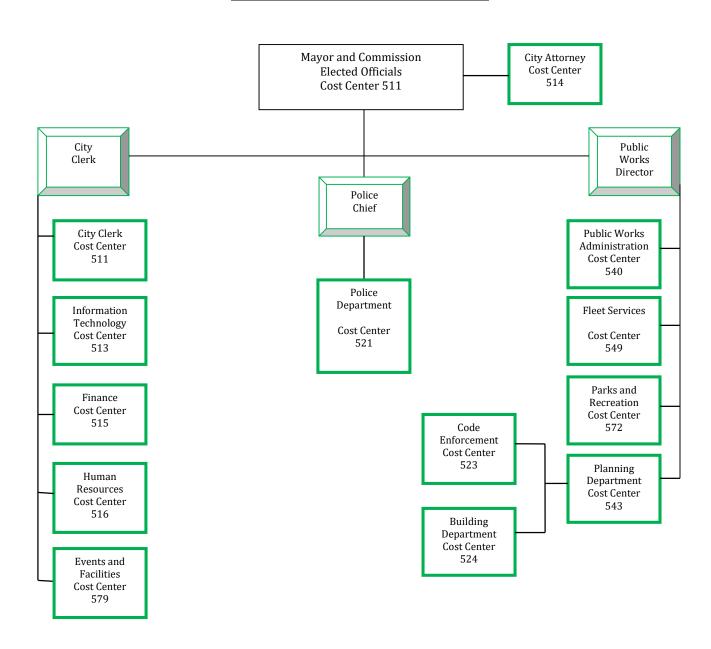


Figure 8

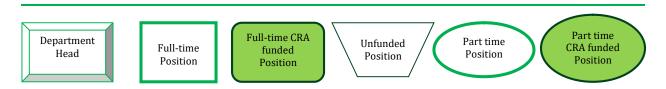
Pg 93 Final: 09/24/2018



GENERAL FUND ORGANIZATIONAL CHART



LEGEND



Pg 94 Final: 09/24/2018



Cost Center and Number: Mayor and Commission - 511

Fund: General Fund Department: City Clerk

Contact Hours: Monday through Friday 8:00 to 5:00

Location: City Hall - 516 8th Avenue West, Palmetto, FL 34221

Primary Duties

- The Mayor serves as the Chief Executive Officer of the City supervising and directing the Department Heads.
- The Mayor and Commission:
 - Act as the legislative and policy making body of elected officials.
 - Adopt annual operating and capital budgets.
 - o Represent the City on area boards and committees.
- The Executive Administrative Assistant serves as the assistant to the Mayor and Commission, Public Information Officer and Clerk of the Code Enforcement Board.

<u>Future Challenges or Issues facing the Cost Center</u>

- To hold expenses as low as possible while maintaining the City's infrastructure and services to its citizens
- To hold public meetings at City Hall and locations throughout the City to allow citizen input and share important information with the public.

To assist readers in linking City Commission and Cost Center goals to the vision and strategy:

Color Block	Vision or Fundamental
	Strategies
Appearance	Beautify and enhance
Services	Maintain and improve everyday services
Infrastructure	Maintain and improve infrastructure
Safety	Make the City safe
Economic Stability	Enhance and prosper the City and its citizens
Historic Preservation	Preserve Palmetto's history

1.	To hold meetings to gather public input.
2.	Disseminate correct information to the public
	via public meetings, media and/or mailings.
3.	Review and update city ordinances.
4.	Seek grant/ funding opportunities to enhance
	City dollars.
5.	Continue the City's commitment to improving
	our storm water quality through the use of low
	impact design in City projects.

Pg 95 Final: 09/24/2018

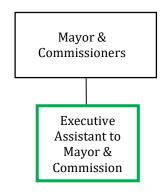


Mayor & Commission Organizational Information

Total Personnel Wages\$ 187,733Total Benefits\$ 35,413Total Personnel Cost\$ 223,146

Job Title	Position ID	FTE	
Mayor	CH-511-1120-01	Elected	
Commissioner	CH-511-1101-03	Elected	
Commissioner	CH-511-1101-05	Elected	
Executive Assistant to Mayor & Commission	CH-511-1203-01	FT	
Commissioner	CH-511-1101-04	Elected	
Commissioner	CH-511-1101-02	Elected	
Commissioner	CH-511-1101-01	Elected	
Matching deferred compensation			-
Mayor vehicle allowance			-
Full-Time Position		1	a
VACANT Full-Time Position		0	
Part-Time Positions		0	
VACANT Part-Time Positions		0	
Elected Officals		6	
Total Positions		7	

COST CENTER ORGANIZATIONAL CHART



LEGEND

Department Head

Full-time Position Part time Position

Volunteers



Pg 96 Final: 09/24/2018



001-511 - MAYOR AND COMMISSION Cost Center Summary

Account 001-511	Description		2017 ctual	Re	018 vised idget	Pro	2018 ojected actual	2019 Adopted Budget	% Change of Budget
	EXPENDITURES								
512.0100	Regular Salaries	\$	161,903	\$ 1	66,758	\$	166,758	\$ 171,761	3.0 %
515.2000	Vehicle Allowance		3,600		3,600		3,600	3,600	- %
521.0100	Fica Taxes		12,500		13,978		13,021	13,414	(4.0)%
522.2100	Retirement General Employee		12,006		10,532		10,836	9,939	(5.6)%
522.2500	Matching Deferred Comp		9,531		12,372		9,244	12,372	- %
523.0100	Health Insurance		10,260		10,872		10,880	11,440	5.2 %
523.0300	Insurance & EAP		298		143		314	389	172.0 %
524.0100	Workers' Compensation		243		231		262	 231	- %
	Total Personnel Expenses	2	210,341	2	18,486		214,915	223,146	2.1 %
531.0300	Membership Dues		9,902		9,955		9,951	10,100	1.5 %
540.5100	Travel and Per Diem		5,874		10,450		4,600	11,050	5.7 %
541.1100	Communications		2,174		3,600		2,354	3,600	- %
542.1200	Postage/Mailing Service		-		20		-	25	25.0 %
545.1200	Insurance		5,909		6,078		7,512	6,228	2.5 %
546.3400	Repair & Maintenance		7,206		1,000		86	1,000	- %
547.5100	Printing And Binding		353		2,650		1,457	2,850	7.5 %
551.1200	Office Supplies		403		400		230	400	- %
552.2300	Operating Expenses		821		3,080		1,738	3,080	- %
552.4200	Small Tools/Equipment		60		2,500		50	3,600	44.0 %
554.0100	Non-Capitalized Equipment		-		_		-	900	- %
555.1300	Technical/Training		3,883		6,075		400	 6,395	5.3 %
	Total Operating Expenses		36,585		45,808		28,378	49,228	7.5 %
	TOTAL EXPENDITURES	\$ 2	246,926	\$ 2	64,294	\$	243,293	\$ 272,374	3.1 %

Pg 97 Final: 09/24/2018



MAYOR AND COMMISSION DEPARTMENT FUND 001; DEPARTMENT 511

DESCRIPTION	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 511-MAYOR AND COMMISSION 001-511-512.0100 REGULAR SALARIES REGULAR SALARIES Totals for GL# 001-511-512.0100-REGULAR SALARIES	1	171,761	171,761 171,761
001-511-515.2000 VEHICLE ALLOWANCE MAYOR VEHICLE ALLOWANCE Totals for GL# 001-511-515.2000-VEHICLE ALLOWANCE	12	300	3,600 3,600
001-511-521.0100 FICA TAXES FICA TAXES Totals for GL# 001-511-521.0100-FICA TAXES	1	13,414	13,414 13,414
001-511-522.2100 RETIREMENT GENERAL EMPLOYEE PENSION Totals for GL# 001-511-522.2100-RETIREMENT GENERAL EMPLOYEE	1 OYEE	9,939	9,939 9,939
001-511-522.2500 MATCHING DEFERRED COMP CITY CONTRIBUTION FOR DEFERRED COMP Totals for GL# 001-511-522.2500-MATCHING DEFERRED COMP	1	12,372	12,372 12,372
001-511-523.0100 HEALTH INSURANCE HEALTH INSURANCE - EMPLOYEE ONLY Totals for GL# 001-511-523.0100-HEALTH INSURANCE	2	5,720	11,440 11,440
001-511-523.0300 LIFE INSURANCE & EAP LIFE INSURANCE/EAP Totals for GL# 001-511-523.0300-LIFE INSURANCE & EAP	1	389	389 389
001-511-524.0100 WORKERS' COMPENSATION WORKERS COMPENSATION Totals for GL# 001-511-524.0100-WORKERS' COMPENSATION	1	231	231 231
001-511-531.0300 MEMBERSHIP DUES ECONOMIC DEVELOPMENT COUNCIL FACE MEMBERSHIP FL LEAGUE OF MAYORS FLOC MEMBERSHIP MANASOTA LEAGUE OF CITIES MANATEE CHAMBER OF COMMERCE	1 2 1 1 1	5,000 35 350 1,640 500 425	5,000 70 350 1,640 500 425
TAMPA BAY REGIONAL PLAN COUNCIL MANATEE COUNTY 4H FOUNDATION ARBOR DAY FOUNDATION Totals for GL# 001-511-531.0300-MEMBERSHIP DUES	1 1 1	2,000 100 15	2,000 100 15 10,100

Pg 98 Final: 09/24/2018



MAYOR AND COMMISSION DEPARTMENT FUND 001; DEPARTMENT 511

DESCRIPTION	QUANTITY	UNIT PRICE	TOTAL <u>BUDGET</u>
Dept 511-MAYOR AND COMMISSION			
001-511-540.5100 TRAVEL AND PER DIEM			
EMO TRAINING - BASIC- SMITH & NEW	2	300	600
EMO TRAINING - ADVANCED - SMITH & NEW	1	300	300
FACE CONFERENCE	1	650	650
FLOC ANNUAL CONFERENCE - COMMISSION	5	1,100	5,500
FLOC ANNUAL CONFERENCE - MAYOR	1	1,100	1,100
MISCELLANEOUS TRAVEL - MAYOR/COMMISSION	1	1,000	1,000
FLC COMMITTEE TRAVEL	1	1,000	1,000
BUSINESS MEETINGS/ MARKETING	12	75	900
Totals for GL# 001-511-540.5100-TRAVEL AND PER DIEM			11,050
001-511-541.1100 COMMUNICATIONS			
CELL SERVICE - COMMISSIONER	12	60	720
CELL SERVICE - COMMISSIONER	12	60	720
CELL SERVICE - COMMISSIONER	12	60	720
CELL SERVICE - COMMISSIONER	12	60	720
CELL SERVICE - MAYOR	12	60	720
Totals for GL# 001-511-541.1100-COMMUNICATIONS			3,600
001-511-542.1200 POSTAGE/MAILING SERVICES			
POSTAGE	1	25	25
Totals for GL# 001-511-542.1200-POSTAGE/MAILING SERVICES			25
001-511-545.1200 INSURANCE			
D-6 ACCIDENT INSURANCE-MAYOR AND COMMISSION	1	280	280
GENERAL LIABILITY, AUTO, AND PROPERTY	4	1,487	5,948
Totals for GL# 001-511-545.1200-INSURANCE			6,228
001-511-546.3400 REPAIR & MAINTENANCE			
REPAIRS TO CHAMBERS	1	500	500
REPAIRS TO MAYOR'S OFFICE	1	500	500
Totals for GL# 001-511-546.3400-REPAIR & MAINTENANCE	1	500	1,000
001-511-547.5100 PRINTING AND BINDING			
BUSINESS CARDS	4	50	200
FLYERS/MAILINGS FOR MAYOR	1	200	200
PROMOTIONAL ADVERTISING	1	1,500	1,500
SUPPLIES WITH NEW LOGO	1	250	250
COUNTY CALENDAR/ CHAMBER MAP & GUIDE	1	500	500
POST CARD DISPLAY	1	200	200
Totals for GL# 001-511-547.5100-PRINTING AND BINDING			2,850

001-511-551.1200 OFFICE SUPPLIES



MAYOR AND COMMISSION DEPARTMENT FUND 001; DEPARTMENT 511

DESCRIPTION	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 511-MAYOR AND COMMISSION			
OFFICE SUPPLIES	1	400	400
Totals for GL# 001-511-551.1200-OFFICE SUPPLIES			400
001-511-552.2300 OPERATING EXPENSES			
AWARDS/CERTIFICATES/PLAQUES	1	500	500
BUSINESS OBSERVER SUBSCRIPTION	1	40	40
CITY SHIRTS - MAYOR/COMMISSION	6	35	210
EVENT SUPPLIES (EMP. APPR, MULTI, FAIR, 4TH)	1	2,000	2,000
FLORIDA TREND SUBSCRIPTION	4	10	40
PERIODICALS	3	30	90
SEASONAL DECOR	1	200	200
Totals for GL# 001-511-552.2300-OPERATING EXPENSES			3,080
001-511-552.4200 SMALL TOOLS/EQUIPMENT			
MISCELLANEOUS EQUIPMENT FOR CHAMBERS	1	200	200
OFFICE FURNITURE/EQUIPMENT	1	400	400
LCD MONITORS FOR DAIS	8	375	3,000
Totals for GL# 001-511-552.4200-SMALL TOOLS/EQUIPMENT			3,600
001-511-554.0100 NON-CAPITALIZED EQUIPMENT			
LCD TV FOR MAYOR	1	900	900
Totals for GL# 001-511-554.0100-NON-CAPITALIZED EQUIPMEN	NT .		900
001-511-555.1300 TECHNICAL/TRAINING			
EMO TRAINING - ADVANCED	2	300	600
EMO TRAINING - BASIC	1	300	300
FLOC REGISTRATION FEE	6	600	3,600
FACE CONFERENCE REGISTRATION	1	395	395
MISCELLANEOUS TRAINING FOR COMMISSION	1	1,000	1,000
TRAINING FOR MAYOR	1	500	500
Totals for GL# 001-511-555.1300-TECHNICAL/TRAINING			6,395
Totals for dept 511-MAYOR AND COMMISSION			272,374

Pg 100 Final: 09/24/2018



Cost Center and Number: City Clerk - 512

Fund: General Fund Department: City Clerk

Contact Hours: Monday through Friday 8:00 to 5:00

Location: City Hall - 516 8th Ave West, Palmetto, FL 34220

Primary Duties

- Clerk to City Commission and responsible for preparation of agendas and minutes for public meetings.
- Oversees Finance, Information Technology, Human Resources and Utility Billing departments.
- Responsible for the custody and security of City public records and processing public record requests.
- Administers City cemetery records and occupational business tax program.
- Fiscal stability and safeguarding of City assets.
- Ensure the safety of the City's technology infrastructure and the security of the City's information and data.

Future Challenges or Issues facing the Cost Center

- Keeping up with retention schedules to ensure proper destruction of documents that have met retention
- Improving internal workflow associated with publishing agendas
- Organization of electronic documents to ensure documents can be located efficiently
- Cemetery burial space management

To assist readers in linking City Commission and Cost Center goals to the vision and strategy:

Color Block	Vision or Fundamental
	Strategies
Appearance	Beautify and enhance
Services	Maintain and improve
	everyday services
Infrastructure	Maintain and improve
	infrastructure
Safety	Make the City safe
Economic Stability	Enhance and prosper the
	City and its citizens
Historic Preservation	Preserve Palmetto's
	history

Cost Cent	er Goals and Objectives:
1.	Organization and use of electronic media for records
2.	Enhance and promote accessibility of City Clerk services
3.	Expand self-service solutions
4.	Promote transparency of local government
5.	Preservation of historical permanent records
6.	Conduct community outreach with residents
7.	Seek grant funding whenever possible

Pg 101 Final: 09/24/2018

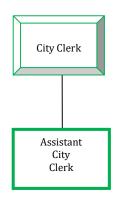


City Clerk Organizational Information

Total Personnel Wages\$ 155,134Total Benefits\$ 65,825Total Personnel Cost\$ 220,959

Job Title	Position ID	FTE		
Assistant City Clerk	CH-512-1202-01	FT		
City Clerk	CH-512-1215-01	FT		
Full-Time Position			2	
VACANT Full-Time Position			0	
Part-Time Positions			0	
VACANT Part-Time Positions			0	
Elected Officals			0	
Total Positions			2	

COST CENTER ORGANIZATIONAL CHART



LEGEND

Department Head

Full-time Position Part time Position

Volunteers



Pg 102 Final: 09/24/2018



001-512 - CITY CLERK Cost Center Summary

Account 001-512	Description	2017 Actual	2018 Revised Budget	2018 Projected Actual	2019 Adopted Budget	% Change of Budget
	EXPENDITURES					
511.0100	Executive Salaries	\$ 96,284	\$ 99,173	\$ 99,197	\$ 102,148	3.0 %
512.0100	Regular Salaries	47,160	49,945	50,764	52,986	6.1 %
521.0100	Fica Taxes	10,504	11,408	10,968	11,867	4.0 %
522.2100	Retirement General Employee	41,207	36,489	37,744	34,781	(4.7)%
523.0100	Health Insurance	16,523	17,512	17,523	18,425	5.2 %
523.0300	Insurance & EAP	506	486	529	548	12.8 %
524.0100	Workers' Compensation	210	208	230	204	(1.9)%
529.0000	Career Advancement		1,600			(100.0)%
	Total Personnel Expenses	212,394	216,821	216,955	220,959	1.9 %
531.0300	Membership Dues	544	819	831	744	(9.2)%
531.1600	Contract Services	5,266	8,685	8,380	8,502	(2.1)%
540.5100	Travel and Per Diem	1,161	3,559	1,040	2,425	(31.9)%
541.1100	Communications	21,098	21,617	21,754	21,456	(0.7)%
542.1200	Postage/Mailing Service	2,700	2,700	2,700	2,700	- %
543.0000	Utility Services	20,061	22,643	20,912	23,750	4.9 %
544.0500	Operating Lease	6,305	6,437	6,458	4,205	(34.7)%
545.1200	Insurance	4,477	5,708	6,217	5,927	3.8 %
545.9900	Insurance Contingency - Vehicle	-	30,000	3,000	30,000	- %
546.3400	Repair & Maintenance	21,351	8,140	6,425	10,385	27.6 %
546.4000	Vehicle Repair & Maintenance	300	1,233	1,217	800	(35.1)%
547.5100	Printing And Binding	5,088	8,600	7,975	17,150	99.4 %
548.9100	Promotional Advertising	5,242	10,232	3,900	10,143	(0.9)%
549.0100	Repurchase Of Cemetery Spaces	=	800	800	800	- %
549.9000	Tax Increment Funds To CRA	1,613,534	1,746,132	1,746,132	1,837,953	5.3 %
549.9600	Bank Service Charges	7,708	10,600	9,850	10,600	- %
551.1200	Office Supplies	1,973	1,800	1,487	2,100	16.7 %
552.0000	Operating Expenses - Veolia	-	1,500	-	1,500	- %
552.1500	Fuel and Lubricants	187	500	350	500	- %
552.2300	Operating Expenses	84,009	86,230	86,075	88,803	3.0 %
552.4200	Small Tools/Equipment	538	2,975	1,965	6,168	107.3 %
552.7100	Fairs & Festivals	107	-	-	-	- %
554.0100	Non-Capitalized Equipment	9,606	7,500	-	500	(93.3)%
554.1200	Publications	866	660	620	660	- %
555.1300	Technical/Training	1,100	1,540	1,487	2,455	59.4 %
555.9900	Tuition Reimbursement		3,000	2,400	3,000	- %
	Total Operating Expenses	1,813,221	1,993,610	1,941,975	2,093,226	5.0 %
564.4900	Capital Leases	28,371	-			- %
	Total Capital Purchases	28,371	-	-	-	- %

Pg 103 Final: 09/24/2018



001-512 - CITY CLERK Cost Center Summary

Account 001-512	Description	2017 Actual	2018 Revised Budget	2018 Projected Actual	2019 Adopted Budget	% Change of Budget
571.0100	Principal	3,499	7,106	7,106	7,252	2.1 %
571.0400	Principal - Loan 2004	22,283	23,500	23,500	24,574	4.6 %
571.0500	Principal - Loan 2005	11,405	12,000	12,000	12,494	4.1 %
571.0700	Principal - Loan 2007	9,468	9,900	9,900	10,326	4.3 %
572.0100	Interest Expense	283	462	462	320	(30.7)%
572.0400	Interest Expense - Loan 2004	8,090	7,000	7,000	7,750	10.7 %
572.0500	Interest Expense - Loan 2005	5,201	5,500	5,500	5,375	(2.3)%
572.0700	Interest Expense - Loan 2007	5,442	5,300	5,643	5,600	5.7 %
	Total Debt Service	65,671	70,768	71,111	73,691	4.1 %
591.0700	Transfer To Capital Projects Fund	36,454	60,000	60,000	29,251	(51.2)%
	Total Transfers-Out	36,454	60,000	60,000	29,251	(51.2)%
	TOTAL EXPENDITURES	\$ 2,156,111	\$ 2,341,199	\$ 2,290,041	\$ 2,417,127	3.2 %

Pg 104 Final: 09/24/2018



CITY CLERK DEPARTMENT FUND 001; DEPARTMENT 512

<u>DESCRIPTION</u>	<u>QUANTITY</u>	UNIT PRICE	TOTAL BUDGET
Dept 512-CITY CLERK			
001-512-511.0100 EXECUTIVE SALARIES			
EXECUTIVE SALARIES	1	102,148	102,148
Totals for GL# 001-512-511.0100-EXECUTIVE SALARIES	3		102,148
001-512-512.0100 REGULAR SALARIES			
REGULAR SALARIES	1	52,986	52,986
Totals for GL# 001-512-512.0100-REGULAR SALARIES			52,986
001-512-521.0100 FICA TAXES			
FICA TAXES	1	11,867	11,867
Totals for GL# 001-512-521.0100-FICA TAXES			11,867
001-512-522.2100 RETIREMENT GENERAL EMPLOYEE			
GENERAL EMPLOYEE PENSION	1	34,781	34,781
Totals for GL# 001-512-522.2100-RETIREMENT GENERA	AL EMPLOYEE		34,781
001-512-523.0100 HEALTH INSURANCE			
HEALTH INSURANCE - SPOUSE	1	10,062	10,062
HEALTH INSURANCE - CHILDREN	1	8,363	8,363
Totals for GL# 001-512-523.0100-HEALTH INSURANCE			18,425
001-512-523.0300 LIFE INSURANCE & EAP			
LIFE INSURANCE/EAP	1	548	548
Totals for GL# 001-512-523.0300-LIFE INSURANCE & EA	ΔP		548
001-512-524.0100 WORKERS' COMPENSATION			
WORKERS COMPENSATION	1	204	204
Totals for GL# 001-512-524.0100-WORKERS' COMPENSA	ATION		204
001-512-531.0300 MEMBERSHIP DUES			
FACC ANNUAL MEMBERSHIP DUES	2	75	150
FGFOA ANNUAL DUES	1	35	35
INSTITUTE OF INTERNAL AUDITORS ANNUAL			
DUES	1	150	150
INTERNATIONAL INSTITUTE OF MUNICIPAL CLERKS	1	160	160
ASSOCIATE IIMC MEMBERSHIP	1	100	100
AMAZON PRIME MEMBERSHIP	1	99	99
AMAZON I KIME MEMDEKSIIII	1	23	99

Pg 105 Final: 09/24/2018



CITY CLERK DEPARTMENT FUND 001; DEPARTMENT 512

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 512-CITY CLERK			
FLORIDA ASSOCIATION OF BUSINESS TAX			
OFFICIALS (FABTO)	1	50	50
Totals for GL# 001-512-531.0300-MEMBERSHIP DUES			744
001-512-531.1600 CONTRACT SERVICES			
CH CLEANING SERVICE	12	600	7,200
CH PEST CONTROL (QTR)	4	50	200
CH SECURITY SYSTEM (ADT)	4	90	360
GPS DEVICE ANNUALLY 20131 & 20444	2	371	742
Totals for GL# 001-512-531.1600-CONTRACT SERVICES	S		8,502
001-512-540.5100 TRAVEL AND PER DIEM FACC CONFERENCE-CITY CLERK/ASSIT CITY	1	575	575
CLERK	1	575	575
FGFOA ANNUAL CONFERENCE-CITY CLERK	1	1,300	1,300
MISC MILEAGE FOR TRAINING	1	150	150
CERTIFIED PUBLIC MANAGER TRAINING	1	300	300
FLORIDA REDEVELOPMENT AGENCY	1	100	100
Totals for GL# 001-512-540.5100-TRAVEL AND PER DIE	EIVI		2,425
001-512-541.1100 COMMUNICATIONS			
CELL PHONE SERVICE- CITY CLERK	12	50	600
SUNCOM FAX LINES	12	488	5,856
VERIZON ALARM LINE	12	175	2,100
BRIGHTHOUSE PHONE PD AND CH	12	1,075	12,900
Totals for GL# 001-512-541.1100-COMMUNICATIONS			21,456
001-512-542.1200 POSTAGE/MAILING SERVICE			
CH- POSTAGE METER	4	675	2,700
Totals for GL# 001-512-542.1200-POSTAGE/MAILING SE	ERVICE	073	2,700
001-512-543.0000 UTILITY SERVICES			
CITY HALL ELECTRICITY	1	14,475	
CITY HALL WATER	1	9,275	9,275
Totals for GL# 001-512-543.0000-UTILITY SERVICES			23,750
001-512-544.0500 OPERATING LEASE			
POSTAGE METER LEASE P#7 - 10 OF 16	4	245	980

Pg 106 Final: 09/24/2018



CITY CLERK DEPARTMENT FUND 001; DEPARTMENT 512

<u>DESCRIPTION</u>	<u>QUANTITY</u>	UNIT PRICE	TOTAL BUDGET
Dept 512-CITY CLERK			
RICOH C5503 - MAINT (9 MONTHS)	9	200	1,800
NEW COPIER LEASE P#4-6 OF 36	3	275	825
NEW COPIER - MAINT (3 MONTHS)	3	200	600
Totals for GL# 001-512-544.0500-OPERATING LEASE			4,205
001-512-545.1200 INSURANCE			
A-3 FIDUCIARY BOND GE PENSION	1	60	60
D-6 EXEC TRAVEL POLICY - CITY CLERK	1	55	55
GEN LIAB, AUTO, PROP. INSURANCE	4	1,453	5,812
Totals for GL# 001-512-545.1200-INSURANCE			5,927
001-512-545.9900 INSURANCE CONTINGENCY			
FULL LIABILITY DEDUCTIBLE	1	25,000	25,000
INSURANCE CONTINGENCY	1	5,000	5,000
Totals for GL# 001-512-545.9900-INSURANCE CONTING	GENCY		30,000
001-512-546.3400 REPAIR & MAINTENANCE			
AC MAINTENENCE	4	225	900
GENERATOR ANNUAL MAINTENENCE	2	460	920
EXTERIOR REPAIRS TO CITY HALL	1	2,000	2,000
FIRE ALARM	2	188	375
FIRE EXTINGUISHER MAINT.	1	220	220
INTERIOR REPAIRS FOR CITY HALL	1	2,500	2,500
LANDSCAPE	1	1,000	1,000
HALON SYSTEM	2	275	550
MISC REPAIRS (INTERIOR/EXTERIOR)	1	1,920	1,920
Totals for GL# 001-512-546.3400-REPAIR & MAINTENA	NCE		10,385
001-512-546.4000 VEHICLE REPAIR & MAINTENANCE			
FA# 20131 VEHICLE MAINT (VOLT)	1	600	600
VEHICLE MAINTENANCE EXPLORER	1	200	200
Totals for GL# 001-512-546.4000-VEHICLE REPAIR & M	IAINTENANCE		800
001-512-547.5100 PRINTING AND BINDING			
CITY CODE UPDATES	2	3,250	6,500
MINUTE BOOKS	8	200	1,600
BUSINESS CARDS	1	50	50
RECODIFICATION/AUDIT OF CITY CODE	1	9,000	9,000

Pg 107 Final: 09/24/2018



CITY CLERK DEPARTMENT FUND 001; DEPARTMENT 512

DESCRIPTION	<u>QUANTITY</u>	UNIT PRICE	TOTAL BUDGET
Dept 512-CITY CLERK			
Totals for GL# 001-512-547.5100-PRINTING AND BINDI	NG		17,150
001-512-548.9100 PROMOTIONAL ADVERTISING			
ADVERTISING RFP/BUDGET (NORTH RIVER)	1	500	500
ADVERTISING RFP/BUDGET (TEMPO)	1	500	500
ADVERTISING RFP/ORD/RES/BUDGET (B.			
HERALD)	1	8,500	8,500
FDOT OUTDOOR ADVERTISING LICENSE	1	143	143
CHAMBER OF COMMERCE MAP		500	700
ADVERTISEMENT	l EDTIGING	500	500
Totals for GL# 001-512-548.9100-PROMOTIONAL ADVE	ERTISING		10,143
001-512-549.0100 REPURCHASE OF CEMETERY SPACE	C		
REPURCHASE OF CEMETERY SPACES	ى. 1	800	800
Totals for GL# 001-512-549.0100-REPURCHASE OF CEM	TETERV SPACES		800
Totals for GL# 001-312-347.0100-REI ORCHASE OF CEN	IETEKT STACES		800
001-512-549.9000 TAX INCREMENT FUNDS TO CRA			
TIF TO CRA (6% INCREASE FROM FY18)	1	1,837,953	1,837,953
Totals for GL# 001-512-549.9000-TAX INCREMENT FUN	IDS TO CRA		1,837,953
			, ,
001-512-549.9600 BANK SERVICE CHARGES			
BANK CHARGES	1	10,000	10,000
CREDIT CARD FEES	1	600	600
Totals for GL# 001-512-549.9600-BANK SERVICE CHAR	GES		10,600
001-512-551.1200 OFFICE SUPPLIES			
COPIER PAPER	12	100	1,200
PENS/FOLDERS/SUPPLIES	1	900	900
Totals for GL# 001-512-551.1200-OFFICE SUPPLIES			2,100
001-512-552.0000 HURRICANE MATERIALS/SUPPLIES			
HURRICANE SUPPLIES	1	1,500	1,500
Totals for GL# 001-512-552.0000-HURRICANE MATERIA			1,500
			-,- 00
001-512-552.1500 FUEL AND LUBRICANTS			
FUEL FOR CITY HALL VEHICLES	1	500	500
Totals for GL# 001-512-552.1500-FUEL AND LUBRICAN	TS		500

Pg 108 Final: 09/24/2018



CITY CLERK DEPARTMENT FUND 001; DEPARTMENT 512

<u>DESCRIPTION</u>	<u>QUANTITY</u>	UNIT PRICE	TOTAL BUDGET
Dept 512-CITY CLERK			
001-512-552.2300 OPERATING EXPENSES			
ASCAP LICENSE FEE FOR MUSIC	1	350	350
BMI SONGWRITER/MUSIC LICENSE	1	350	350
CITY HALL RESTROOM SUPPLIES	1	130	130
CITY HALL COFFEE SERVICE	12	75	900
CONFIDENTIAL PAPER SHREDDING	3	90	270
DEFIBRILLATOR MAINTENENCE (1/3 OF COST)	1	60	60
RECORDING FEES-CLERK OF COURT	1	60	60
REGATTA POINT SUMBERGED LAND LEASE	1	85,000	85,000
TANGIBLE TAX ON COPIERS	1	46	46
TECO PEOPLES GAS (FOR GENERATOR)	12	46	552
UNISHIPPERS	1	500	500
US POST OFFICE ANNUAL FEES	1	550	550
EMPLOYEE OF THE YEAR PROGRAM PLAQUES	1	35	35
Totals for GL# 001-512-552.2300-OPERATING EXPENSE	ES		88,803
001-512-552.4200 SMALL TOOLS/EQUIPMENT			
MISC SUPPLIES	1	100	100
CELL PHONE CASES	15	20	300
MONITORS FOR CHAMBERS AND PODUIM	10	350	3,500
GOOSENECK MICROPHONES	6	378	2,268
Totals for GL# 001-512-552.4200-SMALL TOOLS/EQUIP	MENT		6,168
001-512-554.0100 NON-CAPITALIZED EQUIPMENT			
MISC EQUIPMENT	1	500	500
Totals for GL# 001-512-554.0100-NON-CAPITALIZED EC	QUIPMENT		500
001-512-554.1200 PUBLICATIONS			
BRADENTON HERALD (ANNUAL SUBSCRIPTION)	12	30	360
HERALD TRIBUNE	12	25	300
Totals for GL# 001-512-554.1200-PUBLICATIONS			660
001-512-555.1300 TECHNICAL/TRAINING			
CPE CREDITS FOR CITY CLERK	1	200	200
FACC ANNUAL CONFERENCE (REGISTRATION)	1	300	300
FGFOA ANNUAL CONFERENCE (REGISTRATION)	1	275	275

Pg 109 Final: 09/24/2018



CITY CLERK DEPARTMENT FUND 001; DEPARTMENT 512

DESCRIPTION	<u>QUANTITY</u>	UNIT PRICE	TOTAL BUDGET
Dept 512-CITY CLERK			
MISC. WEBINARS	4	70	280
CERTIFIED PUBLIC MANAGER	1	1,400	1,400
Totals for GL# 001-512-555.1300-TECHNICAL/TRAINING	G		2,455
001-512-555.9900 TUITION REIMBURSEMENT			
TUITION REIMBURSEMENT	1	3,000	3,000
Totals for GL# 001-512-555.9900-TUITION REIMBURSE	MENT		3,000
001-512-571.0100 PRINC - LEASE			
P# 07-10 FA#20444 FORD EXPLORER	4	1,813	7,252
Totals for GL# 001-512-571.0100-PRINC - LEASE			7,252
001-512-571.0400 PRINC-BOA LOAN 2004			
2004 BOA LOAN PRINCIPAL	1	24,574	24,574
Totals for GL# 001-512-571.0400-PRINC-BOA LOAN 200-	4		24,574
001-512-571.0500 PRINC-BOA LOAN 2005			
2005 BOA LOAN PRINCIPAL	1	12,494	12,494
Totals for GL# 001-512-571.0500-PRINC-BOA LOAN 200	5		12,494
001-512-571.0700 PRINC-BOA LOAN 2007			
2007 BOA LOAN PRINCIPAL	1	10,326	10,326
Totals for GL# 001-512-571.0700-PRINC-BOA LOAN 200	7		10,326
001-512-572.0100 INT EXP - LEASE			
P# 07-10 FA#20444 FORD EXPLORER	4	80	320
Totals for GL# 001-512-572.0100-INT EXP - LEASE			320
001-512-572.0400 INT EXP-BOA LOAN 2004			
2004 BOA INTEREST	1	7,750	7,750
Totals for GL# 001-512-572.0400-INT EXP-BOA LOAN 20	004		7,750
001-512-572.0500 INT EXP-BOA LOAN 2005			
2005 BOA LOAN INTEREST	1	5,375	5,375
Totals for GL# 001-512-572.0500-INT EXP-BOA LOAN 20			5,375
001-512-572.0700 INT EXP-BOA LOAN 2007			
2007 BOA LOAN INTEREST	1	5,600	5,600



CITY CLERK DEPARTMENT FUND 001; DEPARTMENT 512

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL <u>BUDGET</u>
Dept 512-CITY CLERK			
Totals for GL# 001-512-572.0700-INT EXP-BOA	LOAN 2007		5,600
Totals for dept 512-CITY CLERK			2,387,876





"Someone is sitting in the shade today because someone planted a tree a long time ago."

Warren Buffett

Pg 112 Final: 09/24/2018



Cost Center and Number: Information Technology - 513

Fund: General Fund - 001 Department: City Clerk

Contact Hours: Monday through Friday 8:00 to 5:00

Location: City Hall – 516 8th Ave. West, Palmetto, FL 34220

Primary Duties

- Provides support and maintenance to the technologies that enable City departments to accomplish their goals and objectives.
- Secure all systems from virus attacks, improper use and malicious invasion.

<u>Future Challenges or Issues facing the Cost Center</u>

• Support all City departments with limited manpower

To assist readers in linking City Commission and Cost Center goals to the vision and strategy:

Color Block	Vision or Fundamental
	Strategies
Appearance	Beautify and enhance
Services	Maintain and improve
	everyday services
Infrastructure	Maintain and improve
	infrastructure
Safety	Make the City safe
Economic Stability	Enhance and prosper the
	City and its citizens
Historic Preservation	Preserve Palmetto's
	history

Cost	<u>Center</u>	Goals	and	<u>Ob</u>	ectives:

1.	Improve information technology infrastructure
2.	Maintain and secure Door codes and keys
3.	Backup and secure computer data

Pg 113 Final: 09/24/2018

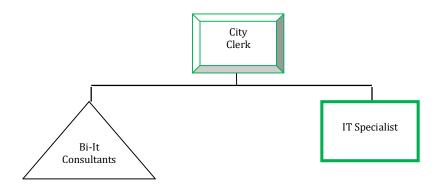


Information Technologies Organizational Information

Total Personnel Wages\$ 52,358Total Benefits\$ 26,068Total Personnel Cost\$ 78,426

Job Title		Position ID	FTE		
IT Specialist		CH-513-1226-01	FT		
	Full-Time Position			1	a
	VACANT Full-Time Position			0	
	Part-Time Positions			0	
	VACANT Part-Time Positions			0	
	Elected Officals			0	
	Total Positions			1	

COST CENTER ORGANIZATIONAL CHART



LEGEND



Pg 114 Final: 09/24/2018



001-513 - INFORMATION TECHNOLOGY Cost Center Summary

Account 001-513	Description	2017 Actual	2018 Revised Budget	2018 Projected Actual	2019 Adopted Budget	% Change of Budget
	EXPENDITURES					
512.0100	Regular Salaries	\$ 50,833	\$ 52,716	\$ 50,833	\$ 52,358	(0.7)%
521.0100	Fica Taxes	3,308	4,033	3,322	4,005	(0.7)%
522.2100	Retirement General Employee	14,609	12,900	12,811	11,739	(9.0)%
523.0100	Health Insurance	9,023	9,561	9,570	10,062	5.2 %
523.0300	Insurance & EAP	186	172	193	193	12.2 %
524.0100	Workers' Compensation	75	73	78	69	(5.5)%
	Total Personnel Expenses	78,034	79,455	76,807	78,426	(1.3)%
531.0100	Consulting	99,635	115,975	111,200	144,000	24.2 %
540.5100	Travel and Per Diem	=	=	=	200	- %
541.1100	Communications	55	60	60	60	- %
545.1200	Insurance	1,455	1,536	1,767	1,556	1.3 %
546.3400	Repair & Maintenance	17,213	17,856	16,670	17,570	(1.6)%
551.1200	Office Supplies	924	2,450	2,100	2,450	- %
552.2300	Operating Expenses	135,512	221,104	209,778	195,664	(11.5)%
552.4200	Small Tools/Equipment	11,354	10,292	11,200	15,410	49.7 %
552.5100	Uniform Purchases And Cleaning	-	100	-	100	- %
554.0100	Non-Capitalized Equipment	15,324	34,377	30,146	23,000	(33.1)%
554.1200	Publications	-	200	-	200	- %
555.1300	Technical/Training	1,055	2,140	2,136	1,360	(36.4)%
	Total Operating Expenses	282,527	406,090	385,057	401,570	(1.1)%
564.0100	Machinery & Equipment	55,392	49,599	52,400	28,600	(42.3)%
	Total Capital Purchases	55,392	49,599	52,400	28,600	(42.3)%
	TOTAL EXPENDITURES	\$ 415,953	\$ 535,144	\$ 514,264	\$ 508,596	(5.0)%

Pg 115 Final: 09/24/2018



INFORMATION TECHNOLOGY DEPARTMENT FUND 001; DEPARTMENT 513

DESCRIPTION	QUANTITY	UNIT <u>PRICE</u>	TOTAL <u>BUDGET</u>
Dept 513-INFORMATION TECHNOLOGY			
001-513-512.0100 REGULAR SALARIES			
REGULAR SALARIES	1	52,358	52,358
Totals for GL# 001-513-512.0100-REGULAR SALARIES			52,358
001-513-521.0100 FICA TAXES			
FICA TAXES	1	4,005	4,005
Totals for GL# 001-513-521.0100-FICA TAXES			4,005
001-513-522.2100 RETIREMENT GENERAL EMPLOYEE			
GENERAL EMPLOYEES PENSION	1	11,739	11,739
Totals for GL# 001-513-522.2100-RETIREMENT GENERAL			11,739
001-513-523.0100 HEALTH INSURANCE			
HEALTH INSURANCE - SPOUSE	1	10,062	10,062
Totals for GL# 001-513-523.0100-HEALTH INSURANCE			10,062
001-513-523.0300 LIFE INSURANCE & EAP			
LIFE INSURANCE/EAP	1	193	193
Totals for GL# 001-513-523.0300-LIFE INSURANCE & EA			193
001-513-524.0100 WORKERS' COMPENSATION			
WORKERS COMPENSATION	1	69	69
Totals for GL# 001-513-524.0100-WORKERS' COMPENSA	ATION		69
001-513-531.0100 CONSULTING			
IT HOURLY WORK - STRATEGIC PROJECTS	12	5,000	60,000
IT MONTHLY MANAGED CARE HOURS	12	7,000	84,000
Totals for GL# 001-513-531.0100-CONSULTING			144,000
001-513-540.5100 TRAVEL AND PER DIEM			
TRAINING	1	200	200
Totals for GL# 001-513-540.5100-TRAVEL AND PER DIE	M		200
001-513-541.1100 COMMUNICATIONS			
CELL SERVICE - IT TECHNICIAN	12	5	60
Totals for GL# 001-513-541.1100-COMMUNICATIONS			60

001-513-545.1200 INSURANCE



INFORMATION TECHNOLOGY DEPARTMENT FUND 001; DEPARTMENT 513

DESCRIPTION	QUANTITY	UNIT <u>PRICE</u>	TOTAL <u>BUDGET</u>
Dept 513-INFORMATION TECHNOLOGY			
GENERAL LIABILITY, AUTO, PROPERTY		200	1.556
INSURANCE	4	389	1,556
Totals for GL# 001-513-545.1200-INSURANCE			1,556
001-513-546.3400 REPAIR & MAINTENANCE BARRACUDA MESSAGE ARCHIVER ENERGIZE			
UPDATES/WARRANTY	1	2,400	2,400
BARRACUDA SPAM FIREWALL ENERGIZE	-	_,	_,
UPDATES/WARRANTY	1	1,270	1,270
BARRACUDA WEB FILTER ENERGIZE			
UPDATES/WARRANTY	1	1,000	1,000
BATTERY REPLACEMENTS	1	1,000	1,000
CABLING	1	2,500	2,500
UPS MAINTENANCE (CH & PD)	1	600	600
WARRANTY RENEWALS (SERVER VM FARM)	1	2,500	2,500
PHONE MAINTENANCE (IP PHONE SUPPORT) ELECTRICAL SERVICES (REPAIRS &	1	5,100	5,100
INSALLATIONS)	1	1,000	1,000
HP PRINTER MAINTENANCE	1	200	200
Totals for GL# 001-513-546.3400-REPAIR & MAINTENA	NCE		17,570
001 512 551 1200 OFFICE CLIRBI IEC			
001-513-551.1200 OFFICE SUPPLIES	1	250	250
MISCELLANEOUS OFFICE SUPPLIES	1		
REPLACEMENT TONER SCANNER MAINTENANCE KIT - FIJITSU DESK	1	1,800	1,800
SCANNER MAINTENANCE RTT - FIJITSU DESK SCANNER			
SCAINLIK	2	200	400
Totals for GL# 001-513-551.1200-OFFICE SUPPLIES			2,450
001-513-552.2300 OPERATING EXPENSES			
BSA ANNUAL MAINTENANCE BUSINESS INFORMATION SYSTEM (MINUTES	1	28,000	28,000
RECORDING SOFTWARE)	1	1,350	1,350
CIVIC PLUS MONTHLY FEE (CITY WEBSITE) COBAN TECHNOLOGIES INC ANNUAL	12	455	5,464
MAINTENANCE	1	4,500	4,500
COOLCAT INC ESET VIRUS SOFTWARE	1	1,550	1,550
DATA PROTECTION PC MANAGEMENT	12	60	720
DATA PROTECTION SERVER MGNT	12	75	900
DROPBOX	1	3,000	3,000

Pg 117 Final: 09/24/2018



INFORMATION TECHNOLOGY DEPARTMENT FUND 001; DEPARTMENT 513

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 513-INFORMATION TECHNOLOGY			
VEEAM BACKUP MGMT SUITE	1	2,350	2,350
VMWARE VCENTER RENEWAL(1YR SUBSCRIP)	1	1,500	1,500
HRN PERFORMANCE PRO RENEWAL (HR)	1	2,655	2,655
IMPRAVATA ONESIGN (YR MAINT)	1	1,400	1,400
KASEYA BASIC MONITORING CARE	12	1,920	23,040
LASERFISCHE ANNUAL MAINTENANCE	1	8,600	8,600
MDE INC. ADORE CLIENT SOFTWARE (PD)	1	800	800
MUNICODE INTERNET POSITING FEE	1	800	800
NET MOTION ANNUAL MAINTENANCE	1	3,000	3,000
PMI EVIDENCE TRACKER MAINTENANCE	1	550	550
POWER DMS ACCREDITATION	1	4,000	4,000
FRONTIER COMM. INTERNET SERVICE CITY			
HALL	12	200	2,400
VESTA (PD)	1	4,427	4,427
CAD (PD)	1	11,622	11,622
TRANSPORT (PD FIBER)	1	8,460	8,460
RMS/TYLER SOFTWARE MAINTENANCE (PD)	1	4,500	4,500
EXACQ CAMERA LIC (YR SUB)	65	33	2,145
DATAWORKS PLUS (FINGER PRINT PD)	1	500	500
CASEWARE [FINANCE DEPT)	1	8,175	8,175
CONVERGENT CAMERA MAINTENANCE	1	4,600	4,600
NOVACHARGE (CHARGE STATION RENEWAL)	1	1,232	1,232
NETMOTION ADD LICENSES(BLOCK OF 5)	1	1,490	1,490
SMARSH ARCHIVE	1	6,500	6,500
VM WORKSPACE ONE (YRLY MDM/LICENSE)	1	3,500	3,500
USA (RMS) ANNUAL MAINTENANCE	1	14,000	14,000
F H BLACK (CASEWARE SUPPORT) OFFICE 365 (MS OFFICE SUITE	1	4,440	4,440
ONLYSUBSCRIPTIONS)	12	978	11,736
ADOBE CREATIVE CLOUD - ALL APPS	1	870	870
VMWARE VSPHERE (STD PER PROC/PER YR)	8	323	2,584
VMWARE VREALIZE (PER PROC/1YR SUBSCRIP)	8	188	1,504
CODE RED NOTIFICATION SYSTEM	1	6,800	6,800
Totals for GL# 001-513-552.2300-OPERATING EXPENSE	S		195,664
001-513-552.4200 SMALL TOOLS/EQUIPMENT			
MISCELLANEOUS COMPUTER HARDWARE	1	6,000	6,000
REPLACEMENT DESKTOP UPS	15	150	2,250
			*

Pg 118 Final: 09/24/2018



INFORMATION TECHNOLOGY DEPARTMENT FUND 001; DEPARTMENT 513

Dept 513-INFORMATION TECHNOLOGY REPLACEMENT MONITORS 18 200 REPLACEMENT PRINTERS 6 300 MISCELLANEOUS COMPUTER EQUIPMENT <500 1 1,500 VARIDESK 1 260 Totals for GL# 001-513-552.4200-SMALL TOOLS/EQUIPMENT 001-513-552.5100 UNIFORM PURCHASES & CLEANING SHIRTS W/ LOGO 1 100 Totals for GL# 001-513-552.5100-UNIFORM PURCHASES & CLEANING 001-513-554.0100 NON-CAPITALIZED EQUIPMENT REPLACEMENT LF SCANNERS 2 1,000 REPLACEMENT DESKTOPS 10 800 ADDITIONAL IP CCTV CAMERAS 5 800	3,600 1,800 1,500 260 15,410
REPLACEMENT MONITORS 18 200 REPLACEMENT PRINTERS 6 300 MISCELLANEOUS COMPUTER EQUIPMENT <500	1,800 1,500 260 15,410
MISCELLANEOUS COMPUTER EQUIPMENT < 500	1,500 260 15,410
VARIDESK 1 260 Totals for GL# 001-513-552.4200-SMALL TOOLS/EQUIPMENT 001-513-552.5100 UNIFORM PURCHASES & CLEANING SHIRTS W/ LOGO 1 100 Totals for GL# 001-513-552.5100-UNIFORM PURCHASES & CLEANING 001-513-554.0100 NON-CAPITALIZED EQUIPMENT REPLACEMENT LF SCANNERS 2 1,000 REPLACEMENT DESKTOPS 10 800	260 15,410
Totals for GL# 001-513-552.4200-SMALL TOOLS/EQUIPMENT 001-513-552.5100 UNIFORM PURCHASES & CLEANING SHIRTS W/ LOGO 1 100 Totals for GL# 001-513-552.5100-UNIFORM PURCHASES & CLEANING 001-513-554.0100 NON-CAPITALIZED EQUIPMENT REPLACEMENT LF SCANNERS 2 1,000 REPLACEMENT DESKTOPS 10 800	15,410
001-513-552.5100 UNIFORM PURCHASES & CLEANING SHIRTS W/ LOGO 1 100 Totals for GL# 001-513-552.5100-UNIFORM PURCHASES & CLEANING 001-513-554.0100 NON-CAPITALIZED EQUIPMENT REPLACEMENT LF SCANNERS 2 1,000 REPLACEMENT DESKTOPS 10 800	100
SHIRTS W/ LOGO 1 100 Totals for GL# 001-513-552.5100-UNIFORM PURCHASES & CLEANING 001-513-554.0100 NON-CAPITALIZED EQUIPMENT REPLACEMENT LF SCANNERS 2 1,000 REPLACEMENT DESKTOPS 10 800	
Totals for GL# 001-513-552.5100-UNIFORM PURCHASES & CLEANING 001-513-554.0100 NON-CAPITALIZED EQUIPMENT REPLACEMENT LF SCANNERS 2 1,000 REPLACEMENT DESKTOPS 10 800	
001-513-554.0100 NON-CAPITALIZED EQUIPMENT REPLACEMENT LF SCANNERS 2 1,000 REPLACEMENT DESKTOPS 10 800	100
REPLACEMENT LF SCANNERS 2 1,000 REPLACEMENT DESKTOPS 10 800	
REPLACEMENT DESKTOPS 10 800	
	2,000
ADDITIONAL IP CCTV CAMERAS 5 800	8,000
	4,000
WIRELESS CCTV 1 3,000	3,000
MISCELLANEOUS COMPUTER EQUIPMENT <500 1 6,000	6,000
Totals for GL# 001-513-554.0100-NON-CAPITALIZED EQUIPMENT	23,000
001-513-554.1200 PUBLICATIONS	
IT CERTIFICATION TRAINING MATERIAL 1 200	200
Totals for GL# 001-513-554.1200-PUBLICATIONS	200
001-513-555.1300 TECHNICAL/TRAINING	
TRAINING	
CERTIFICATION 3 200	600
ONLINE TRAINING W\ LABS 1 400	400
ONLINR TRAINING W\DEMOS 1 360	360
Totals for GL# 001-513-555.1300-TECHNICAL/TRAINING	1,360
001-513-564.0100 MACHINERY AND EQUIPMENT	
COBAN INTERVIEW ROOM SOLUTION - 1/2 CENT 17,000	
LIVE SCAN FINGERPRINT HARDWARE - 1/2 CENT 10 GIG BACKBONE SWITCH WITH NICS - PD 1/2 5,000	
CENT 1 3,600	
CITY HALL SAN 1 25,000	3,600
Totals for GL# 001-513-564.0100-MACHINERY AND EQUIPMENT	3,600 25,000

Pg 119 Final: 09/24/2018



INFORMATION TECHNOLOGY DEPARTMENT FUND 001; DEPARTMENT 513

DESCRIPTION	OUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 513-INFORMATION TECHNOLOGY	QUARTITI	INCL	<u>Bebell</u>
Totals for dept 513-INFORMATION TECHNOLOGY			508,596



Cost Center and Number: City Attorney - 514

Fund: General Fund - 001 Department: City Clerk

Contact Mark P. Barnebey (941) 748-0100

Location: 802 11th St. Bradenton, FL 34205

Primary Duties

- Dedicated to providing an array of services to the Commission and Mayor.
- Draft and review all ordinances and resolutions, after input by staff.
- Review all contracts prior to execution as request by staff.
- Provide legal advice on all matters affecting the City.
- Attend all City Commission meetings as legal counsel.
- Approve, monitor and pursue, as appropriate, all City litigation and outside counsel.

Future Challenges or Issues facing the Cost Center

- Legal service needs and litigation are not static from year to year.
- The City Attorney is an appointed contracted position.
- The City Attorney is not an employee of the City and has multiple clients.
- The main office of the attorney is not located directly within the City but in a close neighboring City

To assist readers in linking City Commission and Cost Center goals to the vision and strategy:

Color Block	Vision or Fundamental
	Strategies
Appearance	Beautify and enhance
Services	Maintain and improve
	everyday services
Infrastructure	Maintain and improve
	infrastructure
Safety	Make the City safe
Economic Stability	Enhance and prosper the
	City and its citizens
Historic Preservation	Preserve Palmetto's
	history

Cost Center (oals and Obje	ectives:		
	sist the City i nely, efficient		all legal affairs bliant to law.	3

Pg 121 Final: 09/24/2018

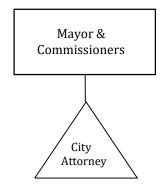


CITY ATTORNEY ORGANIZATIONAL INFORMATION

Pay Total
Grade/ Base Position
Schedule of Personnel Step Salary Benefits Costs FTE

The City Attorney is a contracted, appointed position

COST CENTER ORGANIZATIONAL CHART



LEGEND



Full-time Position



Volunteers



Pg 122 Final: 09/24/2018



001-514 - CITY ATTORNEY Cost Center Summary

Account 001-514	Description		2017 Actual		2018 Revised Budget	Pr	2018 ojected Actual		2019 Adopted Budget		nange idget
	EXPENDITURES										
531.0600	Attorney Fees	\$	218,371	\$	225,240	\$	225,240	\$	231,997		3.0 %
531.0700	Attorney Fees-Special Services		25,178		25,000		32,431		30,000	2	20.0 %
531.0900	Legal Ads Pass-Thru		1,905		30,000		28,086		-	(10	00.0)%
540.5100	Travel and Per Diem		-		1,500		-		1,500	-	%
552.2300	Operating Expenses		489		2,000		925		2,000	-	%
555.1300	Technical/Training	_		_	750		-	_	750		%
	Total Operating Expenses		245,943		284,490		286,682		266,247	((6.4)%
	TOTAL EXPENDITURES	\$	245,943	\$	284,490	\$	286,682	\$	266,247	((6.4)%

Pg 123 Final: 09/24/2018



CITY ATTORNEY DEPARTMENT FUND 001; DEPARTMENT 514

		UNIT	TOTAL
<u>DESCRIPTION</u>	QUANTITY	<u>PRICE</u>	BUDGET
Dept 514-CITY ATTORNEY			
001-514-531.0600 ATTORNEY FEES-CONTRACTED SER	VICES		
REGULAR ATTORNEY FEES-CITY PORTION - 81%		231,997	231,997
Totals for GL# 001-514-531.0600-ATTORNEY FEES-CON			231,997
001-514-531.0700 ATTORNEY FEES-SPECIAL SERVICES	S		
LITIGATION-CITY PORTION	1	30,000	30,000
Totals for GL# 001-514-531.0700-ATTORNEY FEES-SPE	CIAL SERVICES		30,000
001-514-540.5100 TRAVEL AND PER DIEM			
TRAVEL/PER DIEM-ATTORNEY	1	1,500	1,500
Totals for GL# 001-514-540.5100-TRAVEL AND PER DIE	1 EM		1,500
001-514-552.2300 OPERATING EXPENSES			
OPERATING EXPENSE-LITIGATION	1	2,000	2,000
Totals for GL# 001-514-552.2300-OPERATING EXPENSE	1 ES		2,000
001-514-555.1300 TECHNICAL/TRAINING			
TECHNICAL/TRAINING	1	750	750
Totals for GL# 001-514-555.1300-TECHNICAL/TRAINING			750
Totals for dept 514-CITY ATTORNEY			266,247



Cost Center and Number: Finance - 515

Fund: General Fund - 001 Department: City Clerk

Contact Hours: Monday through Friday, 8:00 to 5:00

Location: City Hall, 516 8th Ave. West, Palmetto, FL 34220

Primary Duties

- Administer all financial transactions of the City Accounts Payable, Payroll, Purchasing, Warehouse, Accounting
- Produce and manage the City's balanced budget
- Record, maintain and report accurate financial records per GAAP and GASB standards

Future Challenges or Issues facing the Cost Center

- Continue to learn and maintain new Budget/CAFR software.
- Implement GASB 75 in fiscal year 2019.
- Managing current daily workloads and multiple projects with current staffing levels.
- Complete capital asset inventory

To assist readers in linking City Commission and Cost Center goals to the vision and strategy:

Color Block	Vision or Fundamental
	Strategies
Appearance	Beautify and enhance
Services	Maintain and improve
	everyday services
Infrastructure	Maintain and improve
	infrastructure
Safety	Make the City safe
Economic Stability	Enhance and prosper the
	City and its citizens
Historic Preservation	Preserve Palmetto's
	history

1.	Produce budget and submit for award.
2.	Submit CAFR for award.
3.	Cross training Finance staff.
4.	Continue accurate and professional support
	to Citizens, City staff and elected officials.
5.	Cut expenses by becoming green.
6.	Complete capital asset inventory
7.	Enhance the Budget/CAFR Document

Pg 125 Final: 09/24/2018

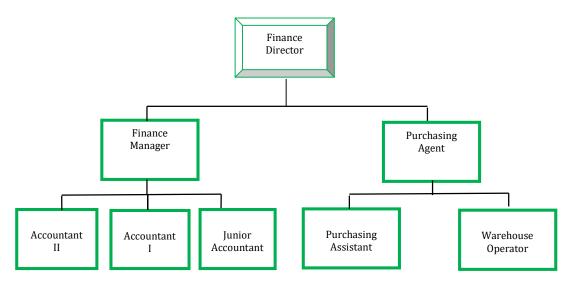


Finance Organizational Information

Total Personnel Wages
Total Benefits\$ 390,956
\$ 171,404Total Personnel Cost\$ 562,360

Job Title	Position ID	FTE		
Finance Director	CH-515-1205-01	FT		
Finance Director - PT	CH-515-1205-01	PT		
Senior Accountant	CH-515-1238-01	FT		
Purchasing Assistant	CH-515-1255-01	FT		
Warehouse Operator/Account Clerk	CH-515-1256-01	FT		
Purchasing Agent	CH-515-1274-01	FT		
Accountant I	CH-515-1293-01	FT		
Junior Accountant	CH-515-1296-02	FT		
Accounting Clerk	CH-515-1297-01	FT		
Full-Time Position			8	1
VACANT Full-Time Position			0	
Part-Time Positions			1	
VACANT Part-Time Positions			0	
Elected Officals			0	
Total Positions			9	

COST CENTER ORGANIZATIONAL CHART



LEGEND

Department Head Full-time Position Part time Position

Volunteers



Pg 126 Final: 09/24/2018



001-515 - FINANCE Cost Center Summary

Account 001-515	Description		2017 Actual	2018 Revised Budget	P	2018 Projected Actual	2019 Adopted Budget	% Change of Budget
	EXPENDITURES							
512.0100	Regular Salaries	\$	349,905 \$	391,099	\$	393,280		(1.2)%
513.0100	Part Time Wages		-	-		1,002	4,542	- %
521.0100	Fica Taxes		26,464	29,919		29,429	29,909	- %
522.2100	Retirement General Employee		99,341	95,702		98,658	86,634	(9.5)%
523.0100	Health Insurance		33,032	42,582		44,275	52,430	23.1 %
523.0300	Insurance & EAP		1,254	1,278		1,372	1,452	13.6 %
524.0100	Workers' Compensation	_	993	1,032	_	1,131	979	(5.1)%
	Total Personnel Expenses		510,989	561,612		569,147	562,360	0.1 %
531.0100	Consulting		14,536	14,500		4,500	20,000	37.9 %
531.0300	Membership Dues		1,111	1,391		1,351	1,244	(10.6)%
532.0100	Audit Services		51,000	57,000		57,000	62,500	9.6 %
540.5100	Travel and Per Diem		3,986	5,734		3,700	6,525	13.8 %
544.0500	Operating Lease		4,945	5,284		4,650	5,284	- %
545.1200	Insurance		9,767	11,112		12,921	11,464	3.2 %
546.3400	Repair & Maintenance		105	250		232	250	- %
546.4000	Vehicle Repair & Maintenance		284	-		-	-	- %
547.5100	Printing And Binding		176	290		270	90	(69.0)%
549.3000	Sales Tax		2,186	2,100		1,636	2,100	- %
551.1200	Office Supplies		313	600		361	800	33.3 %
552.2300	Operating Expenses		1,116	4,855		4,740	3,855	(20.6)%
552.3900	Safety Program Expense		300	100		100	100	- %
552.4200	Small Tools/Equipment		1,372	4,000		4,243	650	(83.8)%
552.5100	Uniform Purchases And Cleaning		354	612		415	612	- %
554.0100	Non-Capitalized Equipment		603	-		-	-	- %
554.1200	Publications		152	460		35	530	15.2 %
555.1300	Technical/Training	_	7,571	8,515		4,150	6,270	(26.4)%
	Total Operating Expenses		99,877	116,803		100,304	122,274	4.7 %
564.0100	Machinery & Equipment		-	500		-	-	(100.0)%
564.4900	Capital Leases	_	28,703	-	_			- %
	Total Capital Purchases		28,703	500		-	-	(100.0)%
571.0100	Principal		3,620	7,352		7,352	7,500	2.0 %
572.0100	Interest Expense		293	478		478	328	(31.4)%
	Total Debt Service		3,913	7,830		7,830	7,828	- %
	TOTAL EXPENDITURES	<u>\$</u>	643,482 \$	686,745	\$_	677,281	\$ 692,462	0.8 %

Pg 127 Final: 09/24/2018



FINANCE DEPARTMENT FUND 001; DEPARTMENT 515

<u>DESCRIPTION</u>	QUANTITY	UNIT <u>PRICE</u>	TOTAL BUDGET
Dept 515-FINANCE			
001-515-512.0100 REGULAR SALARIES			
REGULAR SALARIES	1	386,414	386,414
Totals for GL# 001-515-512.0100-REGULAR SAL	ARIES		386,414
001-515-513.0100 PART TIME WAGES			
PART TIME WAGES - K SIMPSON	1	4,542	4,542
Totals for GL# 001-515-513.0100-PART TIME WA			4,542
001-515-521.0100 FICA TAXES			
FICA TAXES	1	29,909	29,909
Totals for GL# 001-515-521.0100-FICA TAXES			29,909
001-515-522.2100 RETIREMENT GENERAL EMPI	LOYEE		
GENERAL EMPLOYEES RETIREMENT	1	86,634	86,634
Totals for GL# 001-515-522.2100-RETIREMENT C	GENERAL EMPLO	YEE	86,634
001-515-523.0100 HEALTH INSURANCE			
HEALTH INSURANCE - EMPLOYEE	7	5,720	40,040
HEALTH INSURANCE - FAMILY	1	12,390	12,390
Totals for GL# 001-515-523.0100-HEALTH INSUR	ANCE		52,430
001-515-523.0300 LIFE INSURANCE & EAP			
LIFE INSURANCE/EAP	1	1,452	1,452
Totals for GL# 001-515-523.0300-LIFE INSURANCE	CE & EAP		1,452
001-515-524.0100 WORKERS' COMPENSATION			
WORKERS COMPENSATION	1	979	979
Totals for GL# 001-515-524.0100-WORKERS' COM	MPENSATION		979
001-515-531.0100 CONSULTING			
FINANCIAL ADVISOR - AS NEEDED	1	8,000	8,000
OPEB VALUATION	1	2,000	2,000
ASSET INVENTORY	1	10,000	10,000
Totals for GL# 001-515-531.0100-CONSULTING			20,000

001-515-531.0300 MEMBERSHIP DUES



FINANCE DEPARTMENT FUND 001; DEPARTMENT 515

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 515-FINANCE			
FGFOA DUES	5	35	175
GFOA DUES	1	200	200
HILLSBOROUGH CHAPTER DUES	5	10	50
SWGFOA CHAPTER DUES	2	10	20
NIGP SARASOTA CHAPTER DUES	2	32	64
NIGP NATIONAL DUES	1	195	195
NIGP TAMPA CHAPTER DUES	2	35	70
FAPPO DUES	1	120	120
UPCCC RECERTIFICATION	1	300	300
SAMS CLUB	1	50	50
Totals for GL# 001-515-531.0300-MEMBERSHIP DU	JES		1,244
001-515-532.0100 AUDIT SERVICES			
2018 AUDIT SERVICES	1	53,500	53,500
MISCELLANEOUS AUDIT EXPENSE	1	500	500
SINGLE AUDIT	2	4,000	8,000
AUDIT LETTER	1	500	500
Totals for GL# 001-515-532.0100-AUDIT SERVICES	5		62,500
001-515-540.5100 TRAVEL AND PER DIEM			
CHAPTER TRAVEL	1	200	200
FGFOA ANNUAL CONFERENCE -			
HOLLYWOOD FL	3	800	2,400
FGFOA SCHOOL OF FINANCE - PALM BEACH	2	800	1,600
LOCAL CLASSES	1	500	500
FGFOA BOOT CAMP	1	325	325
NIGP/FAPPO CLASSES	2	750	1,500
Totals for GL# 001-515-540.5100-TRAVEL AND PE	R DIEM		6,525
001-515-544.0500 OPERATING LEASE			
CANON C5560I-LEASE - PMT 18-29 OF 36	12	307	3,684
CANON C5560I-MAINTENANCE	12	125	1,500
COLOR COPIES FOR CAFR/BUDGET	1	100	100
Totals for GL# 001-515-544.0500-OPERATING LEA	SE		5,284



FINANCE DEPARTMENT FUND 001; DEPARTMENT 515

<u>DESCRIPTION</u>	QUANTITY	UNIT <u>PRICE</u>	TOTAL BUDGET
Dept 515-FINANCE			
001-515-545.1200 INSURANCE			
GENERAL LIABILITY, AUTO, PROPERTY			
INSURANCE	4	2,866	11,464
Totals for GL# 001-515-545.1200-INSURANCE			11,464
001-515-546.3400 REPAIR & MAINTENANCE			
FORKLIFT MAINTENANCE	1	250	250
Totals for GL# 001-515-546.3400-REPAIR & MAIN	ΓENANCE		250
001-515-547.5100 PRINTING AND BINDING			
BUSINESS CARDS	2	45	90
Totals for GL# 001-515-547.5100-PRINTING AND E	BINDING		90
001-515-549.3000 SALES TAX			
MONTHLY SALES TAXES	12	175	2,100
Totals for GL# 001-515-549.3000-SALES TAX			2,100
001-515-551.1200 OFFICE SUPPLIES			
FORMS-W-2'S, 1099'S	1	100	100
MISCELLANEOUS OFFICE SUPPLIES	1	500	500
BUDGET/CAFR MATERIALS	1	200	200
Totals for GL# 001-515-551.1200-OFFICE SUPPLIE	S		800
001-515-552.2300 OPERATING EXPENSES			
AP CHECKS	1	275	275
BUDGET AWARD FEE	1	330	330
CAFR AWARD FEE	1	450	450
PROPANE FOR WAREHOUSE FORKLIFT	3	100	300
CAPITAL LEASE AUDIT LETTER	1	2,500	2,500
Totals for GL# 001-515-552.2300-OPERATING EXP	PENSES		3,855
001-515-552.3900 SAFETY PROGRAM EXPENSE			
SAFETY SHOES FOR WAREHOUSE	1	100	100
Totals for GL# 001-515-552.3900-SAFETY PROGRA	AM EXPENSE		100

001-515-552.4200 SMALL TOOLS/EQUIPMENT

Pg 130 Final: 09/24/2018



FINANCE DEPARTMENT FUND 001; DEPARTMENT 515

DESCRIPTION	QUANTITY	UNIT <u>PRICE</u>	TOTAL BUDGET
Dept 515-FINANCE			
MISCELLANEOUS EQUIPMENT	1	500	500
DATE STAMPS	2	75	150
Totals for GL# 001-515-552.4200-SMALL TOOLS/I	EQUIPMENT		650
001-515-552.5100 UNIFORM PURCHASES AND CI	LEANING		
SHIRTS FOR FINANCE STAFF	7	25	175
SHIRTS FOR WAREHOUSE OPERATOR	5	25	125
UNIFORM PANTS RENTAL	52	6	312
Totals for GL# 001-515-552.5100-UNIFORM PURC	HASES AND CLI	EANING	612
001-515-554.1200 PUBLICATIONS			
ACCOUNTING/PURCHASING REFERENCE	1	500	500
SUBSCRIPTION CONSUMER REPORTS	1	30	30
Totals for GL# 001-515-554.1200-PUBLICATIONS			530
001-515-555.1300 TECHNICAL/TRAINING			
FGFOA ANNUAL CONFERENCE	3	300	900
GOVT SCHOOL OF FINANCE	2	300	600
GRANT CLASS WEB	1	830	830
LOCAL TRAINING/WEBINARS	1	800	800
NIGP/FAPPO TUITION	3	360	1,080
PURCHASING CLASS	2	660	1,320
FGFOA BOOTCAMP	1	440	440
FGFOA LEADERSHIP FORUM		2,700	
PAYROLL CERTIFICATION ONLINE		1,850	
UPCCC RECERTIFICATION FEE	1	300	300
Totals for GL# 001-515-555.1300-TECHNICAL/TR.	AINING		6,270
001-515-571.0100 PRINC - LEASE			
P# 07-10 FA#20454 FORKLIFT	4	1,875	7,500
Totals for GL# 001-515-571.0100-PRINC - LEASE			7,500
001-515-572.0100 INT EXP - LEASE			
P# 07-10 FA#20454 FORKLIFT	4	82	328
Totals for GL# 001-515-572.0100-INT EXP - LEASI	E		328



FINANCE DEPARTMENT FUND 001; DEPARTMENT 515

<u>DESCRIPTION</u>	QUANTITY	UNIT <u>PRICE</u>	TOTAL BUDGET
Dept 515-FINANCE			
Totals for dept 515-FINANCE			692,462

Cost Center and Number: Human Resources - 516

Fund: General Fund - 001 Department: City Clerk

Contact Hours: Monday through Friday, 8:00 to 5:00

Location: City Hall, 516 8th Ave. West, Palmetto, FL 34220

Primary Duties

Administer all aspects of the Human Resource function for active and retired personnel.

<u>Future Challenges or Issues facing the Cost Center</u>

- Being a small department, it is a challenge to meet deadlines and address emergency issues on a daily basis.
- Current processes need to be streamlined and efficiencies gained in order to work most effectively.

To assist readers in linking City Commission and Cost Center goals to the vision and strategy:

Color Block	Vision or Fundamental
	Strategies
Appearance	Beautify and enhance
Services	Maintain and improve
	everyday services
Infrastructure	Maintain and improve
	infrastructure
Safety	Make the City safe
Economic Stability	Enhance and prosper the
	City and its citizens
Historic Preservation	Preserve Palmetto's
	history

Cost Center Goals and Objectives:

1.	Personnel files standardized and compliant.
2.	Job Descriptions updated and compliant.
3.	Performance Evaluations conducted on time.
4.	In-house training sessions conducted.
5.	Implement standardized operating
	procedures for the department.

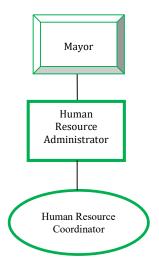
Pg 133 Final: 09/24/2018

Human Resources Organizational Information

Total Personnel Wages\$ 102,915Total Benefits\$ 33,570Total Personnel Cost\$ 136,485

Job Title	Position ID	FTE		
HR Administrator	CH-516-1264-01	FT		
HR Coordinator - Part Time/28 hrs week	CH-516-1210-01	PT		
Employee recognition				-
Unemployment				-
Full-Time Position			1	4
VACANT Full-Time Position			0	
Part-Time Positions			1	
VACANT Part-Time Positions			0	
Elected Officals			0	
Total Positions			2	

COST CENTER ORGANIZATIONAL CHART



LEGEND

Department Head Full-time Position Part time Position

Volunteers



Pg 134 Final: 09/24/2018



001-516 - HUMAN RESOURCES Cost Center Summary

Account 001-516	Description	2017 Actual	2018 Revised Budget	2018 Projected Actual	2019 Adopted Budget	% Change of Budget
	EXPEDITURES					
512.0100	Regular Salaries	\$ 64,822	\$ 66,767	\$ 66,767	\$ 68,770	3.0 %
513.0100	Part Time Wages	-	27,326	21,576	28,146	3.0 %
515.2200	Employee Recognition	1,000	1,000	1,000	1,000	- %
521.0100	Fica Taxes	4,717	7,275	6,525	7,491	3.0 %
522.2100	Retirement General Employee	18,799	16,582	17,009	15,642	(5.7)%
522.2400	Retirement Sworn	45	-	142	-	- %
523.0100	Health Insurance	9,023	9,561	9,570	10,062	5.2 %
523.0300	Insurance & EAP	232	217	239	245	12.9 %
524.0100	Workers' Compensation	128	132	127	129	(2.3)%
525.0000	Unemployment Expense		5,000		5,000	- %
	Total Personnel Expenses	98,766	133,860	122,955	136,485	2.0 %
531.0100	Consulting	12,331	3,667	<u>-</u>	<u>-</u>	(100.0)%
531.0300	Membership Dues	254	450	300	469	4.2 %
531.1600	Contract Services	50,140	42,181	41,925	42,185	- %
534.2100	Employee Testing	4,939	8,050	5,615	8,150	1.2 %
540.5100	Travel and Per Diem	537	2,475	250	4,100	65.7 %
541.1100	Communications	19	360	254	360	- %
545.1200	Insurance	2,190	2,700	3,152	2,804	3.9 %
547.5100	Printing And Binding	-	1,300	1,288	400	(69.2)%
548.9100	Promotional Advertising	-	1,675	820	1,500	(10.4)%
551.1200	Office Supplies	72	400	225	400	- %
552.2300	Operating Expenses	614	2,525	540	2,565	1.6 %
552.4200	Small Tools/Equipment	357	1,425	1,407	200	(86.0)%
552.5100	Uniform Purchases And Cleaning	-	50	-	50	- %
554.1200	Publications	-	1,000	150	1,000	- %
555.1300	Technical/Training	428	1,650	100	2,525	53.0 %
	Total Operating Expenses	71,881	69,908	56,026	66,708	(4.6)%
	TOTAL EXPENDITURES	\$ 170,647	\$ 203,768	\$ 178,981	\$ 203,193	(0.3)%

Pg 135 Final: 09/24/2018



HUMAN RESOURCES DEPARTMENT FUND 001; DEPARTMENT 516

DESCRIPTION	QUANTITY	UNIT <u>PRICE</u>	TOTAL BUDGET
Dept 516-HUMAN RESOURCES			
001-516-512.0100 REGULAR SALARIES	1	60.770	60.770
REGULAR SALARIES Totals for GL# 001-516-512.0100-REGULAR SALARIES	l	68,770	68,770 68,770
Totals for GEW 001 910 912.0100 REGERAL STEERINGES			00,770
001-516-513.0100 HR PART-TIME WAGES		20.146	20.146
HR COORDINATOR Totals for GL# 001-516-513.0100-HR PART-TIME WAGE	1 S	28,146	28,146 28,146
Totals for GE# 001 310 313.0100 TRCT/RCT TRVIE W/YGE	.5		20,140
001-516-515.2200 EMPLOYEE RECOGNITION		4.50	500
EMPLOYEE RECOGNITION - QUARTERLY EMPLOYEE RECOGNITION - YEAR	4 1	150 400	600 400
Totals for GL# 001-516-515.2200-EMPLOYEE RECOGNITION			1,000
10.000 101 021 001 010 010.2200 2111 20 122 120 0011	11011		1,000
001-516-521.0100 FICA TAXES		7.401	7.401
FICA TAXES Totals for GL# 001-516-521.0100-FICA TAXES	l	7,491	7,491 7,491
10tals 101 GL# 001-310-321.0100-11CA TAXLS			7,491
001-516-522.2100 RETIREMENT GENERAL EMPLOYEE			
GENERAL EMPLOYEE RETIREMENT	1	15,642	15,642
Totals for GL# 001-516-522.2100-RETIREMENT GENERA	AL EMPLOYEE		15,642
001-516-523.0100 HEALTH INSURANCE			
HEALTH INSURANCE - EMPLOYEE			
HEALTH INSURANCE - SPOUSE	1	10,062	10,062
Totals for GL# 001-516-523.0100-HEALTH INSURANCE			10,062
001-516-523.0300 LIFE INSURANCE & EAP			
LIFE INSURANCE/EAP	1	245	245
Totals for GL# 001-516-523.0300-LIFE INSURANCE & EA	AP		245
001-516-524.0100 WORKERS' COMPENSATION			
WORKERS COMPENSATION	1	129	129
Totals for GL# 001-516-524.0100-WORKERS' COMPENSA	ATION		129
001-516-525.0000 UNEMPLOYMENT EXPENSE			
UNEMPLOYMENT EXPENSE	1	5,000	5,000
Totals for GL# 001-516-525.0000-UNEMPLOYMENT EXI			5,000
001-516-531.0100 CONSULT/CONTRACT SERV			
TEMP		3,500	
Totals for GL# 001-516-531.0100-CONSULT/CONTRACT	SERV		
001-516-531.0300 MEMBERSHIP DUES			
FPHRA ANNUAL DUES	2	55	110



HUMAN RESOURCES DEPARTMENT FUND 001; DEPARTMENT 516

DESCRIPTION	QUANTITY	UNIT <u>PRICE</u>	TOTAL BUDGET
Dept 516-HUMAN RESOURCES			
SHRA	2	75	150
SHRM	1	209	209
Totals for GL# 001-516-531.0300-MEMBERSHIP DUES			469
001-516-531.1600 CONTRACT SERVICES			
AGENT FEE - HEALTH INSURANCE	12	3,333	40,000
DRUG SCREEN PROGRAM (AYS)	12	158	1,896
AED PYHSIO CONTROL SHARE COST	1	289	289
Totals for GL# 001-516-531.1600-CONTRACT SERVICES	S		42,185
001-516-534.2100 PRE-EMPLOYMENT TESTING			
GENERAL PRE EMPLOYMENT TESTING	20	175	3,500
PD PSYCHOLOGICAL TESTING	10	250	2,500
PD PRE EMPLOYMENT TESTING/CREDIT CHECK	10	215	2,150
Totals for GL# 001-516-534.2100-PRE-EMPLOYMENT T	ESTING		8,150
001-516-540.5100 TRAVEL AND PER DIEM			
FPHRA CONFERENCE	2	900	1,800
SHRA CHAPTER MEETINGS	2	150	300
LOCAL MEETINGS/TRAINING	2	400	800
SHRA ANNUAL CONFERENCE	1	1,200	1,200
Totals for GL# 001-516-540.5100-TRAVEL AND PER DIE	EM		4,100
001-516-541.1100 COMMUNICATIONS			
SUNCOM HR FAX LINE	12	30	360
Totals for GL# 001-516-541.1100-COMMUNICATIONS			360
001-516-545.1200 INSURANCE			
GENERAL LIABILITY, AUTO, PROPERTY			
INSURANCE	4	701	2,804
Totals for GL# 001-516-545.1200-INSURANCE			2,804
001-516-547.5100 PRINTING AND BINDING			
GENERAL PRINTING MATERIALS	1	200	200
INTERNAL TRAINING MATERIALS	1	200	200
Totals for GL# 001-516-547.5100-PRINTING AND BINDI	NG		400
001-516-548.9100 PROMOTIONAL ADVERTISING			
RECRUITMENT ADVERTISEMENT	1	1,500	1,500
Totals for GL# 001-516-548.9100-PROMOTIONAL ADVE	ERTISING		1,500
001-516-551.1200 OFFICE SUPPLIES			
OFFICE SUPPLIES	1	400	400
Totals for GL# 001-516-551.1200-OFFICE SUPPLIES			400



HUMAN RESOURCES DEPARTMENT FUND 001; DEPARTMENT 516

DESCRIPTION	QUANTITY	UNIT <u>PRICE</u>	TOTAL <u>BUDGET</u>
Dept 516-HUMAN RESOURCES			
001-516-552.2300 OPERATING EXPENSES			
LABOR LAW POSTERS	1	265	265
RECRUITING SUPPLIES	1	150	150
BADGE SUPPLIES	1	300	300
EMPLOYEE APPRECIATION EVENTS	1	1,500	1,500
NEW EMPLOYEE ITEMS	25	5	125
NEW HIRE ORIENTATION SUPPLIES	1	225	225
Totals for GL# 001-516-552.2300-OPERATING EXPENSI	ES		2,565
001-516-552.4200 SMALL TOOLS/EQUIPMENT			
SMALL TOOLS AS NEEDED	1	200	200
Totals for GL# 001-516-552.4200-SMALL TOOLS/EQUIP	PMENT		200
001-516-552.5100 UNIFORM PURCHASES AND CLEAN	ING		
SHIRTS FOR HR STAFF	2	25	50
Totals for GL# 001-516-552.5100-UNIFORM PURCHASE	S AND CLEANIN	G	50
001-516-554.1200 PUBLICATIONS			
PUBLICATIONS AS NEEDED	1	1,000	1,000
Totals for GL# 001-516-554.1200-PUBLICATIONS			1,000
001-516-555.1300 TECHNICAL/TRAINING			
FPHRA ANNUAL CONFERENCE REGISTRATION	2	350	700
SHRA CONFERENCE -	1	1,025	1,025
LOCAL TRAINING	2	400	800
Totals for GL# 001-516-555.1300-TECHNICAL/TRAININ	[G		2,525
Totals for dept 516-HUMAN RESOURCES			203,193



Cost Center and Number: Events and Facilities - 579

Fund: General Fund - 001 Department: City Clerk

Contact Hours: Monday through Friday, 7:00 to 4:00

Location: City Hall, 516 8th Ave. West, Palmetto, FL 34221

Primary Duties

• Responsible for the repair of all city facilities and the Historical Park.

- To promote and coordinate safe events and facility rentals to be enjoyed by City residents and guests
- Coordinate Special Events and Parades with various City and community
- Design, coordinate and implement the City of Palmetto booth at the annual Manatee County Fair

Future Challenges or Issues facing the Cost Center

- Preparing for the retirement of the events coordinators retirement roles and responsibilities
- Critical timing and communication issues with various departments
- Financing major capital improvements on aging event facilities

To assist readers in linking City Commission and Cost Center goals to the vision and strategy:

Color Block	Vision or Fundamental
	Strategies
Appearance	Beautify and enhance
Services	Maintain and improve
	everyday services
Infrastructure	Maintain and improve
	infrastructure
Safety	Make the City safe
Economic Stability	Enhance and prosper the
	City and its citizens
Historic Preservation	Preserve Palmetto's
	history

Cost Cent	er Goals and Objectives:
1.	Make improvements to City facilities and various parks.
2.	Provide prompt and complete service for rentals to City property
3.	Ensure City property is maintained to be safe and attractive

Pg 139 Final: 09/24/2018

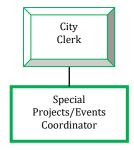


Events and Facilities Organizational Information

Total Personnel Wages	\$ 65,142
Total Benefits	\$ 17,493
Total Personnel Cost	\$ 82,635

Job Title	Position ID	FTE		
Special Projects/Events Coordinator - Longevity -				
DROP	CH-579-1209-01	FT		
Overtime	-			-
Full-Time Position			1	4
VACANT Full-Time Position			0	
Part-Time Positions			0	
VACANT Part-Time Positions			0	
Elected Officals			0	
Total Positions			1	

COST CENTER ORGANIZATIONAL CHART



LEGEND

Department Head

Full-time Position Part time Position

Volunteers



Pg 140 Final: 09/24/2018



001-579 - EVENTS AND FACILITIES Cost Center Summary

Account 001-579	Description		2017 Actual		2018 Revised Budget	F	2018 Projected Actual		2019 Adopted Budget	% Change of Budget
	EXPENDITURES									
512.0100	Regular Salaries	\$	55,686	\$	57,244	\$	57,244	\$	58,962	3.0 %
514.0100	Overtime - GE		3,696		7,975		7,450		6,180	(22.5)%
514.0150	Overtime - Holiday General Employees		639		525		715		-	(100.0)%
521.0100	Fica Taxes		4,279		4,838		4,662		4,984	3.0 %
522.2100	Retirement General Employee		190		1,468		1,223		1,345	(8.4)%
523.0100	Health Insurance		9,290		9,561		10,146		10,062	5.2 %
523.0300	Insurance & EAP		204		188		231		234	24.5 %
524.0100	Workers' Compensation	_	882	_	916	_	1,049	_	868	(5.2)%
	Total Personnel Expenses		74,866		82,715		82,720		82,635	(0.1)%
531.1600	Contract Services		-		-		-		371	- %
541.1100	Communications		265		600		464		600	- %
544.1500	Rental Expenses		1,050		3,200		390		250	(92.2)%
545.1200	Insurance		1,743		1,964		2,298		2,052	4.5 %
546.3400	Repair & Maintenance		3,043		8,056		5,375		10,519	30.6 %
546.4000	Vehicle Repair & Maintenance		171		800		500		300	(62.5)%
547.5100	Printing And Binding		850		875		875		1,600	82.9 %
549.9600	Bank Service Charges		240		300		250		300	- %
551.1200	Office Supplies		3		200		35		200	- %
552.1500	Fuel and Lubricants		555		700		550		700	- %
552.2300	Operating Expenses		141		1,770		875		500	(71.8)%
552.3000	Living Tree Memorial Expense		1,287		1,200		720		630	(47.5)%
552.3900	Safety Program Expense		18		50		67		50	- %
552.4200	Small Tools/Equipment		598		4,715		2,425		3,283	(30.4)%
552.5100	Uniform Purchases And Cleaning		124		125		112		125	- %
552.7100	Fairs & Festivals		44,271		44,268		43,534		44,360	0.2 %
552.7200	Palmetto Historical Park		5,226		10,052		10,724		15,232	51.5 %
552.7400	Ag Museum		2,358		8,624		9,145		2,796	(67.6)%
554.0100 555.1300	Non-Capitalized Equipment Technical/Training	_	-	_	2,000 200	_	560		5,000	150.0 % (100.0)%
	Total Operating Expenses		61,943		89,699		78,899		88,868	(0.9)%
562.0000	Building Improvements		-		_		-		10,000	- %
564.0100	Machinery & Equipment		9,307		9,500		4,953		14,240	49.9 %
564.4900	Capital Leases		<u>-</u>	_	=	_	-		35,000	- %
	Total Capital Purchases		9,307		9,500		4,953		59,240	523.6 %
573.0500	New Debt Service			_	-		-		4,626	- %
	Total Debt Service		-		-		-		4,626	- %

Pg 141 Final: 09/24/2018



001-579 - EVENTS AND FACILITIES Cost Center Summary

Account 001-579	Description	2017 Actual	2018 Revised Budget	I	2018 Projected Actual	2019 Adopted Budget	% Change of Budget
	TOTAL EXPENDITURES	\$ 146,116	\$ 181,914	\$	166,572	\$ 235,369	29.4 %

Pg 142 Final: 09/24/2018



EVENTS AND FACILITIES DEPARTMENT FUND 001; DEPARTMENT 579

DESCRIPTION	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 579-EVENTS AND FACILITIES 001-579-512.0100 REGULAR SALARIES SPECIAL PROJECT/EVENTS COORDINATOR-191 - DROP Totals for GL# 001-579-512.0100-REGULAR SALARIES	1	58,962	58,962 58,962
001-579-514.0100 OVERTIME - GE OVERTIME FOR SPECIAL EVENTS Totals for GL# 001-579-514.0100-OVERTIME - GE	1	6,180	6,180 6,180
001-579-521.0100 FICA TAXES FICA TAXES Totals for GL# 001-579-521.0100-FICA TAXES	1	4,984	4,984 4,984
001-579-522.2100 RETIREMENT GENERAL EMPLOYEE GENERAL EMPLOYEES PENSION - DROP Totals for GL# 001-579-522.2100-RETIREMENT GENERAL	1 AL EMPLOYEE	1,345	1,345 1,345
001-579-523.0100 HEALTH INSURANCE HEALTH INSURANCE - SPOUSE Totals for GL# 001-579-523.0100-HEALTH INSURANCE	1	10,062	10,062 10,062
001-579-523.0300 LIFE INSURANCE & EAP LIFE INSURANCE/EAP Totals for GL# 001-579-523.0300-LIFE INSURANCE & EA	1 AP	234	234 234
001-579-524.0100 WORKERS COMP WORKERS COMPENSATION Totals for GL# 001-579-524.0100-WORKERS COMP	1	868	<u>868</u> 868
001-579-531.1600 CONTRACT SERVICECS GPS ANNUALLY 17611 Totals for GL# 001-579-531.1600-CONTRACT SERVICEC	1 CS	371	371 371
001-579-541.1100 COMMUNICATIONS CELL PHONE SERVICE Totals for GL# 001-579-541.1100-COMMUNICATIONS	12	50	600 600
001-579-544.1500 RENTAL EXPENSES MISC EVENT RENTALS - REIMBURSEMENTS Totals for GL# 001-579-544.1500-RENTAL EXPENSES	1	250	250 250
001-579-545.1200 INSURANCE GENERAL LIABILITY, AUTO AND PROPERTY Totals for GL# 001-579-545.1200-INSURANCE	4	513	2,052 2,052



EVENTS AND FACILITIES DEPARTMENT FUND 001; DEPARTMENT 579

DESCRIPTION	QUANTITY	UNIT <u>PRICE</u>	TOTAL BUDGET
Dept 579-EVENTS AND FACILITIES			
001-579-546.3400 REPAIR & MAINTENANCE			
CITY HALL - LOGO LETTERING FOR BUILDING		1,230	
CITY HALL - BUILDING FLOOD LIGHTS	1	2,000	2,000
CITY HALL - LANDSCAPE MATERIALS	1	500	500
CITY HALL - WIRE SHELVING STORE ROOMS	1	800	800
CITY HALL - MISC REPAIRS	1	1,919	1,919
CELEBRATION CENTER - MISC REPAIRS	1	500	500
HIDDEN LAKE PARK - MISC REPAIRS	1	500	500
ESTUARY PARK - MISC REPAIRS MLK PARK - MISC REPAIRS	1	500 500	500 500
POLICE DEPARTMENT - MISC REPAIRS	1 1	1,500	1,500
POLICE DEPARTMENT - A/C REPAIRS	1	800	800
PUBLIC WORKS - MISC REPAIRS	1	500	500
SUTTON PARK - MISC REPAIRS	1	500	500
Totals for GL# 001-579-546.3400-REPAIR & MAINTENAL			10,519
001-579-546.4000 VEHICLE REPAIR & MAINTENANCE			,
VEHICLE REPAIR FOR 17611	1	300	300
Totals for GL# 001-579-546.4000-VEHICLE REPAIR & M	AINTENANCE		300
001-579-547.5100 PRINTING & BINDING			
NEWS IN BRIEF	4	400	1,600
Totals for GL# 001-579-547.5100-PRINTING & BINDING			1,600
001 570 540 0000 DANIK GERVIGE GUARGEG			
001-579-549.9600 BANK SERVICE CHARGES	1	200	200
CREDIT CARD FEES Totals for GL# 001-579-549.9600-BANK SERVICE CHAR	CES	300	300
Totals for GL# 001-3/9-349.9000-BANK SERVICE CHAR	GES		300
001-579-551.1200 PRINTING SUPPLIES			
MISCELLANEOUS SUPPLIES	1	200	200
Totals for GL# 001-579-551.1200-PRINTING SUPPLIES			200
001-579-552.1500 FUEL AND LUBRICANTS			
VEHICLE 17611	1	700	700
Totals for GL# 001-579-552.1500-FUEL AND LUBRICAN	TS		700
001-579-552.2300 OPERATING EXPENSES			
MISC ITEMS FROM CENTRAL STORE	1	500	500
Totals for GL# 001-579-552.2300-OPERATING EXPENSE	S		500
001 570 552 2000 I WING THE MEMORIAL EXPENSE			
001-579-552.3000 LIVING TREE MEMORIAL EXPENSE	2	105	250
MEMORIAL TREES MEMORIAL PLAQUES	2 2	125 190	250 380
MEMORIAL I LAQUES		190	300

Pg 144 Final: 09/24/2018



EVENTS AND FACILITIES DEPARTMENT FUND 001; DEPARTMENT 579

<u>DESCRIPTION</u>	QUANTITY	UNIT <u>PRICE</u>	TOTAL <u>BUDGET</u>
Dept 579-EVENTS AND FACILITIES			
Totals for GL# 001-579-552.3000-LIVING TREE MEMOR	RIAL EXPENSE		630
001-579-552.3900 SAFETY EXPENSE			
SAFETY SHOES	1	50	50
Totals for GL# 001-579-552.3900-SAFETY EXPENSE			50
001-579-552.4200 SMALL TOOLS/EQUIPMENT			
MISCELLANEOUS SMALL HAND TOOLS	1	500	500
ROUTER	1	159	159
RECIPROCATING SAW	1	249	249
HAMMER DRILL	1	249	249
COMPRESSOR	1	169	169
FINISH NAILER	1	199	199
PRESSURE WASHER	1	329	329
EZ CLEAN SURFACE CLEANER	1	100	100
CELEBRATION CENTER - SANITAIRE VACUUM	1	299	299
CELEBRATION CENTER - 6' BANQUET TABLE	10	69	690
CELEBRATION CENTER - FOLDING CHAIRS	20	17	340
Totals for GL# 001-579-552.4200-SMALL TOOLS/EQUIP	MENT		3,283
001-579-552.5100 UNIFORM PURCHASES & CLEANING	i I		
CITY SHIRTS	5	25	125
Totals for GL# 001-579-552.5100-UNIFORM PURCHASE			125
001 570 552 7100 FAIDS & FESTIVALS			
001-579-552.7100 FAIRS & FESTIVALS	1	260	260
ADVANCE TICKETS FOR VOLUNTEERS	1	260	260
BOOTH DESIGN BASED ON THEME	1	1,500	1,500
BOOTH RENTAL	1	600	600
FAIR SPONSORSHIP	1	2,000	2,000
FIREWORKS DISPLAY	1	40,000	40,000
Totals for GL# 001-579-552.7100-FAIRS & FESTIVALS			44,360
001-579-552.7200 PALMETTO HISTORICAL PARK			
MISCELLANEOUS REPAIRS	1	4,000	4,000
GEN LIABL, AUTO, PROPERTY INSURANCE	4	1,558	6,232
CHAPEL - TERMITE TREATMENT	1	2,500	2,500
COTTAGE HOUSE - TERMITE TREATMENT	1	2,500	2,500
Totals for GL# 001-579-552.7200-PALMETTO HISTORIC	CAL PARK		15,232
001-579-552.7400 AG MUSEUM			
GEN LIABL, AUTO, PROPERTY INSURANCE	4	699	2,796
Totals for GL# 001-579-552.7400-AG MUSEUM	·		2,796
001-579-554.0100 NON-CAPITALIZED EQUIPMENT			

Pg 145 Final: 09/24/2018



EVENTS AND FACILITIES DEPARTMENT FUND 001; DEPARTMENT 579

DESCRIPTION	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 579-EVENTS AND FACILITIES			
CITY HALL - PICNIC TABLE	1	1,300	1,300
MESSAGE CENTER FOR HIDDEN LAKE PARK	1	500	500
MISCELLANEOUS	1	500	500
17TH ST PARK - PICNIC TABLE		1,500	
GENERATOR	1	1,200	1,200
CITY HALL - LOGO NON ILLUMINATED SIGN	1	1,500	1,500
Totals for GL# 001-579-554.0100-NON-CAPITALIZED EQ	QUIPMENT		5,000
001-579-562.0000 BUILDING IMPROVEMENTS			
CITY HALL - CERAMIC TILE - FRONT AND BACK	1	5,000	5,000
CITY HALL - EMERGENCY EXIT DOOR	1	5,000	5,000
CITY HALL - STUCCO AND PAINT MOVED TO 1/2			
CENT		53,000	
HISTORICAL PARK - ELEVATOR UPGRADE 1/2			
CENT		50,000	
HISTORICAL PARK - POST OFFICE NEW ROOF 1/2		7 000	
CENT	(E) IEC	5,000	10.000
Totals for GL# 001-579-562.0000-BUILDING IMPROVEM	IENIS		10,000
001-579-564.0100 MACHINERY & EQUIPMENT			
A/C UNIT-CITY HALL ROOF TOP UNIT	1	7,000	7,000
CELEBRATION CENTER - DECKING MOVED TO 1/2			
CENT		50,000	
SUTTON PARK - COMMERCIAL FAN SHARED 1/2			
CRA	0.5	7,300	3,650
17TH STREET PARK - NEW PAVILLION		20,000	
CITY HALL - LOGO ILLUMINATED SIGN	1	3,590	3,590
Totals for GL# 001-579-564.0100-MACHINERY & EQUIP	MENT		14,240
001-579-564.4900 CAPITAL LEASES			
2019 FORD TRANSIT	1	35,000	35,000
Totals for GL# 001-579-564.4900-CAPITAL LEASES			35,000
001-579-573.0500 NEW DEBT SERVICE			
NEW DEBT FORD TRANSIT	2	2,313	4,626
Totals for GL# 001-579-573.0500-NEW DEBT SERVICE			4,626
Totals for dept 579-EVENTS AND FACILITIES			235,369

Pg 146 Final: 09/24/2018



Cost Center and Number: Police Department - 521

Fund: General Fund - 001 Department: Police Department

Contact Hours: 24 Hours, Daily

Location: Police Department, 1115 10th Street West, Palmetto, FL 34221

Telephone: 941-721-2000, 941-723-4587

Primary Duties

• Provide a professional police department to the Palmetto citizens and visitors

- Ensure the safety and wellbeing of the citizens and visitors by protecting life and property
- Responsible for crime prevention, identification and apprehension of offenders of crimes.

<u>Future Challenges or Issues facing the Cost Center</u>

- Completing upgrade of the EDACs radio equipment with current, supported, P25 capable hardware in FY19.
- Retain current personnel and recruit new, qualified personnel in an increasingly competitive job market.
- Increase staffing to allow for the creation of a specialty investigative unit to address criminal issues that the Department is currently hard pressed to address.
- Replace obsolete police department to modern public safety standards.

To assist readers in linking City Commission and Cost Center goals to the vision and strategy:

Color Block	Vision or Fundamental
	Strategies
Appearance	Beautify and enhance
Services	Maintain and improve
	everyday services
Infrastructure	Maintain and improve
	infrastructure
Safety	Make the City safe
Economic Stability	Enhance and prosper the
	City and its citizens
Historic Preservation	Preserve Palmetto's
	history

Cost Center Goals and Objectives:

- 1. Continue to develop staff through training.
- 2. Establish a dedicated special investigations unit that is staffed and trained to investigate narcotics and specialty crimes in the City.
- 3. Continue to lower the crime rate in the City
- 4. Continue to foster positive working relationships with citizens and visitors in an effort to deal with crime proactively and to improve public safety perception in the City.

Pg 147 Final: 09/24/2018



Police Department Organizational Information

Total Personnel Wages Total Benefits Total Personnel Cost

\$ 2,663,155 \$ 1,263,453 **\$ 3,926,608**

Job Title	Position ID	FTE
Crossing Guard (800 Hours)	PD-521-1379-06	PT
Crossing Guard (800 Hours)	PD-521-1379-05	PT
Crossing Guard (800 Hours)	PD-521-1379-04	PT
Crossing Guard (800 Hours)	PD-521-1379-03	PT
Crossing Guard (800 Hours)	PD-521-1379-02	PT
Crossing Guard (800 Hours)	PD-521-1379-01	PT
Police Fleet/Inventory Specialist	PD-521-1328-01	FT
Accreditation/Grants Coordinator	PD-521-1304-01	FT
Crime Analyst - Part Time	PD-521-1294-01	PT
Police Sergeant	PD-521-1272-06	FT
Police Sergeant	PD-521-1272-05	FT
Police Sergeant - CID	PD-521-1272-04	FT
Police Sergeant	PD-521-1272-03	FT
Police Sergeant	PD-521-1272-02	FT
Police Sergeant	PD-521-1272-01	FT
Park Patrol - Sworn - CRA	PD-521-1271-23	PT
Police Officer - CRA	PD-521-1271-22	FT
Park Patrol - Sworn - CRA	PD-521-1271-20	PT
Police Officer	PD-521-1271-19	FT
Police Officer	PD-521-1271-18	FT
Police Officer - CRA	PD-521-1271-17	FT
Police Officer	PD-521-1271-16	FT
Police Officer	PD-521-1271-15	FT
Police Officer	PD-521-1271-14	VCT
Police Officer	PD-521-1271-13	FT
Police Officer - CRA	PD-521-1271-12	FT
Police Officer	PD-521-1271-11	FT
Police Officer - CID	PD-521-1271-10	FT
Police Officer - SRO	PD-521-1271-09	FT
Police Officer	PD-521-1271-08	FT
Police Officer - CRA	PD-521-1271-07	FT
Police Officer - CID	PD-521-1271-06	FT
Police Officer	PD-521-1271-05	FT
Police Officer	PD-521-1271-04	FT
Police Officer - CID	PD-521-1271-03	FT
Police Officer	PD-521-1271-02	FT
Police Officer - SRO	PD-521-1271-01	FT
Victim Advocate	PD-521-1269-01	FT
Corporal	PD-521-1268-05	FT
Corporal	PD-521-1268-03	FT
Corporal - CRA	PD-521-1268-02	FT
Corporal - CRA	PD-521-1268-01	VCT

Pg 148 Final: 09/24/2018



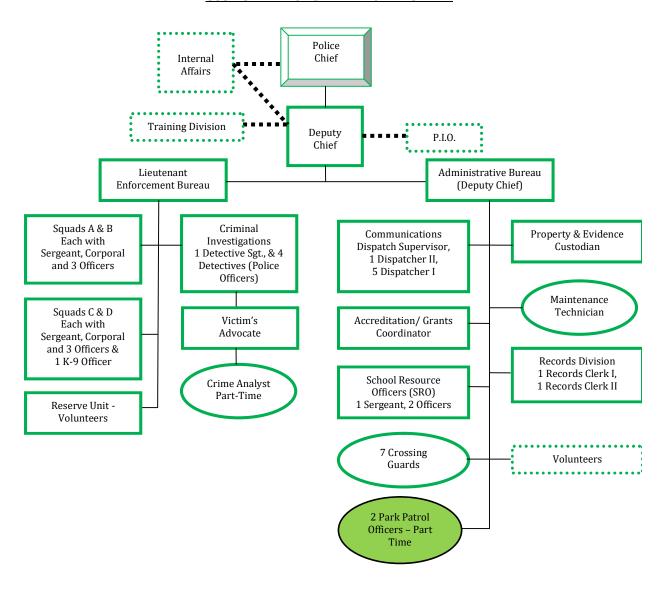
Police Department Organizational Information (Cont.)

Job Title	Position ID	FTE	
Captain of Police	PD-521-1267-02	FT	
Captain of Police	PD-521-1267-01	FT	
Chief of Police	PD-521-1266-01	FT	
Dispatch Supervisor	PD-521-1246-01	FT	
Dispatcher	PD-521-1245-07	FT	
Dispatcher	PD-521-1245-06	FT	
Dispatcher	PD-521-1245-05	FT	
Dispatcher	PD-521-1245-04	FT	
Dispatcher	PD-521-1245-03	FT	
Dispatcher	PD-521-1245-02	FT	
Dispatcher	PD-521-1245-01	FT	
Records Clerk II	PD-521-1218-01	FT	
Records Clerk II	PD-521-1217-01	FT	
Evidence Custodian	PD-521-1213-01	FT	
Clothing Allowance - Executive			-
Clothing Allowance - Sworn			-
Festival Overtime - GE		-	-
Incentive Payment (EDU) - Executive			-
Incentive Payment (EDU) - Sworn		-	-
Overtime - GE		-	-
Overtime - Sworn		-	-
Police Officer	-	VCT	
z Detectives On-Call	-	-	-
z Reimbursement	-		-
Full-Time Position		45	
VACANT Full-Time Position		3	
Part-Time Positions		9	
VACANT Part-Time Positions		0	
Elected Officals		0	
Total Positions		57	

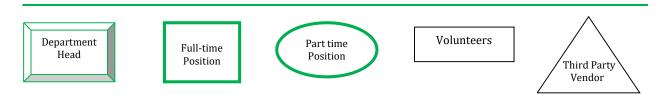
Pg 149 Final: 09/24/2018



COST CENTER ORGANIZATIONAL CHART



LEGEND



Pg 150 Final: 09/24/2018



001-521 - POLICE DEPARTMENT Cost Center Summary

Account 001-521	Description		2017 Actual	_	2018 Revised Budget		2018 Projected Actual	2019 Adopted Budget	% Change of Budget
	EXPENDITURES								
511.0100	Executive Salaries	\$	255,111	\$	251,351	\$	249,412	\$ 258,892	3.0 %
512.0100	Regular Salaries		497,601		541,025		568,012	574,729	6.2 %
512.0200	Sworn Officer's Wages		1,442,444		1,473,894		1,408,765	1,559,905	5.8 %
513.0100	Part Time Wages		60,267		76,513		59,549	83,585	9.2 %
513.0200	School Crossing Guards		59,208		70,993		62,659	73,122	3.0 %
514.0100	Overtime - GE		32,526		20,000		24,846	27,000	35.0 %
514.0150	Overtime - Holiday General Employees		3,880		5,000		4,476	6,000	20.0 %
514.0200	Overtime - Sworn		67,740		24,000		32,567	35,640	48.5 %
514.0250	Overtime - Holiday Sworn Officers		24,907		19,700		28,547	23,760	20.6 %
515.1000	Incentive Payments To Officers		26,333		26,520		24,142	26,520	- %
515.2100	Clothing Allowance - Taxable		3,750		4,500		3,750	4,000	(11.1)%
521.0100	Fica Taxes		180,676		192,281		179,162	204,492	6.4 %
522.2100	Retirement General Employee		152,322		138,506		148,784	136,253	(1.6)%
522.2400	Retirement Sworn		525,686		461,128		462,324	500,448	8.5 %
523.0100	Health Insurance		323,136		352,723		333,338	362,530	2.8 %
523.0300	Insurance & EAP		7,940		7,348		8,001	8,834	20.2 %
524.0100	Workers' Compensation		45,725		37,360		40,062	50,898	36.2 %
529.9900	Reimbursement Of Personnel Costs	_	(14,571)		-	_	(9,246)	(10,000)	- %
	Total Personnel Expenses		3,694,681		3,702,842		3,629,150	3,926,608	6.0 %
531.0100	Consulting		5,000		_		_	_	- %
531.0300	Membership Dues		2,046		2,270		2,270	2,300	1.3 %
531.1600	Contract Services		-		200		200	-	(100.0)%
534.2100	Employee Testing		370		1,100		920	1,400	27.3 %
535.2100	Special Investigation Account		15,139		10,000		1,586	10,000	- %
540.5100	Travel and Per Diem		11,920		14,506		15,655	11,050	(23.8)%
540.5100-0025	Special Fund - Travel and Per Diem		665		-		-	-	- %
541.1100	Communications		44,571		47,433		49,630	49,278	3.9 %
542.1200	Postage/Mailing Service		(301)		1,250		891	1,250	- %
543.0000	Utility Services		30,397		35,000		28,954	32,735	(6.5)%
544.0500	Operating Lease		6,882		7,872		8,136	7,572	(3.8)%
545.1200	Insurance		75,373		83,094		87,885	91,677	10.3 %
545.9900	Insurance Contingency - Vehicle		1,778		5,000		3,142	5,000	- %
546.3400	Repair & Maintenance		12,809		28,400		22,609	8,100	(71.5)%
546.4000	Vehicle Repair & Maintenance		68,612		82,775		80,183	70,000	(15.4)%
546.4000-8212	Vehicle Repair & Maintenance - CRA Plan		7,922		10,000		15,521	10,000	- %
547.5100	Printing And Binding		3,975		3,000		2,000	4,900	63.3 %
549.0400-8212	Partnership/Sponsorship - CRA Plan		-		1,000		-	1,000	- %
551.1200	Office Supplies		4,825		6,750		3,178	6,750	- %
552.0000	Hurricane Materials/Supplies		-		5,000		-	5,000	- %
552.1500	Fuel And Lubricants		64,178		75,000		67,770	75,600	0.8 %
552.1500-8212	Fuel And Lubricants - CRA Sub Plan	l	16,121		25,000		24,064	30,000	20.0 %

Pg 151 Final: 09/24/2018



001-521 - POLICE DEPARTMENT Cost Center Summary

Account 001-521	Description	2017 Actual	2018 Revised Budget	2018 Projected Actual	2019 Adopted Budget	% Change of Budget
552.2300	Operating Expenses	39,249	84,207	70,306	37,175	(55.9)%
552.2500	Spec Fund-Operating Supplies	-	10,349	4,349	-	(100.0)%
552.3000	Living Tree Memorial Expense	4,470	6,000	7,155	7,000	16.7 %
552.4200	Small Tools/Equipment	3,369	9,040	8,166	8,760	(3.1)%
552.4200-9006	Small Tool/Equipment Bulletproof Vest	3,811	2,714	2,714	3,600	32.6 %
552.5100	Uniform Purchases And Cleaning	16,946	25,780	22,626	22,700	(11.9)%
554.0100	Non-Capitalized Equipment	13,162	7,800	5,569	11,800	51.3 %
554.1200	Publications	900	1,031	1,031	1,000	(3.0)%
554.1400	Accreditation	3,759	2,250	2,239	6,000	166.7 %
555.1300	Technical/Training	18,080	15,000	15,000	17,150	14.3 %
	Total Operating Expenses	476,028	608,821	553,749	538,797	(11.5)%
564.0100	Machinery & Equipment	41,693	6,000	6,000	3,000	(50.0)%
564.4900	Capital Leases	154,935	101,410	101,410	179,800	77.3 %
	Total Capital Purchases	196,628	107,410	107,410	182,800	70.2 %
571.0100	Principal	185,076	187,588	187,588	153,636	(18.1)%
572.0100	Interest Expense	6,905	6,884	6,884	5,198	(24.5)%
573.0500	New Debt Service	<u> </u>	90		23,754	26,293.3 %
	Total Debt Service	191,981	194,562	194,472	182,588	(6.2)%
	TOTAL EXPENDITURES	\$ 4,559,318	\$ 4,613,635	\$ 4,484,781	\$ 4,830,793	4.7 %

Pg 152 Final: 09/24/2018



POLICE DEPARTMENT FUND 001; DEPARTMENT 521

DESCRIPTION	QUANTITY	UNIT <u>PRICE</u>	TOTAL BUDGET
Dept 521-POLICE DEPARTMENT			
001-521-511.0100 EXECUTIVE SALARIES		250.002	250.002
EXECUTIVE SALARIES Totals for GL# 001-521-511.0100-EXECUTIVE SALARIES	l	258,892	258,892 258,892
Totals for GL# 001-321-311.0100-EALCOTTVE SALAKIES	,		230,092
001-521-512.0100 REGULAR SALARIES			
REGULAR SALARIES	1	574,729	574,729
Totals for GL# 001-521-512.0100-REGULAR SALARIES			574,729
001-521-512.0200 SWORN OFFICER'S WAGES			
SWORN OFFICER'S WAGES	1	1,559,905	1,559,905
Totals for GL# 001-521-512.0200-SWORN OFFICER'S WA	AGES		1,559,905
001-521-513.0100 PART TIME WAGES			
PART TIME WAGES	1	83,585	83,585
Totals for GL# 001-521-513.0100-PART TIME WAGES			83,585
001-521-513.0200 SCHOOL CROSSING GUARDS			
SCHOOL CROSSING GUARDS	1	73,122	73,122
Totals for GL# 001-521-513.0200-SCHOOL CROSSING GU	JARDS		73,122
001-521-514.0100 OVERTIME - GE			
OVERTIME	1	27,000	27,000
Totals for GL# 001-521-514.0100-OVERTIME - GE			27,000
001-521-514.0150 OVERTIME - HOLIDAY GE			
HOLIDAY WORKED OT	1	6,000	6,000
Totals for GL# 001-521-514.0150-OVERTIME - HOLIDAY	GE		6,000
001-521-514.0200 OVERTIME - SWORN			
OVERTIME	1	35,640	35,640
Totals for GL# 001-521-514.0200-OVERTIME - SWORN			35,640
001-521-514.0250 OVERTIME - HOLIDAY SWORN			
HOLIDAY SWORN	1	23,760	23,760
Totals for GL# 001-521-514.0250-OVERTIME - HOLIDAY	SWORN		23,760
001-521-515.1000 INCENTIVE PAYMENTS TO OFFICERS	3		
CAREER DEVELOPMENT	1	4,030	4,030
CAREER DEVELOPMENT - EXECUTIVE	1	22,490	22,490
Totals for GL# 001-521-515.1000-INCENTIVE PAYMENT	S TO OFFICERS		26,520
001-521-515.2100 CLOTHING ALLOWANCE - TAXABLE			
CHIEF OF POLICE	1	500	500
CAPTAINS	2	500	1,000



POLICE DEPARTMENT FUND 001; DEPARTMENT 521

DESCRIPTION	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 521-POLICE DEPARTMENT			
DETECTIVE SERGEANT	2	500	1,000
THREE DETECTIVES	3	500	1,500
Totals for GL# 001-521-515.2100-CLOTHING ALLOWAN	CE - TAXABLE		4,000
001-521-521.0100 FICA TAXES			
FICA TAXES	1	204,492	204,492
Totals for GL# 001-521-521.0100-FICA TAXES			204,492
001-521-522.2100 RETIREMENT GENERAL EMPLOYEE			
GENERAL EMPLOYEES PENSION	1	136,253	136,253
Totals for GL# 001-521-522.2100-RETIREMENT GENER	AL EMPLOYEE		136,253
001-521-522.2400 RETIREMENT SWORN			
SWORN OFFICERS RETIREMENT	1	500,448	500,448
Totals for GL# 001-521-522.2400-RETIREMENT SWORN			500,448
001-521-523.0100 HEALTH INSURANCE			
HEALTH INSURANCE - EMPLOYEE	31	5,720	177,320
HEALTH INSURANCE - SPOUSE	4	10,062	40,248
HEALTH INSURANCE - CHILDREN	4	8,363	33,452
HEALTH INSURANCE - FAMILY	9	12,390	111,510
Totals for GL# 001-521-523.0100-HEALTH INSURANCE			362,530
001-521-523.0300 LIFE INSURANCE & EAP			
LIFE INSURNACE & EAP	1	8,834	8,834
Totals for GL# 001-521-523.0300-LIFE INSURANCE & EA	AP		8,834
001-521-524.0100 WORKERS' COMPENSATION			
WORKERS COMPENSATION	1	50,898	50,898
Totals for GL# 001-521-524.0100-WORKERS' COMPENSA	ATION		50,898
001-521-529.9900 REIMBURSEMENT OF PERSONNEL C	OSTS		
REGATTA REIMBURSEMENT	1	(10,000)	(10,000)
Totals for GL# 001-521-529.9900-REIMBURSEMENT OF	PERSONNEL COS	STS	(10,000)
001-521-531.0100 CONSULTING		.	
CORPORAL/SERGEANT EE TESTING		5,000	
Totals for GL# 001-521-531.0100-CONSULTING			
001-521-531.0300 MEMBERSHIP DUES			
FLORIDA POLICE CHIEF ASSOC (FPCA)	1	200	200
TAMPA BAY AREA CHIEF OF POLICE	1 1	300 75	300 75
TAIVILA DAT AREA CHIEF OF TOLICE	1	13	13



POLICE DEPARTMENT FUND 001; DEPARTMENT 521

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 521-POLICE DEPARTMENT			
INTERNATIONAL ASSOC. CHIEF OF POLICE (IACP) PROPERTY & EVIDENCE ASSOC. OF FLORIDA	1	150	150
(PEAF)	1	100	100
INT'L ASSOC. OF PROPERTY & EVIDENCE (IAPE) APCO INTERNATIONAL INC.(ASSOCIATION OF	1	100	100
POLICE DISPATCHERS) CRIME STOPPERS ANNUAL MEMBERSHIP FOR	2	100	200
AGENCY INT'L ASSOC. OF LAW ENFORCEMENT FIREARMS	1	200	200
INSTRUCTORS (IALEFI) MANATEE COUNTY JUVENILE JUSTICE	2	125	250
MEMBERSHIP SUNCOAST CRIME PREVENTION ASSOCIATION -	1	50	50
CRIME PREVENTION OFFICER FLA. DEPT. OF HEALTH (911 CERT.) FOR	1	200	200
DISPATCHERS AND OFFICERS.	3	75	225
NOTARY RENEWALS	2	100	200
INITIAL DISPATCH CERTIFICATION FOR 2 Totals for GL# 001-521-531.0300-MEMBERSHIP DUES	2	125	250 2,300
001-521-534.2100 EMPLOYEE TESTING			
EMPLOYEE TESTING FOR CRASHES	4	200	800
FITNESS FOR DUTY TESTING	2	300	600
Totals for GL# 001-521-534.2100-EMPLOYEE TESTING			1,400
001-521-535.2100 SPECIAL INVESTIGATION ACCOUNT			
SPECIAL INVESTIGATIVE EXPENSES	1	10,000	10,000
Totals for GL# 001-521-535.2100-SPECIAL INVESTIGAT	ION ACCOUNT		10,000
001-521-540.5100 TRAVEL AND PER DIEM			
CJIS CONFERENCE DISPATCH SANCHEZ (5 DAYS)	1	800	800
BACKGROUND INVESTIGATION FOR 3 (5 DAYS)	3	800	2,400
I.A.P.E CERTIFICATION (PE MANAGER/ 5 DAYS)	1	800	800
PUBLIC RECORDS SEMINAR (MURRAY/MEJIA)	2	150	300
PEAF CONFERENCE FOR P&E MANAGER (4 DAYS) FPCA SUMMER AND WINTER CONFERENCES FOR	1	450	450
CHIEF HOMICIDE CONFERENCE (LEAD HOMICIDE	2	750	1,500
INVESTIGATOR) 5 DAYS TRAVEL & PER DIEM FOR GENERAL TRAINING	1	800	800
CLASSES	1	3,500	3,500

Pg 155 Final: 09/24/2018



POLICE DEPARTMENT FUND 001; DEPARTMENT 521

DESCRIPTION	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 521-POLICE DEPARTMENT			
APCO CONFERENCE FOR DISPATCH SANCHEZ (3	1	500	500
DAYS) MARINE TRAINING (2 OFFICERS/5 DAYS)	1	500 800	500
Totals for GL# 001-521-540.5100-TRAVEL AND PER DII	EM		11,050
001-521-541.1100 COMMUNICATIONS			
ANNUAL RADIO CONTRACT	1	20,000	20,000
IN-CAR WIRELESS SERVICE	39	457	17,823
CELL PHONES: 3 COMMAND, 5 SGT, 5 CID, COP,			
P&E, OFF-DUTY COORD., FCTY MNT.	17	615	10,455
SCHEDULED REPLACEMENT OF PORTABLE			
RADIOS (P25 TAIT)		2,000	
RADIO BATTERY/ACCESSORY REPLACEMENT	1	1,000	1,000
Totals for GL# 001-521-541.1100-COMMUNICATIONS			49,278
001-521-542.1200 POSTAGE/MAILING SERVICE			
CH POSTAGE METER	1	250	250
OVERNIGHT SHIPPING	1	1,000	1,000
Totals for GL# 001-521-542.1200-POSTAGE/MAILING S	ERVICE		1,250
001-521-543.0000 UTILITY SERVICES			
CITY OF PALMETTO UTILITY	1	4,659	4,659
FPL	<u>l</u>	28,076	28,076
Totals for GL# 001-521-543.0000-UTILITY SERVICES			32,735
001-521-544.0500 OPERATING LEASE			
CANON- 4535I-SQUAD ROOM - PMT 20-31 OF 36	12	157	1,884
CANON - ADV-SQUAD ROOM MAINT.	1	900	900
CANON - C5560I - RECORDS - PMT 18-29 OF 36	12	324	3,888
CANON - RECORDS MAINT.	1	900	900
Totals for GL# 001-521-544.0500-OPERATING LEASE			7,572
001-521-545.1200 INSURANCE			
A-3 FIDUCIARY BOND PENSION	1	60	60
D-5 POLICE AD & D (9/19)	1	330	330
D-5 STATE MANDATED AD & D	1	2,420	2,420
D-6 EXECUTIVE TRAVEL POLICE	1	55	55
GEN LIAB, AUTO, PROPERTY INS	4	22,078	88,312
NEW AUTO - OVERLAP AUTO INS	1	500	500
Totals for GL# 001-521-545.1200-INSURANCE			91,677
001-521-545.9900 INSURANCE CONTINGENCY			
INSURANCE CONTINGENCY	1	5,000	5,000
Totals for GL# 001-521-545.9900-INSURANCE CONTING	GENCY		5,000

Pg 156 Final: 09/24/2018



POLICE DEPARTMENT FUND 001; DEPARTMENT 521

DESCRIPTION	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 521-POLICE DEPARTMENT			
001-521-546.3400 REPAIR & MAINTENANCE			
AC MAINT. CONTRACT	1	1,600	1,600
FIRE EXT MAINT CONTRACT	1	1,500	1,500
GENERATOR MAINT CONTRACT	1	1,600	1,600
MISC AC REPAIRS	1	1,500	1,500
MISC BUILD & PLUMBING REPAIRS	1	1,500	1,500
PEST CONTROL	4	100	400
Totals for GL# 001-521-546.3400-REPAIR & MAINTENA	NCE		8,100
001-521-546.4000 VEHICLE REPAIR & MAINTENANCE			
UNINSURED VEH DAMAGE	1	5,000	5,000
VEHICLE MAINTENANCE, REPAIR/LEX			
CONTRACT	1	50,000	50,000
VEHICLE TIRES	1	9,000	9,000
MISC. VEHICLE MAINTENANCE/TOWING	1	5,000	5,000
REPAIR/MAINT FOR ANTICIPATED BOAT	1	1,000	1,000
Totals for GL# 001-521-546.4000-VEHICLE REPAIR & M	IAINTENANCE		70,000
001-521-546.4000-8212 VEHICLE REPAIR & MAINT - CR	A DI ANI		
VEH MAINT. (CRA), REPAIRS, SERVICE & TIRES	A PLAN 1	10,000	10,000
Totals for GL# 001-521-546.4000-8212-VEHICLE REPAIR			10,000
Tomis for GEN OUT GET STOLLOW GETE VERTICEE REFINE	co minima en		10,000
001-521-547.5100 PRINTING AND BINDING			
BUSINESS CARDS (30 NON-CRA OFFICERS, V.A.,			
ACCRED. MANG, P&E, FACILITIES, DISP, SUPV.	35	50	1,750
COPY SERVICE, FORMS	1	2,500	2,500
STATIONARY	1	250	250
Totals for GL# 001-521-547.5100-PRINTING AND BINDI	NG		4,500
001-521-547.5100-8212 PRINTING AND BINDING - CRA	SUB PLAN		
BUSINESS CARDS/6 CRA OFFICERS, 2 P.T. CRA	0	50	400
OFFICERS Totals for GL# 001-521-547.5100-8212-PRINTING AND E	8 DINDING CDASI	50	400 400
Totals for GL# 001-321-347.3100-8212-FRINTING AIND E	SINDING - CKA SI	UDTLAN	400
001-521-549.0400-8212 PARTNERSHIP/SPONSORSHIP -	CRA PLAN		
CRIME STOPPERS PARTNERSHIP	1	1,000	1,000
Totals for GL# 001-521-549.0400-8212-PARTNERSHIP/SI	PONSORSHIP - CI		1,000
001 501 561 1000 OFFICE CURRY IFC			
001-521-551.1200 OFFICE SUPPLIES	1	1 500	1 500
COPY PAPER (CENTRAL STORES) OFFICE SUPPLIES	1 1	1,500	1,500 2,500
PRINTER / COPIER CARTRIDGES	1	2,500 2,000	2,500 2,000
RECORDS SUPPLIES	1	750	750
KLCOKDO DOI I LILO	1	150	130



POLICE DEPARTMENT FUND 001; DEPARTMENT 521

DESCRIPTION	QUANTITY	UNIT <u>PRICE</u>	TOTAL <u>BUDGET</u>
Dept 521-POLICE DEPARTMENT			
Totals for GL# 001-521-551.1200-OFFICE SUPPLIES			6,750
001-521-552.0000 HURRICANE MATERIALS/SUPPLIES			
FOOD & WATER	1	5,000	5,000
Totals for GL# 001-521-552.0000-HURRICANE MATERIA	ALS/SUPPLIES		5,000
001-521-552.1500 FUEL AND LUBRICANTS			
FUEL - NON - CRA VEHICLES	1	75,000	75,000
BOAT FUEL	1	600	600
Totals for GL# 001-521-552.1500-FUEL AND LUBRICAN	TS		75,600
001-521-552.1500-8212 FUEL AND LUBRICANTS - CRA	SUB PLAN		
FUEL- CRA VEHICLES	1	30,000	30,000
Totals for GL# 001-521-552.1500-8212-FUEL AND LUBR	ICANTS - CRA SU	JB PLAN	30,000
001-521-552.2300 OPERATING EXPENSES			
AMMUNITION AND TARGETS - QUALIFYING			
TWICE PER YEAR	1	7,500	7,500
ANNUAL AED MAINTENANCE	1	125	125
ANNUAL BIOHAZARD DISPOSAL-EVIDENCE	1	123	123
DESTRUCTION	1	750	750
CONSUMABLE SUPPLIES	1	3,500	3,500
DUTY EQUIPMENT	1	7,000	7,000
HEPATITUS SHOTS/TITHERS FOR HIGH RISK			
PERSONNEL	40	25	1,000
LEXIS NEXIS DATA. WEB -BASED			
INVESTIGATIVE TOOL FOR C.I.D.	3	1,700	5,100
P & E PACKAGING & LABELS (INCLUDES SWITCH			
TO SEALED CLEAR PACKAGING)	1	1,500	1,500
FIRST AID STATION RESUPPLY	1	300	300
MANATEE COUNTY CLERK OFFICE	1	400	400
CENTRAL STORE SUPPLIES	1	3,500	3,500
CALLYO INVESTIGATIVE RECORDING			
SOFTWARE	1	3,000	3,000
AGENCY & CITIZEN AWARDS (PLAQUES,			
CERTIFICATES)	1	500	500
TASER CARTRIDGES (DUTY & TRAINING)	1	2,000	2,000
NARCAN/NALOXEN DOSES	20	50	1,000
Totals for GL# 001-521-552.2300-OPERATING EXPENSE	ES		37,175
001-521-552.3000 COMMUNITY OUTREACH			
HONOR THE BADGE CHRISTMAS PROGRAM	1	1,000	1,000
SUMMER SLAM BACK TO SCHOOL YOUTH		•	-
EVENT.	1	1,000	1,000

Pg 158 Final: 09/24/2018



POLICE DEPARTMENT FUND 001; DEPARTMENT 521

DESCRIPTION	QUANTITY	UNIT <u>PRICE</u>	TOTAL <u>BUDGET</u>
Dept 521-POLICE DEPARTMENT COMMUNITY POLICING MATERIALS	1	2 000	2 000
COMMUNITY POLICING MATERIALS	1	2,000	2,000
CITIZEN ACADEMY (X2) & COMMUNITY EVENTS. BRIDGING THE GAP YOUTH FOOTBALL	1	2,000	2,000
TOURNAMENT	1	1,000	1,000
Totals for GL# 001-521-552.3000-COMMUNITY OUTREA	ACH		7,000
001-521-552.4200 SMALL TOOLS/EQUIPMENT			
ENF METER CALIBRATION	2	1,500	3,000
SMALL TOOLS / PARTS	1	2,000	2,000
IMPULSE EVIDENCE BAG SEALER (P&E)	1	400	400
HEAVY-DUTY LOCK SAFES			
(FACILITIES,P&E,ACCREDITATION) 46" MOBILE STORAGE CABINET W/WORK TOP	3	120	360
(ARMORER)	1	250	250
OFFICE CHAIR (CAPT. STINSON)	1	250	250
MOBILE PRINTERS (FOR PATROL CARS W/OUT) MOBILE PRINTER STANDS	5 5	350	1,750 750
Totals for GL# 001-521-552.4200-SMALL TOOLS/EQUIP		150	8,760
001-521-552.4200-9006 SMALL TOOL/EQUIP BULLETPR BULLESTIC VEST / GRANT MATCH 50% Totals for GL# 001-521-552.4200-9006-SMALL TOOL/EQ	1	3,600 OF VEST	3,600 3,600
001-521-552.5100 UNIFORM PURCHASES AND CLEANII	NG		
ANNUAL SHOE ALLOWANCE / SWORN OFFICERS	27	100	2,700
DRY CLEANING & ALTERATIONS	1	13,000	13,000
SAFETY VESTS, POLOS, HATS	1	2,000	2,000
UNIFORMS	<u> </u>	5,000	5,000
Totals for GL# 001-521-552.5100-UNIFORM PURCHASES	S AND CLEANIN	G	22,700
001-521-554.0100 NON-CAPITALIZED EQUIPMENT			
XP26 TASERS (BLK)	5	1,100	5,500
PMI EVIDENCE TRACKER INVENTORY SYSTEM	· ·	1,100	2,200
(SOFTWARE/BARCODE WIRELESS INV)	1	1,300	1,300
MARINE EQUIPMENT (UNANTICIPATED EXPENSE			
FOR ANTICIPATED BOAT)	1	5,000	5,000
Totals for GL# 001-521-554.0100-NON-CAPITALIZED EQ	QUIPMENT		11,800
001-521-554.1200 PUBLICATIONS			
FIFTY 2018 LEGAL HANDBOOKS	50	20	1,000
Totals for GL# 001-521-554.1200-PUBLICATIONS			1,000



POLICE DEPARTMENT FUND 001; DEPARTMENT 521

<u>DESCRIPTION</u>	QUANTITY	UNIT <u>PRICE</u>	TOTAL <u>BUDGET</u>
Dept 521-POLICE DEPARTMENT			
001-521-554.1400 ACCREDITATION			
CONFERENCES CFA, FLA-PAC (INCLUDES FEE, TRAVEL, PER-DIEM)	1	1,500	1,500
ANNUAL CFA, FLA-PAC FEES	1	1,000	1,000
ACCREDITATION SUPPLIES, MEETINGS	1	1,000	1,000
(INCLUDES MOCK, ONSITE)	1	500	500
TRAVEL, PER DIEM FOR MOCK, ONSITE (3			
ASSESSORS FOR EACH)	11	3,000	3,000
Totals for GL# 001-521-554.1400-ACCREDITATION			6,000
001-521-555.1300 TECHNICAL/TRAINING			
WEB-BASED DISPATCH TRAINING - POLICE			
LEGAL SCIENCES.	1	1,000	1,000
ANNUAL AGENCY FIRST AID, CPR, AND AED			
TRAINING (AT YOUR SERVICE)	1	1,600	1,600
WEB-BASED TRAINING FOR AGENCY		2.700	2.500
PERSONNEL (POLICE ONE)	1	2,500	2,500
MARINE LEO TRAINING FOR 2 OFFICERS BACKGROUND INVESTIGATOR FOR THREE	2	800	1 250
CJIS CONFERENCE FEE FOR DISPATCH	3	450	1,350
SUPERVISOR	1	400	400
I.A.P.E CERTIFICATION FOR P&E MANAGER	1	600	600
PUBLIC RECORDS SEMINAR.	2	350	700
ANNUAL HOMICIDE CONFERENCE FOR LEAD			
HOMICDE DETECTIVE	1	600	600
PEAF CONFERENCE FOR TWO: P&E MANAGER			
AND BACK-UP.	1	500	500
FPCA CONFERENCES: WINTER AND SUMMER			
CONFERENCES	2	500	1,000
GENERAL AGENCY TRAINING OPPORTUNITIES	1	6,500	6,500
APCO CONFERENCE FOR DISPATCH SUPERVISOR	1	400	400
Totals for GL# 001-521-555.1300-TECHNICAL/TRAINING	Ĵ		17,150
001-521-564.0100 MACHINERY AND EQUIPMENT			
FITNESS/WEIGHT MANAGMENT RACK (SMITH			
MACHINE)	1	3,000	3,000
Totals for GL# 001-521-564.0100-MACHINERY AND EQU	JIPMENT		3,000
001-521-564.4900 CAPITAL LEASES			
PATROL CAR - 2019 CHARGER WITH V8	4	34,550	138,200
COBAN MOBILE VIDEO	4	6,000	24,000
MOBILE RADIO & INSTALL	4	4,400	17,600
Totals for GL# 001-521-564.4900-CAPITAL LEASES			179,800

Pg 160 Final: 09/24/2018

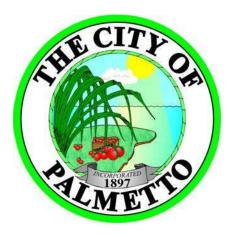


POLICE DEPARTMENT FUND 001; DEPARTMENT 521

DESCRIPTION	QUANTITY	UNIT <u>PRICE</u>	TOTAL <u>BUDGET</u>
Dept 521-POLICE DEPARTMENT			
001-521-571.0100 PRINC - LEASE P# 15-16F FA# 20187-88/77 TAHOE 20200 CHGR P# 15-16 FA# 20248-20269 RADIOS, 20271-20272 &			
20275 CHARGER, 20274 TAHOE P# 11-14 FA# 20316 RAM PU, 20311, 20312, 20315,	2	13,858	27,716
RADIOS	4	15,482	61,928
P# 07-10 FA# 20417-420 CHARGER, RADIO, VIDEO	4	10,205	40,820
P# 03-06 2018 LEASE	4	5,793	23,172
Totals for GL# 001-521-571.0100-PRINC - LEASE			153,636
001-521-572.0100 INT EXP - LEASE P# 15-16F FA# 20187-88/77 TAHOE 20200 CHGR P# 15-16 FA# 20248-20269 RADIOS, 20271-20272			
CHARGER, 20274 TAHOE, 20275 CHARGER P# 11-14 FA# 20316 RAM PU, 20311, 20312, 20315,	2	143	286
RADIOS	4	284	1,136
P# 07-10 FA# 20417-420 CHARGER, RADIO, VIDEO	4	445	1,780
P# 03-06 2018 LEASE	4	499	1,996
Totals for GL# 001-521-572.0100-INT EXP - LEASE			5,198
001-521-573.0500 NEW DEBT SERVICE NEW DEBT SERVICE FOR LEASE - PATROL			
CHARGERS	2	9,130	18,260
NEW DEBT SERVICE FOR LEASE - IN-CAR VIDEOS	2	1,585	3,170
NEW DEBT SERVICE FOR LEASE - RADIOS	2	1,162	2,324
Totals for GL# 001-521-573.0500-NEW DEBT SERVICE			23,754
Totals for dept 521-POLICE DEPARTMENT			4,830,793

Pg 161 Final: 09/24/2018





"It is the greatest of all mistakes to do nothing because you can only do a little. Do what you can."

Sydney Smith

Pg 162 Final: 09/24/2018



Cost Center and Number: Code Enforcement - 523

Fund: General Fund - 001 Department: Public Works

Contact Hours: Monday through Friday, 7:00 to 4:00

Location: Public Works, 600 17th St. West, Palmetto, FL 34221

Primary Duties

• Focuses on quality of life issues that affect the City's residents.

Addresses nuisance issues, noise complaints, and abandoned property.

• Enforces minimum maintenance standards as well as health and safety issues.

<u>Future Challenges or Issues facing the Cost Center</u>

- 1. Working with the residents and business owners to educate them on the importance of property maintenance and compliance for the betterment of the City as a whole.
- 2. Controlling blight.
- 3. Focusing on timely maintenance of foreclosed properties.

To assist readers in linking City Commission and Cost Center goals to the vision and strategy:

Color Block	Vision or Fundamental
	Strategies
Appearance	Beautify and enhance
Services	Maintain and improve
	everyday services
Infrastructure	Maintain and improve
	infrastructure
Safety	Make the City safe
Economic Stability	Enhance and prosper the
	City and its citizens
Historic Preservation	Preserve Palmetto's
	history

Cost Cente	er Goals and Objectives:
1.	Increase number of violations corrected without fines.
2.	Increase percentage of registered abandoned houses

Pg 163 Final: 09/24/2018

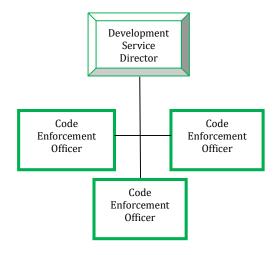


Code Enforcement Organizational Information

Total Personnel Wages	\$ 128,467
Total Benefits	\$ 52,282
Total Personnel Cost	\$ 180,749

Job Title	Position ID	FTE		
Code Enforcement Officer	PW-523-1221-01	FT		
Code Enforcement Officer	PW-523-1221-02	FT		
Code Enforcement Officer - CPIP/CRA	PW-523-1211-03	VCT		
z Career Advancement	-		-	
Full-Time Position			2	4
VACANT Full-Time Position			1	
Part-Time Positions			0	
VACANT Part-Time Positions			0	
Elected Officals			0	
Total Positions			3	

COST CENTER ORGANIZATIONAL CHART



LEGEND



Full-time Position Part time Position

Volunteers



Pg 164 Final: 09/24/2018



001-523 - CODE ENFORCEMENT Cost Center Summary

Account 001-523	Description		2017 Actual	R	2018 evised Budget	P	2018 rojected Actual		2019 Adopted Budget	% Change of Budget
	EXPENDITURES									
512.0100	Regular Salaries	\$	63,095	\$	87,617	\$	87,637	\$	127,286	45.3 %
514.0100	Overtime - GE		208		-		-		-	- %
521.0100	Fica Taxes		4,809		6,703		6,705		9,828	46.6 %
522.2100	Retirement General Employee		18,253		21,440		22,022		28,802	34.3 %
523.0100	Health Insurance		1,147		-		-		11,440	- %
523.0300	Insurance & EAP		233		266		307		500	88.0 %
524.0100	Workers' Compensation		924		1,179		1,403		1,712	45.2 %
529.0000	Career Advancement				-			_	1,181	- %
	Total Personnel Expenses		88,669		117,205		118,074		180,749	54.2 %
531.0100	Consulting		_		1,000		_		_	(100.0)%
531.0300	Membership Dues		70		420		410		410	(2.4)%
531.0600	Attorney Fees		2,948		6,379		5,794		4,000	(37.3)%
531.1600	Contract Services		-		740		746		740	- %
534.1600	Lot Clearing		_		2,400		2,400		5,000	108.3 %
534.1700	Lot Clearing - Pass Thru		1,360		10,000		9,700		10,000	- %
540.5100	Travel and Per Diem		209		2,042		1,745		3,300	61.6 %
541.1100	Communications		635		1,200		893		1,200	- %
542.1200	Postage/Mailing Service		1,752		3,250		3,001		6,500	100.0 %
544.0500	Operating Lease		300		500		207		500	- %
545.1200	Insurance		2,953		4,796		5,748		4,300	(10.3)%
546.4000	Vehicle Repair & Maintenance		149		858		634		2,000	133.1 %
547.5100	Printing And Binding		487		800		650		600	(25.0)%
551.1200	Office Supplies		184		200		200		100	(50.0)%
552.1500	Fuel and Lubricants		761		2,000		1,910		2,000	- %
552.2300	Operating Expenses		838		1,575		1,225		1,000	(36.5)%
552.3900	Safety Program Expense		-		150		-,		100	(33.3)%
552.4200	Small Tools/Equipment		_		200		75		150	(25.0)%
552.5100	Uniform Purchases And Cleaning		225		200		95		200	- %
555.1300	Technical/Training		669		1,335		510		2,200	64.8 %
595.0000	Doubtful Accts Exp		1,086		-		31,900	_		- %
	Total Operating Expenses		14,626		40,045		67,843		44,300	10.6 %
	TOTAL EXPENDITURES	<u>\$</u>	103,295	<u>\$</u>	157,250	<u>\$</u>	185,917	<u>\$</u> _	225,049	43.1 %

Pg 165 Final: 09/24/2018



CODE ENFORCEMENT DEPARTMENT FUND 001; DEPARTMENT 523

DESCRIPTION	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 523-CODE ENFORCEMENT			
001-523-512.0100 REGULAR SALARIES			
REGULAR SALARIES	1	127,286	127,286
Totals for GL# 001-523-512.0100-REGULAR SALARIES			127,286
001-523-521.0100 FICA TAXES			
FICA	1	9,828	9,828
NEW POSITION			
Totals for GL# 001-523-521.0100-FICA TAXES			9,828
001-523-522.2100 RETIREMENT GENERAL EMPLOYEE			
GENERAL EMPLOYEE RETIREMENT	1	28,802	28,802
Totals for GL# 001-523-522.2100-RETIREMENT GENERAL	AL EMPLOYEE		28,802
001-523-523.0100 HEALTH INSURANCE			
HEALTH INSURANCE - EMPLOYEE	2	5,720	11,440
Totals for GL# 001-523-523.0100-HEALTH INSURANCE			11,440
001 502 503 0200 HEE BIGUE ANGE 6 FAR			
001-523-523.0300 LIFE INSURANCE & EAP	1	500	500
LIFE INSURANCE/EAP Totals for GL# 001-523-523.0300-LIFE INSURANCE & EA	I Д D	500	500 500
Totals for GL# 001-323-323.0300-EITE INSURANCE & E/	-M		300
001-523-524.0100 WORKERS' COMPENSATION			
WORKERS COMPENSATION	1	1,712	1,712
NEW POSITION			
Totals for GL# 001-523-524.0100-WORKERS' COMPENS.	ATION		1,712
001-523-529.0000 CAREER ADVANCEMENT			
FLOOD CERTIFICATE - D. BULL	1	1,181	1,181
Totals for GL# 001-523-529.0000-CAREER ADVANCEME	ENT		1,181
001-523-531.0300 MEMBERSHIP DUES			
FACE ANNUAL MEMBERSHIP FEES	1	410	410
Totals for GL# 001-523-531.0300-MEMBERSHIP DUES			410
001-523-531.0600 ATTORNEY FEES - CODE ENF BOARI)	4.000	4.000
CE BOARD ATTORNEY MONTHLY FEES	DE ENE DOADD	4,000	4,000
Totals for GL# 001-523-531.0600-ATTORNEY FEES - CO	DE ENT BOARD		4,000
001-523-531.1600 CONTRACT SERVICES			
GPS DEVICE ANNUALLY 17492; 17525	2	370	740
Totals for GL# 001-523-531.1600-CONTRACT SERVICES	S		740
001-523-534.1600 NUISANCE ABATEMENT NON PASS	ΓHRU		
BOAT/MISC REMOVAL	1	5,000	5,000



CODE ENFORCEMENT DEPARTMENT FUND 001; DEPARTMENT 523

DESCRIPTION	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 523-CODE ENFORCEMENT Totals for GL# 001-523-534.1600-NUISANCE ABATEME	NT NON PASS TH	RU	5,000
001-523-534.1700 NUISANCE ABATEMENT PASS THRU NUISANCE ABATE LOT CLEARING Totals for GL# 001-523-534.1700-NUISANCE ABATEME	11	10,000	10,000
001-523-534.4200 BUILDING DEMOLITION BUILDING DEMOLITION (MOVED TO BLDG) Totals for GL# 001-523-534.4200-BUILDING DEMOLITION	 DN	20,000	
001-523-540.5100 TRAVEL AND PER DIEM FACE ANNUAL TRAINING CONFERENCE-CEO FACE LEVEL CERTIFICATION FLOOD CERTIFICATION Totals for GL# 001-523-540.5100-TRAVEL AND PER DIE	2 2 1	800 600 500	1,600 1,200 500 3,300
001-523-541.1100 COMMUNICATIONS CELL SERVICE-CODE ENFORCEMENT CELL SERVICE-CODE ENFORCEMENT Totals for GL# 001-523-541.1100-COMMUNICATIONS	12 12	50 50	600 600 1,200
001-523-542.1200 POSTAGE/MAILING SERVICE REFILL POSTAGE METER Totals for GL# 001-523-542.1200-POSTAGE/MAILING SE	<u>1</u> ERVICE	6,500	6,500 6,500
001-523-544.0500 OPERATING LEASE OPERATING LEASE-COPY OVERAGES Totals for GL# 001-523-544.0500-OPERATING LEASE	1	500	500 500
001-523-545.1200 INSURANCE GEN LIAB-AUTO-PROPERTY INSURANCE Totals for GL# 001-523-545.1200-INSURANCE	44	1,075	4,300 4,300
001-523-546.4000 VEHICLE REPAIR & MAINTENANCE FA#17492 PICKUP, FORD 4X4 FA#17525 FORD F150, 1/2 TON Totals for GL# 001-523-546.4000-VEHICLE REPAIR & M	1 1 AINTENANCE	1,000 1,000	1,000 1,000 2,000
001-523-547.5100 PRINTING AND BINDING BUSINESS CARDS-NEW CEO PRINTING-NOTICES-DOOR HANGERS Totals for GL# 001-523-547.5100-PRINTING AND BINDIN	1 1 NG	100 500	100 500 600

001-523-551.1200 OFFICE SUPPLIES



CODE ENFORCEMENT DEPARTMENT FUND 001; DEPARTMENT 523

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 523-CODE ENFORCEMENT			
PENS-CALENDRS-MARKERS-PADS	1	100	100
Totals for GL# 001-523-551.1200-OFFICE SUPPLIES			100
001-523-552.1500 FUEL AND LUBRICANTS			
FUEL-OIL CEO VEHICLE FA#17525	1	1,000	1,000
FUEL-OIL CEO VEHICLE FA#17492	1	1,000	1,000
Totals for GL# 001-523-552.1500-FUEL AND LUBRICAL	NTS		2,000
001-523-552.2300 OPERATING EXPENSES			
MANTEE COURT RECORDING FEES	1	1,000	1,000
Totals for GL# 001-523-552.2300-OPERATING EXPENS	ES		1,000
001-523-552.3900 SAFETY PROGRAM EXPENSE			
SAFETY PPE AS NEEDED	1	100	100
Totals for GL# 001-523-552.3900-SAFETY PROGRAM E	EXPENSE		100
001-523-552.4200 SMALL TOOLS/EQUIPMENT			
HAND TOOLS AS NEEDED	1	150	150
Totals for GL# 001-523-552.4200-SMALL TOOLS/EQUID	PMENT		150
001-523-552.5100 UNIFORM PURCHASES AND CLEAN	ING		
UNIFORM SHIRTS CEO - 2 EMPLOYEES	2	100	200
Totals for GL# 001-523-552.5100-UNIFORM PURCHASI	ES AND CLEANIN	G	200
001-523-555.1300 TECHNICAL/TRAINING			
FACE CERTIFICATION EXAM	2	100	200
FACE CONFERENCE-TRAINING FEE	2	500	1,000
FACE LEVEL TRAINING	2	500	1,000
FLOOD CERTIFICATION CLASESS AND TESTS		1,000	
Totals for GL# 001-523-555.1300-TECHNICAL/TRAININ	NG		2,200
Totals for dept 523-CODE ENFORCEMENT			225,049



Cost Center and Number: Public Works Administration - 540

Fund: General Fund - 001 Department: Public Works

Contact Hours: Monday through Friday, 7:00 to 4:00

Location: 600 17th St. West, Palmetto, FL 34221

Primary Duties

- Responsible for the daily planning, technical support, direction and coordination of all Public Works cost centers
- Cost Centers include: Code Enforcement, Planning, Fleet, Parks and Recreation, Streets, Solid Waste, Water, Sewer, Waste Water Treatment Plant, Stormwater, Reuse and Building Department

Future Challenges or Issues facing the Cost Center

 A large amount of turnover in personnel challenges the cost center to hire and train competent, conscientious and hard-working employees

To assist readers in linking City Commission and Cost Center goals to the vision and strategy:

Color Block	Vision or Fundamental	
	Strategies	
Appearance	Beautify and enhance	
Services	Maintain and improve	
	everyday services	
Infrastructure	Maintain and improve	
	infrastructure	
Safety	Make the City safe	
Economic Stability	Enhance and prosper the	
	City and its citizens	
Historic Preservation	Preserve Palmetto's	
	history	

Cost Cent	er Goals and Objectives:
1.	Update city area maps and display
2.	Provide a one-stop service that will expedite
	the needs of the citizens of Palmetto
3.	Provide infrastructure data for future
	improvements through a new software
	system
4.	Continue to strive for workplace safety
5.	Continue to scan documents and make it
	available for citizens to view online
6.	Provide home town environment or service

Pg 169 Final: 09/24/2018

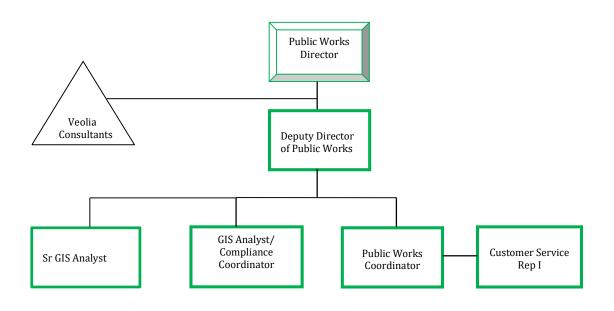


Public Works Administration Organizational Information

Total Personnel Wages	\$ 401,311
Total Benefits	\$ 146,405
Total Personnel Cost	\$ 547,716

Job Title	Position ID	FTE		
Public Works Coordinator	PW-540-1289-01	FT		
Sr GIS Analyst	PW-540-1279-01	FT		
GIS Analyst/Compliance Coordinator	PW-540-1224-01	FT		
Public Works Director	PW-540-1244-01	FT		
Deputy Director of Public Works	PW-540-1288-01	FT		
Customer Service Rep I	PW-540-1201-01	FT		
Reimbursement	-		-	-
Full-Time Position			6	
VACANT Full-Time Position			0	
Part-Time Positions			0	
VACANT Part-Time Positions			0	
Elected Officals			0	
Total Positions			6	

COST CENTER ORGANIZATIONAL CHART



LEGEND



Pg 170 Final: 09/24/2018



001-540 - PUBLIC WORKS ADMINISTRATION Cost Center Summary

Account 001-540	Description	2017 Actual	2018 Revised Budget	2018 Projected Actual	2019 Adopted Budget	% Change of Budget
	EXPENDITURES					
511.0100	Executive Salaries	\$ 96,284	\$ 99,173	\$ 99,173	\$ 102,148	3.0 %
512.0100	Regular Salaries	224,428	275,954	209,707	299,663	8.6 %
514.0100	Overtime - GE	480	=	342	-	- %
521.0100	Fica Taxes	24,119	28,697	22,041	30,739	7.1 %
522.2100	Retirement General Employee	64,366	67,526	50,986	67,184	(0.5)%
523.0100	Health Insurance	26,508	32,616	36,621	43,633	33.8 %
523.0300	Insurance & EAP	1,147	1,225	1,143	1,440	17.6 %
524.0100	Workers' Compensation	2,494	3,371	1,910	3,409	1.1 %
529.9900	Reimbursement Of Personnel Costs			(498)	(500)	- %
	Total Personnel Expenses	439,826	508,562	421,425	547,716	7.7 %
531.0300	Membership Dues	844	883	883	1,184	34.1 %
531.1600	Contract Services	8,340	12,790	12,200	13,750	7.5 %
531.2000	Engineering Services	-	7,500	-	7,500	- %
534.2100	Employee Testing	620	3,286	2,515	500	(84.8)%
540.5100	Travel and Per Diem	1,594	2,000	1,050	2,000	- %
541.1100	Communications	1,101	2,580	1,215	3,018	17.0 %
542.1200	Postage/Mailing Service	512	1,000	810	500	(50.0)%
543.0000	Utility Services	29,984	35,000	26,577	29,912	(14.5)%
544.0500	Operating Lease	4,869	4,932	4,255	4,932	- %
545.1200	Insurance	11,269	12,712	13,905	12,043	(5.3)%
545.9900	Insurance Contingency - Vehicle	-	5,000	-	5,000	- %
546.3400	Repair & Maintenance	12,099	12,940	10,325	46,000	255.5 %
546.4000	Vehicle Repair & Maintenance	446	2,000	500	2,000	- %
547.5100	Printing And Binding	-	100	-	100	- %
549.0300	Issues To North River FD	15,566	17,000	17,675	18,100	6.5 %
551.1200	Office Supplies	758	1,500	1,020	1,000	(33.3)%
552.1500	Fuel and Lubricants	1,812	1,780	901	1,200	(32.6)%
552.2300	Operating Expenses	6,178	9,880	8,000	8,080	(18.2)%
552.3900	Safety Program Expense	1,039	1,392	1,392	2,000	43.7 %
552.4200	Small Tools/Equipment	315	1,585	1,040	5,069	219.8 %
552.5100	Uniform Purchases And Cleaning	53	700	-	765	9.3 %
554.0100	Non-Capitalized Equipment	869	876	877	1,000	14.2 %
554.1200	Publications	-	15	-	500	3,233.3 %
555.1300	Technical/Training	842	1,799	75	1,880	4.5 %
	Total Operating Expenses	99,110	139,250	105,215	168,033	20.7 %
564.0100	Machinery & Equipment	-	9,732	8,132	10,311	5.9 %
564.4900	Capital Leases	57,377				- %
	Total Capital Purchases	57,377	9,732	8,132	10,311	5.9 %

Pg 171 Final: 09/24/2018



001-540 - PUBLIC WORKS ADMINISTRATION Cost Center Summary

Account 001-540	Description	2017 Actual	2018 Revised Budget	2018 Projected Actual	2019 Adopted Budget	% Change of Budget
571.0100 572.0100	Principal Interest Expense	9,648 644	16,898 962	16,898 962	15,858 640	(6.2)% (33.5)%
	Total Debt Service	10,292	17,860	17,860	16,498	(7.6)%
	TOTAL EXPENDITURES	\$ 606,605	\$ 675,404	\$ 552,632 \$	742,558	9.9 %

Pg 172 Final: 09/24/2018



PUBLIC WORKS ADMINISTRATION DEPARTMENT FUND 001; DEPARTMENT 540

DESCRIPTION	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 540-PUBLIC WORKS ADMINISTRATION			
001-540-511.0100 EXECUTIVE SALARIES			
EXECUTIVE SALARIES	1	102,148	102,148
Totals for GL# 001-540-511.0100-EXECUTIVE SALARIES	S		102,148
001-540-512.0100 REGULAR SALARIES			
REGULAR SALARIES	1	299,663	299,663
Totals for GL# 001-540-512.0100-REGULAR SALARIES			299,663
001-540-521.0100 FICA TAXES			
FICA TAXES	1	30,739	30,739
Totals for GL# 001-540-521.0100-FICA TAXES			30,739
001-540-522.2100 RETIREMENT GENERAL EMPLOYEE			
GENERAL EMPLOYEES PENSION	1	67,184	67,184
Totals for GL# 001-540-522.2100-RETIREMENT GENERAL	AL EMPLOYEE		67,184
001-540-523.0100 HEALTH INSURANCE			
HEALTH INSURANCE - EMPLOYEE	4	5,720	22,880
HEALTH INSURANCE - FAMILY	1	12,390	12,390
HEALTH INSURNACE - EE & CHILD(ERN)	1	8,363	8,363
Totals for GL# 001-540-523.0100-HEALTH INSURANCE			43,633
001-540-523.0300 LIFE INSURANCE & EAP			
LIFE INSURANCE/EAP	1	1,440	1,440
Totals for GL# 001-540-523.0300-LIFE INSURANCE & EA	ΛP		1,440
001-540-524.0100 WORKERS' COMPENSATION			
WORKERS COMPENSATION	1	3,409	3,409
Totals for GL# 001-540-524.0100-WORKERS' COMPENSA	ATION		3,409
001-540-529.9900 REIMBURSEMENT OF PERSONNEL CO	OSTS		
REGATTA REIMBURSEMENT	1	(500)	(500)
Totals for GL# 001-540-529.9900-REIMBURSEMENT OF	PERSONNEL CO	STS	(500)
001-540-531.0300 MEMBERSHIP DUES			
MEMBERSHIP - AMERICAN PW ASSOC-DIRECTOR			
#626987	1	330	330
MEMBERSHIP - TAMPA AREA SAFETY-RENEWAL	1	300	300
MEMBERSHIP - AMERICAN WATER WORKS			
ASSOCIATION #03124947	1	224	224
MEMBERSHIP - AMERICAN PW ASSOC-DEPUTY			
DIRECTOR	1	330	330
Totals for GL# 001-540-531.0300-MEMBERSHIP DUES			1,184

Pg 173 Final: 09/24/2018



PUBLIC WORKS ADMINISTRATION DEPARTMENT FUND 001; DEPARTMENT 540

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 540-PUBLIC WORKS ADMINISTRATION			
001-540-531.1600 CONTRACT SERVICES			
AED PHYSIO-CONTROL SHARED COST-ON-SITE			
INSPECTION	1	495	495
JANITORIAL SERVICES PW FACILITIES	12	700	8,400
PEST CONTROL PW FACILITIES	4	80	320
SONITROL SECURITY MONITORING SYN-TECH SYSTEMS MAINTENANCE 5/27/17-	4	825	3,300
51N-1ECH STSTEMS MAINTENANCE 3/2//1/- 5/26/18	1	495	495
GPS DEVICE ANNUALLY 20437; 20441	2	370	740
Totals for GL# 001-540-531.1600-CONTRACT SERVICES		370	13,750
Totals for GL# 001-340-331.1000-CONTRACT SERVICES			13,730
001-540-531.2000 ENGINEERING SERVICES			
ENGINEERING SERVICES	1	7,500	7,500
Totals for GL# 001-540-531.2000-ENGINEERING SERVICE			7,500
			,
001-540-534.2100 EMPLOYEE TESTING			
DRUG-ALCOHOL TESTING ON-SITE REFER 001-			
516			
HEPATITIS VACCINE	1	500	500
Totals for GL# 001-540-534.2100-EMPLOYEE TESTING			500
001 540 540 5100 TRAVEL AND DED DIEM			
001-540-540.5100 TRAVEL AND PER DIEM TRAVEL AND PER DIEM	1	2,000	2,000
Totals for GL# 001-540-540.5100-TRAVEL AND PER DIE		2,000	2,000
Totals for GL# 001-340-340.5100-1RAVEL AND LER DIE	1 V1		2,000
001-540-541.1100 COMMUNICATIONS			
CELL SERVICE-PW ADMIN SUPERVISOR-			
JOHNSON	12	10	120
CELL SERVICE-PW DIRECTOR-TUSING	12	50	600
CELL SERVICE-PW DEPUTY DIRECTOR	12	50	600
CELL SERVICE OVERAGES	1	600	600
CELL SERVICE - GIS COORDINATOR	12	54	648
IN-CAR WIRELESS - PW DIRECTOR - TUSING	12	38	450
Totals for GL# 001-540-541.1100-COMMUNICATIONS			3,018
001-540-542.1200 POSTAGE/MAILING SERVICES		500	500
PITNEY BOWES DM100 REFILL AS NEEDED	1 EDVICES	500	500
Totals for GL# 001-540-542.1200-POSTAGE/MAILING SE	RVICES		500
001-540-543.0000 UTILITY SERVICES			
CITY OF PALMETTO UTILITY	1	10,935	10,935
FPL	1	18,977	18,977
Totals for GL# 001-540-543.0000-UTILITY SERVICES	-		29,912



PUBLIC WORKS ADMINISTRATION DEPARTMENT FUND 001; DEPARTMENT 540

DESCRIPTION	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 540-PUBLIC WORKS ADMINISTRATION			
001-540-544.0500 OPERATING LEASE			
CANON-C5560I-LEASE-PAYMENT# 20-31 OF 36	12	274	3,288
CANON-C5255-MAINTENANCE	1	1,128	1,128
POSTAGE METER-LEASE	4	129	516
Totals for GL# 001-540-544.0500-OPERATING LEASE			4,932
001-540-545.1200 INSURANCE			
B-2 FUEL TANK PREMIUM AUGUST 14	1	760	760
D-6 EXECUTIVE TRAVEL OCT 13 PW DIRECTOR	1	55	55
GEN LIAB, AUTO, PROPERTY INSURANCE			
QUARTERLY	4	2,807	11,228
Totals for GL# 001-540-545.1200-INSURANCE			12,043
001-540-545.9900 INSURANCE CONTINGENCY - VEHIC	LE		
INSURANCE DEDUCTIBLES	1	5,000	5,000
Totals for GL# 001-540-545.9900-INSURANCE CONTING	GENCY - VEHICLI	Ξ	5,000
001-540-546.3400 REPAIR & MAINTENANCE			
ABOVEGROUND TANK REPAIRS AS NEEDED	1	2,000	2,000
AC MAINTENANCE AS NEEDED	1	1,000	1,000
ELECTRIC GATE REPAIRS AS NEEDED	1	1,000	1,000
MAINTENANCE-CITY BUILDINGS AS NEEDED	1	20,000	20,000
PUBLIC WORKS COMPLEX - 10 FT FENCE (CIP)		10,000	
CARPET/TILE REPLACEMENT (CIP)		15,000	
INTERIOR PAINTING	1	12,000	12,000
FOAM APPLIED INSULATION GARAGE (CIP)		7,717	
CEILING TILE REPLACEMENT	1	10,000	10,000
Totals for GL# 001-540-546.3400-REPAIR & MAINTENA	NCE		46,000
001-540-546.4000 VEHICLE REPAIR & MAINTENANCE			
FA#17323 DURANGO,4-D,2004-PW ADMIN	1	1,000	1,000
FA#20437 FORD EXPLORER, 2017 -DIRECTOR OF			
PUBLIC WORKS	1	500	500
FA#20441 FORD EXPLORER, 2017- DEPUTY			
DIRECTOR	1	500	500
Totals for GL# 001-540-546.4000-VEHICLE REPAIR & M	AINTENANCE		2,000
001-540-547.5100 PRINTING AND BINDING			
BUSINESS CARDS/GENERAL	1	100	100
Totals for GL# 001-540-547.5100-PRINTING AND BINDI	NG		100
001-540-549.0300 ISSUES TO NORTH RIVER RD			
EXPENSES PASSED THRU TO NRFD	1	18,100	18,100



PUBLIC WORKS ADMINISTRATION DEPARTMENT FUND 001; DEPARTMENT 540

DESCRIPTION	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 540-PUBLIC WORKS ADMINISTRATION			
Totals for GL# 001-540-549.0300-ISSUES TO NORTH RIV	VER RD		18,100
001-540-551.1200 OFFICE SUPPLIES			
OFFICE SUPPLIES AS NEEDED	1	500	500
PAPER FOR PLOTTER 24X50 YDS-AS NEEDED	1	500	500
Totals for GL# 001-540-551.1200-OFFICE SUPPLIES			1,000
001-540-552.1500 FUEL AND LUBRICANTS			
FUEL-LUBRICANT AS NEEDED	1	1,200	1,200
Totals for GL# 001-540-552.1500-FUEL AND LUBRICAN	ITS		1,200
001-540-552.2300 OPERATING EXPENSES			
ANNUAL COPIER PROPERTY TAX-ANNUALLY	1	180	180
ARCGIS LICENSE/MAINTENANCE FEE YEARLY	1	4,400	4,400
COFFEE AND WATER SERVICES AS NEEDED	1	500	500
JANITORIAL SUPPLIES AS NEEDED/STOCK	1	500	500
PRINTER CARTRIDGES/TONERS/PLOTTER AS			
NEEDED	1	1,000	1,000
GPS SOFTWARE MAINTENANCE	1	1,500	1,500
Totals for GL# 001-540-552.2300-OPERATING EXPENSE	ES		8,080
001-540-552.3900 SAFETY PROGRAM EXPENSE			
FIRE EXTINGUISHER MAINTENANCE ANNUALLY	1	1,500	1,500
PPE SAFETY FOOTWEAR-DIR/DEPUTY			
DIRECTORS/GIS	2	200	400
PPE VEST/SAFETY GLASSES, ETC. AS			
NEEDED/STOCK	1	100	100
Totals for GL# 001-540-552.3900-SAFETY PROGRAM EX	XPENSE		2,000
001-540-552.4200 SMALL TOOLS/EQUIPMENT			
FIELD EQUIPMENT-STAKES AS NEEDED/STOCK	1	100	100
24"/32" LED COMPUTER MONITOR	2	500	1,000
NESTING CHAIRS; BLACK CONFERENCE ROOM	10	197	1,969
CONFERENCE ROOM CHAIRS 8-10	1	2,000	2,000
Totals for GL# 001-540-552.4200-SMALL TOOLS/EQUIP	MENT		5,069
001-540-552.5100 UNIFORM PURCHASES AND CLEANI	NG		
CITY SHIRTS-DEPUTY DIR-VACANT	5	45	225
CITY SHIRTS-DIRECTOR-TUSING	2	45	90
CITY SHIRTS-PW COORDINATOR-JOHNSON	5	45	225
CITY SHIRTS-CS I-WILSON	5	45	225
Totals for GL# 001-540-552.5100-UNIFORM PURCHASE	S AND CLEANIN	G	765

Pg 176 Final: 09/24/2018



PUBLIC WORKS ADMINISTRATION DEPARTMENT FUND 001; DEPARTMENT 540

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 540-PUBLIC WORKS ADMINISTRATION			
001-540-554.0100 NON-CAPITALIZED EQUIPMENT			
HP PRINTERS	2	500	1,000
Totals for GL# 001-540-554.0100-NON-CAPITALIZED EC	QUIPMENT		1,000
001-540-554.1200 PUBLICATIONS			
AWWA - MANUALS	1	500	500
Totals for GL# 001-540-554.1200-PUBLICATIONS			500
001-540-555.1300 TECHNICAL/TRAINING			
BEGINNER COMPUTER 1-WORKFORCE	4	110	440
SEMINAR-CONFERENCE-WORD AS NEEDED	4	110	440
UTILITIES MANAGEMENT SEMINAR	1	1,000	1,000
Totals for GL# 001-540-555.1300-TECHNICAL/TRAINING	G		1,880
001-540-564.0100 MACHINERY AND EQUIPMENT			
TABLE ADJ/WORK STATION CONFERENCE ROOM	1	2,000	2,000
SONTIROL SECURITY SYSTEM UPGRADE	1	8,311	8,311
Totals for GL# 001-540-564.0100-MACHINERY AND EQ	UIPMENT		10,311
001-540-571.0100 PRINC - LEASE			
P# 15-16 FA# 20273 PLOTTER	2	679	1,358
P# 07-10 FA20437/20438 EXPLORER	4	3,625	14,500
Totals for GL# 001-540-571.0100-PRINC - LEASE			15,858
001-540-572.0100 INT EXP - LEASE			
P# 15-16 FA# 20273 PLOTTER	2	4	8
P# 07-10 FA20437/20438 EXPLORER	4	158	632
Totals for GL# 001-540-572.0100-INT EXP - LEASE			640
Totals for dept 540-PUBLIC WORKS ADMINISTRATION			742,558





"Planning is bringing the future into the present so that you can do something about it now."

Alan Lakein

Pg 178 Final: 09/24/2018



Cost Center and Number: Planning - 543

Fund: General Fund - 001 Department: Public Works

Contact Hours: Monday through Friday, 7:00 to 4:00

Location: Public Works, 600 17th St. West, Palmetto, FL 34221

Primary Duties

• Responsible for coordination between the planning, building and code enforcement areas

- Responsible for long and short term planning, zoning and land use codes
- Coordinates the review of all land development related projects within the City
- Writes ordinances, resolution and comprehensive plan amendments
- Assists to ensure the compliance of City codes

<u>Future Challenges or Issues facing the Cost Center</u>

- Complete new staff during fiscal year 2018.
- City Planner is now supervising Code Enforcement and Building Department

To assist readers in linking City Commission and Cost Center goals to the vision and strategy:

Color Block	Vision or Fundamental
	Strategies
Appearance	Beautify and enhance
Services	Maintain and improve
	everyday services
Infrastructure	Maintain and improve
	infrastructure
Safety	Make the City safe
Economic Stability	Enhance and prosper the
	City and its citizens
Historic Preservation	Preserve Palmetto's
	history

Cost Cent	er Goals and Objectives:
1.	Process Comp Plan amendments
2.	Implement new land development code timely
3.	Assist the public and provide excellent service

Pg 179 Final: 09/24/2018

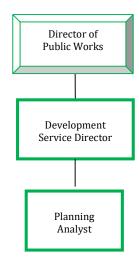


Planning Department Organizational Information

Total Personnel Wages		114,111
Total Benefits	\$	53,303
Total Personnel Cost	\$	167,414

Job Title	Position ID	FTE		
Planning Analyst	PW-543-1273-01	FT		
Development Service Director	PW-543-1265-01	FT		
Full-Time Position			2	- 4
VACANT Full-Time Position			0	
Part-Time Positions			0	
VACANT Part-Time Positions			0	
Elected Officals			0	
Total Positions			2	

COST CENTER ORGANIZATIONAL CHART



LEGEND



Full-time Position



Volunteers



Pg 180 Final: 09/24/2018



001-543 - PLANNING Cost Center Summary

Account 001-543	Description	2017 Actual	2018 Revised Budget	2018 Projected Actual	2019 Adopted Budget	% Change of Budget
	EXPENDITURE					
512.0100	Regular Salaries	\$ 79,969	\$ 110,787	\$ 110,783	\$ 114,111	3.0 %
514.0100	Overtime - GE	434	-	-	-	- %
521.0100	Fica Taxes	5,577	8,475	7,593	8,729	3.0 %
522.2100	Retirement General Employee	22,378	27,110	27,839	25,584	(5.6)%
523.0100	Health Insurance	14,354	17,215	21,353	18,425	7.0 %
523.0300	Insurance & EAP	273	363	405	415	14.3 %
524.0100	Workers' Compensation	121	153	170	150	(2.0)%
	Total Personnel Expenses	123,106	164,103	168,143	167,414	2.0 %
531.0100	Consulting	31,903	38,140	30,000	40,000	4.9 %
531.0300	Membership Dues	355	700	670	750	7.1 %
531.0900	Legal Ads Pass-Thru	-	5,000	-	-	(100.0)%
540.5100	Travel and Per Diem	479	1,390	1,050	1,250	(10.1)%
541.1100	Communications	348	600	335	600	- %
542.1200	Postage/Mailing Service	825	2,500	2,120	2,000	(20.0)%
544.0500	Operating Lease	208	300	80	300	- %
545.1200	Insurance	2,643	3,468	4,109	3,120	(10.0)%
547.5100	Printing And Binding	96	1,047	1,500	900	(14.0)%
548.9100	Promotional Advertising	=	2,500	-	1,000	(60.0)%
551.1200	Office Supplies	181	500	450	500	- %
552.2300	Operating Expenses	352	1,070	855	600	(43.9)%
552.3900	Safety Program Expense	=	100	25	100	- %
552.4200	Small Tools/Equipment	82	200	200	200	- %
552.5100	Uniform Purchases And Cleaning	145	200	95	200	- %
554.0100	Non-Capitalized Equipment	-	880	877	-	(100.0)%
554.1200	Publications	=	100	-	150	50.0 %
555.1300	Technical/Training	1,325	1,013	880	2,200	117.2 %
	Total Operating Expenses	38,942	59,708	43,246	53,870	(9.8)%
	TOTAL EXPENDITURES	\$ 162,048	\$ 223,811	\$ 211,389	\$ 221,284	(1.1)%

Pg 181 Final: 09/24/2018



PLANNING DEPARTMENT FUND 001; DEPARTMENT 543

DESCRIPTION	QUANTITY	UNIT <u>PRICE</u>	TOTAL BUDGET
Dept 543-PLANNING			
001-543-512.0100 REGULAR SALARIES			
REGULAR SALARIES		114,111	
Totals for GL# 001-543-512.0100-REGULAR SAL	ARIES		114,111
001-543-521.0100 FICA TAXES			
FICA TAXES	1	8,729	8,729
Totals for GL# 001-543-521.0100-FICA TAXES			8,729
001-543-522.2100 RETIREMENT GENERAL EMPL	OYEE		
GENERAL EMPLOYEES PENSION	1	25,584	25,584
Totals for GL# 001-543-522.2100-RETIREMENT	GENERAL EMPLOY	EE	25,584
001-543-523.0100 HEALTH INSURANCE			
HEALTH INSURANCE - SPOUSE	1	10,062	10,062
HEALTH INSURANCE - EE & CHIL(ERN)	1	8,363	8,363
Totals for GL# 001-543-523.0100-HEALTH INSU	RANCE		18,425
001-543-523.0300 LIFE INSURANCE & EAP			
LIFE INSURANCE/EAP	1	415	415
Totals for GL# 001-543-523.0300-LIFE INSURAN	CE & EAP		415
001-543-524.0100 WORKERS' COMPENSATION			
WORKERS COMPENSATION	1	150	150
Totals for GL# 001-543-524.0100-WORKERS' CO			150
001-543-531.0100 CONSULTING			
GENERAL CONSULTANT LAND DEV	1	40,000	40,000
Totals for GL# 001-543-531.0100-CONSULTING			40,000
001-543-531.0300 MEMBERSHIP DUES			
INCL BAR DUES, FPZA, APA	1	750	750
Totals for GL# 001-543-531.0300-MEMBERSHIP	DUES		750
001-543-540.5100 TRAVEL AND PER DIEM			
SEMINARS-CONFERENCE	1	1,250	1,250
Totals for GL# 001-543-540.5100-TRAVEL AND I	PER DIEM		1,250
001-543-541.1100 COMMUNICATIONS			

Pg 182 Final: 09/24/2018



PLANNING DEPARTMENT FUND 001; DEPARTMENT 543

<u>DESCRIPTION</u>	QUANTITY	UNIT <u>PRICE</u>	TOTAL <u>BUDGET</u>
Dept 543-PLANNING			
CELL SERVICE-SUPERVISOR	12	50	600
Totals for GL# 001-543-541.1100-COMMUNICATION	ONS		600
001-543-542.1200 POSTAGE/MAILING SERVICES			
REFILL TO POSTAGE MACHINE	1	2,000	2,000
CERTIFIED MAILINGS		250	
Totals for GL# 001-543-542.1200-POSTAGE/MAIL	ING SERVICES		2,000
001-543-544.0500 OPERATING LEASE			
OPERATING LEASE-COPY OVERAGES	1	300	300
Totals for GL# 001-543-544.0500-OPERATING LEA	ASE		300
001-543-545.1200 INSURANCE			
GEN LIAB-AUTO-PROPERTY INSURANCE	4	780	3,120
Totals for GL# 001-543-545.1200-INSURANCE			3,120
001-543-547.5100 PRINTING AND BINDING			
PUBLIC NOTICE AS NEEDED FOR VARIANCES,		200	000
REZONING, ETC	DINDING	900	900
Totals for GL# 001-543-547.5100-PRINTING AND	BINDING		900
001-543-548.9100 PROMOTIONAL ADVERTISING			
PLANNING PROMO AS NEEDED, CURB APPEAL CONTEST	1	1,000	1,000
Totals for GL# 001-543-548.9100-PROMOTIONAL	ADVERTISING	1,000	1,000
Totals for dL# 001-343-346.7100-1 ROMOTIONAL	ADVENTISHING		1,000
001-543-551.1200 OFFICE SUPPLIES			
PEN-PENCIL-FOLDERS AS NEEDED	1	500	500
Totals for GL# 001-543-551.1200-OFFICE SUPPLII	ES		500
001-543-552.2300 OPERATING EXPENSES			
MISCELLANEOUS EXPENSES	1	600	600
Totals for GL# 001-543-552.2300-OPERATING EX	PENSES		600
001-543-552.3900 SAFETY PROGRAM EXPENSE			
SAFETY SHOES	1	100	100
Totals for GL# 001-543-552.3900-SAFETY PROGR.	AM EXPENSE		100



PLANNING DEPARTMENT FUND 001; DEPARTMENT 543

DESCRIPTION	QUANTITY	UNIT <u>PRICE</u>	TOTAL <u>BUDGET</u>
Dept 543-PLANNING			
001-543-552.4200 SMALL TOOLS/EQUIPMENT			
OFFICE LABEL MACHINE REFILL	1	200	200
Totals for GL# 001-543-552.4200-SMALL TOOLS/E	QUIPMENT		200
001-543-552.5100 UNIFORM PURCHASES AND CLEA	ANING		
CITY SHIRTS	2	100	200
Totals for GL# 001-543-552.5100-UNIFORM PURCE	HASES AND CLEA	ANING	200
001-543-554.1200 PUBLICATIONS			
BOOKS, PUBS TO SUPPORT PLANNING AND			
ZONING	1	150	150
Totals for GL# 001-543-554.1200-PUBLICATIONS			150
001-543-555.1300 TECHNICAL/TRAINING			
WEBINARS TO SUPPORT PLANNING AND			
ZONING, SHORT COURSE-WORD-EXCEL	1	200	200
TECHNICAL/TRAINING	1	2,000	2,000
Totals for GL# 001-543-555.1300-TECHNICAL/TRA	AINING		2,200
Totals for dept 543-PLANNING			221,284



Cost Center and Number: Fleet - 549

Fund: General Fund - 001 Department: Public Works

Contact Hours: Monday through Friday, 7:00 to 4:00

Location: Public Works, 600 17th St. West, Palmetto, FL 34221

Primary Duties

Responsible for the repair and maintenance of vehicles, tractors, off road vehicles, generators.

Ensure City employees are provided with safe and properly operating equipment.

<u>Future Challenges or Issues facing the Cost Center</u>

- Finding adequate training to make sure that our employees are up to date on our equipment.
- Making sure that compensation is competitive for fleet personnel

To assist readers in linking City Commission and Cost Center goals to the vision and strategy:

Color Block	Vision or Fundamental
	Strategies
Appearance	Beautify and enhance
Services	Maintain and improve
	everyday services
Infrastructure	Maintain and improve
	infrastructure
Safety	Make the City safe
Economic Stability	Enhance and prosper the
	City and its citizens
Historic Preservation	Preserve Palmetto's
	history

Cost Center Goals and Objectives:	
1. Update training on newer vehicles	
2. Improve lifts for fleet vehicles	
	-
	-
	_

Pg 185 Final: 09/24/2018

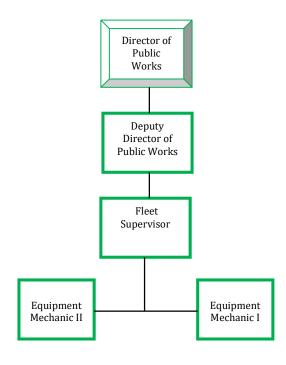


Fleet Maintenance Department Organizational Information

Total Personnel Wages	\$ 127,084
Total Benefits	\$ 65,156
Total Personnel Cost	\$ 192,240

Job Title	Position ID	FTE		
Equipment Mechanic I	PW-549-1257-02	FT		
Equipment Mechanic I	PW-549-1257-01	FT		
Overtime			-	
Fleet Supervisor	PW-549-1290-01	FT		
Full-Time Position			3	10
VACANT Full-Time Position			0	
Part-Time Positions			0	
VACANT Part-Time Positions			0	
Elected Officals			0	
Total Positions			3	

COST CENTER ORGANIZATIONAL CHART



LEGEND

Department Head

Full-time Position Part time Position

Volunteers



Pg 186 Final: 09/24/2018



001-549 - FLEET Cost Center Summary

					2018		2018		2019	
Account			2017]	Revised	P	rojected	A	Adopted	% Change
001-549	Description		Actual		Budget		Actual		Budget	of Budget
	EXPENDITURES									
512.0100	Regular Salaries	\$	146,537	\$	150,504	\$	133,322	\$	126,334	(16.1)%
514.0100	Overtime - GE		709		750		500		750	- %
521.0100	Fica Taxes		10,761		11,570		10,052		9,722	(16.0)%
522.2100	Retirement General Employee		25,819		26,181		19,151		28,492	8.8 %
523.0100	Health Insurance		21,355		22,651		19,853		23,830	5.2 %
523.0300	Insurance & EAP		535		454		483		478	5.3 %
524.0100	Workers' Compensation	_	3,198	_	3,261		4,260		2,634	(19.2)%
	Total Personnel Expenses		208,914		215,371		187,621		192,240	(10.7)%
531.1600	Contract Services		-		745		746		740	(0.7)%
540.5100	Travel and Per Diem		233		122		-		1,000	719.7 %
541.1100	Communications		32		150		50		720	380.0 %
544.1500	Rental Expenses		855		721		730		1,800	149.7 %
545.1200	Insurance		4,766		5,996		6,966		5,010	(16.4)%
546.3400	Repair & Maintenance		3,395		4,301		3,800		5,000	16.3 %
546.4000	Vehicle Repair & Maintenance		702		1,300		870		2,500	92.3 %
551.1200	Office Supplies		9		225		15		470	108.9 %
552.1500	Fuel and Lubricants		935		1,213		847		1,000	(17.6)%
552.2300	Operating Expenses		1,778		3,510		3,300		3,300	(6.0)%
552.3900	Safety Program Expense		339		139		240		400	187.8 %
552.4200	Small Tools/Equipment		792		3,961		1,035		4,500	13.6 %
552.5100	Uniform Purchases And Cleaning		608		834		884		980	17.5 %
554.0100	Non-Capitalized Equipment		1,077		1 656		1 656		3,000	- %
554.1200	Publications		1,656		1,656		1,656		3,008	81.6 %
555.1300	Technical/Training	_	86	_	1		-	_	1,750	174,900.0 %
	Total Operating Expenses		17,263		24,874		21,139		35,178	41.4 %
564.0100	Machinery & Equipment		4,602		10,537		10,537		_	(100.0)%
564.4900	Capital Leases	_	<u> </u>	_					37,325	- %
	Total Capital Purchases		4,602		10,537		10,537		37,325	254.2 %
571.0100	Principal		4,000		4,056		4,056		2,050	(49.5)%
572.0100	Interest Expense		118		64		64		12	(81.3)%
573.0500	New Debt Service		-	_	-		-		4,932	- %
	Total Debt Service		4,118		4,120		4,120		6,994	69.8 %
	TOTAL EXPENDITURES	\$	234,897	\$	254,902	\$	223,417	\$	271,737	6.6 %
		=		_		_		_		

Pg 187 Final: 09/24/2018



001-549-541.1100 COMMUNICATIONS

CITY OF PALMETTO, FLORIDA 2018-2019 BUDGET

FLEET MANAGEMENT DEPARTMENT FUND 001; DEPARTMENT 549

<u>DESCRIPTION</u>	QUANTITY	UNIT <u>PRICE</u>	TOTAL BUDGET
Dept 549-FLEET MANAGEMENT			
001-549-512.0100 REGULAR SALARIES			
REGULAR SALARIES	1	126,334	126,334
Totals for GL# 001-549-512.0100-REGULAR SALARIES			126,334
001-549-514.0100 OVERTIME - GE			
OVERTIME-EMERGENCY CALL OUT	1	750	750
Totals for GL# 001-549-514.0100-OVERTIME - GE			750
001-549-521.0100 FICA TAXES			
FICA TAXES	1	9,722	9,722
Totals for GL# 001-549-521.0100-FICA TAXES			9,722
001-549-522.2100 RETIREMENT GENERAL EMPLOYEE			
GENERAL EMPLOYEES PENSION	1	28,492	28,492
Totals for GL# 001-549-522.2100-RETIREMENT GENERA	AL EMPLOYEE		28,492
001-549-523.0100 HEALTH INSURANCE			
HEALTH INSURANCE - EMPLOYEE	2	5,720	11,440
HEALTH INSURANCE - FAMILY	1	12,390	12,390
Totals for GL# 001-549-523.0100-HEALTH INSURANCE			23,830
001-549-523.0300 LIFE INSURANCE & EAP			
LIFE INSURANCE/EAP	1	478	478
Totals for GL# 001-549-523.0300-LIFE INSURANCE & EA			478
001-549-524.0100 WORKERS' COMPENSATION			
WORKERS COMPENSATION	1	2,634	2,634
Totals for GL# 001-549-524.0100-WORKERS' COMPENSA	ATION		2,634
001-549-531.1600 CONTRACT SERVICES			
GPS DEVICE ANNUALLY 16013; 17443	2	370	740
Totals for GL# 001-549-531.1600-CONTRACT SERVICES			740
001-549-540.5100 TRAVEL AND PER DIEM			
PER DIEM	1	1,000	1,000
Totals for GL# 001-549-540.5100-TRAVEL AND PER DIE	M		1,000

Pg 188

Final: 09/24/2018



FLEET MANAGEMENT DEPARTMENT FUND 001; DEPARTMENT 549

DESCRIPTION	QUANTITY	UNIT <u>PRICE</u>	TOTAL <u>BUDGET</u>
Dept 549-FLEET MANAGEMENT			
CELL SERVICE-FLEET MAINTENANCE	12	60	720
Totals for GL# 001-549-541.1100-COMMUNICATIONS			720
001-549-544.1500 RENTAL EXPENSES			
TORCH TANKS SHOP RAGS	1	1,800	1,800
Totals for GL# 001-549-544.1500-RENTAL EXPENSES			1,800
001-549-545.1200 INSURANCE			
B-1 POLLUTION	1	450	450
GEN LIAB-AUTO-PROPERTY INSURANCE	4	1,140	4,560
Totals for GL# 001-549-545.1200-INSURANCE			5,010
001-549-546.3400 REPAIR & MAINTENANCE			
GAS PUMPS CHECKED HOSESBREAK AWAYS	1	3,680	3,680
SERVICE AIR COMPRESSOR	1	1,320	1,320
Totals for GL# 001-549-546.3400-REPAIR & MAINTENA	NCE		5,000
001-549-546.4000 VEHICLE REPAIR & MAINTENANCE			
VEHICLE MAINTENANCE FA#17443-775	1	2,500	2,500
Totals for GL# 001-549-546.4000-VEHICLE REPAIR & M	IAINTENANCE		2,500
001-549-551.1200 OFFICE SUPPLIES			
PENS-PENCILS-PAPER CALENDER	1	470	470
Totals for GL# 001-549-551.1200-OFFICE SUPPLIES			470
001-549-552.1500 FUEL AND LUBRICANTS			
#775, #17443 DIESEL CAN	1	1,000	1,000
Totals for GL# 001-549-552.1500-FUEL AND LUBRICAN	ITS		1,000
001-549-552.2300 OPERATING EXPENSES			
MISC NUTS-GREASE-SAFETY KLEEN	1	2,400	2,400
OIL DRY TEST AND HAUL OFF OIL FILTERS	1	400	400
PROPANE FOR PRESSURE WASHER	1	500	500
Totals for GL# 001-549-552.2300-OPERATING EXPENSE	ES		3,300
001-549-552.3900 SAFETY PROGRAM EXPENSE			
SAFETY FOOTWEAR PROGRAM	3	100	300
MISC PPE CENTRAL STORES	1	100	100

Pg 189 Final: 09/24/2018



FLEET MANAGEMENT DEPARTMENT FUND 001; DEPARTMENT 549

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 549-FLEET MANAGEMENT			
Totals for GL# 001-549-552.3900-SAFETY PROGRAM E	XPENSE		400
001-549-552.4200 SMALL TOOLS/EQUIPMENT			
MISC SCREW DRIVERS-WRENCHES	1	4,500	4,500
Totals for GL# 001-549-552.4200-SMALL TOOLS/EQUIP			4,500
	2.10		
001-549-552.5100 UNIFORM PURCHASES AND CLEANI		200	200
CHANGE OUTS AS NEEDED	1	200	200
UNIFORM RENTAL (3 EMPLOYEES) Totals for GL# 001-549-552.5100-UNIFORM PURCHASE	3 S AND CLEANING	260	<u>780</u> 980
Totals for GL# 001-349-332.3100-01\text{NIFORWIFORCHASE}	S AND CLEANING		960
001-549-554.0100 NON-CAPITALIZED EQUIPMENT			
MISC OIL PUMPS	1	700	700
IDS- FORD OE SCAN TOOL/LABSCOPE BUNDLE	1	2,300	2,300
Totals for GL# 001-549-554.0100-NON-CAPITALIZED E	QUIPMENT		3,000
001-549-554.1200 PUBLICATIONS			
IATN RENEWAL	1	225	225
IDENTIFIX	1	1,908	1,908
IDS SUBSCRIPTION	1	875	875
Totals for GL# 001-549-554.1200-PUBLICATIONS			3,008
001-549-555.1300 TECHNICAL/TRAINING			
TECHNICAL AND TRAINING	1	1,750	
Totals for GL# 001-549-555.1300-TECHNICAL/TRAININ	G		1,750
001-549-564.4900 CAPITAL LEASES			
F150 SUPERCAB - REPLACE #775	1	27,000	27,000
TIRE MACHINE T/C 6027235	1	10,325	10,325
Totals for GL# 001-549-564.4900-CAPITAL LEASES			37,325
001-549-571.0100 PRINC - LEASE			
P# 15-16 FA#20246 ROTARY LIFT	2	1.025	2,050
Totals for GL# 001-549-571.0100-PRINC - LEASE		1,025	2,050
Tomas for Gen vor 3-7 3/1.0100-1 Mive - ELAGE			2,030
001-549-572.0100 INT EXP - LEASE			
P# 15-16 FA#20246 ROTARY LIFT	2	6	12
Totals for GL# 001-549-572.0100-INT EXP - LEASE			12



FLEET MANAGEMENT DEPARTMENT FUND 001; DEPARTMENT 549

<u>DESCRIPTION</u>	QUANTITY	UNIT <u>PRICE</u>	TOTAL <u>BUDGET</u>
Dept 549-FLEET MANAGEMENT			
001-549-573.0500 NEW DEBT SERVICE			
F150	2	1,784	3,568
TIRE MACHINE	2	682	1,364
Totals for GL# 001-549-573.0500-NEW DEBT SERVICE			4,932
Totals for dept 549-FLEET MANAGEMENT			271.737





"All great achievements require time."

Maya Angelou

Pg 192 Final: 09/24/2018



Cost Center and Number: Parks and Recreation - 572

Fund: General Fund - 001 Department: Public Works

Contact Hours: Monday through Friday, 7:00 to 4:00

Location: Public Works, 600 17th St. West, Palmetto, FL 34221

Primary Duties

• Responsible for the maintenance of landscaping, irrigation and mowing of all City parks and open spaces.

 To promote safe recreational and educational opportunities to be enjoyed by City residents and guests

<u>Future Challenges or Issues facing the Cost Center</u>

Staffing levels with new parks coming online

To assist readers in linking City Commission and Cost Center goals to the vision and strategy:

Color Block	Vision or Fundamental
	Strategies
Appearance	Beautify and enhance
Services	Maintain and improve
	everyday services
Infrastructure	Maintain and improve
	infrastructure
Safety	Make the City safe
Economic Stability	Enhance and prosper the
	City and its citizens
Historic Preservation	Preserve Palmetto's
	history

Cost Cent	er Goals and Objectives:
1.	Work to improve the quality of our turf areas and landscape
2.	Improve structures at the parks and add irrigation to the areas needed
3.	Perform inspections on a regular bases for safety within our parks

Pg 193 Final: 09/24/2018

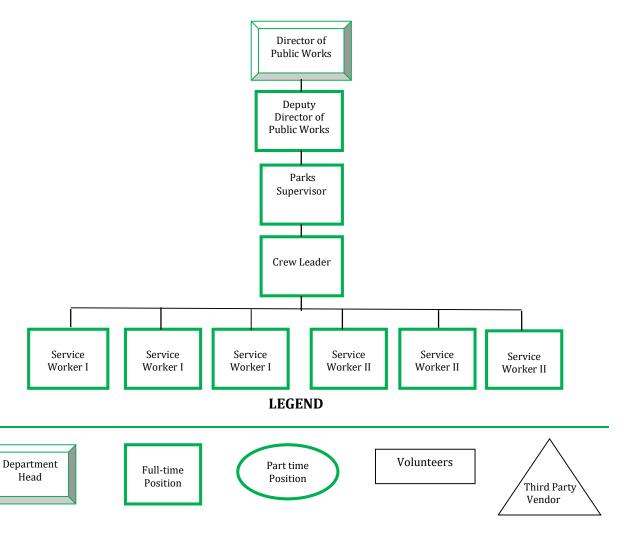


Parks & Recreation Department Organizational Information

Total Personnel Wages\$ 284,485Total Benefits\$ 142,895Total Personnel Cost\$ 427,380

Job Title		Position ID	FTE		
Crew Leader		PW-572-1253-01	FT		
Service Worker II		PW-572-1286-04	FT		
Service Worker II		PW-572-1286-05	FT		
Parks Supervisor		PW-572-1290-05	VCT		
Service Worker II		PW-572-1286-08	FT		
Service Worker I		PW-572-1285-14	FT		
Service Worker I		PW-572-1285-05	FT		
Service Worker I		PW-572-1285-02	FT		
Overtime				-	
Reimbursement		-		-	
	Full-Time Position			7	
	VACANT Full-Time Position			1	_
	Part-Time Positions			0	
	VACANT Part-Time Positions			0	
	Elected Officals			0	
	Total Positions			8	

COST CENTER ORGANIZATIONAL CHART





001-572 - PARKS AND RECREATION Cost Center Summary

Account 001-572	Description	2017 Actual	2018 Revised Budget		2018 Projected Actual	2019 Adopted Budget	% Change of Budget
	EXPENDITURES						
512.0100	Regular Salaries	\$ 224,350 \$					
514.0100	Overtime - GE	3,347	6,500	0	2,201	6,500	
514.0150	Overtime - Holiday General	-	-		185	=	- %
521.0100	Employees Fica Taxes	17,089	21,486	6	18,320	21,862	2 1.7 %
522.2100	Retirement General Employee	64,953	68,73		62,211	64,073	
523.0100	Health Insurance	29,953	43,488		46,050	48,403	` /
523.0300	Insurance & EAP	29,933 773	43,486		928	1,084	
524.0100	Workers' Compensation	6,088	7,67		7,709	7,473	
529.9900	Reimbursement Of Personnel Costs	(243)	-	1	(1,301)		, ,
	Total Personnel Expenses	346,310	423,15	1	381,211	427,380	<u> </u>
531.0100	Congulting		3,750	Λ	3,750		(100.0)9/
531.1600	Consulting Contract Services	- 19,894	3,730 1,949		2,000	- 17,667	(100.0)% 806.5 %
534.1600	Lot Clearing	8,750	10,250		8,900	9,000	
540.5100	Travel and Per Diem	6,730	70,230		160	700	
541.1100	Communications	261	720		630	720	
543.0000	Utility Services	36,571	42,000		38,034	42,735	
544.0500	Operating Lease	50,571	-	U	110	328	
544.1500	Rental Expenses	_	490	n	-	1,300	
545.1200	Insurance	18,634	14,000		19,551	26,980	
546.3400	Repair & Maintenance	15,613	26,33		23,500	30,000	
546.4000	Vehicle Repair & Maintenance	19,693	16,752		14,000	20,000	
547.5100	Printing And Binding	-	10,752		-	-	(100.0)%
551.1200	Office Supplies	_	100		10	200	` /
552.0000	Operating Expenses - Veolia	409	2,000		-	1,000	
552.1100	Chemicals	8,957	14,000		12,594	14,000	` /
552.1500	Fuel and Lubricants	12,644	15,000		14,513	17,000	
552.1700	Irrigation Supplies	4,364	6,000		2,350	6,000	
552.2000	Tree And Landscape Fund	149	2,85		1,560	1,500	
552.2100	Landscaping Material	108	2,600		245	6,000	
552.2300	Operating Expenses	9,666	6,834		8,110	5,500	
552.3900	Safety Program Expense	1,565	1,100		910	1,100	
552.4200	Small Tools/Equipment	8,040	6,500		2,725	5,090	
552.5100	Uniform Purchases And Cleaning	2,199	3,000		2,500	3,000	, ,
554.0100	Non-Capitalized Equipment	-	2,37		-	1,500	
555.1300	Technical/Training	351	2,60		1,798	1,500	
	Total Operating Expenses	167,868	182,018	8	157,950	212,820	16.9 %
564.0100	Mashinam & Fasianas	22.050	0.63	2	0.622		(100.0)8/
564.0100	Machinery & Equipment	23,950	9,623	5	9,623	-	(100.0)%

Pg 195 Final: 09/24/2018



001-572 - PARKS AND RECREATION Cost Center Summary

Account 001-572	Description	2017 Actual	2018 Revised Budget	2018 Projected Actual	2019 Adopted Budget	% Change of Budget
564.4900	Capital Leases	-	33,000	33,000	62,962	90.8 %
	Total Capital Purchases	23,950	42,623	42,623	62,962	47.7 %
571.0100	Principal	4,805	8,813	8,813	11,904	35.1 %
572.0100	Interest Expense	202	555	555	750	35.1 %
573.0500	New Debt Service		(24)		8,320	(34,766.7)%
	Total Debt Service	5,007	9,344	9,368	20,974	124.5 %
	TOTAL EXPENDITURES	\$ 543,135	\$ 657,136	\$ 591,152 \$	724,136	10.2 %

Pg 196 Final: 09/24/2018



PARKS AND RECREATION DEPARTMENT FUND 001; DEPARTMENT 572

DESCRIPTION	QUANTITY	UNIT <u>PRICE</u>	TOTAL <u>BUDGET</u>
Dept 572-PARKS & RECREATION			
001-572-512.0100 REGULAR SALARIES			
REGULAR SALARIES	1	279,285	279,285
Totals for GL# 001-572-512.0100-REGULAR SALARIES			279,285
001-572-514.0100 OVERTIME - GE			
EMERGENCY CALL OUTS	1	6,500	6,500
Totals for GL# 001-572-514.0100-OVERTIME - GE			6,500
001-572-521.0100 FICA TAXES			
FICA TAXES	1	21,862	21,862
Totals for GL# 001-572-521.0100-FICA TAXES			21,862
001-572-522.2100 RETIREMENT GENERAL EMPLOYEE			
GENERAL EMPLOYEES PENSION	1	64,073	64,073
Totals for GL# 001-572-522.2100-RETIREMENT GENERAL	AL EMPLOYEE		64,073
001-572-523.0100 HEALTH INSURANCE			
HEALTH INSURANCE - EMPLOYEE	7	5,720	40,040
HEALTH INSURANCE - EE & CHILD(ERN)	1	8,363	8,363
Totals for GL# 001-572-523.0100-HEALTH INSURANCE			48,403
001-572-523.0300 LIFE INSURANCE & EAP			
LIFE INSURANCE/EAP	1	1,084	1,084
Totals for GL# 001-572-523.0300-LIFE INSURANCE & EA	AP		1,084
001-572-524.0100 WORKERS' COMPENSATION			
WORKERS COMP	1	7,473	7,473
Totals for GL# 001-572-524.0100-WORKERS' COMPENSA	ATION		7,473
001-572-529.9900 REIMBURSEMENT OF PERSONNEL C	OSTS		
REGATTA REIMBURSEMENT	1	(1,300)	(1,300)
Totals for GL# 001-572-529.9900-REIMBURSEMENT OF	PERSONNEL COS	STS	(1,300)
001-572-531.1600 CONTRACT SERVICES			
TEMPORARY CONTRACT LABOR	1	15,000	15,000
PEST CONTROL-PARK BUILDINGS 4 QTR	4	85	340
SONITROL MONITORING-17 ST TOOL ROOM	4	119	476



PARKS AND RECREATION DEPARTMENT FUND 001; DEPARTMENT 572

DESCRIPTION	QUANTITY	UNIT <u>PRICE</u>	TOTAL <u>BUDGET</u>
Dept 572-PARKS & RECREATION			
GPS DEVICE ANNUALLY	_		
16891;17420;17303;17637;20509	5	370	1,851
Totals for GL# 001-572-531.1600-CONTRACT SERVICES	S		17,667
001-572-534.1600 LOT CLEARING			
EMERGENCY TREE REMOVAL	1	3,000	3,000
MANGROVE TRIMMING/RIVERSIDE PARK	1	3,000	3,000
MANGROVE TRIMMING ESTUARY PARK	1	3,000	3,000
Totals for GL# 001-572-534.1600-LOT CLEARING			9,000
001-572-540.5100 TRAVEL AND PER DIEM			
CLASSES REQUIRED CEU	1	700	700
Totals for GL# 001-572-540.5100-TRAVEL AND PER DI	EM		700
001-572-541.1100 COMMUNICATIONS			
COMMUNICATIONS/SUPERVISOR	12	60	720
Totals for GL# 001-572-541.1100-COMMUNICATIONS			720
001-572-543.0000 UTILITY SERVICES			
ELECTRICITY-PARKS	1	20,750	20,750
WATER USAGE-PARKS	1	21,985	21,985
Totals for GL# 001-572-543.0000-UTILITY SERVICES			42,735
001-572-544.0500 OPERATING LEASE			
RICOH MP2555 4-15 OF 36	12	19	228
RICOH MP2555 MAINT (12 MONTH)	1	100	100
Totals for GL# 001-572-544.0500-OPERATING LEASE			328
001-572-544.1500 RENTAL EXPENSES			
MISC RENTAL OF EQUIPMENT	1	500	500
PORT-O-LET RENTALS	1	800	800
Totals for GL# 001-572-544.1500-RENTAL EXPENSES	1		1,300
Tomis for GL# 001-5/2-577.1300-REINTAL EATENSES			1,500
001-572-545.1200 INSURANCE			
GEN LIAB-AUTO-PROPERTY INSURANCE - QUARTERLY	4	6,745	26,980
Totals for GL# 001-572-545.1200-INSURANCE		0,743	26,980
TOTALS TOLUL# UUT-3/2-343.1200-INSUKAINCE			20,980



PARKS AND RECREATION DEPARTMENT FUND 001; DEPARTMENT 572

Dept 572-PARKS & RECREATION 001-572-546,3400 REPAIR & MAINTENANCE REPAIR-MAINTENANCE-PQUIPMENT 1 25,000 25,000 REPAIR-MAINTENANCE-PARKS-FENCE 1 1,000 1,000 SHELL FOR TRAILS AND PARKING 1 2,000 2,000 MISCELLANEOUS FENCING 1 2,000 2,000 MISCELLANEOUS FENCING 1 2,000 2,000 Totals for GL# 001-572-546,3400-REPAIR & MAINTENANCE 30,000 TOTALS FOR JEMPALES 1 20,000 20,000 TOTALS FOR JEMPALES AS NEEDED 1 200 200 TOTALS FOR JEMPALES AS NEEDED 1 200 200 TOTALS FOR JEMPALES AS NEEDED 1 200 200 TOTALS FOR JEMPALES 1 1,000 1,000 TOTALS FOR JEMPALES 1 1,000 1,000 TOTALS FOR JEMPALES 1 1,000 1,000 TOTALS FOR JEMPALES 1 1,000 3,000 PESTILIZER 1 7,000 7,000 FUNGICIDES 1 1,000 1,000 HERBICIDES 1 1,000 3,000 PESTICIDES 1 3,000 3,000 PESTICIDES 1 5,000 5,000 TOTALS FOR JEMPALES JEUDIMENT 1 1,200 1,000 TOTALS FOR JEMPALES JEUDIMENT 1 1,000 1,000 TOTALS FOR JEMPALES CITY WIDE 1 6,000 6,000 TOTALS FOR JEMPALES CITY WIDE 1 6,000 6,000 TOTALS FOR JEMPALES AND LANDSCAPE FUND TOTALS FOR JEMPALES AND LANDSCAPE FUND 1,500 1,500	<u>DESCRIPTION</u>	QUANTITY	UNIT <u>PRICE</u>	TOTAL <u>BUDGET</u>
REPAIR-MAINTENANCE-EQUIPMENT 1 25,000 25,000 REPAIR-MAINTENANCE-PARKS-FENCE 1 1,000 1,000 SHELL FOR TRAILS AND PARKING 1 2,000 2,000 MISCELLANEOUS FENCING 1 2,000 2,000 Totals for GL# 001-572-546.3400-REPAIR & MAINTENANCE 30,000 2000 CO01-572-546.4000 VEHICLE REPAIR & MAINTENANCE 20,000 20,000 Totals for GL# 001-572-546.4000-VEHICLE REPAIR & MAINTENANCE 20,000 O01-572-551.1200 OFFICE SUPPLIES 200 OFFICE SUPPLIES AS NEEDED 1 200 200 Totals for GL# 001-572-551.1200-OFFICE SUPPLIES 200 200 O01-572-552.0000 HURRICANE MATERIALS/SUPPLIES 1,000 1,000 Totals for GL# 001-572-552.0000-HURRICANE MATERIALS/SUPPLIES 1,000 7,000 FERTILIZER 1 1,000 7,000 FUNGICIDES 1 1,000 1,000 FERTILIZER 1 3,000 3,000 FERTILIZER 1	Dept 572-PARKS & RECREATION			
REPAIR-MAINTENANCE-PARKS-FENCE 1 1,000 1,000 SHELL FOR TRAILS AND PARKING 1 2,000 2,000 MISCELLANEOUS FENCING 1 2,000 2,000 Totals for GL# 001-572-546,3400-REPAIR & MAINTENANCE 30,000 O01-572-546,4000 VEHICLE REPAIR & MAINTENANCE VEHICLE REPAIR & MAINTENANCE VEHICLE REPAIR & MAINTENANCE 1 20,000 20,000 O01-572-551,1200 OFFICE SUPPLIES OFFICE SUPPLIES AS NEEDED 1 200 200 O01-572-551,1200 OFFICE SUPPLIES OFFICE SUPPLIES AS NEEDED 1 200 200 O01-572-551,1200-OFFICE SUPPLIES DOFFICE SUPPLIES SUPPLIES OFFICE SUPPLIES IN 1,000 1,000 O01-572-552,0000 HURRICANE MATERIALS/SUPPLIES EMERGENCY EQUIPMENT-MATERIALS 1 1,000 1,000 O01-572-552,1100 CHEMICALS 1 1,000 1,000 O01-572-552,1500 FUEL AND LUBRICANTS 1 1,000 0,000 O01-572-552,1700 IRRIGATION SUPPLIES 1 1,000 0,000 O01-572-552,1700 IRRIGATI	001-572-546.3400 REPAIR & MAINTENANCE			
SHELL FOR TRAILS AND PARKING	REPAIR-MAINTENANCE-EQUIPMENT	1	25,000	25,000
MISCELLANEOUS FENCING 1 2,000 2,000 Totals for GL# 001-572-546.3400-REPAIR & MAINTENANCE 30,000 001-572-546.4000 VEHICLE REPAIR & MAINTENANCE 20,000 20,000 Totals for GL# 001-572-546.4000-VEHICLE REPAIR & MAINTENANCE 20,000 001-572-551.1200 OFFICE SUPPLIES 200 00FICE SUPPLIES AS NEEDED 1 200 200 Totals for GL# 001-572-551.1200-OFFICE SUPPLIES 200 200 001-572-552.0000 HURRICANE MATERIALS/SUPPLIES 200 1,000 Totals for GL# 001-572-552.0000-HURRICANE MATERIALS/SUPPLIES 1,000 1,000 001-572-552.1100 CHEMICALS FERTILIZER 1 7,000 7,000 FUNGICIDES 1 1,000 1,000 1,000 HERBICIDES 1 3,000 3,000 3,000 PESTICIDES 1 3,000 3,000 3,000 Totals for GL# 001-572-552.1100-CHEMICALS 1 5,000 5,000 VEHICLES-EQUIPMENT 1 5,000 5,000 VEHICLES-EQUIPMENT 1 12,000 12,000	REPAIR-MAINTENANCE-PARKS-FENCE	1	1,000	1,000
Totals for GL# 001-572-546.3400-REPAIR & MAINTENANCE	SHELL FOR TRAILS AND PARKING	1	2,000	2,000
001-572-546.4000 VEHICLE REPAIR & MAINTENANCE 1 20,000 20,000 Totals for GL# 001-572-546.4000-VEHICLE REPAIR & MAINTENANCE 20,000 001-572-551.1200 OFFICE SUPPLIES 200 200 OFFICE SUPPLIES AS NEEDED 1 200 200 Totals for GL# 001-572-551.1200-OFFICE SUPPLIES 200 200 001-572-552.0000 HURRICANE MATERIALS/SUPPLIES 1 1,000 1,000 Totals for GL# 001-572-552.0000-HURRICANE MATERIALS/SUPPLIES 1,000 1,000 001-572-552.1100 CHEMICALS 1 7,000 7,000 FUNGICIDES 1 1,000 1,000 HERBICIDES 1 3,000 3,000 PESTICIDES 1 3,000 3,000 Totals for GL# 001-572-552.1100-CHEMICALS 14,000 14,000 001-572-552.1500 FUEL AND LUBRICANTS 1 5,000 5,000 VEHICLES-EQUIPMENT 1 5,000 5,000 VEHICLES-EQUIPMENT 1 12,000 12,000 101-572-552.1700 IRRIGATION SUPPLIES 1 6,000 6,000	MISCELLANEOUS FENCING	1	2,000	2,000
VEHICLE REPAIR & MAINTENANCE 1 20,000 20,000 Totals for GL# 001-572-546.4000-VEHICLE REPAIR & MAINTENANCE 20,000 001-572-551.1200 OFFICE SUPPLIES 200 OFFICE SUPPLIES AS NEEDED 1 200 Totals for GL# 001-572-551.1200-OFFICE SUPPLIES 200 001-572-552.0000 HURRICANE MATERIALS/SUPPLIES 1 1,000 EMERGENCY EQUIPMENT-MATERIALS 1 1,000 1,000 Totals for GL# 001-572-552.0000-HURRICANE MATERIALS/SUPPLIES 1,000 7,000 001-572-552.1100 CHEMICALS 1 7,000 7,000 FUNGICIDES 1 1,000 1,000 HERBICIDES 1 3,000 3,000 PESTICIDES 1 3,000 3,000 Totals for GL# 001-572-552.1100-CHEMICALS 14,000 14,000 001-572-552.1500 FUEL AND LUBRICANTS 1 1,000 5,000 VEHICLES-EQUIPMENT 1 12,000 12,000 Totals for GL# 001-572-552.1500-FUEL AND LUBRICANTS 17,000 6,000 001-572-552.1700 IRRIGATION SUPPLIES 1 6,000	Totals for GL# 001-572-546.3400-REPAIR & MAINTENA	NCE		30,000
Totals for GL# 001-572-546.4000-VEHICLE REPAIR & MAINTENANCE 20,000 001-572-551.1200 OFFICE SUPPLIES 3 200 OFFICE SUPPLIES AS NEEDED 1 200 200 Totals for GL# 001-572-551.1200-OFFICE SUPPLIES 200 200 001-572-552.0000 HURRICANE MATERIALS/SUPPLIES 1 1,000 1,000 Totals for GL# 001-572-552.0000-HURRICANE MATERIALS/SUPPLIES 1,000 1,000 001-572-552.1100 CHEMICALS 1 7,000 7,000 FUNGICIDES 1 1,000 1,000 HERBICIDES 1 3,000 3,000 PESTICIDES 1 3,000 3,000 Totals for GL# 001-572-552.1100-CHEMICALS 14,000 14,000 001-572-552.1500 FUEL AND LUBRICANTS 1 5,000 5,000 VEHICLES-EQUIPMENT 1 5,000 5,000 VEHICLES-EQUIPMENT 1 12,000 12,000 Totals for GL# 001-572-552.1500-FUEL AND LUBRICANTS 17,000 6,000 Totals for GL# 001-572-552.1700-IRRIGATION SUPPLIES 6,000 6,000	001-572-546.4000 VEHICLE REPAIR & MAINTENANCE			
001-572-551.1200 OFFICE SUPPLIES 1 200 200 Totals for GL# 001-572-551.1200-OFFICE SUPPLIES 200 001-572-552.0000 HURRICANE MATERIALS/SUPPLIES 8 1 1,000 1,000 Totals for GL# 001-572-552.0000-HURRICANE MATERIALS/SUPPLIES 1 1,000 1,000 001-572-552.1100 CHEMICALS 1 7,000 7,000 FUNGICIDES 1 1,000 1,000 HERBICIDES 1 3,000 3,000 PESTICIDES 1 3,000 3,000 Totals for GL# 001-572-552.1100-CHEMICALS 14,000 14,000 001-572-552.1500 FUEL AND LUBRICANTS 1 5,000 5,000 VEHICLES-EQUIPMENT 1 5,000 5,000 VEHICLES-EQUIPMENT 1 12,000 12,000 Totals for GL# 001-572-552.1500-FUEL AND LUBRICANTS 17,000 17,000 101-572-552.1700 IRRIGATION SUPPLIES 1 6,000 6,000 101-572-552.1700-IRRIGATION SUPPLIES 1 6,000 6,000 101-572-552.2000 TREE AND LANDSCAPE FUND 6,000 6,000	VEHICLE REPAIR & MAINTENANCE	1	20,000	20,000
OFFICE SUPPLIES AS NEEDED 1 200 200 Totals for GL# 001-572-551.1200-OFFICE SUPPLIES 200 001-572-552.0000 HURRICANE MATERIALS/SUPPLIES 1 1,000 1,000 Totals for GL# 001-572-552.0000-HURRICANE MATERIALS/SUPPLIES 1,000 1,000 001-572-552.1100 CHEMICALS FERTILIZER 1 7,000 7,000 FUNGICIDES 1 1,000 1,000 HERBICIDES 1 3,000 3,000 PESTICIDES 1 3,000 3,000 Totals for GL# 001-572-552.1100-CHEMICALS 14,000 14,000 001-572-552.1500 FUEL AND LUBRICANTS 1 5,000 5,000 VEHICLES-EQUIPMENT 1 5,000 5,000 VEHICLES-EQUIPMENT 1 12,000 12,000 Totals for GL# 001-572-552.1500-FUEL AND LUBRICANTS 17,000 17,000 001-572-552.1700 IRRIGATION SUPPLIES IRRIGATION REPAIRS CITY WIDE 1 6,000 6,000 Totals for GL# 001-572-552.1700-IRRIGATION SUPPLIES 6,000 6,000 6,000	Totals for GL# 001-572-546.4000-VEHICLE REPAIR & M	AINTENANCE		20,000
Totals for GL# 001-572-551.1200-OFFICE SUPPLIES 200 001-572-552.0000 HURRICANE MATERIALS/SUPPLIES EMERGENCY EQUIPMENT-MATERIALS 1 1,000 1,000 Totals for GL# 001-572-552.0000-HURRICANE MATERIALS/SUPPLIES 1,000 001-572-552.1100 CHEMICALS FERTILIZER 1 7,000 7,000 FUNGICIDES 1 1,000 1,000 HERBICIDES 1 3,000 3,000 PESTICIDES 1 3,000 3,000 Totals for GL# 001-572-552.1100-CHEMICALS 1 4,000 001-572-552.1500 FUEL AND LUBRICANTS TRACTORS-MOWERS-EQUIPMENT 1 5,000 5,000 VEHICLES-EQUIPMENT 1 1,000 12,000 Totals for GL# 001-572-552.1500-FUEL AND LUBRICANTS 17,000 001-572-552.1700 IRRIGATION SUPPLIES IRRIGATION REPAIRS CITY WIDE 1 6,000 6,000 Totals for GL# 001-572-552.1700-IRRIGATION SUPPLIES 6,000 6,000 Totals for GL# 001-572-552.1700-IRRIGATION SUPPLIES 6,000 6,000 Totals for GL# 00	001-572-551.1200 OFFICE SUPPLIES			
001-572-552.0000 HURRICANE MATERIALS/SUPPLIES EMERGENCY EQUIPMENT-MATERIALS 1 1,000 1,000 Totals for GL# 001-572-552.0000-HURRICANE MATERIALS/SUPPLIES 1,000 001-572-552.1100 CHEMICALS FERTILIZER 1 7,000 7,000 FUNGICIDES 1 1,000 1,000 HERBICIDES 1 3,000 3,000 PESTICIDES 1 3,000 3,000 Totals for GL# 001-572-552.1100-CHEMICALS 1 3,000 3,000 TRACTORS-MOWERS-EQUIPMENT 1 5,000 5,000 VEHICLES-EQUIPMENT 1 12,000 12,000 Totals for GL# 001-572-552.1500-FUEL AND LUBRICANTS 17,000 001-572-552.1700 IRRIGATION SUPPLIES 1 6,000 6,000 Totals for GL# 001-572-552.1700-IRRIGATION SUPPLIES 6,000 6,000 Totals for GL# 001-572-552.1700-IRRIGATION SUPPLIES 6,000 6,000 Totals for GL# 001-572-552.1700-IRRIGATION SUPPLIES 6,000	OFFICE SUPPLIES AS NEEDED	1	200	200
EMERGENCY EQUIPMENT-MATERIALS 1 1,000 1,000 Totals for GL# 001-572-552.0000-HURRICANE MATERIALS/SUPPLIES 1,000 001-572-552.1100 CHEMICALS 1 7,000 7,000 FERTILIZER 1 1,000 1,000 FUNGICIDES 1 1,000 1,000 HERBICIDES 1 3,000 3,000 PESTICIDES 1 3,000 3,000 Totals for GL# 001-572-552.1100-CHEMICALS 14,000 14,000 001-572-552.1500 FUEL AND LUBRICANTS TRACTORS-MOWERS-EQUIPMENT 1 5,000 5,000 VEHICLES-EQUIPMENT 1 12,000 12,000 Totals for GL# 001-572-552.1500-FUEL AND LUBRICANTS 17,000 17,000 001-572-552.1700 IRRIGATION SUPPLIES 1 6,000 6,000 Totals for GL# 001-572-552.1700-IRRIGATION SUPPLIES 6,000 6,000 Totals for GL# 001-572-552.1700-IRRIGATION SUPPLIES 6,000 6,000	Totals for GL# 001-572-551.1200-OFFICE SUPPLIES			200
Totals for GL# 001-572-552.0000-HURRICANE MATERIALS/SUPPLIES 1,000 001-572-552.1100 CHEMICALS FERTILIZER 1 7,000 7,000 FUNGICIDES 1 1,000 1,000 HERBICIDES 1 3,000 3,000 PESTICIDES 1 3,000 3,000 Totals for GL# 001-572-552.1100-CHEMICALS TRACTORS-MOWERS-EQUIPMENT 1 5,000 5,000 VEHICLES-EQUIPMENT 1 1,000 12,000 Totals for GL# 001-572-552.1500-FUEL AND LUBRICANTS TRACTORS-MOWERS-EQUIPMENT 1 1,000 12,000 Totals for GL# 001-572-552.1500-FUEL AND LUBRICANTS ITRIGATION REPAIRS CITY WIDE 1 6,000 6,000 Totals for GL# 001-572-552.1700-IRRIGATION SUPPLIES IRRIGATION REPAIRS CITY WIDE 1 6,000 6,000 Totals for GL# 001-572-552.1700-IRRIGATION SUPPLIES ONLY OF THE AND LANDSCAPE FUND	001-572-552.0000 HURRICANE MATERIALS/SUPPLIES			
001-572-552.1100 CHEMICALS FERTILIZER 1 7,000 7,000 FUNGICIDES 1 1,000 1,000 HERBICIDES 1 3,000 3,000 PESTICIDES 1 3,000 3,000 Totals for GL# 001-572-552.1100-CHEMICALS 14,000 001-572-552.1500 FUEL AND LUBRICANTS TRACTORS-MOWERS-EQUIPMENT 1 5,000 5,000 VEHICLES-EQUIPMENT 1 12,000 12,000 Totals for GL# 001-572-552.1500-FUEL AND LUBRICANTS 17,000 001-572-552.1700 IRRIGATION SUPPLIES IRRIGATION REPAIRS CITY WIDE 1 6,000 6,000 Totals for GL# 001-572-552.1700-IRRIGATION SUPPLIES 6,000 6,000 Totals for GL# 001-572-552.1700-IRRIGATION SUPPLIES 6,000 6,000	EMERGENCY EQUIPMENT-MATERIALS	1	1,000	1,000
FERTILIZER 1 7,000 7,000 FUNGICIDES 1 1,000 1,000 HERBICIDES 1 3,000 3,000 PESTICIDES 1 3,000 3,000 OUI-572-552.1500 FUEL AND LUBRICANTS TRACTORS-MOWERS-EQUIPMENT 1 5,000 5,000 VEHICLES-EQUIPMENT 1 12,000 12,000 Totals for GL# 001-572-552.1500-FUEL AND LUBRICANTS IRRIGATION SUPPLIES IRRIGATION REPAIRS CITY WIDE 1 6,000 6,000 Totals for GL# 001-572-552.1700-IRRIGATION SUPPLIES OUI-572-552.2000 TREE AND LANDSCAPE FUND	Totals for GL# 001-572-552.0000-HURRICANE MATERIA	ALS/SUPPLIES		1,000
1 7,000 7,000 FUNGICIDES 1 1,000 1,000 1,000 HERBICIDES 1 3,000 3,000 PESTICIDES 1 3,000 3,000 3,000 Totals for GL# 001-572-552.1100-CHEMICALS 14,000 14,000 14,000 14,000 14,000 14,000 1572-552.1500 FUEL AND LUBRICANTS TRACTORS-MOWERS-EQUIPMENT 1 12,000 12,000 12,000 12,000 12,000 12,000 12,000 12,000 13,000 14,000 14,000 1572-552.1700 IRRIGATION SUPPLIES IRRIGATION REPAIRS CITY WIDE 1 6,000 6,000 10,00				
FUNGICIDES 1 1,000 1,000 HERBICIDES 1 3,000 3,000 PESTICIDES 1 3,000 3,000 Totals for GL# 001-572-552.1100-CHEMICALS 14,000 001-572-552.1500 FUEL AND LUBRICANTS TRACTORS-MOWERS-EQUIPMENT 1 5,000 5,000 VEHICLES-EQUIPMENT 1 12,000 12,000 Totals for GL# 001-572-552.1500-FUEL AND LUBRICANTS 17,000 001-572-552.1700 IRRIGATION SUPPLIES IRRIGATION REPAIRS CITY WIDE 1 6,000 6,000 Totals for GL# 001-572-552.1700-IRRIGATION SUPPLIES 6,000 6,000 001-572-552.2000 TREE AND LANDSCAPE FUND 6,000 6,000	LKITELEK	1	7,000	7,000
HERBICIDES 1 3,000 3,000 PESTICIDES 1 3,000 3,000 Totals for GL# 001-572-552.1100-CHEMICALS 14,000 001-572-552.1500 FUEL AND LUBRICANTS TRACTORS-MOWERS-EQUIPMENT 1 5,000 5,000 VEHICLES-EQUIPMENT 1 12,000 12,000 Totals for GL# 001-572-552.1500-FUEL AND LUBRICANTS 17,000 001-572-552.1700 IRRIGATION SUPPLIES IRRIGATION REPAIRS CITY WIDE 1 6,000 6,000 Totals for GL# 001-572-552.1700-IRRIGATION SUPPLIES 6,000 6,000 001-572-552.2000 TREE AND LANDSCAPE FUND 6,000 6,000	FUNGICIDES	1		
PESTICIDES 1 3,000 3,000 Totals for GL# 001-572-552.1100-CHEMICALS 14,000 001-572-552.1500 FUEL AND LUBRICANTS TRACTORS-MOWERS-EQUIPMENT 1 5,000 5,000 VEHICLES-EQUIPMENT 1 12,000 12,000 Totals for GL# 001-572-552.1500-FUEL AND LUBRICANTS 17,000 001-572-552.1700 IRRIGATION SUPPLIES IRRIGATION REPAIRS CITY WIDE 1 6,000 6,000 Totals for GL# 001-572-552.1700-IRRIGATION SUPPLIES 6,000 6,000 001-572-552.2000 TREE AND LANDSCAPE FUND 6,000 6,000		1		•
001-572-552.1500 FUEL AND LUBRICANTS TRACTORS-MOWERS-EQUIPMENT 1 5,000 5,000 VEHICLES-EQUIPMENT 1 12,000 12,000 Totals for GL# 001-572-552.1500-FUEL AND LUBRICANTS 17,000 001-572-552.1700 IRRIGATION SUPPLIES IRRIGATION REPAIRS CITY WIDE 1 6,000 6,000 Totals for GL# 001-572-552.1700-IRRIGATION SUPPLIES 6,000 001-572-552.2000 TREE AND LANDSCAPE FUND	PESTICIDES	1		
TRACTORS-MOWERS-EQUIPMENT 1 5,000 5,000 VEHICLES-EQUIPMENT 1 12,000 12,000 Totals for GL# 001-572-552.1500-FUEL AND LUBRICANTS 17,000 001-572-552.1700 IRRIGATION SUPPLIES 1 6,000 6,000 Totals for GL# 001-572-552.1700-IRRIGATION SUPPLIES 6,000 6,000 001-572-552.2000 TREE AND LANDSCAPE FUND 0 6,000	Totals for GL# 001-572-552.1100-CHEMICALS			14,000
VEHICLES-EQUIPMENT 1 12,000 12,000 Totals for GL# 001-572-552.1500-FUEL AND LUBRICANTS 17,000 001-572-552.1700 IRRIGATION SUPPLIES 6,000 6,000 IRRIGATION REPAIRS CITY WIDE 1 6,000 6,000 Totals for GL# 001-572-552.1700-IRRIGATION SUPPLIES 6,000 6,000 001-572-552.2000 TREE AND LANDSCAPE FUND 001-572-552.2000 001-572-552.2000	001-572-552.1500 FUEL AND LUBRICANTS			
Totals for GL# 001-572-552.1500-FUEL AND LUBRICANTS 17,000 001-572-552.1700 IRRIGATION SUPPLIES 6,000 IRRIGATION REPAIRS CITY WIDE 1 6,000 Totals for GL# 001-572-552.1700-IRRIGATION SUPPLIES 6,000 001-572-552.2000 TREE AND LANDSCAPE FUND	TRACTORS-MOWERS-EQUIPMENT	1	5,000	5,000
001-572-552.1700 IRRIGATION SUPPLIES IRRIGATION REPAIRS CITY WIDE 1 6,000 6,000 Totals for GL# 001-572-552.1700-IRRIGATION SUPPLIES 6,000 001-572-552.2000 TREE AND LANDSCAPE FUND	VEHICLES-EQUIPMENT	1	12,000	12,000
IRRIGATION REPAIRS CITY WIDE 1 6,000 6,000 Totals for GL# 001-572-552.1700-IRRIGATION SUPPLIES 6,000 001-572-552.2000 TREE AND LANDSCAPE FUND	Totals for GL# 001-572-552.1500-FUEL AND LUBRICAN	TS		17,000
Totals for GL# 001-572-552.1700-IRRIGATION SUPPLIES 6,000 001-572-552.2000 TREE AND LANDSCAPE FUND	001-572-552.1700 IRRIGATION SUPPLIES			
001-572-552.2000 TREE AND LANDSCAPE FUND	IRRIGATION REPAIRS CITY WIDE	1	6,000	6,000
	Totals for GL# 001-572-552.1700-IRRIGATION SUPPLIES	S		6,000
TREE-LANDSCAPE RESERVE 1 1,500 1,500	001-572-552.2000 TREE AND LANDSCAPE FUND			
	TREE-LANDSCAPE RESERVE	1	1,500	1,500



PARKS AND RECREATION DEPARTMENT FUND 001; DEPARTMENT 572

DESCRIPTION	QUANTITY	UNIT <u>PRICE</u>	TOTAL <u>BUDGET</u>
Dept 572-PARKS & RECREATION			
Totals for GL# 001-572-552.2000-TREE AND LANDSCAI	PE FUND		1,500
001-572-552.2100 LANDSCAPING MATERIAL			
GATEWAY LANDSCAPE	1	3,000	3,000
LANDSCAPE MATERIALS PARKS	1	3,000	3,000
Totals for GL# 001-572-552.2100-LANDSCAPING MATE	RIAL		6,000
001-572-552.2300 OPERATING EXPENSES			
MISC ITEMS AS NEEDED	1	5,500	5,500
Totals for GL# 001-572-552.2300-OPERATING EXPENSE	ES		5,500
001-572-552.3900 SAFETY PROGRAM EXPENSE			
PERSONAL PROTECTIVE EQUIPMENT	1	300	300
SAFETY SHOE PURCHASE- PARKS EMPLOYEES	1	800	800
Totals for GL# 001-572-552.3900-SAFETY PROGRAM EX	XPENSE		1,100
001-572-552.4200 SMALL TOOLS/EQUIPMENT			
MISC HAND TOOLS-POWER TOOLS	1	2,500	2,500
TRAFFIC SAFETY SIGNS	1	500	500
TRASH RECEPTACLES-PARKS	1	1,500	1,500
EVX539 DIGITAL PORTABLE RADIOS	2	295	590
Totals for GL# 001-572-552.4200-SMALL TOOLS/EQUIP	MENT		5,090
001-572-552.5100 UNIFORM PURCHASES AND CLEANI UNIFORMS - 7 EMPLOYEES	NG		
	1	3,000	3,000
Totals for GL# 001-572-552.5100-UNIFORM PURCHASE	S AND CLEANIN	G	3,000
001-572-554.0100 NON-CAPITALIZED EQUIPMENT			
NON-CAPITALIZED EQUIPMENT	1	1,500	1,500
Totals for GL# 001-572-554.0100-NON-CAPITALIZED EC	QUIPMENT		1,500
001-572-555.1300 TECHNICAL/TRAINING			
AQUATICS TRAINING	1	500	500
PESTICIDE TRAINING	1	1,000	1,000
Totals for GL# 001-572-555.1300-TECHNICAL/TRAININ	G		1,500

001-572-564.4900 CAPITAL LEASES



PARKS AND RECREATION DEPARTMENT FUND 001; DEPARTMENT 572

DESCRIPTION	QUANTITY	UNIT <u>PRICE</u>	TOTAL <u>BUDGET</u>
Dept 572-PARKS & RECREATION			
2017 FORD F-350 CREW CAB WITH CAGE			
REPLACE 17303 AND 241 CAGE TRUCK	1	40,000	40,000
Z-TRACK ZERO TURN MOWER	3	7,654	22,962
Totals for GL# 001-572-564.4900-CAPITAL LEASES			62,962
001-572-571.0100 PRINC - LEASE			
P# 15-16 FA#20235 TURF MOWER	2	538	1,076
P# 11-14 FA#20317 TURF MOWER	4	699	2,796
P# 03-06 2018 LEASE	4	2,008	8,032
Totals for GL# 001-572-571.0100-PRINC - LEASE			11,904
001-572-572.0100 INT EXP - LEASE			
P# 15-16 FA#20235 TURF MOWER	2	3	6
P# 11-14 FA#20317 TURF MOWER	4	13	52
P# 03-06 2018 LEASE	4	173	692
Totals for GL# 001-572-572.0100-INT EXP - LEASE			750
001-572-573.0500 NEW DEBT SERVICE			
F-350	2	2,643	5,286
ZERO TURN MOWER	2	1,517	3,034
Totals for GL# 001-572-573.0500-NEW DEBT SERVICE			8,320
Totals for dept 572-PARKS & RECREATION			724,136

Pg 201 Final: 09/24/2018



Cost Center and Number: Building Department - 524

Fund: General Fund - 001 Department: Public Works

Contact Hours: Monday through Friday, 7:00 to 4:00

Location: Public Works, 600 17th St. West, Palmetto, FL 34221

Primary Duties

- Reviews building and construction permit applications for compliance with building codes
- Conducts inspections to ensure compliance with building codes
- Processes Business Tax License applications and inspections
- · Acts as City FEMA CRS Coordinator and floodplain administrator, issuing certifications and flood zone info.
- Reviews applications for zoning requirements and assists the Planning Department
- Coordinates and assists Code Enforcement
- · Responsible for BCEGS and FEMA audits when required

Future Challenges or Issues facing the Cost Center

- Implementing a new software system requiring the updating of all forms, developing approval processes for inclusion in a new website format to include permitting, planning and code enforcement
- Implement new fee schedule

To assist readers in linking City Commission and Cost Center goals to the vision and strategy:

Color Block	Vision or Fundamental
Goldi Block	7101011 01 1 411441110111441
	Strategies
Appearance	Beautify and enhance
Services	Maintain and improve
	everyday services
Infrastructure	Maintain and improve
	infrastructure
Safety	Make the City safe
Economic Stability	Enhance and prosper the
	City and its citizens
Historic Preservation	Preserve Palmetto's
	history

1.	Update maps used by and for customers
2.	Implement centralized permitting services
3.	Streamline permitting process using new software
4.	Continue workplace and worksite safety

Pg 202 Final: 09/24/2018

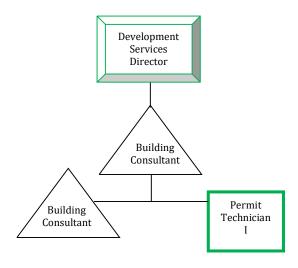


Building Department Organizational Information

Total Personnel Wages	\$ 95,113
Total Benefits	\$ 34,000
Total Personnel Cost	\$ 129,113

Job Title	Position ID	FTE		
z Career Advancement	-		-	
Building Inspector - PT	PW-524-1207-02	PVT		
Permit Technician	PW-524-1262-01	FT		
Permit Technician	PW-524-1262-02	VCT		
Full-Time Position			1	
VACANT Full-Time Position			1	
Part-Time Positions			0	
VACANT Part-Time Positions			1	
Elected Officals			0	
Total Positions			3	

COST CENTER ORGANIZATIONAL CHART



LEGEND







Volunteers



Pg 203 Final: 09/24/2018



001-524 - BUILDING DEPARTMENT Cost Center Summary

Account 001-524	Description	2017 Actual	2018 Revised Budget	2018 Projected Actual	2019 Adopted Budget	% Change of Budget
	0					
512.0100	Regular Salaries	\$ 98,329	\$ 33,086	\$ 33,086	\$ 65,258	97.2 %
513.0100	Part Time Wages	=	=	-	28,851	- %
521.0100	Fica Taxes	7,539	2,531	2,508	7,276	187.5 %
522.2100	Retirement General Employee	28,353	8,096	8,327	14,856	83.5 %
523.0100	Health Insurance	8,751	5,436	5,440	11,440	110.4 %
523.0300	Insurance & EAP	292	110	132	302	174.5 %
524.0100	Workers' Compensation	997	46	51	125	171.7 %
529.0000	Career Advancement				1,004	- %
	Total Personnel Expenses	144,261	49,305	49,544	129,112	161.9 %
531.0300	Membership Dues	285	795	_	750	(5.7)%
531.1600	Contract Services	50,912	200,720	179,115	178,570	(11.0)%
534.4200	Building Demolition	-	-	-	20,000	- %
540.5100	Travel and Per Diem	1,075	600	600	1,000	66.7 %
541.1100	Communications	600	-	590	720	- %
542.1200	Postage/Mailing Service	50	250	200	750	200.0 %
544.0500	Operating Lease	350	350	335	350	- %
545.1200	Insurance	4,587	1,664	1,982	3,172	90.6 %
545.9900	Insurance Contingency - Vehicle	197	-	-	-	- %
546.4000	Vehicle Repair & Maintenance	378	_	_	_	- %
547.5100	Printing And Binding	144	150	_	500	233.3 %
549.9600	Bank Service Charges	1,902	2,400	6,375	5,000	108.3 %
551.1200	Office Supplies	288	493	525	1,200	143.4 %
552.1500	Fuel and Lubricants	1,624	-	-	-	- %
552.2300	Operating Expenses	437	695	510	500	(28.1)%
552.3900	Safety Program Expense	-	89	35	-	(100.0)%
552.4200	Small Tools/Equipment	82	100	100	75	(25.0)%
552.5100	Uniform Purchases And Cleaning	-	75	-	-	(100.0)%
554.0100	Non-Capitalized Equipment	_	877	877	_	(100.0)%
554.1200	Publications	122	1,164	1,164	500	(57.0)%
555.1300	Technical/Training	342	736	575	1,750	137.8 %
598.0000	Building Permit Surcharge	7,223	11,046	11,045	8,100	(26.7)%
	Total Operating Expenses	70,598	222,204	204,028	222,937	0.3 %
591.0100	Transfer Out - Admin Services	113,529	112,404	112,404	151,991	35.2 %
	Total Transfers-Out	113,529	112,404	112,404	151,991	35.2 %
	TOTAL EXPENDITURES	\$ 328,388	\$ 383,913	\$ 365,976	\$ 504,040	31.3 %

Pg 204 Final: 09/24/2018



BUILDING DEPARTMENT FUND 001; DEPARTMENT 524

DESCRIPTION	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 524-BUILDING DEPARTMENT			
001-524-512.0100 REGULAR SALARIES		65.050	65.050
REGULAR SALARIES Totals for GL# 001-524-512.0100-REGULAR SALARIES	l	65,258	65,258 65,258
Totals for GL# 001-324-312.0100-REGULAR SALARIES			03,236
001-524-513.0100 PART TIME WAGES			
PART TIME SALARIES	1	28,851	28,851
Totals for GL# 001-524-513.0100-PART TIME WAGES			28,851
001-524-521.0100 FICA TAXES			
FICA TAXES	1	7,276	7,276
Totals for GL# 001-524-521.0100-FICA TAXES			7,276
001-524-522.2100 RETIREMENT GENERAL EMPLOYEE			
GENERAL EMPLOYEES PENSION	1	14,856	14,856
Totals for GL# 001-524-522.2100-RETIREMENT GENERA	AL EMPLOYEE		14,856
001-524-523.0100 HEALTH INSURANCE			
HEALTH INSURANCE - EMPLOYEE	2	5,720	11,440
Totals for GL# 001-524-523.0100-HEALTH INSURANCE			11,440
001 504 502 0200 HEE BIGUE ANGE 6 FAR			
001-524-523.0300 LIFE INSURANCE & EAP LIFE INSURANCE/EAP	1	302	302
Totals for GL# 001-524-523.0300-LIFE INSURANCE & EA	 AP		302
001-524-524.0100 WORKERS' COMPENSATION	_		
WORKERS COMPENSATION Totals for GL# 001-524-524.0100-WORKERS' COMPENSATION	l Ation	125	125 125
Totals for GL# 001-324-324.0100-WORKERS COMI ENGI	AIION		123
001-524-529.0000 CAREER ADVANCEMENT			
CAREER ADVANCEMENT	1	1,004	1,004
Totals for GL# 001-524-529.0000-CAREER ADVANCEMI	ENT		1,004
001-524-531.0300 MEMBERSHIP DUES			
MEMBERSHIP-TRAINING-ICC-FEMA-ASFPM-FFMA-			
BOAT	1	750	750
Totals for GL# 001-524-531.0300-MEMBERSHIP DUES			750
001-524-531.1600 CONTRACT SERVICES			
CONTRACT INSPECTOR WHEN NEEDED		178,570	
Totals for GL# 001-524-531.1600-CONTRACT SERVICES	S		178,570
001-524-534.4200 BUILDING DEMOLITION			
BUILDING DEMOLITION	1	20,000	20,000
Totals for GL# 001-524-534.4200-BUILDING DEMOLITION	ON		20,000



BUILDING DEPARTMENT FUND 001; DEPARTMENT 524

DESCRIPTION	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 524-BUILDING DEPARTMENT			
001-524-540.5100 TRAVEL AND PER DIEM BOAF-CONFERENCE AND FEMA CLASSES Totals for GL# 001-524-540.5100-TRAVEL AND PER DIE	1 EM	1,000	1,000 1,000
001-524-541.1100 COMMUNICATIONS CELL SERVICE-BUILDING OFFICIAL Totals for GL# 001-524-541.1100-COMMUNICATIONS	12	60	720 720
001-524-542.1200 POSTAGE/MAILING SERVICE POSTAGE-MAILING-CERTIFIED LETTERS Totals for GL# 001-524-542.1200-POSTAGE/MAILING SI	<u>1</u> ERVICE	750	750 750
001-524-544.0500 OPERATING LEASE COPIER MAINTENANCE - OVERAGES Totals for GL# 001-524-544.0500-OPERATING LEASE	1	350	350 350
001-524-545.1200 INSURANCE GEN LIAB,AUTO,PROPERTY INSURANCE Totals for GL# 001-524-545.1200-INSURANCE	44	793	3,172 3,172
001-524-547.5100 PRINTING AND BINDING BUILDING PERMIT PLACARD Totals for GL# 001-524-547.5100-PRINTING AND BINDI	<u>1</u> NG	500	500 500
001-524-549.9600 BANK SERV CHARGE CREDIT CARD FEES Totals for GL# 001-524-549.9600-BANK SERV CHARGE	1	5,000	5,000 5,000
001-524-551.1200 OFFICE SUPPLIES OFFICE SUPPLIES AS NEEDED+NEW SCANNER FOR TONYA Totals for GL# 001-524-551.1200-OFFICE SUPPLIES	1	1,200	1,200 1,200
001-524-552.2300 OPERATING EXPENSES TONER-COFFEE-SERVICE-JANITORIAL Totals for GL# 001-524-552.2300-OPERATING EXPENSE	1 ES	500	500 500
001-524-552.4200 SMALL TOOLS/EQUIPMENT TAPE MEASURES-MINOR EQUIPMENT Totals for GL# 001-524-552.4200-SMALL TOOLS/EQUIP	1 MENT	75	
001-524-554.1200 PUBLICATIONS INT RESIDENTIAL-STUDY GUIDES FOR TW	1	500	500



BUILDING DEPARTMENT FUND 001; DEPARTMENT 524

<u>DESCRIPTION</u>	QUANTITY	UNIT <u>PRICE</u>	TOTAL <u>BUDGET</u>
Dept 524-BUILDING DEPARTMENT			
Totals for GL# 001-524-554.1200-PUBLICATIONS			500
001-524-555.1300 TECHNICAL/TRAINING			
CONFERENCE-SEMINARS-TESTS FOR TW	1	750	750
ASSOCIATION OF STATE FLOODPLAIN			
MANAGERS FOR BUILDING OFFICAL	1	1,000	1,000
Totals for GL# 001-524-555.1300-TECHNICAL/TRAININ	G		1,750
001-524-591.0100 TRANSFER TO GENERAL FUND - ALI	LOCATIONS		
ALLOCATIONS	1	151,991	151,991
Totals for GL# 001-524-591.0100-TRANSFER TO GENER	AL FUND - ALLO	OCATIONS	151,991
001-524-598.0000 BUILDING PERMIT SURCHARGE			
BUILDING PERMIT SURCHARGE	1	8,100	8,100
Totals for GL# 001-524-598.0000-BUILDING PERMIT SU	RCHARGE		8,100
Totals for dept 524-BUILDING DEPARTMENT			504,040

Pg 207 Final: 09/24/2018



Cost Center and Number: General Fund Grants - 701

Fund: General Fund - 001 Department: City Clerk

Contact Finance Department

Hours: Monday through Friday, 8:00 to 5:00

Location: City Hall, 516 8^{th} Ave. West, Palmetto, FL 34220

Primary Duties

• Administer, budget, and report all grants to granting agencies accurately and timely.

Future Challenges or Issues facing the Cost Center

• Receiving communication within city staff associated with any grant timely and accurately.

To assist readers in linking City Commission and Cost Center goals to the vision and strategy:

Color Block	Vision or Fundamental Strategies
Appearance	Beautify and enhance
Services	Maintain and improve everyday services
Infrastructure	Maintain and improve infrastructure
Safety	Make the City safe
Economic Stability	Enhance and prosper the City and its citizens
Historic Preservation	Preserve Palmetto's

Cost C	enter Goals and Objectives:
	Accurately report all grants accurately and timely.
	2. Monitor all grants to ensure compliance to grant contracts.

Pg 208 Final: 09/24/2018



001-701 - FEDERAL GRANTS Cost Center Summary

Account 001-701	Description	2017 Actual	Re	2018 evised udget	Pr	2018 ojected Actual	2019 Adopted Budget	% Ch	_
	0								
752.4200-9006	Bulletproof Vest Grant	\$ 2,983	\$	2,726	\$	2,714	\$ -	(100	0.0)%
	Total Operating Expenses	2,983		2,726		2,714	-	(100	0.0)%
764.0100-9027	Machinery and Equipment - Grant	4,406		-		-	 -		%
	Total Capital Purchases	4,406		-		-	-	-	%
	TOTAL EXPENDITURES	\$ 7,389	\$	2,726	\$	2,714	\$ -	(100	0.0)%

Pg 209 Final: 09/24/2018





"Never doubt that a small group of thoughtful, committed citizens can change the world. Indeed, it's the only thing that ever has."

> Margaret Mead (1901-1978) US Cultural Anthropologist

Pg 210 Final: 09/24/2018



CRA Fund #190

The Community Redevelopment Agency Fund (CRA) is a special revenue fund that accounts for the rehabilitation, conservation and redevelopment of certain slum or blighted areas of the City. Funding is provided primarily through tax increment funding from the City and Manatee County.

Founded in 1985, under the guidelines set in the Community Redevelopment Act of 1969 and updated with Florida Statute 163, Part III, the Palmetto CRA's goal is to improve the quality of life for all who live in the CRA area by striving to better the area in every way possible. The CRA mission emphasizes public safety, infrastructure, commerce, accountability, property maintenance and image. Funded primarily by tax increment financing (TIF), the CRA encourages strategic investments to promote a vibrant and healthy economy.

The CRA gives back to the city in many ways and in many forms. It encourages growth and redevelopment in business through storefront grants and job incentives, safety of the citizens through enhanced police protection and CEPTED (Crime Prevention Through Environmental Design) initiatives, and "fun" times for the City's families through festivals and support of the historic park and other city parks. Capital projects are at various stages to refurbish infrastructure, enhance the waterfront, enhance the appearance of the downtown and/or historic areas and provide new and improved "play areas" in the City's park system.

This fund is comprised of one cost center which is:

• CRA – Cost Center 559

This cost center supports the administration activities of the CRA staff, capital expenditures, debt service for its capital loan, and accounts for the support activities to other City services and the incentives to the City residents and business owners. On occasion, the CRA will support a capital project within the CRA District with the City and grant monies. On these joint projects, the funds will be transferred into the Joint Capital Projects Fund, Fund 390.

Pg 211 Final: 09/24/2018



190 - COMMUNITY REDEVELOPMENT AGENCY (CRA) FUND Fund Summary

		2018	2018	2019	
	2017	Revised	Projected	Adopted	% Change of
Account	Actual	Budget	Actual	Budget	Budget_
Beginning Fund Balances	\$ 1,050,788	\$ 2,452,749	\$ 2,452,749	\$ 1,079,680	(56.0)%
Revenues					
Property Taxes	3,347,857	3,605,399	3,605,932	3,815,591	5.8 %
Charges for Services	10,141	3,000	10,150	10,000	233.3 %
Interest Revenue	26,917	20,000	27,500	35,000	75.0 %
Miscellaneous	755	_	1,316	1,316	- %
Grants	-	200,000	200,000	-	(100.0)%
Transfers In	179,875	142,249	142,249	-	(100.0)%
Non-Revenue/Fund Balance		2,455,065		1,113,830	(54.6)%
Total Revenues	3,565,545	6,425,713	3,987,147	4,975,737	(22.6)%
Expenses					
Personnel costs	297,695	338,129	317,655	359,904	6.4 %
Operating Expense	653,993	995,931	1,000,491	642,034	(35.5)%
Community Redevelopment Agency Programs	730,581	1,296,777	770,762	1,622,616	25.1 %
Capital Expense	189,493	3,466,475	2,952,852	2,001,779	(42.3)%
Debt Service	253,690	289,084	279,139	269,750	(6.7)%
Transfer Out	38,132	39,317	39,317	79,654	102.6 %
Total Expenditures	2,163,584	6,425,713	5,360,216	4,975,737	(22.6)%
Excess Revenue Over (Under)	1,401,961		(1,373,069)	-	- %
Fund Balance, End of Year	\$ 2,452,749	\$ 2,452,749	\$ 1,079,680	\$ 1,079,680	(56.0)%

Pg 212 Final: 09/24/2018



190-000 - CRA REVENUE Fund Revenue Summary

Account 190-000	Description	2017 Actual	2018 Revised Budget	2018 Projected Actual	2019 Adopted Budget	% Change of Budget
369.4700	Tax Increment Funds-Manatee	\$ 1,734,323	\$ 1,859,267	\$ 1,859,800	\$ 1,977,638	6.4 %
369.4900	County Tax Increment Funds-Palmetto	1,613,534	1,746,132	1,746,132	1,837,953	5.3 %
	TOTAL INTERGOVERNMENTAL - TAX INCREMENT FUNDS	3,347,857	3,605,399	3,605,932	3,815,591	5.8 %
331.3900-9025	Edenfield Brownfield Grant	-	200,000	200,000		(100.0)%
	TOTAL INTERGOVERNMENTAL/ GRANT REVENUE	-	200,000	200,000	-	(100.0)%
345.9000 347.4500	Contribution - Hernando DeSoto Culture/Recreation - July 4th Celebration	5,000 5,141	3,000	5,000 5,150	5,000 5,000	- % 66.7 %
	TOTAL CHARGES FOR SERVICES	10,141	3,000	10,150	10,000	233.3 %
361.0100	Investment Earnings	26,917	20,000	27,500	35,000	75.0 %
	TOTAL INTEREST REVENUE	26,917	20,000	27,500	35,000	75.0 %
362.9900 369.0300 369.6800 369.7401	CRA Rental Revenue Other Misc Rev/Sponsorship Other Misc Rev/Refund Exp Other Misc Rev/Ins Premium Reimbursement	120 - 537 98	- - - -	1,200 - 116	1,200 - 116	- % - % - % - %
	TOTAL MISCELLANEOUS REVENUE	755	-	1,316	1,316	- %
	OTHER FINANCING SOURCES					
381.9000 399.0000	Funding Provided from Equity Funding From Fund Balance - Outstanding Enc	<u>-</u> -	2,030,172 424,893	- -	1,113,830	(45.1)% (100.0)%
	Total Non-Revenue Sources	-	2,455,065	-	1,113,830	(54.6)%

Pg 213 Final: 09/24/2018



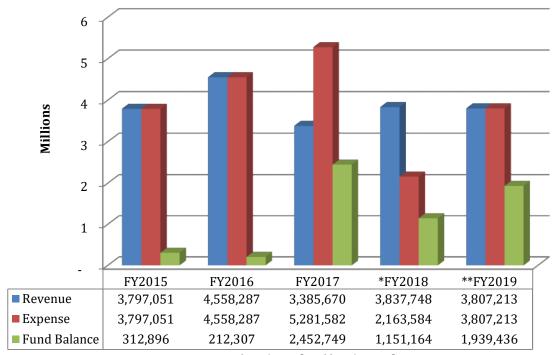
190-000 - CRA REVENUE Fund Revenue Summary

Account 190-000	Description	2017 Actual	2018 Revised Budget	2018 Projected Actual	2019 Adopted Budget	% Change of Budget
	TOTAL OTHER FINANCING SOURCES	_	2,455,065	_	1,113,830	(54.6)%
	TOTAL CRA REVENUE		\$ 6,283,464			(20.8)%

Pg 214 Final: 09/24/2018

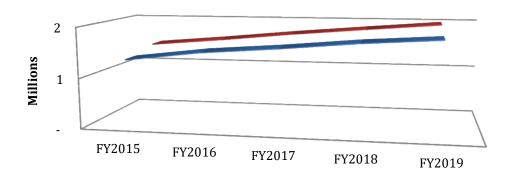


CRA FUND - 190 5-Year Revenue, Expense and Fund Balance



*Projected **Estimated

5-Year History of Tax Incremental Funds (TIF)



	FY2015	FY2016	FY2017	FY2018	FY2019
■ Tax Increment Funds - City of Palmetto	1,326,531	1,504,604	1,613,534	1,746,132	1,837,953
■ Tax Increment Funds - Manatee County	1,459,343	1,588,369	1,734,323	1,859,800	1,977,638

- ❖ TIF Funds from the City increased 5% from FY2018
- ❖ TIF Funds from Manatee County increased 6% from FY2018

Pg 215 Final: 09/24/2018



Cost Center and Number: Community Redevelopment Agency (CRA) - 559

Fund: CRA Fund - 190 Department: CRA

Contact Hours: Monday through Friday, 8:00 to 5:00

Location: CRA, 715 4th St. West, Palmetto, FL 34221

Telephone: 941-723-4988

Primary Duties

• Operate within the CRA plan to eliminate and/or minimize slum and blighted areas within the CRA District

<u>Future Challenges or Issues facing the Cost Center</u>

The Palmetto CRA continues to maximize its Tax Increment Financing dollars with partners such as WCIND, SWFWMD and FDOT. In the near to mid future, the CRA will begin its biggest project to date, the redevelopment of Old Main Street.

To assist readers in linking City Commission and Cost Center goals to the vision and strategy:

Color Block	Vision or Fundamental		
	Strategies		
Appearance	Beautify and enhance		
Services	Maintain and improve		
	everyday services		
Infrastructure	Maintain and improve		
	infrastructure		
Safety	Make the City safe		
Economic Stability	Enhance and prosper the		
	City and its citizens		
Historic Preservation	Preserve Palmetto's		
	history		

1.	Assist city upgrades of infrastructure
2.	Increase community compliance with City codes and standards
3.	Improve public safety and crime prevention
4.	Improve the internal and external community image.

Pg 216 Final: 09/24/2018

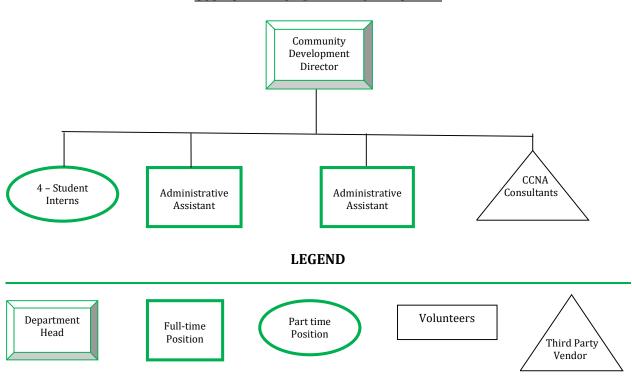


Community Redevelopment Agency Organizational Information

Total Personnel Wages	\$ 270,001
Total Benefits	\$ 89,903
Total Personnel Cost	\$ 359,904

Job Title	Position ID	FTE		_
Administrative Assistant	CR-559-1203-02	FT		
Administrative Assistant	CR-559-1203-01	FT		
Overtime			-	
Community Development Director	CR-559-1240-01	FT		
Intern - PT (50 hrs -52 Weeks)	CR-559-1321-01	PT		
Intern - PT (50 hrs - 52 Weeks)	CR-559-1321-02	PT		
Intern - PT (50 hrs - 13 Weeks)	CR-559-1321-03	PVT		
Intern - PT (50 hrs - 52 Weeks)	CR-559-1321-04	PVT		
Strategic Planner - PT (50 hrs - 52 Weeks)	CR-559-1320-01	PT		
Full-Time Position			3	4
VACANT Full-Time Position			0	
Part-Time Positions			3	
VACANT Part-Time Positions			2	
Elected Officals			0	
Total Positions			8	_

COST CENTER ORGANIZATIONAL CHART





190-559 - COMMUNITY REDEVELOPMENT AGENCY (CRA) Cost Center Summary

Account 190-559	Description		2017 Actual		2018 Revised Budget]	2018 Projected Actual	_	2019 Adopted Budget	% Change of Budget
511.0100	Executive Salaries	\$	96,284	\$	99,173	\$	99,173	\$	102,148	3.0 %
512.0100	Regular Salaries		84,369		85,832		86,285		89,811	4.6 %
513.0100	Part Time Wages		21,198		58,435		36,253		73,042	25.0 %
514.0100	Overtime - GE		2,059		5,000		4,900		5,000	- %
514.0150	Overtime - Holiday General Employees		2,024		-		1,575		-	- %
521.0100	Fica Taxes		15,018		19,008		17,114		20,656	8.7 %
522.2100	Retirement General Employee		25,226		22,227		22,800		21,256	(4.4)%
522.2500	Matching Deferred Comp		27,723		24,268		25,100		22,902	(5.6)%
523.0100	Health Insurance		22,391		22,651		22,906		23,830	5.2 %
523.0300	Insurance & EAP		663		606		677		692	14.2 %
524.0100	Workers' Compensation	_	740	_	929	_	872	_	567	(39.0)%
	Total Personnel Expenses		297,695		338,129		317,655		359,904	6.4 %
531.0100	Consulting		229,305		549,034		549,034		200,000	(63.6)%
531.0300	Membership Dues		6,695		7,245		7,245		7,245	- %
531.0600	Attorney Fees		101,954		62,836		62,836		52,384	(16.6)%
531.1600	Contract Services		29,164		39,538		45,232		53,296	34.8 %
540.5100	Travel and Per Diem		3,162		17,198		17,198		16,300	(5.2)%
541.1100	Communications		626		1,000		630		720	(28.0)%
542.1200	Postage/Mailing Service		4,919		150		150		150	- %
543.0000	Utility Services		3,595		4,000		3,582		4,227	5.7 %
544.0500	Operating Lease		3,280		5,160		5,052		4,164	(19.3)%
544.1500	Rental Expenses		24,000		24,000		27,250		22,200	(7.5)%
545.1200	Insurance		8,397		11,010		11,010		11,688	6.2 %
546.3400	Repair & Maintenance		3,399		20,000		20,000		10,000	(50.0)%
546.4000	Vehicle Repair & Maintenance		33		1,400		750		1,400	- %
547.5100	Printing And Binding		231		100		100		500	400.0 %
548.9100	Promotional Advertising		23,789		33,200		33,200		38,200	15.1 %
549.9600	Bank Service Charges		3,712		5,000		-		6,000	20.0 %
551.1200	Office Supplies		1,284		2,500		2,500		1,500	(40.0)%
552.1500	Fuel and Lubricants		896		1,500		592		1,000	(33.3)%
552.2300	Operating Expenses		10,587		13,900		13,900		14,000	0.7 %
552.4200	Small Tools/Equipment		750		1,000		3,681		1,000	- %
552.5100	Uniform Purchases And Cleaning		_		1,000		500		1,000	- %
552.7100	Fairs & Festivals		155,977		160,000		160,000		160,000	- %
552.7200	Palmetto Historical Park		10,812		10,800		10,000		10,050	(6.9)%
552.7400	Ag Museum		5,507		6,800		6,039		7,720	13.5 %
554.0100	Non-Capitalized Equipment		9,737		5,000		5,000		5,000	- %
554.1200	Publications		150		500		500		500	- %
555.1300	Technical/Training	_	8,614	_	12,060		12,060	_	11,790	(2.2)%
	Total Operating Expenses		650,575		995,931		998,041		642,034	(35.5)%

Pg 218 Final: 09/24/2018



190-559 - COMMUNITY REDEVELOPMENT AGENCY (CRA) Cost Center Summary

Account 190-559	Description	2017 Actual	2018 Revised Budget	2018 Projected Actual	2019 Adopted Budget	% Change of Budget
561.0000-1202	Land - Riverside Project	57,209	54,140	54,140	30,000	(44.6)%
561.0100-9025	Land for Grants	57,209	34,000	34,000	50,000	(100.0)%
562.0000	Building Improvements	_	100,000	276,377	_	(100.0)%
563.0000-1104	Lamb/Sutton Park	1,335	8,686	8,686	_	(100.0)%
563.0000-1104	Haben Bouldvard Improvements	1,333	92,600	92,600	50,000	(46.0)%
563.0000-1201	Linear Park Trail	_	-	-	1,872,879	- %
563.0000-1202	Riverside Project	7,125	212,375	2,375	-	(100.0)%
563.0000-1301	MMEC Project	13,410	85,004	5,004	_	(100.0)%
563.0000-1491	Historical Park	-	20,000	20,000	20,000	- %
564.0100	Machinery & Equipment	_	100,000	100,000	28,900	(71.1)%
	Total Capital Purchases	79,079	706,805	593,182	2,001,779	183.2 %
571.6900	Principal - 06 CRA Loan	219,750	239,084	239,084	219,750	(8.1)%
572.6900	Interest Expense - CRA 2006 Loan	33,940	50,000	40,055	50,000	- %
	Total Debt Service	253,690	289,084	279,139	269,750	(6.7)%
582.1100	Commercial Renovation	87,312	100,000	100,000	50,000	(50.0)%
582.1200	Community Renovation Program	506,476	582,907	508,892	611,638	4.9 %
582.1400	Cra Community	13,958	7,000	30,000	18,446	163.5 %
582.1500	Redevelopment Incentives	122,235	131,870	131,870	217,532	65.0 %
582.1600	General Property Upgrades		175,000		375,000	114.3 %
582.2100	Residential Revitalization Program	600	300,000		350,000	16.7 %
	Total Community Programs	730,581	1,296,777	770,762	1,622,616	25.1 %
591.0100	Transfer Out - Admin Services	38,132	39,317	39,317	79,654	102.6 %
	Total Transfers-Out	38,132	39,317	39,317	79,654	102.6 %
	TOTAL EXPENDITURES	\$ 2,049,752	\$ 3,666,043	\$ 2,998,096	\$ 4,975,737	35.7 %

Pg 219 Final: 09/24/2018



CRA DEPARTMENT FUND 190; DEPARTMENT 559

DESCRIPTION	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 559-CRA			
190-559-511.0100 EXECUTIVE SALARIES			
EXECUTIVE SALARIES	1	102.148	102,148
Totals for GL# 190-559-511.0100-EXECUTIVE SAL	ARIES		102,148
190-559-512.0100 REGULAR SALARIES			
REGULAR SALARIES	1	89,811	89 811
Totals for GL# 190-559-512.0100-REGULAR SALAI		0,011	89,811
190-559-513.0100 PART TIME WAGES			
PART TIME WAGES	1	73 042	73,042
Totals for GL# 190-559-513.0100-PART TIME WAG	GES	75,042	73,042
190-559-514.0100 OVERTIME - GE			
FESTIVAL OVERTIME	1	5,000	5,000
Totals for GL# 190-559-514.0100-OVERTIME - GE			5,000
190-559-521.0100 FICA TAXES			
FICA TAXES	1	20,656	20,656
Totals for GL# 190-559-521.0100-FICA TAXES			20,656
190-559-522.2100 RETIREMENT GENERAL EMPLO	VEE		
GENERAL EMPLOYEE RETIREMENT	1	21,256	21,256
Totals for GL# 190-559-522.2100-RETIREMENT G		·	21,256
Totals for GEN 190 339 322.2100 RETIREMENT G	LIVEIUIE LIVII EO I	LL	21,230
190-559-522.2500 MATCHING DEFERRED COMP			
MATCHING DEFERRED COMP	1	22,902	22,902
Totals for GL# 190-559-522.2500-MATCHING DEF	ERRED COMP		22,902
190-559-523.0100 HEALTH INSURANCE			
HEALTH INSURANCE - EMPLOYEE	2	5,720	11,440
HEALTH INSURANCE - FAMILY	1	12,390	12,390
Totals for GL# 190-559-523.0100-HEALTH INSURA			23,830
190-559-523.0300 LIFE INSURANCE & EAP			
LIFE INS & EAP	1	692	692
Totals for GL# 190-559-523.0300-LIFE INSURANCE	E & EAP		692
190-559-524.0100 WORKERS' COMPENSATION			

Pg 220 Final: 09/24/2018



DESCRIPTION	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 559-CRA			
WORKERS' COMPENSATION	1	567	567
Totals for GL# 190-559-524.0100-WORKERS' COMI	PENSATION		567
190-559-531.0100 CONSULTING			
GENERAL CONSULTING	1	200,000	200,000
Totals for GL# 190-559-531.0100-CONSULTING			200,000
190-559-531.0300 MEMBERSHIP DUES			
FLORIDA BROWNFIELD ASSOCIATION BRADENTON AREA ECONOMIC DEVELOPMENT	1	150	150
CORP	1	5,000	5,000
FLORIDA DEPT OF ECONOMIC OPPORTUNITY	1	175	175
FLORIDA HOUSING COALITION	1	200	200
FLORIDA REDEVELOPMENT ASSOCIATION NATIONAL ASSOCIATION OF	1	1,245	1,245
PARLIAMENTARIANS	1	75	75
COUNCIL OF DEVELOPMENT FINANCE AGENICES (CDFA)	1	400	400
Totals for GL# 190-559-531.0300-MEMBERSHIP DU	JES		7,245
190-559-531.0600 ATTORNEY FEES			
GENERAL LEGAL FEES - 19%	1	52,384	52,384
Totals for GL# 190-559-531.0600-ATTORNEY FEES			52,384
190-559-531.1600 CONTRACT SERVICES			
5TH STREET MAINTENANCE -	1	10,000	10,000
ALARM SYSTEM	12	55	660
CLEANING SERVICES	52	105	5,460
HABEN BLVD MAINTENANCE	1	21,000	21,000
HVAC ANNUAL MAINTENANCE	2	128	256
GENERAL REPAIRS	1	5,000	5,000
PEST CONTROL	1	120	120
LANDSCAPE (GATEWAY/SUTTON)	1	10,000	10,000
COFFEE SUPPLIES	1	800	800
Totals for GL# 190-559-531.1600-CONTRACT SERV	ICES		53,296
190-559-540.5100 TRAVEL AND PER DIEM			
FLORIDA HOUSING COALITION	1	800	800
FRA CONFERENCE	1	5,000	5,000



DESCRIPTION	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 559-CRA			
MISCELLANEOUS	1	3,500	3,500
FRA CERTIFICATION	1	1,500	1,500
CDFA	1	3,000	3,000
BROWNFIELDS	1	1,500	1,500
FLORIDA LEAGUE OF CITIES	1	1,000	1,000
Totals for GL# 190-559-540.5100-TRAVEL AND PI	ER DIEM		16,300
190-559-541.1100 COMMUNICATIONS			
CELL SERVICE - CRA DIRECTOR	1	720	720
Totals for GL# 190-559-541.1100-COMMUNICATION	ONS		720
190-559-542.1200 POSTAGE/MAILING SERVICES			
CH POSTAGE METER	1	25	25
POSTAGE	1	125	125
Totals for GL# 190-559-542.1200-POSTAGE/MAIL	ING SERVICES		150
190-559-543.0000 UTILITY SERVICES CITY OF PALMETTO UTILITY - LANDLORD			
RESPONSIBLE PER LEASE	1	826	826
FPL	1	3,401	3,401
Totals for GL# 190-559-543.0000-UTILITY SERVIC	LES		4,227
190-559-544.0500 OPERATING LEASE			
CANON 5248 - LEASE - PMT 15-26 OF 36	12	222	2,664
CANON 5248 - MAINTENANCE	1	1,500	1,500
Totals for GL# 190-559-544.0500-OPERATING LEA	ASE		4,164
190-559-544.1500 RENTAL EXPENSES			
OFFICE RENT	12	1,850	22,200
Totals for GL# 190-559-544.1500-RENTAL EXPEN	SES		22,200
190-559-545.1200 INSURANCE			
D-6 EXECUTIVE TRAVEL AD&D	1	55	55
GENERAL LIABILITY, AUTO AND PROPERTY	1	7,513	7,513
4TH JULY	1	2,120	2,120
MULTICULTURAL	1	2,000	2,000
Totals for GL# 190-559-545.1200-INSURANCE	 _		11,688



CRA DEPARTMENT FUND 190; DEPARTMENT 559

DESCRIPTION	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 559-CRA			
190-559-546.3400 REPAIR & MAINTENANCE			
REPAIR AND MAINTENANCE	1	5,000	5,000
VFW	1	5,000	5,000
Totals for GL# 190-559-546.3400-REPAIR & MAIN	TENANCE		10,000
190-559-546.4000 VEHICLE REPAIR & MAINTENAN	NCE		
OIL CHANGES	1	200	200
DETAILED	1	200	200
MISC.	1	1,000	1,000
Totals for GL# 190-559-546.4000-VEHICLE REPAI	R & MAINTENAN	CE	1,400
190-559-547.5100 PRINTING AND BINDING			
BUSINESS CARDS	1	500	500
Totals for GL# 190-559-547.5100-PRINTING AND	BINDING		500
190-559-548.9100 PROMOTIONAL ADVERTISING			
ADVERTISING	1	1,000	1,000
HANDOUTS	1	10,000	10,000
SOCIAL MEDIA ADVERTISING	1	7,500	7,500
MIP	1	4,200	4,200
THUMBDRIVES	1	7,500	7,500
EDC	1	5,000	5,000
MISC.	1	3,000	3,000
Totals for GL# 190-559-548.9100-PROMOTIONAL	ADVERTISING		38,200
190-559-549.9600 BANK SERVICE CHARGES			
BANK CHARGES	1	6,000	6,000
Totals for GL# 190-559-549.9600-BANK SERVICE (CHARGES		6,000
190-559-551.1200 OFFICE SUPPLIES			
PAPER, PENS, INK, ETC.		1,500	1,500
Totals for GL# 190-559-551.1200-OFFICE SUPPLIE	ES		1,500
190-559-552.1500 FUEL AND LUBRICANTS			
FUEL FOR CRA VEHICLE		1,000	1,000
Totals for GL# 190-559-552.1500-FUEL AND LUBF			1,000
190-559-552.2300 OPERATING EXPENSES			

Pg 223 Final: 09/24/2018



DESCRIPTION	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 559-CRA			
BUSINESS RECRUITMENT	1	2,000	2,000
GENERAL OPERATING EXPENSES	1	5,000	5,000
GIS SOFTWARE - ESRI ONLINE	1	1,500	1,500
OFFICE 365 MONTHLY FEE			
	15	300	4,500
AWARDS	1	1,000	1,000
Totals for GL# 190-559-552.2300-OPERATING EXI	PENSES		14,000
190-559-552.4200 SMALL TOOLS/EQUIPMENT			
SMALL TOOLS/EQUIPMENT	1	1,000	1,000
Totals for GL# 190-559-552.4200-SMALL TOOLS/I	EQUIPMENT		1,000
190-559-552.5100 UNIFORM PURCHASES AND CLE	TANING		
SHIRT ALLOWANCE		1,000	1,000
Totals for GL# 190-559-552.5100-UNIFORM PURC	HASES AND CLE		1,000
10tals for GL# 170-337-332.3100-01411 ORM 1 ORG	TIAGES AND CEE.	AIVIIVU	1,000
190-559-552.7100 FAIRS & FESTIVALS			
4TH OF JULY	1	80,000	80,000
MULTI-CULTURAL FESTIVAL	1	30,000	30,000
SEAFOOD FESTIVAL-10 YEAR AGREEMENT	1	25,000	25,000
4TH OF JULY FAMILY EVENT	1	25,000	25,000
Totals for GL# 190-559-552.7100-FAIRS & FESTIV	ALS		160,000
190-559-552.7200 PALMETTO HISTORICAL PARK			
FPL	1	6,500	6,500
WATER	1	1,250	1,250
CARNEGIE LIBRARY LICENSE	1	80	80
ELEVATOR SERVICE	1	1,700	1,700
PEST CONTROL	1	520	520
Totals for GL# 190-559-552.7200-PALMETTO HIS	TORICAL PARK		10,050
100 FF0 FF2 7400 AC MUSEUM			
190-559-552.7400 AG MUSEUM	1	7.070	7.070
FPL WATER	1 1	7,070 650	7,070
Totals for GL# 190-559-552.7400-AG MUSEUM	1	030	7,720
Totals for GLπ 170-337-332.7400-AG MOSEOM			7,720
190-559-554.0100 NON-CAPITALIZED EQUIPMENT	٢		
EQUIPMENT	1	5,000	5,000



Dept 559-CRA
Totals for GL# 190-559-554.0100-NON-CAPITALIZED EQUIPMENT 5,000 190-559-554.1200 PUBLICATIONS 1 500 500 Totals for GL# 190-559-554.1200-PUBLICATIONS 500 500 190-559-555.1300 TECHNICAL/TRAINING 2,400 2,400 CRA CERTIFICATION 1 1,500 5,000 CONTINUED EDUCATION/TRAINING 1 790 790 CDFA 1 5,000 500 MISC. 1 1,000 1,000 GIS 1 600 600 Totals for GL# 190-559-555.1300-TECHNICAL/TRAINING 11,790 190-559-561.0000 LAND SEAHORSE 250,000 STH ST WEST 1,300,000 MISC 400,000 Totals for GL# 190-559-561.0000-LAND 400,000 190-559-561.0000-1202 LAND - RIVERSIDE PROJECT 30,000 30,000
PUBLICATIONS 500 500 Totals for GL# 190-559-554.1200-PUBLICATIONS 500 190-559-555.1300 TECHNICAL/TRAINING 2,400 2,400 CRA CERTIFICATION 1 1,500 1,500 CONTINUED EDUCATION/TRAINING 1 5,000 5,000 FLORIDA HOUSING COALITION 1 790 790 CDFA 1 500 500 MISC. 1 1,000 1,000 GIS 1 600 600 Totals for GL# 190-559-555.1300-TECHNICAL/TRAINING 11,790 11,790 190-559-561.0000 LAND SEAHORSE 250,000 5TH ST WEST 1,300,000 MISC 400,000 Totals for GL# 190-559-561.0000-LAND 190-559-561.0000-LAND 30,000 30,000
Totals for GL# 190-559-554.1200-PUBLICATIONS 500 190-559-555.1300 TECHNICAL/TRAINING ANNUAL CONFERENCE 1 2,400 2,400 CRA CERTIFICATION 1 1,500 1,500 CONTINUED EDUCATION/TRAINING 1 5,000 5,000 FLORIDA HOUSING COALITION 1 790 790 CDFA 1 500 500 MISC. 1 1,000 1,000 GIS 1 600 600 Totals for GL# 190-559-555.1300-TECHNICAL/TRAINING 11,790 190-559-561.0000 LAND SEAHORSE 250,000 5TH ST WEST 1,300,000 MISC 400,000 Totals for GL# 190-559-561.0000-LAND 190-559-561.0000-1202 LAND - RIVERSIDE PROJECT MISC 1 30,000 30,000
Totals for GL# 190-559-554.1200-PUBLICATIONS 190-559-555.1300 TECHNICAL/TRAINING ANNUAL CONFERENCE 1 2,400 2,400 CRA CERTIFICATION 1 1,500 1,500 CONTINUED EDUCATION/TRAINING 1 5,000 5,000 FLORIDA HOUSING COALITION 1 790 790 CDFA 1 500 500 MISC. 1 1,000 1,000 GIS 1 600 600 Totals for GL# 190-559-555.1300-TECHNICAL/TRAINING 11,790 190-559-561.0000 LAND SEAHORSE 250,000 5TH ST WEST 1,300,000 MISC 400,000 Totals for GL# 190-559-561.0000-LAND 190-559-561.0000-1202 LAND - RIVERSIDE PROJECT MISC 1 30,000 30,000
ANNUAL CONFERENCE 1 2,400 2,400 CRA CERTIFICATION 1 1,500 1,500 CONTINUED EDUCATION/TRAINING 1 5,000 5,000 FLORIDA HOUSING COALITION 1 790 790 CDFA 1 500 500 MISC. 1 1,000 1,000 GIS 1 600 600 Totals for GL# 190-559-555.1300-TECHNICAL/TRAINING 11,790 190-559-561.0000 LAND SEAHORSE 250,000 5TH ST WEST 1,300,000 MISC 400,000 Totals for GL# 190-559-561.0000-LAND 190-559-561.0000-1202 LAND - RIVERSIDE PROJECT MISC 1 30,000 30,000
ANNUAL CONFERENCE 1 2,400 2,400 CRA CERTIFICATION 1 1,500 1,500 CONTINUED EDUCATION/TRAINING 1 5,000 5,000 FLORIDA HOUSING COALITION 1 790 790 CDFA 1 500 500 MISC. 1 1,000 1,000 GIS 1 600 600 Totals for GL# 190-559-555.1300-TECHNICAL/TRAINING 11,790 190-559-561.0000 LAND SEAHORSE 250,000 5TH ST WEST 1,300,000 MISC 400,000 Totals for GL# 190-559-561.0000-LAND 190-559-561.0000-1202 LAND - RIVERSIDE PROJECT MISC 1 30,000 30,000
CRA CERTIFICATION 1 1,500 1,500 CONTINUED EDUCATION/TRAINING 1 5,000 5,000 FLORIDA HOUSING COALITION 1 790 790 CDFA 1 500 500 MISC. 1 1,000 1,000 GIS 1 600 600 Totals for GL# 190-559-555.1300-TECHNICAL/TRAINING 11,790 190-559-561.0000 LAND 250,000 5TH ST WEST 1,300,000 MISC 400,000 400,000 Totals for GL# 190-559-561.0000-LAND 1 30,000 30,000
CONTINUED EDUCATION/TRAINING 1 5,000 5,000 FLORIDA HOUSING COALITION 1 790 790 CDFA 1 500 500 MISC. 1 1,000 1,000 GIS 1 600 600 Totals for GL# 190-559-555.1300-TECHNICAL/TRAINING 11,790 11,790 190-559-561.0000 LAND SEAHORSE 250,000 5TH ST WEST 1,300,000 MISC 400,000 Totals for GL# 190-559-561.0000-LAND 190-559-561.0000-LAND 190-559-561.0000-LAND 190-559-561.0000-1202 LAND - RIVERSIDE PROJECT MISC 1 30,000 30,000
FLORIDA HOUSING COALITION 1 790 790 CDFA 1 500 500 MISC. 1 1,000 1,000 GIS 1 600 600 Totals for GL# 190-559-555.1300-TECHNICAL/TRAINING 11,790 190-559-561.0000 LAND SEAHORSE 250,000 5TH ST WEST 1,300,000 MISC 400,000 Totals for GL# 190-559-561.0000-LAND 190-559-561.0000-1202 LAND - RIVERSIDE PROJECT MISC 1 30,000 30,000
MISC. 1 1,000 1,000 GIS 1 600 600 Totals for GL# 190-559-555.1300-TECHNICAL/TRAINING 11,790 190-559-561.0000 LAND SEAHORSE 250,000 5TH ST WEST 1,300,000 MISC 400,000 Totals for GL# 190-559-561.0000-LAND 190-559-561.0000-1202 LAND - RIVERSIDE PROJECT MISC 1 30,000 30,000
GIS Totals for GL# 190-559-555.1300-TECHNICAL/TRAINING 11,790 190-559-561.0000 LAND SEAHORSE 250,000 5TH ST WEST 1,300,000 MISC Totals for GL# 190-559-561.0000-LAND 190-559-561.0000-1202 LAND - RIVERSIDE PROJECT MISC 1 30,000 30,000
Totals for GL# 190-559-555.1300-TECHNICAL/TRAINING 11,790 190-559-561.0000 LAND SEAHORSE 250,000 5TH ST WEST 1,300,000 MISC 400,000 Totals for GL# 190-559-561.0000-LAND 190-559-561.0000-1202 LAND - RIVERSIDE PROJECT MISC 1 30,000 30,000
190-559-561.0000 LAND SEAHORSE 5TH ST WEST MISC Totals for GL# 190-559-561.0000-LAND 190-559-561.0000-1202 LAND - RIVERSIDE PROJECT MISC 1 30,000 30,000
SEAHORSE 250,000 5TH ST WEST 1,300,000 MISC 400,000 Totals for GL# 190-559-561.0000-LAND 400,000 190-559-561.0000-1202 LAND - RIVERSIDE PROJECT 30,000 MISC 1 30,000
SEAHORSE 250,000 5TH ST WEST 1,300,000 MISC 400,000 Totals for GL# 190-559-561.0000-LAND 190-559-561.0000-1202 LAND - RIVERSIDE PROJECT MISC 1 30,000 30,000
MISC Totals for GL# 190-559-561.0000-LAND 190-559-561.0000-1202 LAND - RIVERSIDE PROJECT MISC 1 30,000 30,000
Totals for GL# 190-559-561.0000-LAND 190-559-561.0000-1202 LAND - RIVERSIDE PROJECT MISC 1 30,000 30,000
190-559-561.0000-1202 LAND - RIVERSIDE PROJECT MISC 1 30,000 30,000
MISC 1 30,000 30,000
MISC 1 30,000 30,000
Totals for GL# 190-559-561,0000-1202-LAND - RIVERSIDE PROIECT 30,000
190-559-562.0000 BUILDING IMPROVEMENTS
ARMORY HISTORIC PRESERVATION 750,000
Totals for GL# 190-559-562.0000-BUILDING IMPROVEMENTS
190-559-563.0000 IMPRVMTS NOT BUILDINGS
MISC 400,000
Totals for GL# 190-559-563.0000-IMPRVMTS NOT BUILDINGS
190-559-563.0000-1107 HABEN BOULEVARD IMPROVEMENTS
LIGHTING 1 50,000 50,000
Totals for GL# 190-559-563.0000-1107-HABEN BOULEVARD IMPROVEMENTS 50,000



DESCRIPTION	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 559-CRA			
190-559-563.0000-1201 LINEAR PARK TRAIL			
MLK	1	250,000	250,000
CONNOR PARK	1	872,879	872,879
TAYLOR PARK	1	250,000	250,000
MISC	1	500,000	500,000
Totals for GL# 190-559-563.0000-1201-LINEAR F	ARK TRAIL		1,872,879
190-559-563.0000-1202 RIVERSIDE PROJECT RIVERSIDE PARKING			
Totals for GL# 190-559-563.0000-1202-RIVERSID	DE PROJECT		
190-559-563.0000-1301 MMEC PROJECT TRANSIT IMPROVEMENTS			
Totals for GL# 190-559-563.0000-1301-MMEC PF	ROJECT		
190-559-563.0000-1491 HISTORICAL PARK PARK IMROVEMENTS (LANDSCAPING, LIGHTS			
AND FENCE)	1	20,000	20,000
Totals for GL# 190-559-563.0000-1491-HISTORIO	CAL PARK		20,000
190-559-564.0100 MACHINERY/EQUIPMENT/SOF	TWARE		
AG MUSEUM ELEVATOR	0.5	50,000	25,000
SUTTON PARK FAN	0.5	7,800	3,900
Totals for GL# 190-559-564.0100-MACHINERY/E	QUIPMENT/SOFT	'WARE	28,900
190-559-571.6900 PRINC - 06 CRA LOAN			
CRA LOAN PRINCIPAL	1	219,750	219,750
Totals for GL# 190-559-571.6900-PRINC - 06 CRA	LOAN		219,750
190-559-572.6900 INT EXP - 06 CRA LOAN			
CRA LOAN INTEREST	1	50,000	50,000
Totals for GL# 190-559-572.6900-INT EXP - 06 CF	RA LOAN		50,000
190-559-573.0500 NEW DEBT SERVICE BOND ISSUANCE POOL			
Totals for GL# 190-559-573.0500-NEW DEBT SEF	RVICE		



DESCRIPTION	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 559-CRA			
190-559-582.1100 COMMERCIAL RENOVATION			
COMMERCIAL RENOVATION	1	50,000	50,000
Totals for GL# 190-559-582.1100-COMMERCIAL RI	ENOVATION		50,000
190-559-582.1200 COMMUNITY RENOVATION PRO	GRAM		
PD SUBPLAN	1	556,929	556,929
CE SUBPLAN	1	54,709	54,709
Totals for GL# 190-559-582.1200-COMMUNITY RE	NOVATION PROG	RAM	611,638
190-559-582.1400 CRA COMMUNITY			
PALMETTO UTILITIES	1	8,296	8,296
VFW WATER - LANDLORD RESP FOR 1/2 - PER LEASE	1	2,650	2,650
VFW FP&L - LANDLORD RESP FOR 1/2 - PER	1	2,030	2,030
LEASE	1	7,500	7,500
Totals for GL# 190-559-582.1400-CRA COMMUNIT	Y		18,446
190-559-582.1500 REDEVELOPMENT INCENTIVES			
IT WORKS! GLOBAL	1	61,026	61,026
PALMETTO ANIMAL CLINIC	1	9,491	9,491
PALMETTO THEATER	1	40,291	40,291
DOLLAR GENERAL	1	6,462	6,462
O'REILLY AUTO PARTS	1	14,600	14,600
HEARTLAND - CRA BD APP 5/7/18 - ESTIMATE OF		ŕ	,
INCENTIVES - SUBJECT TO FORMAL AGREEMENT			
WITH CRA BD	1	20,649	20,649
CIRCLE K - CRA BD APP 4/2/18 BASED ON	1	29.072	20.062
ESTIMATES DETWEILER'S CRA BD APP 11/6/2017	1	38,063 26,950	38,063 26,950
Totals for GL# 190-559-582.1500-REDEVELOPMEN		20,930	217,532
Totals for GL# 190-339-302.1300-KEDEVELOFMEN	II INCENTIVES		217,332
190-559-582.1600 GENERAL PROPERTY UPGRADES	}		
SOLAR TREES	5	35,000	175,000
SEAHORSE STATUE	1	200,000	200,000
Totals for GL# 190-559-582.1600-GENERAL PROPE	ERTY UPGRADES		375,000
190-559-582.2100 RESIDENTIAL REVITALIZATION	PROGRAM		
RESIDENTIAL REHAB	1	100,000	100,000
HOUSING	1	250,000	250,000



DESCRIPTION		UNIT	TOTAL
DESCRIPTION	QUANTITY	PRICE	BUDGET
Dept 559-CRA			
Totals for GL# 190-559-582.2100-RESIDENTIAL RE	EVITALIZATION	PROGRAM	350,000
190-559-591.0100 TRANSFER TO GENERAL FUND -	ALLOCATIONS		
FINANCE	1	37,430	37,430
HR	1	10,983	10,983
IT SERVICES	1	29,484	29,484
AGENDA SERVICES	1	1,757	1,757
Totals for GL# 190-559-591.0100-TRANSFER TO G	ENERAL FUND	- ALLOCATION	79,654
Totals for dept 559-CRA			4,975,737



Road and Bridge Fund Fund #307

The Road and Bridge Fund is a special revenue fund that accounts for the construction, maintenance, repair and replacement of the City's streets, roads and bridges. Financing is provided primarily through motor fuel taxes. Even though this fund does not always meet the criteria as a major fund, the City recognizes its qualitative significance and its presentation in the City's CAFR is as a major fund.

This fund is comprised of one cost center:

Road and Bridge – Cost Center 541

Gas taxes accounted for 83% of this fund's revenue sources in fiscal year 2019 before other financing sources in the amount of \$1,745,423 for operations. For fiscal year 2019, the gas taxes are budgeted to be 86% of the total revenues before other financing sources. The remaining revenues come from miscellaneous interest and service related revenues. In fiscal year 2019 other financing sources in the amount of \$363,470 are from fund balance for \$290,000 in capital projects funding and \$68,470 from a capital lease for a new brush chipper.

This fund is currently one of the most stable in the City with regards to the level of fund balance. In fiscal year 2014 the Road and Bridge fund supported capital projects in an amount to bring the fund balance levels from thirteen months to five months. Now for fiscal year 2019, the fund is projected to have 8.25 months of budgeted expenses which allows for \$290,000 in funding for capital projects and will bring the fund down to 6.94 months. This level is well within the fund balance policy requirements. Since fiscal year 2015, more operating funds are being used to maintain the city's road rather than fund the repairs through CIP. The new half-cent sales taxes are partially intended to fund road maintenance as well.

Pg 229 Final: 09/24/2018



307 - ROAD AND BRIDGE FUND Fund Summary

		2018	2018	2019	
	2017	Revised	Projected	Adopted	% Change of
Account	Actual	Budget	Actual	Budget	Budget
Beginning Fund Balances	\$ 1,418,526	\$ 1,823,666	\$ 1,823,666	\$ 1,402,338	(23.1)%
Revenues					
Motor Fuel Taxes	1,471,526	1,467,714	1,474,500	1,495,335	1.9 %
Intergovernmental Revenue	109,017	110,846	105,938	105,273	(5.0)%
Charges for Services	177,983	123,538	123,557	129,431	4.8 %
Interest Revenue	14,784	13,593	12,899	15,000	10.4 %
Miscellaneous	638	1,217	384	384	(68.4)%
Impact Fees	70,256	79,947	73,081	-	(100.0)%
Debt/Lease Proceeds	37,500	381,000	375,700	68,470	(82.0)%
Non-Revenue/Fund Balance	_	590,773	_	295,000	(50.1)%
Tron Ite vender I did Balance					
Total Revenue	1,881,704	2,768,628	2,166,059	2,108,893	(23.8)%
	1,881,704	· · · · · · · · · · · · · · · · · · ·	2,166,059	•	
Total Revenue	1,881,704 178,305	· · · · · · · · · · · · · · · · · · ·	2,166,059 239,701	•	
Total Revenue Expenses		2,768,628		2,108,893	(23.8)%
Total Revenue Expenses Personnel costs	178,305	2,768,628 254,687	239,701	2,108,893 258,603	(23.8)% 1.5 %
Total Revenue Expenses Personnel costs Operating Expense	178,305 486,359	2,768,628 254,687 1,290,023	239,701 1,269,492	2,108,893 258,603 930,652	(23.8)% 1.5 % (27.9)%
Total Revenue Expenses Personnel costs Operating Expense Capital Expenses	178,305 486,359 39,394	2,768,628 254,687 1,290,023 399,000	239,701 1,269,492 376,138	2,108,893 258,603 930,652 68,470	(23.8)% 1.5 % (27.9)% (82.8)%
Total Revenue Expenses Personnel costs Operating Expense Capital Expenses Debt Service	178,305 486,359 39,394 259,311	2,768,628 254,687 1,290,023 399,000 299,122	239,701 1,269,492 376,138 302,480	2,108,893 258,603 930,652 68,470 314,517	(23.8)% 1.5 % (27.9)% (82.8)% 5.1 %
Total Revenue Expenses Personnel costs Operating Expense Capital Expenses Debt Service Transfer Out	178,305 486,359 39,394 259,311 513,195	2,768,628 254,687 1,290,023 399,000 299,122 399,576	239,701 1,269,492 376,138 302,480 399,576	2,108,893 258,603 930,652 68,470 314,517 536,651	(23.8)% 1.5 % (27.9)% (82.8)% 5.1 % 34.3 %

Pg 230 Final: 09/24/2018



307-000 - ROAD AND BRIDGE REVENUE Fund Revenue Summary

Account 307-000	Description	2017 Actual	2018 Revised Budget	2018 Projected Actual	2019 Adopted Budget	% Change of Budget
212 2000		Φ 71.505	Ф 71 140	Φ 71.500	Ф 70.400	(1.1)0/
312.3000		\$ 71,585				(1.1)%
312.4100	\$.04 Local Gas Tax-Manatee County	566,927	569,300	570,000	578,946	1.7 %
312.4101	5th And 6th Cent Gas Tax	276,781	277,940	278,000	282,771	1.7 %
312.4201	5 Cent 2nd Local Option Gas Tax	556,233	549,326	555,000	563,218	2.5 %
335.4900	State Rev Sharing - Other Fuel Taxes	109,017	110,846	105,938	105,273	(5.0)%
	TOTAL MOTOR FUEL TAXES	1,580,543	1,578,560	1,580,438	1,600,608	1.4 %
343.2000	FDOT/Hwy Maintenance Contract	18,257	20,510	20,509	22,762	11.0 %
343.2010	FDOT Signalization Contract	49,631	50,876	50,876	52,952	4.1 %
343.2020	FDOT Signalization Contract FDOT Lighting Contract	110,041			53,717	3.0 %
341.9435			52,152	52,152		
341.9433	Special Event Fee - Electricity Charges For Services Provided	50		20	- -	- % - %
	TOTAL CHARGES FOR SERVICES	177,983	123,538	123,557	129,431	4.8 %
361.0100 361.0200	Investment Earnings Interest Rev - Impact Fees	12,485 2,299	12,500	12,000	15,000	20.0 %
361.0800	Interest Special Assmt	-	1,093	899	-	(100.0)%
	TOTAL INTEREST REVENUE	14,784	13,593	12,899	15,000	10.4 %
369.0900	Other Misc Rev/Refund Exp	-	750	-	-	(100.0)%
369.7400 369.7401	Other Misc Revenue Other Misc Rev/Ins Premium Reimbursement	100 538	467	384	384	- % (17.8)%
	TOTAL MISCELLANEOUS REVENUE	638	1,217	384	384	(68.4)%
324.3100 324.3200	Impact Fees - Streets (Residential) Impact Fees - Streets (Commerical)	8,479 61,777	67,349 12,598	60,081 13,000	- 	(100.0)% (100.0)%
	TOTAL IMPACT FEES	70,256	79,947	73,081	-	(100.0)%
	OTHER FINANCING SOURCES					
383.7000	Capital Lease Inception	37,500	381,000	375,700	68,470	(82.0)%
	Total Debt/Lease Proceeds	37,500	381,000	375,700	68,470	(82.0)%

Pg 231 Final: 09/24/2018



307-000 - ROAD AND BRIDGE REVENUE Fund Revenue Summary

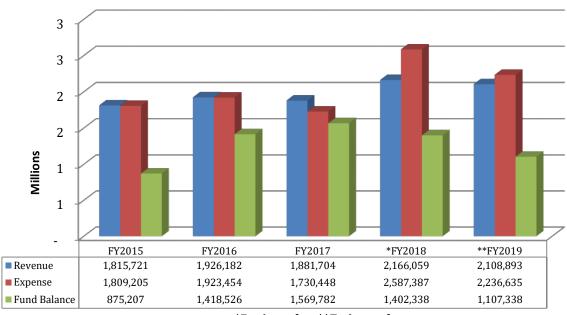
Account 307-000	Description	2017 Actual	2018 Revised Budget	2018 Projected Actual	2019 Adopted Budget	% Change of Budget
399.0000	Funding From Fund Balance - Outstanding Enc	-	405,773	-	-	(100.0)%
399.0001	Funding From Fund Bal -	-	=	-	5,000	- %
399.6000	Contingency Eventing Frager Facility Comital Project		185.000		200.000	5 6 9 0/
399.0000	Funding From Equity - Capital Proj		183,000		290,000	56.8 %
	Total Non-Revenue Sources	-	590,773	-	295,000	(50.1)%
	TOTAL OTHER FINANCING SOURCES	37,500	971,773	375,700	363,470	(62.6)%
	TOTAL ROAD AND BRIDGE REVENUE	\$ 1,881,704	\$ 2,768,628	\$ 2,166,059	\$ 2,108,893	(23.8)%

Pg 232 Final: 09/24/2018



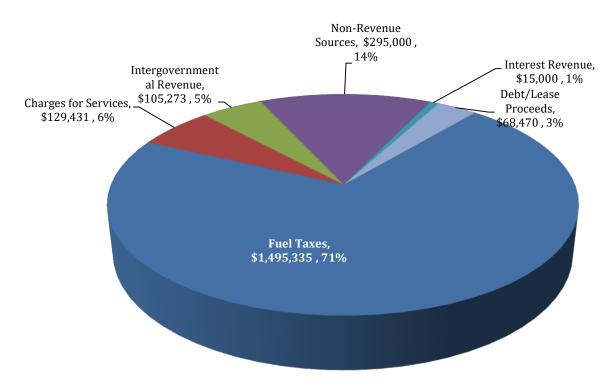
ROAD AND BRIDGE FUND - 307

5-Year Revenue, Expense and Fund Balance



*Projected **Estimated

FY 2018 Revenues By Source



Pg 233 Final: 09/24/2018



ROAD AND BRIDGE FUND - 307

Revenue Analysis and Forecasting

Revenue Trends

The Road and Bridge fund is estimated to receive \$2,108,893 in FY2019 of which 77% or \$1,624,766, is generated from Motor Fuel Taxes (\$1,495,335) and Florida Department of Transportation Highway/Lighting and Maintenance Agreements (\$129,431).

Motor Fuel Taxes - Road and Bridge Fund - \$1,495,335 (Pass thru from State)

Motor fuel taxes are received by the city from two sources, Manatee County and the State of Florida. County governments are authorized to levy up to twelve (12) cents of fuel taxes on the purchase of gasoline and diesel fuel. These taxes are proportionately distributed to the local governments within the county's jurisdiction. (Sections 206.41(1)(d)-(e), 206.87(1)(b)-(c), 336.021, and 336.025.) Currently, Manatee County levies a total of twelve cents of which the City of Palmetto receives a percentage. The twelve cents is made up of four portions: 9^{th} cent, 1-4 cents, 5^{th} and 6^{th} cent and 5 cent local option.

The final 5 cent local option gas tax was adopted and implemented in fiscal year 2007 and the breakdown of the four portions is illustrated in the following graph:

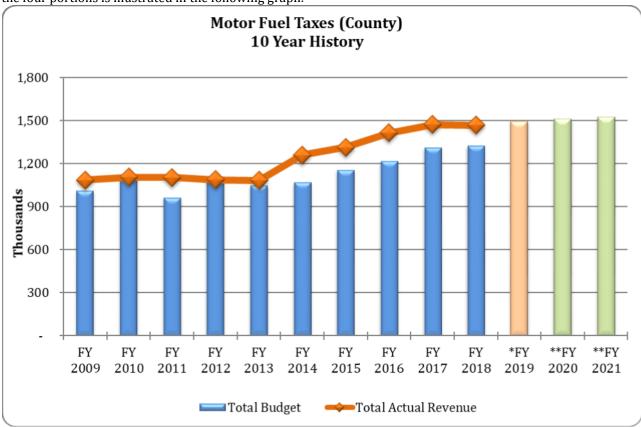


Figure 9 illustrates budgeted revenue as it compares with revenue actually received.

Pg 234 Final: 09/24/2018



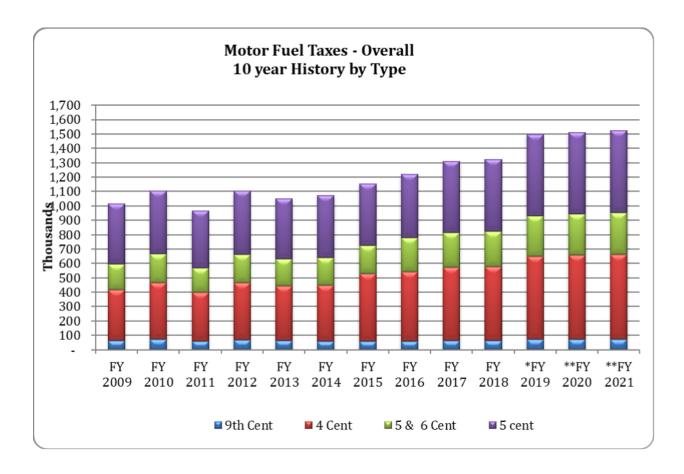


Figure 10

A smaller portion of gas taxes is received from the State of Florida in the form of the 8^{th} cent fuel tax. This is received as state revenue sharing dollars and 23.06% is deposited into the Road and Bridge fund while the remaining 76.94% is deposited into the General Fund. The Road and Bridge Fund portion is budgeted at \$105,273 for fiscal year 2019 as shown in Figure 8 – General Fund Section.

Typically, as gasoline prices rise and the economy worsens, the demand reduces and therefore the revenue is reduced. This is illustrated in both graphs Figure 9 and 10. As gas prices adjust to the rebuilding of our economy, the city is projecting a 1% increase for both years.

Charges for Services - Road and Bridge Fund

Charges for services in the Road and Bridge fund consists of \$129,431 in contracts with FDOT for highway maintenance of medians and right-of-ways, lighting and signalization. Several state and federal highways are within the Palmetto city limits and the City maintains the mowing and utilities. FDOT will then reimburse the City for those costs per the contract that is renewed annually.

Pg 235 Final: 09/24/2018



Cost Center and Number: Streets - 541

Fund: Road and Bridge Fund - 307

Department: Public Works

Contact Hours: Monday through Friday, 7:00 to 4:00

Location: Public Works, 600 17th St. West, Palmetto, FL 34221

Primary Duties

• Responsible for the maintenance of City street infrastructure.

Repair potholes, asphalt, overlays, striping, sidewalks

Maintain road signage

• Keep streets clean and free of debris

<u>Future Challenges or Issues facing the Cost Center</u>

Continual changes in environmental rules

To assist readers in linking City Commission and Cost Center goals to the vision and strategy:

Color Block	Vision or Fundamental
	Strategies
Appearance	Beautify and enhance
Services	Maintain and improve
	everyday services
Infrastructure	Maintain and improve
	infrastructure
Safety	Make the City safe
Economic Stability	Enhance and prosper the
	City and its citizens
Historic Preservation	Preserve Palmetto's
	history

Cost Cent	er Goals and Objectives:
1.	Maintain city streets and keep asphalt free of potholes

Pg 236 Final: 09/24/2018

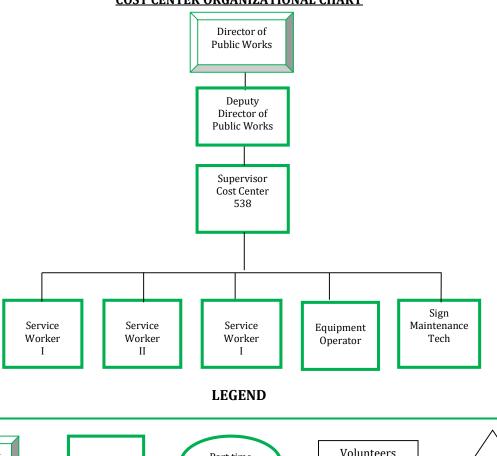


Road & Bridge Department Organizational Information

Total Personnel Wages 165,435 **Total Benefits** \$ 93,168 **Total Personnel Cost** 258,603

Job Title	Position ID	FTE		
Sign Maintenance Technician	PW-541-1211-01	FT		
Equipment Operator	PW-541-1263-03	FT		
Service Worker I	PW-541-1285-10	FT		
Service Worker II	PW-541-1286-02	FT		
Service Worker I	PW-541-1285-06	FT		
Overtime				-
Full-Time Position			5	a
VACANT Full-Time Position			0	
Part-Time Positions			0	
VACANT Part-Time Positions			0	
Elected Officals			0	
Total Positions			5	

COST CENTER ORGANIZATIONAL CHART



Department Head

Full-time Position

Part time Position

Volunteers



Pg 237 Final: 09/24/2018



307-541 - ROAD AND BRIDGE Cost Center Summary

Account 307-541	Description		2017 Actual	2018 Revised Budget] 	2018 Projected Actual	2019 Adopted Budget	% Change of Budget
512.0100	Regular Salaries	\$	108,074	§ 153,048	\$	145,746	\$ 156,435	2.2 %
514.0100	Overtime - GE	•	2,443	9,000		8,000	9,000	- %
514.0150	Overtime - Holiday General		-	-		712	-	- %
	Employees							
521.0100	Fica Taxes		8,184	12,398		11,256	12,656	2.1 %
522.2100	Retirement General Employee		31,725	39,653		37,904	37,090	(6.5)%
523.0100	Health Insurance		20,994	31,305		27,706	32,942	5.2 %
523.0300	Insurance & EAP		427	499		554	621	24.4 %
524.0100	Workers' Compensation		6,458	8,784		8,889	9,859	12.2 %
529.9900	Reimbursement Of Personnel Costs		-	-		(1,066)	-	- %
	Total Personnel Expenses		178,305	254,687		239,701	258,603	1.5 %
								40.504
531.1600	Contract Services		-	1,486		1,486	2,221	49.5 %
531.2000	Engineering Services		3,445	8,520		6,400	-	(100.0)%
534.1600	Lot Clearing		4,700	11,500		10,150	9,400	(18.3)%
540.5100	Travel and Per Diem		267	1,815		215	500	(72.5)%
541.1100	Communications		690	720		600	720	- %
543.0500	Street Lights - Electric		127,101	142,000		127,494	146,610	3.2 %
544.0500	Operating Lease		75	235		100	403	71.5 %
544.1500	Rental Expenses		-	-		-	1,000	- %
545.1200	Insurance		7,835	10,846		11,733	10,832	(0.1)%
545.9900	Insurance Contingency - Vehicle		1,456	5,000		-	5,000	- %
546.3400	Repair & Maintenance		5,240	38,067		31,600	50,000	31.3 %
546.4000	Vehicle Repair & Maintenance		18,372	33,250		32,674	30,000	(9.8)%
549.5000	Locate Costs		-	1,000		- 2.720	500	(50.0)%
549.9600	Bank Service Charges		1,767	2,500		2,728	2,500	- %
551.1200	Office Supplies		17.064	100		15	100	- %
552.1500	Fuel and Lubricants		17,264	18,000		19,606	20,000	11.1 %
552.2300	Operating Expenses		8,175	6,218		5,630	4,600	(26.0)%
552.3900	Safety Program Expense		604	2,300		800	2,000	(13.0)%
552.4200	Small Tools/Equipment Uniform Purchases And Cleaning		4,572	4,392		3,500	2,590	(41.0)%
552.5100			1,544	1,750		1,270	2,050	17.1 % (50.8)%
553.0200	Materials-Road Repairs&Maint		189,230	756,597		752,900	372,408	
553.0300	Materials-Sidewalk Repairs & Maint		18,799	138,829		157,618	157,618	13.5 %
553.0400	Materials-Light Repairs & Maint		74,554	75,000		75,000	85,000	13.3 %
553.0500 554.0100	Ada Sidewalk Compliance Non-Capitalized Equipment		145	24,298		24,298	21,600	(11.1)%
555.1300	Technical/Training		524	2,600 3,000		2,300 1,375	3,000	(100.0)%
333.1300	_	_						- %
	Total Operating Expenses		486,359	1,290,023		1,269,492	930,652	(27.9)%
564.0100	Machinery & Equipment		3,988	18,000		5,238	-	(100.0)%
564.4900	Capital Leases	_	35,406	381,000		370,900	68,470	(82.0)%
	Total Capital Purchases		39,394	399,000		376,138	68,470	(82.8)%

Pg 238 Final: 09/24/2018



307-541 - ROAD AND BRIDGE Cost Center Summary

Account 307-541	Description	2017 Actual	2018 Revised Budget	2018 Projected Actual	2019 Adopted Budget	% Change of Budget
571.0100	Principal	107,281	138,567	138,567	136,490	(1.5)%
571.0400	Principal - Loan 2004	10,700	11,252	11,252	11,800	4.9 %
571.0500	Principal - Loan 2005	56,977	60,000	60,000	62,418	4.0 %
571.0700	Principal - Loan 2007	32,784	34,252	34,252	35,755	4.4 %
572.0100	Interest Expense	2,864	6,609	6,609	8,506	28.7 %
572.0400	Interest Expense - Loan 2004	3,885	3,500	4,000	4,000	14.3 %
572.0500	Interest Expense - Loan 2005	25,982	26,000	28,000	27,000	3.8 %
572.0700	Interest Expense - Loan 2007	18,838	18,500	19,800	19,500	5.4 %
573.0500	New Debt Service		442		9,048	1,947.1 %
	Total Debt Service	259,311	299,122	302,480	314,517	5.1 %
591.0100	Transfer Out - Admin Services	154,912	150,576	150,576	176,651	17.3 %
591.0700	Transfer To Capital Projects Fund	209,950	165,000	165,000	-	(100.0)%
591.4000	Transfer To Stormwater - Capital	83,333	20,000	20,000	290,000	1,350.0 %
591.4400	Transfer To Stormwater - Subsidy	65,000	64,000	64,000	70,000	9.4 %
	Total Transfers-Out	513,195	399,576	399,576	536,651	34.3 %
	TOTAL EXPENDITURES	\$ 1,476,564	\$ 2,642,408	\$ 2,587,387	\$ 2,108,893	(20.2)%

Pg 239 Final: 09/24/2018



<u>DESCRIPTION</u>	QUANTITY	UNIT <u>PRICE</u>	TOTAL BUDGET
Dept 541-ROAD & BRIDGE			
307-541-512.0100 REGULAR SALARIES			
REGULAR SALARIES	1	156,435	156,435
Totals for GL# 307-541-512.0100-REGULAR SALA	RIES		156,435
307-541-514.0100 OVERTIME - GE			
OVERTIME	1	9,000	
Totals for GL# 307-541-514.0100-OVERTIME - GE			9,000
307-541-521.0100 FICA TAXES			
FICA TAXES	1	12,656	
Totals for GL# 307-541-521.0100-FICA TAXES			12,656
307-541-522.2100 RETIREMENT GENERAL EMPLO	YEE		
GENERAL EMPLOYEES PENSION	1	37,090	37,090
Totals for GL# 307-541-522.2100-RETIREMENT G	ENERAL EMPLOY	/EE	37,090
307-541-523.0100 HEALTH INSURANCE			
HEALTH INSURANCE - EMPLOYEE	4	5,720	22,880
HEALTH INSURANCE - SPOUSE	1	10,062	10,062
Totals for GL# 307-541-523.0100-HEALTH INSUR	ANCE		32,942
307-541-523.0300 LIFE INSURANCE & EAP			
LIFE INSURANCE/EAP	1	621	621
Totals for GL# 307-541-523.0300-LIFE INSURANC	E & EAP		621
307-541-524.0100 WORKERS' COMPENSATION			
WORKERS COMPENSATION	1	9,859	9,859
Totals for GL# 307-541-524.0100-WORKERS' COM	IPENSATION		9,859
307-541-531.1600 CONTRACT SERVICES GPS DEVICE ANNUALLY			
17254;18034;20130;20209;20276;20309	6	370	2,221
Totals for GL# 307-541-531.1600-CONTRACT SER	VICES		2,221
307-541-534.1600 LOT CLEARING			
TREE TRIMMING, REMOVAL	1	9,400	9,400
Totals for GL# 307-541-534.1600-LOT CLEARING			9,400



ROAD AND BRIDGE DEPARTMENT FUND 307; DEPARTMENT 541

DESCRIPTION	QUANTITY	UNIT <u>PRICE</u>	TOTAL BUDGET
Dept 541-ROAD & BRIDGE			
307-541-540.5100 TRAVEL AND PER DIEM			
TRAVEL AND PER DIEM	1	500	500
Totals for GL# 307-541-540.5100-TRAVEL AND PE	R DIEM		500
307-541-541.1100 COMMUNCIATIONS			
CELL SERVICE - 737-9193-SIGN TECH	12	60	720
Totals for GL# 307-541-541.1100-COMMUNCIATIO	NS		720
307-541-543.0500 STREET LIGHTS - ELECTRIC			
FPL	1	146,610	146,610
Totals for GL# 307-541-543.0500-STREET LIGHTS			146,610
307-541-544.0500 OPERATING LEASE			
OPERATING LEASE-COPY OVERAGES	1	75	75
RICOH MP2555 - LEASE P# 4-15 OF 36	12	19	228
RICOH MP2555 MAINT (12 MONTH)	1	100	100
Totals for GL# 307-541-544.0500-OPERATING LEA			403
307-541-544.1500 RENTAL EXPENSES			
RENTAL OF SPECIALTY EQUIPMENT	1	1,000	1,000
Totals for GL# 307-541-544.1500-RENTAL EXPENS	SES		1,000
307-541-545.1200 INSURANCE			
GEN LIAB-AUTO-PROPERTY INSURANCE	4	2,708	10,832
NEW AUTO OVERLAP INSURANCE	3	2,700	10,032
Totals for GL# 307-541-545.1200-INSURANCE			10,832
307-541-545.9900 INSURANCE CONTINGENCY			
INSURANCE CONTINGENCY	1	5,000	5,000
Totals for GL# 307-541-545.9900-INSURANCE COM	TINGFNCY		5,000
Totals for deli 307 311 313.7700 INSORUNCE CO.	VIIIVGEIVGI		3,000
307-541-546.3400 REPAIR & MAINTENANCE	_	- 0.000	- 0.000
REPAIR MAINT.	l PENANCE	50,000	50,000
Totals for GL# 307-541-546.3400-REPAIR & MAIN	I ENANCE		50,000
307-541-546.4000 VEHICLE REPAIR & MAINTENAN	ICE		
VECHILE REPAIR MAINT	1	30,000	30,000
Totals for GL# 307-541-546.4000-VEHICLE REPAIR	R & MAINTENAN	CE	30,000

Pg 241 Final: 09/24/2018



DESCRIPTION	QUANTITY	UNIT <u>PRICE</u>	TOTAL <u>BUDGET</u>
Dept 541-ROAD & BRIDGE			
307-541-549.5000 LOCATE COSTS SUNSHINE LOCATE SERVICE 811 Totals for GL# 307-541-549.5000-LOCATE COSTS	11	500	500 500
307-541-549.9600 BANK SERVICE CHARGES BANK CHARGES Totals for GL# 307-541-549.9600-BANK SERVICE C	<u>1</u> CHARGES	2,500	2,500 2,500
307-541-551.1200 OFFICE SUPPLIES PENS-PENCILS-PAPER ETC Totals for GL# 307-541-551.1200-OFFICE SUPPLIE	1 S	100	100 100
307-541-552.1500 FUEL AND LUBRICANTS FUEL AND LUBE-VEHICLES-EQUIPMENT Totals for GL# 307-541-552.1500-FUEL AND LUBR	<u>1</u> ICANTS	20,000	20,000 20,000
307-541-552.2300 OPERATING EXPENSES CENTRAL STORES SUPPLIES JANITORIAL SUPPLIES PAINT SAND Totals for GL# 307-541-552.2300-OPERATING EXP	1 1 1 1 ENSES	2,000 500 900 1,200	2,000 500 900 1,200 4,600
307-541-552.3900 SAFETY PROGRAM EXPENSE PPE CENTRAL STORES SAFETY SHOES PURCHASES SIGNS FOR TRUCK (SAFETY ZONE) Totals for GL# 307-541-552.3900-SAFETY PROGRA	1 5 1 AM EXPENSE	500 100 1,000	500 500 1,000 2,000
307-541-552.4200 SMALL TOOLS/EQUIPMENT MINOR TOOLS AND SMALL EQUIPMENT EVX539 DIGITAL PORTABLE RADIOS Totals for GL# 307-541-552.4200-SMALL TOOLS/E	1 2 EQUIPMENT	2,000 295	2,000 590 2,590
307-541-552.5100 UNIFORM PURCHASES AND CLE. CHANGE OUTS EMPLOYEE UNIFORMS	ANING 1 1	300 1,750	300 1,750



<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 541-ROAD & BRIDGE			
Totals for GL# 307-541-552.5100-UNIFORM PURC	CHASES AND CLE	ANING	2,050
307-541-553.0200 MATERIALS-ROAD REPAIRS&M	ΛΙΝΤ		
DRAINAGE REPAIRS	1	50,000	50,000
CITYWIDE ROAD PAVING	1	247,408	•
STREET REPAIRS	1	50,000	50,000
STREET SIGN REPAIR-REPLACE	1	5,000	5,000
STREET STRIPING	1	20,000	
Totals for GL# 307-541-553.0200-MATERIALS-RO	AD REPAIRS&MA	AINT	372,408
307-541-553.0300 MATERIALS-SIDEWALK REPAIR	RS & MAINT		
CURB-SIDEWALK REPAIR AND	1	157,618	
Totals for GL# 307-541-553.0300-MATERIALS-SII	DEWALK REPAIR	S & MAINT	157,618
205 544 552 0400 MAMERIALG LIGHT DEDAIRG 0	A A A A A A A A A A A A A A A A A A A		
307-541-553.0400 MATERIALS-LIGHT REPAIRS & 1		40.000	40.000
STREET LIGHT REPAIRS	1	40,000	40,000
TRAFFIC LIGHT REPAIRS	1	25,000	25,000
TRAFFIC MANAGEMENT CENTER-ITMC SYSTEM	1	20,000	20,000
	L# 307-541-553.0400-MATERIALS-LIGHT REPAIRS & MAINT		
307-541-553.0500 ADA SIDEWALK COMPLIANCE			
ADA RAMP COMPLIANCE	1	21,600	21,600
Totals for GL# 307-541-553.0500-ADA SIDEWALK	COMPLIANCE		21,600
307-541-555.1300 TECHNICAL/TRAINING			
EMPLOYEE TRAINING	1	1,500	1,500
IMSA SIGNS & MARKETING LEVEL I	1	1,500	1,500
Totals for GL# 307-541-555.1300-TECHNICAL/TR	AINING		3,000
307-541-564.4900 CAPITAL LEASES			
VERMEER BC1500 BRUSH CHIPPER	1	68,470	68,470
Totals for GL# 307-541-564.4900-CAPITAL LEASE		00,470	68,470
Totals for dan 307 311 301.1700 drifting abride			00,470
307-541-571.0100 PRINC - LEASE			
P# 15-16F FA# 20208 F350/20209 BOBCAT			
P# 15-16 FA# 20231 TRAFFIC CONTROL FA#20276			
LOADER	2	16,409	32,818



<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 541-ROAD & BRIDGE			
P# 11-14 FA#20309 MINI-EXCAVATOR (1/4)	4	714	2,856
P# 07-10 FA#20401 FRONT LOADER (1/4)	4	2,344	9,376
P# 03-06 2018 LEASE	4	22,860	91,440
Totals for GL# 307-541-571.0100-PRINC - LEASE			136,490
307-541-571.0400 PRINC-BOA LOAN 2004			
2004 BOA LOAN PRINCIPAL	1	11,800	11,800
Totals for GL# 307-541-571.0400-PRINC-BOA LOA	N 2004		11,800
307-541-571.0500 PRINC-BOA LOAN 2005			
2005 BOA LOAN PRINCIPAL	1	62,418	62,418
Totals for GL# 307-541-571.0500-PRINC-BOA LOA	N 2005		62,418
307-541-571.0700 PRINC-BOA LOAN 2007			
2007 BOA LOAN PRINCIPAL	1	35,755	35,755
Totals for GL# 307-541-571.0700-PRINC-BOA LOA	N 2007		35,755
307-541-572.0100 INT EXP - LEASE			
P# 15-16F FA #20208 F350/20209 BOBCAT			
P# 15-16 FA# 20231 TRAFFIC CONTROL FA#20276	2	0.5	170
LOADER P# 11-14 FA#20309 MINI-EXCAVATOR (1/4)	4	85 14	170 56
P# 07-10 FA#20401 FRONT LOADER (1/4)	4	103	412
P# 03-06 2018 LEASE	4	1,967	7,868
Totals for GL# 307-541-572.0100-INT EXP - LEASE		1,507	8,506
307-541-572.0400 INT EXP-BOA LOAN 2004			
2004 BOA LOAN INTEREST	1	4,000	4,000
Totals for GL# 307-541-572.0400-INT EXP-BOA LO	AN 2004		4,000
307-541-572.0500 INT EXP-BOA LOAN 2005			
2005 BOA LOAN INTEREST	1	27,000	27,000
Totals for GL# 307-541-572.0500-INT EXP-BOA LO	AN 2005		27,000
307-541-572.0700 INT EXP-BOA LOAN 2007			
2007 BOA LOAN INTEREST	1	19,500	19,500
Totals for GL# 307-541-572.0700-INT EXP-BOA LO	AN 2007		19,500



ROAD AND BRIDGE DEPARTMENT FUND 307; DEPARTMENT 541

<u>DESCRIPTION</u>	QUANTITY	UNIT <u>PRICE</u>	TOTAL BUDGET
Dept 541-ROAD & BRIDGE			
307-541-573.0500 NEW DEBT SERVICE			
CHIPPER	2	4,524	9,048
Totals for GL# 307-541-573.0500-NEW DEBT SER	VICE		9,048
307-541-591.0100 TRANSFER TO GENERAL FUND	- ALLOCATIONS		
ALLOCATIONS	1	176,651	176,651
Totals for GL# 307-541-591.0100-TRANSFER TO (GENERAL FUND -	ALLOCATION	176,651
307-541-591.4400 TRANSFER TO STORMWATER -	SUBSIDY		
SUBSIDY TO STORMWATER	1	70,000	70,000
Totals for GL# 307-541-591.4400-TRANSFER TO S	STORMWATER - S	SUBSIDY	70,000
Totals for dept 541-ROAD & BRIDGE			1,818,893

Pg 245 Final: 09/24/2018





"The road to success is not easy to navigate, but with hard work, drive and passion, it's possible to achieve the American dream."

Tommy Hilfiger

Pg 246 Final: 09/24/2018



Enterprise Funds

Solid Waste - Fund #403 Water and Sewer - Fund #432 Stormwater - Fund #440 Reuse - Fund #460

The enterprise funds are proprietary funds that account for the provision of utility services to City residents. The City has four enterprise funds that account for:

- Solid Waste Fund accounts for the provision of garbage and trash collection to the City through services contracted with Waste Management.
- Water and Sewer Fund accounts for the provision of water, sewer and cross connection services to the City and certain surrounding areas. The water is purchased from Manatee County Water and distributed and billed by the City to its customers. The sewage is treated and managed at the City's wastewater treatment plant managed and contracted by Veolia Water.
- Stormwater Fund accounts for the operation of a stormwater utility to improve stormwater drainage throughout the City.
- Reuse Fund accounts for the operation of a reclaimed water utility to provide reclaimed water for irrigation in parts of the City with the goal being to provide city-wide services.

Revenues are provided largely from utility user fees, franchise fees and applicable grants. Greater detail of revenues will follow in this section.

These funds also account for the expenses within these funds. Solid Waste, Stormwater and Reuse are all one cost center funds while the Water and Sewer Fund is made up of five cost centers. These cost centers include:

Solid Waste Fund

Solid Waste - Cost Center 534

Water and Sewer Fund

- Cross Connect Cost Center 532
- Water Department Cost Center 533
- Sewer Department Cost Center 535
- Customer Service Cost Center 536
- Wastewater Treatment Plant Cost Center 537

Stormwater Fund

• Stormwater Department – Cost Center 538

Reuse Fund

• Reuse Department – Cost Center 539

Pg 247 Final: 09/24/2018



Capital projects for utility infrastructure is budgeted and accounted for within these funds in a modified accrual method. CIP expenses are accounted in cost centers numbered 633 or 635 which relate to water or sewer projects, 640 relating to stormwater projects and 660 relating to reuse projects. As required by GAAP and full accrual accounting, these capital expenditures are moved to capital assets and reported as such in the CAFR.



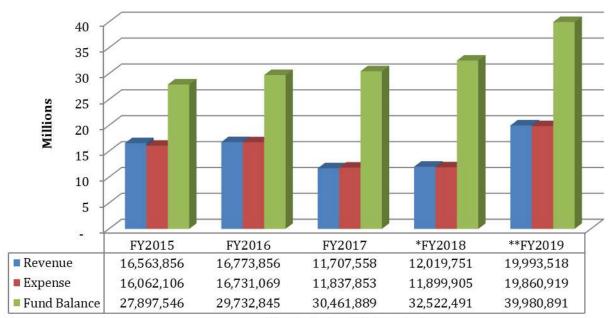
The Wastewater Treatment Plant processes water, sewage and reclaimed water for public purposes.

Pg 248 Final: 09/24/2018



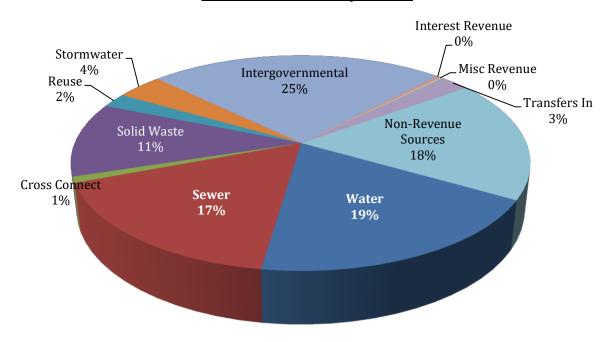
ENTERPRISE FUNDS – Solid Waste Fund - 403 Water and Sewer Fund - 432 Stormwater Fund - 440 Reuse Fund - 460

5-Year Revenue, Expense and Fund Balance



*Projected **Estimated

FY 2019 Revenues By Source

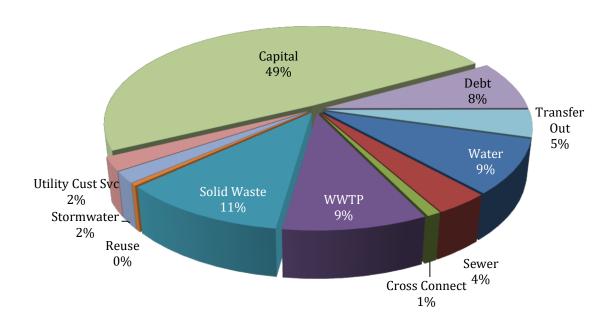


Pg 249 Final: 09/24/2018



ENTERPRISE FUNDS – Solid Waste Fund - 403 Water and Sewer Fund - 432 Stormwater Fund - 440 Reuse Fund - 460

FY2019 Budgeted Expenditures By Function



- ❖ <u>Solid Waste Fund</u> expenditures are \$2,173,777 and represent one department and utilized for all solid waste services.
- **Water and Sewer Fund** expenditures are \$4,976,889 and represents 5 departments; Water Department (\$1,758,865), Sewer Department (\$712,395), Cross Connect (\$184,210), Waste Water Treatment Plant (\$1,870,652) and Utility Customer Service (\$450,767).
- **Stormwater Fund** expenditures are \$371,373 and represent one department and is utilized for all stormwater service.
- ❖ Reuse Fund expenditures are \$87,922 represents one department and is utilized for the reclamation of water from the Waste Water Treatment Plant. The majority of the budget is listed in Capital and Debt Service.
- **Capital** expenditures are \$9,743,059 and accounts for operating capital outlay and the Capital Improvement Plan. A detail description is listed in Capital section of this budget book.
- ❖ <u>Debt</u> expenditures are \$1,616,033 and accounts for three loans made in 2004, 2005 and 2007 to improve infrastructure; SRF loan for the Stormwater and Reuse department and outstanding Capital Lease debt.
- **Transfer Out** expenditures are \$891,866 and represents administrative cost (\$683,669) and Stormwater subsidy (\$208,197).
- **❖** Total Enterprise Funds Expenditures: \$19,860,919

Pg 250 Final: 09/24/2018



ENTERPRISE FUNDS -

Solid Waste Fund - 403 Water and Sewer Fund - 432, Stormwater Fund - 440 Reuse Fund - 460

Revenue Analysis and Forecasting

Revenue Trends

Utility Fees - Solid Waste, Water and Sewer, Stormwater and Reuse Funds

The City maintains and bills user fees for five utilities including: Solid Waste, Cross Connect, Water, Sewer, Stormwater and Reclaimed Water (Reuse). Each of these utilities is reported in separate proprietary funds with the exception of water and sewer which are combined into one fund. Utilities fees for cross connect, water, sewer and reuse are billed based on metered consumption and solid waste is billed based on the service and container provided. Stormwater fees are based on the impervious land surface of the customer.

Periodically a rate study is performed to determine the rate structure of the utility user fees. In 2013, a rate study was completed for the water, sewer and reuse utilities. A schedule of rate increases was approved and the scheduled increase began November 1, 2013. A rate study for stormwater fees was completed in 2007 and a five-year schedule of increases was approved. Stormwater user fees were increased during fiscal year 2008 according to the schedule and then the increases suspended. The Utility rates increase will be FY2014 - 15%, FY2016 - 15% and FY2016 - FY2018 - 4% and will remain at that level. A new rate study for all utilities except Solid Waste has been budgeted in FY2018 and the final report will be presented to Commission. The estimated implementation timeframe will be Spring 2019.

A 10-year history of utility expense and revenue are illustrated in the graphs on the following page.

Key Points

- This graph has been enhanced to include all cost centers in the proprietary funds. In addition, actual expense is included in the graph to compare with budgeted expense.
- ❖ Impact Fees and interest associated are not included within Figure 12.
- Cross Connect cost center was separated from the Water Department in FY2010. Prior expenses were reported in the Water Department.

Pg 251 Final: 09/24/2018



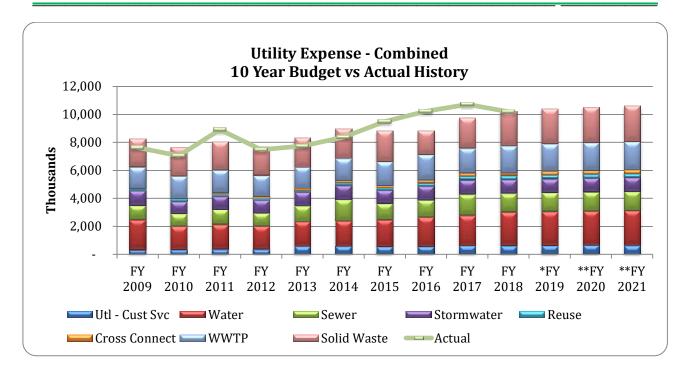


Figure 12

Combined utility revenue budget compared to actual revenue received:

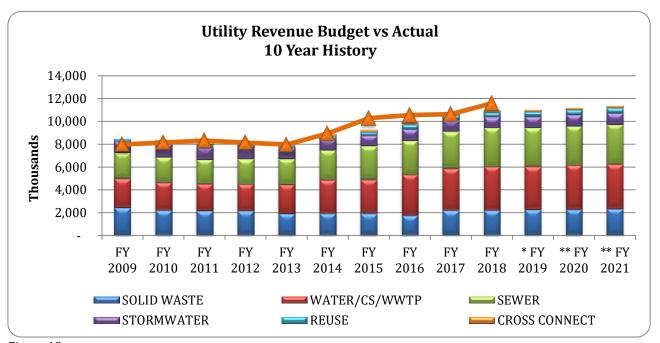
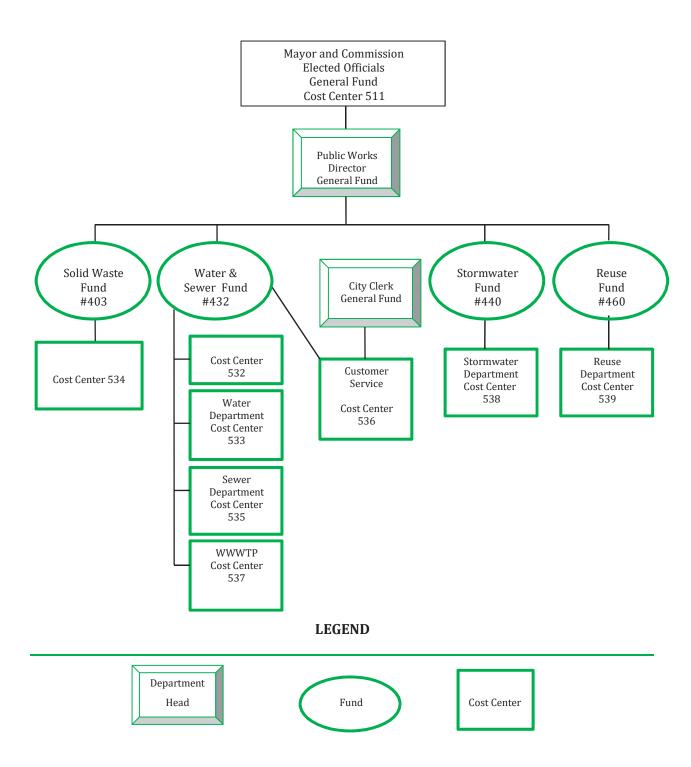


Figure 13



ENTERPRISE FUNDS ORGANIZATIONAL CHART

SOLID WASTE FUND
WATER AND SEWER FUND
STORMWATER FUND
REUSE FUND



Pg 253 Final: 09/24/2018





"All great achievements require time."

Maya Angelou

Pg 254 Final: 09/24/2018







Cost Center and Number: Solid Waste Department - 534

Fund: Solid Waste - 403 Department: Public Works

Contact Hours: Monday through Friday, 7:00 to 4:00

Location: Public Works, 600 17th St. West, Palmetto, FL 34221

Primary Duties

• Responsible for coordinating and enforcing the contract with the City's hauler.

Provide customer service and communicate needs to the hauler.

• Work directly and indirectly with commercial customers for extra services

<u>Future Challenges or Issues facing the Cost Center</u>

• A new contract for solid waste services goes into effect January, 2018

To assist readers in linking City Commission and Cost Center goals to the vision and strategy:

Color Block	Vision or Fundamental
	Strategies
Appearance	Beautify and enhance
Services	Maintain and improve
	everyday services
Infrastructure	Maintain and improve
	infrastructure
Safety	Make the City safe
Economic Stability	Enhance and prosper the
	City and its citizens
Historic Preservation	Preserve Palmetto's
	history

1.	Maintain high quality services
2.	Maintain high quality level of communication
	between the City and the hauler
3.	Keep communication with Utility Billing to
	ensure timely and accurate billing
4.	Enter into new contract to assure citizens a fair
	and continual rate

Pg 256 Final: 09/24/2018



403 - SOLID WASTE FUND Fund Summary

				2018		2018		2019	
		2017		Revised		Projected		Adopted	% Change of
Account		Actual		Budget		Actual		Budget	Budget
Beginning Fund Balances	\$	573,835	\$	657,251	\$	657,251	\$	375,231	(42.9)%
Revenues									
Permits, Fees, Assessments		220,002		223,200		220,713		235,018	5.3 %
Charges for Services		1,901,542		1,906,000		1,885,949		1,997,581	4.8 %
Interest Revenue		6,620		4,000		5,000		7,500	87.5 %
Miscellaneous		30,143		30,266		30,512		30,000	(0.9)%
Non-Revenue/Fund Balance	_	-	_	349,060	_	-		-	(100.0)%
Total Revenues		2,158,307		2,512,526		2,142,174		2,270,099	(9.6)%
Expenses									
Personnel costs		151,011		168,623		153,945		160,660	(4.7)%
Operating Expense		1,850,132		2,217,879		2,203,538		2,013,117	(9.2)%
Capital Expense		-		55,400		41,098		3,000	(94.6)%
Debt Service		-		4,338		4,362		8,724	101.1 %
Transfer Out	_	73,748	_	66,286		66,286		75,228	13.5 %
Total Expenditure	_	2,074,891	_	2,512,526	_	2,469,229	_	2,260,729	(10.0)%
Excess Revenue Over (Under) Expenditures (Modified		02.416				(227.055)		0.250	0./
Accrual)		83,416		-		(327,055)		9,370	- %
Conversion to Full Accrual	_	-	_	289,747	_	(45,035)	_	(11,032)	207.6 %
Excess Revenue Over (Under) Expenditures	_	83,416	_	(289,747)		(282,020)	_	20,402	214.1 %
Total net Position, End of Year	_	657,251		367,504		375,231	_	395,633	(15.3)%
Net Investement in Capital Assets		2,161		20,223		10,505		4,781	(76.4)%
Unrestricted Net Position	_	655,090	_	347,281		364,726	_	390,852	(12.5)%
Total net Position, End of Year	<u>\$</u>	657,251	<u>\$</u>	367,504	<u>\$</u>	375,231	<u>\$</u>	395,633	(7.7)%

Pg 257 Final: 09/24/2018



403-000 - SOLID WASTE REVENUE Fund Revenue Summary

Account 403-000	Description	2017 Actual	2018 Revised Budget	2018 Projected Actual	2019 Adopted Budget	% Change of Budget
323.7000	Solid Waste Franch Fees-Wm	\$ 220,002 \$	\$ 223,200	\$ 220,713	\$ 235,018	5.3 %
343.7200	Solid Waste Service Charge	1,703,977	1,710,000	1,701,000	1,803,358	5.5 %
343.7300	Garbage & Trash Misc Charges	(300)	-	140	-	- %
343.7310	City Miscellaneous Solid Waste Services	9,636	12,000	9,600	9,600	(20.0)%
343.7350	Roll Off Services	155,953	150,000	145,000	155,123	3.4 %
343.7360	City Roll-Off Services	3,567	3,000	3,209	2,500	(16.7)%
343.7370	City Roll-Off Event	1,561	1,000	1,000	1,000	- %
343.7800	Garbage Penalties	27,148	30,000	26,000	26,000	(13.3)%
	Total Solid Waste Services	2,121,544	2,129,200	2,106,662	2,232,599	4.9 %
361.0100	Investment Earnings	6,620	4,000	5,000	7,500	87.5 %
	TOTAL INTEREST REVENUE	6,620	4,000	5,000	7,500	87.5 %
369.7100 369.7401	Other Misc Revenue Other Misc Rev/Ins Premium Reimbursement	30,000 143	30,000 266	30,000 512	30,000	- % (100.0)%
	TOTAL MISCELLANEOUS REVENUE	30,143	30,266	30,512	30,000	(0.9)%
383.7000	Capital Lease Inception		33,000			(100.0)%
	Total Debt/Lease Proceeds	-	33,000	-	-	(100.0)%
399.0000	Funding From Fund Balance - Outstanding Enc	-	6,358	-	-	(100.0)%
	Total Non-Revenue Sources	-	6,358	-	-	(100.0)%
	TOTAL OTHER FINANCING SOURCES		39,358			(100.0)%
	TOTAL SOLID WASTE REVENUES	\$ 2,158,307	5 2,202,824	<u>\$ 2,142,174</u>	\$ 2,270,099	3.1 %

Pg 258 Final: 09/24/2018

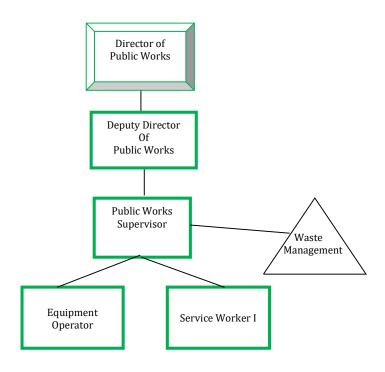


Solid Waste Department Organizational Information

Total Personnel Wages\$ 108,889Total Benefits\$ 51,771Total Personnel Cost\$ 160,660

Job Title	Position ID	FTE		
Service Worker I	PW-534-1285-11	VCT		
Equipment Operator	PW-534-1263-02	VCT		
Public Works Supervisor	PW-534-1290-03	FT		
Overtime			-	
Full-Time Position			1	
VACANT Full-Time Position			2	
Part-Time Positions			0	
VACANT Part-Time Positions			0	
Elected Officals			0	
Total Positions			3	

COST CENTER ORGANIZATIONAL CHART



LEGEND

Department Head

Full-time Position



Volunteers



Pg 259 Final: 09/24/2018



403-534 - SOLID WASTE Cost Center Summary

Account 403-534	Description	2017 Actual	2018 Revised Budget	2018 Projected Actual	2019 Adopted Budget	% Change of Budget
512.0100	Regular Salaries	\$ 99,723	\$ 112,759	\$ 102,302 \$	107,859	(4.3)%
514.0100	Overtime - GE	1,627	1,000	1,277	1,030	3.0 %
521.0100	Fica Taxes	7,454	8,703	7,922	8,330	(4.3)%
522.2100	Retirement General Employee	27,372	27,837	26,084	24,413	(12.3)%
523.0100	Health Insurance	12,719	16,308	14,491	17,160	5.2 %
523.0300	Insurance & EAP	357	369	395	417	13.0 %
524.0100	Workers' Compensation	1,759	1,647	1,635	1,451	(11.9)%
529.9900	Reimbursement Of Personnel Costs	-	-	(161)	-	- %
323,3900	Total Personnel Expenses	151,011	168,623	153,945	160,660	(4.7)%
531.1600	Contract Services	1,833,540	2,168,067	2,160,023	1,958,481	(9.7)%
541.1100	Communications	887	1,440	1,162	1,440	- %
543.1100	Solid Waste Disposal Fees	11,801	26,952	16,000	24,630	(8.6)%
545.1200	Insurance	4,319	5,962	6,686	5,516	(7.5)%
546.3400	Repair & Maintenance	550	500	25	3,000	500.0 %
546.4000	Vehicle Repair & Maintenance	2,905	3,000	2,518	3,000	- %
547.5100	Printing And Binding	-	258	160	400	55.0 %
549.9600	Bank Service Charges	895	1,200	892	1,000	(16.7)%
551.1200	Office Supplies	21	25	25	-	(100.0)%
552.1500	Fuel and Lubricants	8,384	7,300	8,969	10,000	37.0 %
552.2300	Operating Expenses	588	600	600	600	- %
552.3900	Safety Program Expense	283	475	220	600	26.3 %
552.4200	Small Tools/Equipment	184	1,000	650	2,000	100.0 %
552.5100	Uniform Purchases And Cleaning	782	1,100	1,000	1,100	- %
554.0100	Non-Capitalized Equipment	-	-	-	1,050	- %
555.1300	Technical/Training	58	-	-	300	- %
559.0100	Depreciation Expense	393	-	4,608	-	- %
595.0000	Doubtful Accts Exp	(623)	-	-	-	- %
595.4500	OPEB Expense	1,106	-	-	-	- %
595.4600	Pension Expense - Enterprise Fnds	(15,941)	-		-	- %
	Total Operating Expenses	1,850,132	2,217,879	2,203,538	2,013,117	(9.2)%
564.0100	Machinery & Equipment	_	22,400	9,130	3,000	(86.6)%
564.4900	Capital Leases		33,000	31,968	<u> </u>	(100.0)%
	Total Capital Purchases	-	55,400	41,098	3,000	(94.6)%
571.0100	Principal	-	3,937	3,937	8,032	104.0 %
572.0100	Interest Expense	-	425	425	692	62.8 %
573.0500	New Debt Service		(24)		-	(100.0)%
	Total Debt Service	-	4,338	4,362	8,724	101.1 %
591.0100	Transfer Out - Admin Services	73,748	66,286	66,286	75,228	13.5 %

Pg 260 Final: 09/24/2018



403-534 - SOLID WASTE Cost Center Summary

Account 403-534	Description	2017 Actual	2018 Revised Budget	2018 Projected Actual	2019 Adopted Budget	% Change of Budget
	Total Transfers-Out	73,748	66,286	66,286	75,228	13.5 %
	TOTAL EXPENDITURES	\$ 2,074,891	\$ 2,512,526	\$ 2,469,229	\$ 2,260,729	(10.0)%

Pg 261 Final: 09/24/2018



SOLID WASTE DEPARTMENT FUND 403; DEPARTMENT 534

DESCRIPTION	QUANTITY	UNIT <u>PRICE</u>	TOTAL <u>BUDGET</u>
Dept 534-SOLID WASTE			
403-534-512.0100 REGULAR SALARIES			
REGULAR SALARIES	1	107,859	107,859
Totals for GL# 403-534-512.0100-REGULAR SALARIES			107,859
403-534-514.0100 OVERTIME - GE			
OVERTIME	1	1,030	1,030
Totals for GL# 403-534-514.0100-OVERTIME - GE			1,030
403-534-521.0100 FICA TAXES			
FICA TAXES	1	8,330	8,330
Totals for GL# 403-534-521.0100-FICA TAXES			8,330
403-534-522.2100 RETIREMENT GENERAL EMPLOYEE			
GENERAL EMPLOYEES PENSION	1	24,413	24,413
Totals for GL# 403-534-522.2100-RETIREMENT GENERA	AL EMPLOYEE		24,413
403-534-523.0100 HEALTH INSURANCE			
HEALTH INSURANCE - EMPLOYEE	3	5,720	17,160
Totals for GL# 403-534-523.0100-HEALTH INSURANCE			17,160
403-534-523.0300 LIFE INSURANCE & EAP			
LIFE INSURANCE/EAP	1	417	417
Totals for GL# 403-534-523.0300-LIFE INSURANCE & EA	AP		417
403-534-524.0100 WORKERS' COMPENSATION			
WORKERS COMPENSATION		1,451	
Totals for GL# 403-534-524.0100-WORKERS' COMPENS.	ATION		1,451
403-534-531.1600 CONTRACT SERVICES			
WASTE MANAGEMENT CONTRACT	1	1,957,000	1,957,000
GPS DEVICE ANNUALLY 17302;17325;17494;20511	4	370	1,481
Totals for GL# 403-534-531.1600-CONTRACT SERVICES	5		1,958,481
403-534-541.1100 COMMUNICATIONS			
CELL-SERVICE-SOLID WASTE	12	60	720
CELL SERVICE-SUPERVISOR	12	60	720
Totals for GL# 403-534-541.1100-COMMUNICATIONS			1,440

Pg 262 Final: 09/24/2018



SOLID WASTE DEPARTMENT FUND 403; DEPARTMENT 534

DESCRIPTION	QUANTITY	UNIT <u>PRICE</u>	TOTAL <u>BUDGET</u>
Dept 534-SOLID WASTE			
403-534-543.1100 SOLID WASTE DISPOSAL FEES			
DISPOSAL FEES - CRR YARD WASTE	1	12,000	12,000
DISPOSAL FEES - ROLL OFF, LEANA ROAD	1	12,630	12,630
Totals for GL# 403-534-543.1100-SOLID WASTE DISPOSA	L FEES		24,630
403-534-545.1200 INSURANCE			
GEN LIAB,AUTO,PROPERTY INSURANCE	4	1,379	5,516
Totals for GL# 403-534-545.1200-INSURANCE			5,516
403-534-546.3400 REPAIR & MAINTENANCE			
VEHICLE-EQUIPMENT MAINTENANCE- CLAM TR	1	1,000	1,000
VEHICLE MAINT - ROLL OFF TRUCK	1	1,000	1,000
MISC. REPAIRS	1	1,000	1,000
Totals for GL# 403-534-546.3400-REPAIR & MAINTENANG	CE		3,000
403-534-546.4000 VEHICLE REPAIR & MAINTENANCE			
VEHICLE REPAIR	1	3,000	3,000
Totals for GL# 403-534-546.4000-VEHICLE REPAIR & MAI	 INTENANCE	3,000	3,000
			-,
403-534-547.5100 PRINTING AND BINDING			
BUSINESS CARDS-REORDER	1	100	100
OFFICE SUPPLIES	1	300	300
Totals for GL# 403-534-547.5100-PRINTING AND BINDING	Ĵ		400
403-534-549.9600 BANK SERVICE CHARGES			
BANKING CHARGES	1	1,000	1,000
Totals for GL# 403-534-549.9600-BANK SERVICE CHARGI	ES		1,000
403-534-552.1500 FUEL AND LUBRICANTS			
FUEL-OIL-LUB- SUPERVISOR TRUCK F150	1	10,000	10,000
Totals for GL# 403-534-552.1500-FUEL AND LUBRICANTS	S		10,000
403-534-552.2300 OPERATING EXPENSES			
COFFEE-TONER-WATER SERVICES	1	600	600
Totals for GL# 403-534-552.2300-OPERATING EXPENSES			600

403-534-552.3900 SAFETY PROGRAM EXPENSE



SOLID WASTE DEPARTMENT FUND 403; DEPARTMENT 534

DESCRIPTION	QUANTITY	UNIT <u>PRICE</u>	TOTAL <u>BUDGET</u>
Dept 534-SOLID WASTE			
SAFETY FOOTWEAR-3 EMPLOYEES	3	100	300
WAREHOUSE ISSUES	1	300	300
Totals for GL# 403-534-552.3900-SAFETY PROGRAM E.	XPENSE		600
403-534-552.4200 SMALL TOOLS/EQUIPMENT			
MISC HAND TOOLS AS NEEDED	1	2,000	2,000
Totals for GL# 403-534-552.4200-SMALL TOOLS/EQUIP	PMENT		2,000
403-534-552.5100 UNIFORM PURCHASES AND CLEAN	ING		
UNIFORMS-2 EMPLOYEES	2	400	800
SHIRTS FOR SUPERVISOR	1	300	300
Totals for GL# 403-534-552.5100-UNIFORM PURCHASE	ES AND CLEANIN	G	1,100
403-534-554.0100 NON-CAPITALIZED EQUIPMENT			
10 YD ROLL OFFS FOR NEW TRUCK	1	1,050	1,050
Totals for GL# 403-534-554.0100-NON-CAPITALIZED E	QUIPMENT		1,050
403-534-555.1300 TECHNICAL/TRAINING			
CDL TRAINING - 2 EMPLOYEES	1	300	300
Totals for GL# 403-534-555.1300-TECHNICAL/TRAININ	IG		300
403-534-564.0100 MACHINERY & EQUIPMENT			
10 YD ROLL OFFS FOR NEW TRUCK			
20 YD ROLL OFFS FOR NEW TRUCK	1	3,000	3,000
Totals for GL# 403-534-564.0100-MACHINERY & EQUII	PMENT		3,000
403-534-571.0100 PRINC - LEASE			
P# 03-06 2018 LEASE	4	2,008	8,032
Totals for GL# 403-534-571.0100-PRINC - LEASE			8,032
403-534-572.0100 INT EXP - LEASE			
P# 03-06 2018 LEASE	4	173	692
Totals for GL# 403-534-572.0100-INT EXP - LEASE			692
403-534-591.0100 TRANSFER TO GENERAL FUND - AL	LOCATIONS		
ALLOCATION	1	75,228	75,228
Totals for GL# 403-534-591.0100-TRANSFER TO GENER			75,228

Pg 264 Final: 09/24/2018



SOLID WASTE DEPARTMENT FUND 403; DEPARTMENT 534

DESCRIPTION	QUANTITY	UNIT <u>PRICE</u>	TOTAL <u>BUDGET</u>
Dept 534-SOLID WASTE			
Totals for dept 534-SOLID WASTE			2,260,729



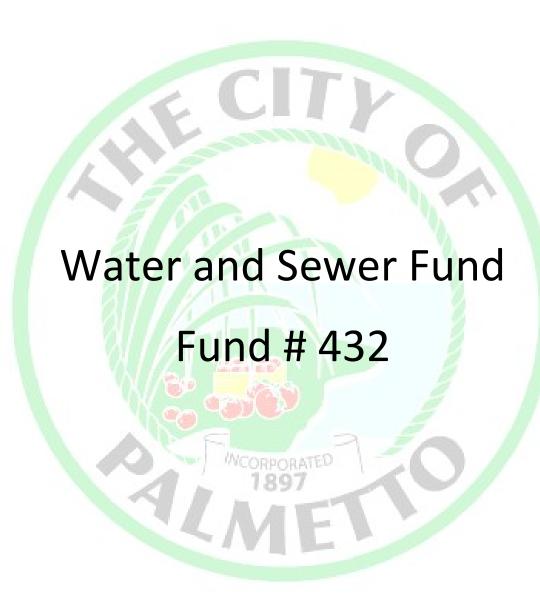


"Things will get better – despite our efforts to improve them."

Will Rogers

Pg 266 Final: 09/24/2018





Pg 267 Final: 09/24/2018



432 - WATER AND SEWER FUND Fund Summary

		2018	2018	2019	
	2017	Revised	Projected	Adopted	% Change of
Account	Actual	Budget	Actual	Budget	Budget
Beginning Fund Balances	\$17,092,724	\$18,628,956	\$18,628,956	\$ 20,484,892	10.0 %
Revenues					
Grants	-	986,510	404,520	4,937,428	- %
Charges for Services	7,096,988	7,414,807	7,382,075	7,345,243	(0.9)%
Impact Fees	50,025	134,033	121,502	-	(100.0)%
Interest Revenue	52,616	32,500	50,035	55,000	69.2 %
Miscellaneous	116,590	179,021	190,019	4,116	(97.7)%
Non-Revenue/Fund Balance		2,243,286		2,979,436	32.8 %
Total Revenues	7,316,219	10,990,157	8,148,151	15,321,223	39.4 %
Expenses					
Cross Connect	94,121	224,045	188,943	184,210	(17.8)%
Water Department	1,856,051	1,729,552	2,000,054	1,758,865	1.7 %
Sewer Department	752,037	547,995	923,773	712,395	30.0 %
Customer Service	372,216	439,650	428,068	450,767	2.5 %
WWTP	1,840,350	1,824,023	1,913,578	1,870,652	2.6 %
Capital Expense	919,268	4,462,813	794,423	8,759,042	96.3 %
Debt Service	911,006	918,954	918,120	923,577	0.5 %
Transfer Out	643,439	611,685	611,685	661,715	8.2 %
Total Expenditure	7,388,488	10,758,717	7,778,644	15,321,223	42.4 %
Excess Revenue Over (Under) Expenditures (Modified					
Accrual)	(72,269)	231,440	369,507	-	- %
Conversion to Full Accrual	(1,608,501)	(2,923,188)	(1,486,429)	(6,485,399)	121.9 %
Excess Revenue Over (Under) Expenditures	1,536,232	3,154,628	1,855,936	6,485,399	105.6 %
Total net Position, End of Year	18,628,956	21,783,584	20,484,892	26,970,291	23.8 %
Net investments in capital assets	14,250,824	17,999,323	14,353,241	22,378,764	24.3 %
Restricted Net Position	899,539	843,768	843,768	843,768	- %
Unrestricted Net Position	3,478,593	2,940,493	5,287,883	3,747,759	27.5 %
Total net Position, End of Year	\$18,628,956	\$21,783,584	<u>\$20,484,892</u>	\$ 26,970,291	23.8 %

Pg 268 Final: 09/24/2018

432-000 - WATER AND SEWER REVENUE Fund Revenue Summary

Account 432-000	Description	2017 Actual	2018 Revised Budget	2018 Projected Actual	2019 Adopted Budget	% Change of Budget
CDBG System 4	CDBG System 4	\$ -	\$ 600,000		\$ 600,000	- %
SRF - EQ Basin	SRF - EQ Basin		386,510	404,520	4,337,428	1,022.2 %
	TOTAL INTERGOVERNMENTAL/ GRANT REVENUE	-	986,510	404,520	4,937,428	400.5 %
343.6100 343.3200 343.6800 343.6900	Water Sales Water Service Installation Misc Water Charges Reuse Penalties	3,590,863 5,000 20,640 59,195	3,723,692 18,000 24,000 63,000	3,708,924 15,900 18,651 60,000	3,708,924 7,300 18,000 60,000	(0.4)% (59.4)% (25.0)% (4.8)%
	Total Water Services	3,675,698	3,828,692	3,803,475	3,794,224	(0.9)%
343.8100 343.5200 343.7900	Sewer Service Charges Sewer Connection Charges Sewer Penalties	3,192,384 2,611 46,548	3,325,034 18,400 50,000	3,316,919 16,400 48,000	3,316,919 7,600 48,000	(0.2)% (58.7)% (4.0)%
	Total Sewer Services	3,241,543	3,393,434	3,381,319	3,372,519	(0.6)%
343.8500 343.8700	Backflow Preventer Maint Backflow Penalties	176,079 3,612	170,000 3,900	175,000 3,500	175,000 3,500	2.9 % (10.3)%
341.9000	Total Cross Connect Services Charges for Emergency Services	179,691 	173,900 18,781	178,500 18,781	178,500	2.6 % (100.0)%
	Total Stormwater Services		18,781	18,781		(100.0)%
	TOTAL UTILITY SERVICES	7,096,932	7,414,807	7,382,075	7,345,243	(0.9)%
341.2500 361.0100 361.0200 361.0800	Cell Phone Reimbursement Investment Earnings Interest Rev - Impact Fees Interest Special Assmt	56 51,043 1,573	32,500	50,000 - 35	55,000 - -	- % 69.2 % - %
	TOTAL INTEREST REVENUE	52,616	32,500	50,035	55,000	69.2 %
369.6700	Other Misc. Revenue-Returned Check Chgs	1,060	1,500	1,140	1,000	(33.3)%
369.7000	Other Misc Revenue-Reimb-Veolia	112,111	174,705	174,705	-	(100.0)%
369.7400 369.7401	Other Misc Revenue Other Misc Rev/Ins Premium	84 3,360	2,816	6,633 3,116	3,116	- % 10.7 %
369.8001	Reimbursement Over/Short Cash	(25)		-	5,110	- %
307.0001	TOTAL MISCELLANEOUS REVENUE	116,590	179,021	185,594	4,116	(97.7)%
324.2100 324.2150 324.2200 324.2250	Impact Fees - Water (Residential) Impact Fees - Sewer (Residential) Impact Fees - Water (Commerical) Impact Fees - Sewer (Commerical)	5,179 18,222 4,896 21,728	22,476 98,751 2,355 10,451	19,271 89,425 2,355 10,451	- - -	(100.0)% (100.0)% (100.0)% (100.0)%

Pg 269 Final: 09/24/2018

432-000 - WATER AND SEWER REVENUE Fund Revenue Summary

Account 432-000	<u>Description</u>	2017 Actual	2018 Revised Budget	2018 Projected Actual	2019 Adopted Budget	% Change of Budget
	TOTAL IMPACT FEES	50,025	134,033	121,502	-	(100.0)%
	OTHER FINANCING SOURCES					
383.7000	Capital Lease Inception		187,000		40,000	(78.6)%
	Total Debt/Lease Proceeds	-	187,000	-	40,000	(78.6)%
399.0000	Funding From Fund Balance - Outstanding Enc	-	205,517	-	-	(100.0)%
399.6000	Funding From Equity - Capital Proj		1,850,769		2,939,436	58.8 %
	Total Non-Revenue Sources	-	2,056,286	-	2,939,436	42.9 %
	TOTAL OTHER FINANCING SOURCES		2,243,286		2,979,436	32.8 %
	TOTAL WATER AND SEWER REVENUE	\$ 7,316,219	\$10,990,157	\$ 8,143,726	\$15,321,223	39.4 %

Pg 270 Final: 09/24/2018



Cost Center and Number: Cross Connect - 532

Fund: Water and Sewer - 432 Department: Public Works

Contact Hours: Monday through Friday, 7:00 to 4:00

Location: Public Works, 600 17th St. West, Palmetto, FL 34221

Primary Duties

• Performs backflow testing and certification throughout the City's distribution

Protect homeowners against connections between a potable and non-potable water supply

• Inspections of homeowners system to insure that there is no cross connections

<u>Future Challenges or Issues facing the Cost Center</u>

To insure that the devices are tested in accordance with FDEP Regulations with the staffing that we have.

To assist readers in linking City Commission and Cost Center goals to the vision and strategy:

Color Block	Vision or Fundamental
	Strategies
Appearance	Beautify and enhance
Services	Maintain and improve
	everyday services
Infrastructure	Maintain and improve
	infrastructure
Safety	Make the City safe
Economic Stability	Enhance and prosper the
	City and its citizens
Historic Preservation	Preserve Palmetto's
	history

1.	Ensure the safety of the City's drinking water
2.	Remain up to date on all required licenses,
	permits and certifications.
3.	Keep devices tested and up to date

Pg 271 Final: 09/24/2018

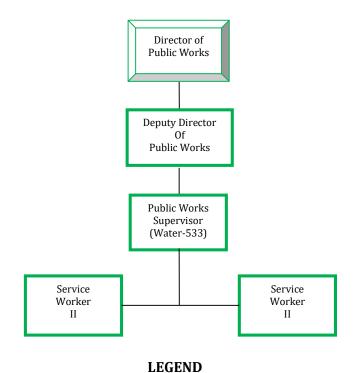


Cross Connection Services Organizational Information

Total Personnel Wages	\$ 63,283
Total Benefits	\$ 32,329
Total Personnel Cost	\$ 95,612

Job Title		Position ID	FTE		
Service Worker II		PW-532-1286-01	VCT		
Service Worker II		PW-532-1286-07	VCT		
Overtime					-
	Full-Time Position			0	4
	VACANT Full-Time Position			2	
	Part-Time Positions			0	
	VACANT Part-Time Positions			0	
	Elected Officals			0	
	Total Positions			2	

COST CENTER ORGANIZATIONAL CHART



Department Head

Full-time Position Part time Position

Volunteers





432-532 - CROSS CONNECT Cost Center Summary

Account 432-532	Description		2017 Actual	2018 Revised Budget		2018 rojected Actual		2019 Adopted Budget	% Change of Budget
512.0100	Regular Salaries	\$	37,244 \$	61,314	\$	59,804	\$	60,283	(1.7)%
514.0100	Overtime - GE	*	3,738	3,000	*	1,250	•	3,000	- %
514.0150	Overtime - Holiday General Employees		11	-		-		-	- %
521.0100	Fica Taxes		2,887	4,920		4,201		4,842	(1.6)%
522.2100	Retirement General Employee		11,381	15,738		15,147		14,188	(9.8)%
523.0100	Health Insurance		8,361	17,215		10,212		11,440	(33.5)%
523.0300	Insurance & EAP		127	201		194		243	20.9 %
524.0100	Workers' Compensation		1,030	1,773		1,578		1,616	(8.9)%
529.9900	Reimbursement Of Personnel Costs	_	(456)	-	_	-	_	-	- %
	Total Personnel Expenses		64,323	104,161		92,386		95,612	(8.2)%
531.1600	Contract Services		4,930	83,140		61,140		50,740	(39.0)%
540.5100	Travel and Per Diem		783	400		207		500	25.0 %
545.1200	Insurance		2,642	3,412		4,049		2,844	(16.6)%
546.3400	Repair & Maintenance		8	2,000		105		2,000	- %
546.3600	Repair & Maintenance - Utility		817	21,700		11,853		22,000	1.4 %
546.4000	Vehicle Repair & Maintenance		2,183	1,500		1,482		1,500	- %
552.1500	Fuel and Lubricants		2,909	3,000		1,997		3,000	- %
552.2300	Operating Expenses		308	800		780		850	6.3 %
552.3900	Safety Program Expense		248	300		300		400	33.3 %
552.4200	Small Tools/Equipment		311	1,100		1,067		1,200	9.1 %
552.5100	Uniform Purchases And Cleaning		416	1,032		509		2,064	100.0 %
555.1300	Technical/Training		839	1,500		1,270		1,500	- %
559.0100	Depreciation Expense	_	13,404	-		11,798	_		- %
	Total Operating Expenses		29,798	119,884		96,557		88,598	(26.1)%
564.4900	Capital Leases		<u> </u>	-		-		40,000	- %
	Total Capital Purchases		_	_		_		40,000	- %
573.0500	New Debt Service		- -	- -		_		5,286	- %
591.0100	Transfer Out - Admin Services		49,107	47,740		47,740	_	46,933	(1.7)%
	0		49,107	47,740		47,740		52,219	9.4 %
	0	<u>\$</u>	143,228 \$	271,785	\$	236,683	\$	276,429	1.7 %

Pg 273 Final: 09/24/2018



CROSS CONNECT DEPARTMENT FUND 432; DEPARTMENT 532

<u>DESCRIPTION</u>	QUANTITY	UNIT <u>PRICE</u>	TOTAL <u>BUDGET</u>
Dept 532-CROSS CONNECT			
432-532-512.0100 REGULAR SALARIES			
REGULAR SALARIES	1	60,283	60,283
Totals for GL# 432-532-512.0100-REGULAR SALARIES			60,283
432-532-514.0100 OVERTIME - GE			
OVERTIME	1	3,000	3,000
Totals for GL# 432-532-514.0100-OVERTIME - GE			3,000
432-532-521.0100 FICA TAXES			
FICA TAXES	1	4,842	4,842
Totals for GL# 432-532-521.0100-FICA TAXES			4,842
432-532-522.2100 RETIREMENT GENERAL EMPLOYEE			
GENERAL EMPLOYEES PENSION		14,188	14,188
Totals for GL# 432-532-522.2100-RETIREMENT GENERAL EMPI	LOYEE		14,188
432-532-523.0100 HEALTH INSURANCE			
HEALTH INSURANCE - CHILDREN			
HEALTH INSURANCE - EMPLOYEE	2	5,720	11,440
Totals for GL# 432-532-523.0100-HEALTH INSURANCE			11,440
432-532-523.0300 LIFE INSURANCE & EAP			
LIFE INSURANCE/EAP	1	243	243
Totals for GL# 432-532-523.0300-LIFE INSURANCE & EAP			243
432-532-524.0100 WORKERS' COMPENSATION			
WORKERS COMPENSATION	1	1,616	1,616
Totals for GL# 432-532-524.0100-WORKERS' COMPENSATION			1,616
432-532-531.1600 CONTRACT SERVICES			
BACKFLOW METER TESTING FDEP REQUIRED	1	50,000	50,000
GPS DEVICE ANNUALLY 17315; 17657	2	370	740
Totals for GL# 432-532-531.1600-CONTRACT SERVICES			50,740
432-532-540.5100 TRAVEL AND PER DIEM			
OBTAIN LICENSE - CERTIFICATION	1	500	500
Totals for GL# 432-532-540.5100-TRAVEL AND PER DIEM			500
432-532-545.1200 INSURANCE			
GEN LIAB-AUTO-PROPERTY INSURANCE	4	711	2,844
Totals for GL# 432-532-545.1200-INSURANCE			2,844
432-532-546.3400 REPAIR & MAINTENANCE			
EQUIPMENT	1	1,000	1,000



CROSS CONNECT DEPARTMENT FUND 432; DEPARTMENT 532

<u>DESCRIPTION</u>	QUANTITY	UNIT <u>PRICE</u>	TOTAL BUDGET
Dept 532-CROSS CONNECT			
CALIBRATION Totals for GL# 432-532-546.3400-REPAIR & MAINTENANCE	1	1,000	1,000 2,000
Totals for GL# 432-332-340.3400-REPAIR & MAINTENANCE			2,000
432-532-546.3600 REPAIR & MAINTENANCE - UTILITY			•• •••
BACKFLOW REPAIRS Totals for GL# 432-532-546.3600-REPAIR & MAINTENANCE - UT	l 	22,000	22,000 22,000
	TELL I		22,000
432-532-546.4000 VEHICLE REPAIR & MAINTENANCE VEHICLE REPAIR	1	1,500	1,500
Totals for GL# 432-532-546.4000-VEHICLE REPAIR & MAINTEN		1,500	1,500
422 522 552 1500 FMFL AND LUDDIGANITG			
432-532-552.1500 FUEL AND LUBRICANTS FUEL	1	3,000	3,000
Totals for GL# 432-532-552.1500-FUEL AND LUBRICANTS			3,000
432-532-552,2300 OPERATING EXPENSES			
CENTRAL STORE'S ISSUES	1	850	850
Totals for GL# 432-532-552.2300-OPERATING EXPENSES			850
432-532-552.3900 SAFETY PROGRAM EXPENSE			
SAFETY FOOTWEAR	2	100	200
NEW-SAFTY CLASSES	1	200	200
Totals for GL# 432-532-552.3900-SAFETY PROGRAM EXPENSE			400
432-532-552.4200 SMALL TOOLS/EQUIPMENT			
SMALL TOOLS	1	1,200	1,200
Totals for GL# 432-532-552.4200-SMALL TOOLS/EQUIPMENT			1,200
432-532-552.5100 UNIFORM PURCHASES AND CLEANING			
CHANGEOUTS AS NEEDED			• 0.54
UNIFORM RENTAL-2 EMPLOYEES	2 	1,032	2,064
Totals for GL# 432-532-552.5100-UNIFORM PURCHASES AND C	LEANING		2,064
432-532-555.1300 TECHNICAL/TRAINING			
BACKFLOW CERTIFICATIONS	1	1,500	1,500
Totals for GL# 432-532-555.1300-TECHNICAL/TRAINING			1,500
432-532-564.4900 CAPITAL LEASES			
TRANSIT VAN	1	40,000	40,000
Totals for GL# 432-532-564.4900-CAPITAL LEASES			40,000
432-532-573.0500 NEW DEBT SERVICE			
NEW DEBT FORD TRANSIT	2	2,643	5,286
Totals for GL# 432-532-573.0500-NEW DEBT SERVICE			5,286



CROSS CONNECT DEPARTMENT FUND 432; DEPARTMENT 532

<u>DESCRIPTION</u>	QUANTITY	UNIT <u>PRICE</u>	TOTAL <u>BUDGET</u>
Dept 532-CROSS CONNECT			
432-532-591.0100 TRANSFER TO GENERAL FUND - ALL	OCATIONS		
ALLOCATIONS	1	46,933	46,933
Totals for GL# 432-532-591.0100-TRANSFER TO GENERA	AL FUND - ALLOCATIONS	S	46,933
Totals for dept 532-CROSS CONNECT			276,429



Cost Center and Number: Water Department - 533

Fund: Water and Sewer Fund - 432

Department: Public Works

Contact Hours: Monday through Friday, 7:00 to 4:00

Location: Public Works, 600 17th St. West, Palmetto, FL 34221

Primary Duties

• Installs, maintains and repairs existing and new infrastructure within the potable water distribution system.

• Monitors water quality through testing throughout the City.

• Improve the system to more efficiently provide protection and quality of service

Provide oversight and correction of deficiencies in the system

Add connections to improve service

<u>Future Challenges or Issues facing the Cost Center</u>

- Backflow system has not been consistently inspected as needed
- Fire protection is aging and major improvements are needed

To assist readers in linking City Commission and Cost Center goals to the vision and strategy:

Color Block	Vision or Fundamental
	Strategies
Appearance	Beautify and enhance
Services	Maintain and improve
	everyday services
Infrastructure	Maintain and improve
	infrastructure
Safety	Make the City safe
Economic Stability	Enhance and prosper the
	City and its citizens
Historic Preservation	Preserve Palmetto's
	history

Cost Cent	er Goals and Objectives:
1.	Increase number of fire hydrants
2.	Provide adequate mapping and as-built
	records
3.	Increase connections from Manatee Co. Water
4.	Provide addition fire protection
5.	Improve the quality of service
,	
	*

Pg 277 Final: 09/24/2018



Water Services Organizational Information

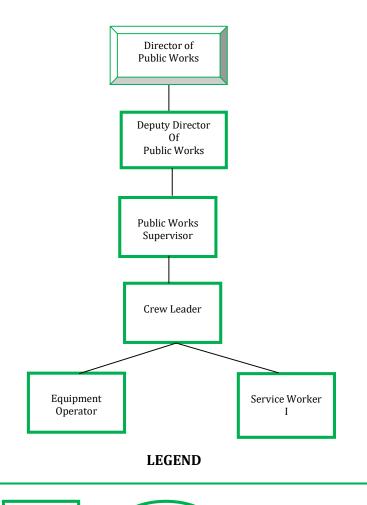
 Total Personnel Wages
 \$ 196,971

 Total Benefits
 \$ 100,256

 Total Personnel Cost
 \$ 297,227

Job Title	Position ID	FTE		_
Service Worker I	PW-533-1285-09	FT		
Crew Leader	PW-533-1253-05	VCT		
Equipment Operator	PW-533-1263-01	FT		
Public Works Supervisor	PW-533-1290-04	FT		
Service Worker II	PW-533-1286-09	VCT		
Overtime			-	
Full-Time Position			3	å
VACANT Full-Time Position			2	
Part-Time Positions			0	
VACANT Part-Time Positions			0	
Elected Officals			0	
Total Positions			5	_

COST CENTER ORGANIZATIONAL CHART



Department Head Full-time Position Part time Position

Volunteers



Pg 278 Final: 09/24/2018



432-533 - WATER DEPARTMENT Cost Center Summary

Account 432-533	Description		2017 Actual	2018 Revised Budget	. <u> </u>	2018 Projected Actual	2019 Adopted Budget	% Change of Budget
512.0100	Regular Salaries	\$	143,650	155,153	\$	141,730	\$ 188,971	21.8 %
514.0100	Overtime - GE	Ψ	7,489	8,000	Ψ	2,766	8,000	- %
514.0150	Overtime - Holiday General		-	-		457	-	- %
	Employees							
521.0100	Fica Taxes		10,990	12,482		11,439	15,069	20.7 %
522.2100	Retirement General Employee		42,622	39,924		36,168	44,161	10.6 %
523.0100	Health Insurance		24,631	30,601		28,515	35,270	15.3 %
523.0300	Insurance & EAP		518	509		573	725	42.4 %
524.0100	Workers' Compensation		3,644	4,497		4,152	5,031	11.9 %
529.9900	Reimbursement Of Personnel Costs	_	(181)	-		-		- %
	Total Personnel Expenses		233,363	251,166		225,800	297,227	18.3 %
531.0100	Consulting		20,000	10,000		10,000	10,000	- %
531.0600	Attorney Fees		644	1,000		913	1,000	- %
531.1600	Contract Services		-	10,745		10,746	1,851	(82.8)%
531.2000	Engineering Services		5,430	15,570		12,570	12,000	(22.9)%
540.5100	Travel and Per Diem		62	500		280	1,000	100.0 %
541.1100	Communications		1,124	1,440		1,440	1,440	- %
543.0000	Utility Services		1,014	1,500		1,001	997	(33.5)%
544.0500	Operating Lease		75	230		75	403	75.2 %
544.1500	Rental Expenses		-	10,000		269	10,000	- %
545.1200	Insurance		7,718	8,534		9,631	8,832	3.5 %
545.9900	Insurance Contingency - Vehicle		481	-		-	-	- %
546.0500	Contamination Testing		6,290	12,500		12,500	10,500	(16.0)%
546.3400	Repair & Maintenance		2,424	4,000		3,301	4,000	- %
546.3600	Repair & Maintenance - Utility		39,683	57,200		36,285	58,000	1.4 %
546.4000	Vehicle Repair & Maintenance		11,189	8,000		5,706	6,500	(18.8)%
547.5100	Printing And Binding		888	2,000		1,036	1,200	(40.0)%
551.1200	Office Supplies		121	300		104	125	(58.3)%
552.1500	Fuel and Lubricants		6,085	9,000		8,788	9,500	5.6 %
552.2300	Operating Expenses		4,281	4,763		4,310	5,000	5.0 %
552.3900	Safety Program Expense		988	900		845	700	(22.2)%
552.4200	Small Tools/Equipment		2,403	3,100		1,856	3,090	(0.3)%
552.5100	Uniform Purchases And Cleaning		867	1,428		1,008	1,500	5.0 %
552.6300	Water Purchased For Resale		1,230,551	1,312,500		1,273,299	1,312,500	- %
554.0100	Non-Capitalized Equipment		145	1,676		1,199	-	(100.0)%
555.1300	Technical/Training		845	1,500		1,109	1,500	- %
559.0100	Depreciation Expense		367,630	-		375,983	-	- %
595.0000	Doubtful Accts Exp		1,933	-		-	-	- %
595.4500	OPEB Expense		(1,375)	-		-	-	- %
595.4600	Pension Expense - Enterprise Fnds	_	(88,808)	-	_	-	-	- %
	Total Operating Expenses		1,622,688	1,478,386		1,774,254	1,461,638	(1.1)%

Pg 279 Final: 09/24/2018



432-533 - WATER DEPARTMENT Cost Center Summary

Account 432-533	Description	2017 Actual	2018 Revised Budget	2018 Projected Actual	2019 Adopted Budget	% Change of Budget
563.0200	Improvements Not Building	2,092	900	5,987	6,000	566.7 %
564.0100	Machinery & Equipment	3,988	2,879	2,879	24,500	751.0 %
564.4900	Capital Leases	35,406	115,000	40,402		(100.0)%
	Total Capital Purchases	41,486	118,779	49,268	30,500	(74.3)%
571.0100	Princ - Lease	13,272	20,208	20,208	25,548	26.4 %
571.0100	Principal - Lease	128,531	130,732	130,732	132,968	1.7 %
571.0400	Principal - Lease Principal - Loan 2004	1,538	1,652	1,652	1,696	2.7 %
571.0500	Principal - Loan 2004 Principal - Loan 2005	9,448	10,000	10,000	10,351	3.5 %
571.0700	Principal - Loan 2007	56,606	59,252	59,252	61,737	4.2 %
571.1400	Principal Payment - 2014 Loan	70,814	74,000	72,998	75,251	1.7 %
572.0100	Interest Expense - Lease	696	1,336	1,336	1,380	3.3 %
572.0100	Interest Expense - Lease	14,072	11,872	11,872	9,640	(18.8)%
572.0400	Interest Expense - Loan 2004	559	500	700	550	10.0 %
572.0500	Interest Expense - Loan 2005	4,308	4,500	4,900	4,500	- %
572.0700	Interest Expense - Loan 2007	32,539	32,000	34,250	33,500	4.7 %
572.1400	Interest Expense - Loan 2014	32,754	32,500	30,921	28,670	(11.8)%
573.0500	New Debt Service		9,740		-	(100.0)%
	Total Debt Service	365,137	388,292	378,821	385,791	(0.6)%
591.0100	Transfer Out - Admin Services	115,718	112,016	112,016	109,536	(2.2)%
591.4400	Transfer To Stormwater - Subsidy	57,000	51,000	51,000	69,096	35.5 %
	Total Transfers-Out	172,718	163,016	163,016	178,632	9.6 %
	TOTAL EXPENDITURES	\$ 2,435,392	\$ 2,399,639	\$ 2,591,159	\$ 2,353,788	(1.9)%

Pg 280 Final: 09/24/2018



WATER DEPARTMENT FUND 432; DEPARTMENT 533

DESCRIPTION	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 533-WATER DEPARTMENT			
432-533-512.0100 REGULAR SALARIES			
REGULAR SALARIES	1	188,971	188,971
Totals for GL# 432-533-512.0100-REGULAR SALARIES			188,971
432-533-514.0100 OVERTIME - GE			
OVERTIME	1	8,000	8,000
Totals for GL# 432-533-514.0100-OVERTIME - GE			8,000
432-533-521.0100 FICA TAXES			
FICA TAXES	1	15,069	15,069
Totals for GL# 432-533-521.0100-FICA TAXES			15,069
432-533-522.2100 RETIREMENT GENERAL EMPLOYEE			
GENERAL EMPLOYEE PENSION	1	44,161	44,161
Totals for GL# 432-533-522.2100-RETIREMENT GENERA	AL EMPLOYEE		44,161
432-533-523.0100 HEALTH INSURANCE			
HEALTH INSURANCE - EMPLOYEE	4	5,720	22,880
HEALTH INSURANCE - FAMILY	1	12,390	12,390
Totals for GL# 432-533-523.0100-HEALTH INSURANCE			35,270
432-533-523.0300 LIFE INSURANCE & EAP			
LIFE INSURANCE/EAP	1	725	725
Totals for GL# 432-533-523.0300-LIFE INSURANCE & EA	AP		725
432-533-524.0100 WORKERS' COMPENSATION			
WORKERS COMPENSATION	1	5,031	5,031
Totals for GL# 432-533-524.0100-WORKERS' COMPENSA	ATION		5,031
432-533-531.0100 CONSULTING			
CONSULTING SERVICES	1	10,000	10,000
Totals for GL# 432-533-531.0100-CONSULTING			10,000
432-533-531.0600 ATTORNEY FEES			
ATTORNEY FEE'S	1	1,000	1,000
Totals for GL# 432-533-531.0600-ATTORNEY FEES			1,000
432-533-531.1600 CONTRACT SERVICES			
GPS DEVICE ANNUALLY			
17316;17442;17462;17653;20507	5	370	1,851
Totals for GL# 432-533-531.1600-CONTRACT SERVICES			1,851
432-533-531.2000 ENGINEERING SERVICES			
ENGINEERING SERVICES	1	12,000	12,000



WATER DEPARTMENT FUND 432; DEPARTMENT 533

DESCRIPTION	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 533-WATER DEPARTMENT			
Totals for GL# 432-533-531.2000-ENGINEERING SERVIO	CES		12,000
432-533-540.5100 TRAVEL AND PER DIEM			
WATER DISTRIBUTION COURSES	1	1,000	1,000
Totals for GL# 432-533-540.5100-TRAVEL AND PER DIF	EM		1,000
432-533-541.1100 COMMUNICATIONS			
CELL SERVICE - SUPERVISOR	12	60	720
CELL SERVICE - CREW LEADER	12	60	720
Totals for GL# 432-533-541.1100-COMMUNICATIONS			1,440
432-533-543.0000 UTILITY SERVICES			
CITY OF PALMETTO UTILITIES	1	858	858
FPL	1	139	139
Totals for GL# 432-533-543.0000-UTILITY SERVICES			997
432-533-544.0500 OPERATING LEASE			
OPERATING LEASE-COPY OVERAGES	1	75	75
RICOH MP2555 - LEASE P# 4-15 OF 36	12	19	228
RICOH MP2555 MAINT (12 MONTH)	1	100	100
Totals for GL# 432-533-544.0500-OPERATING LEASE			403
432-533-544.1500 RENTAL EXPENSES			
RENTAL EXPENSE	1	10,000	10,000
Totals for GL# 432-533-544.1500-RENTAL EXPENSES			10,000
432-533-545.1200 INSURANCE			
GEN LIAB-AUTO-PROPERTY INSURANCE	4	2,208	8,832
Totals for GL# 432-533-545.1200-INSURANCE			8,832
432-533-546.0500 CONTAMINATION TESTING			
CHEMICAL TESTING	1	10,500	10,500
Totals for GL# 432-533-546.0500-CONTAMINATION TE	STING		10,500
432-533-546.3400 REPAIR & MAINTENANCE			
EQUIPMENT REPAIRS	1	4,000	4,000
Totals for GL# 432-533-546.3400-REPAIR & MAINTENA	NCE		4,000
432-533-546.3600 REPAIR & MAINTENANCE - UTILITY			
REPAIRS TO UTILITY SYSTEM	1	58,000	58,000
Totals for GL# 432-533-546.3600-REPAIR & MAINTENA	NCE - UTILITY		58,000
432-533-546.4000 VEHICLE REPAIR & MAINTENANCE			
VEHICLE REPAIR	1	6,500	6,500



WATER DEPARTMENT FUND 432; DEPARTMENT 533

DESCRIPTION	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 533-WATER DEPARTMENT Totals for GL# 432-533-546.4000-VEHICLE REPAIR & M	AINTENANCE		6,500
432-533-547.5100 PRINTING AND BINDING PRINTING AS NEEDED Totals for GL# 432-533-547.5100-PRINTING AND BINDI	1 NG	1,200	1,200 1,200
432-533-551.1200 OFFICE SUPPLIES OFFICE SUPPLIES Totals for GL# 432-533-551.1200-OFFICE SUPPLIES	1	125	125 125
432-533-552.1500 FUEL AND LUBRICANTS FUEL COSTS Totals for GL# 432-533-552.1500-FUEL AND LUBRICAN	1 TS	9,500	9,500 9,500
432-533-552.2300 OPERATING EXPENSES MAINTENANCE REQUIREMENTS Totals for GL# 432-533-552.2300-OPERATING EXPENSE	1S	5,000	5,000 5,000
432-533-552.3900 SAFETY PROGRAM EXPENSE PERSONAL PROTECTIVE EQUIPMENT SAFETY FOOTWEAR PROGRAM Totals for GL# 432-533-552.3900-SAFETY PROGRAM EX	1 4 KPENSE	300 100	300 400 700
432-533-552.4200 SMALL TOOLS/EQUIPMENT SMALL TOOLS EVX539 DIGITAL PORTABLE RADIOS Totals for GL# 432-533-552.4200-SMALL TOOLS/EQUIP	1 2 MENT	2,500 295	2,500 590 3,090
432-533-552.5100 UNIFORM PURCHASES AND CLEANII UNIFORM RENTAL-3 EMPLOYEES SUPERVISOR SHIRTS Totals for GL# 432-533-552.5100-UNIFORM PURCHASES	NG 1 1	1,200 300	1,200 300 1,500
432-533-552.6300 WATER PURCHASED FR RESALE WATER PURCHASED FOR RESALE Totals for GL# 432-533-552.6300-WATER PURCHASED I	1 FR RESALE	1,312,500	1,312,500 1,312,500
432-533-555.1300 TECHNICAL/TRAINING WATER LICENSE TESTING Totals for GL# 432-533-555.1300-TECHNICAL/TRAINING	1 G	1,500	1,500 1,500
432-533-563.0200 IMPROVEMENT NOT BUILDINGS-ME METERS Totals for GL# 432-533-563.0200-IMPROVEMENT NOT B	1	6,000 ERS	6,000

Final: 09/24/2018



WATER DEPARTMENT FUND 432; DEPARTMENT 533

DESCRIPTION	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 533-WATER DEPARTMENT			
432-533-564.0100 MACHINERY & EQUIPMENT-WTR LE 3" MUD HOG PUMP & HOSE'S GUTERMANN ZONE SCAN LOGGERS GUTTERMANN AQUASCOPE Totals for GL# 432-533-564.0100-MACHINERY & EQUIP	1 1 1	2,500 16,000 6,000	2,500 16,000 6,000 24,500
432-533-571.0100 PRINC - LEASE P# 11-14 FA# 20309 MINI-EXCAVATOR P# 07-10 FA#20401 FRONT END LOADER P# 03-06 2018 LEASE Totals for GL# 432-533-571.0100-PRINC - LEASE	4 4 4	1,588 2,322 2,477	6,352 9,288 9,908 25,548
432-533-571.0100-3659 PRINC - LEASE P# 23-26 OF 40 TELEMETRY METER Totals for GL# 432-533-571.0100-3659-PRINC - LEASE	4	33,242	132,968 132,968
432-533-571.0400 PRINC-BOA LOAN 2004 2004 BOA LOAN PRINCIPAL Totals for GL# 432-533-571.0400-PRINC-BOA LOAN 200	14	1,696	1,696 1,696
432-533-571.0500 PRINC-BOA LOAN 2005 2005 BOA LOAN PRINCIPAL Totals for GL# 432-533-571.0500-PRINC-BOA LOAN 200	<u>1</u>	10,351	10,351 10,351
432-533-571.0700 PRINC-BOA LOAN 2007 2007 BOA LOAN PRINCIPAL Totals for GL# 432-533-571.0700-PRINC-BOA LOAN 200	1	61,737	61,737 61,737
432-533-571.1400 PRINCIPAL PAYMENT - 2014 LOAN 2014 LOAN PRINCIPAL PAYMENT Totals for GL# 432-533-571.1400-PRINCIPAL PAYMENT	1 - 2014 LOAN	75,251	75,251 75,251
432-533-572.0100 INT EXP - LEASE P# 11-14 FA# 20309 MINI-EXCAVATOR P# 07-10 FA#20401 FRONT END LOADER (1/4) P# 03-06 2018 LEASE Totals for GL# 432-533-572.0100-INT EXP - LEASE	4 4 4	30 102 213	120 408 852 1,380
432-533-572.0100-3659 INT EXP - LEASE P# 23-26 OF 40 TELEMETRY METER Totals for GL# 432-533-572.0100-3659-INT EXP - LEASE	4	2,410	9,640 9,640

432-533-572.0400 INT EXP-BOA LOAN 2004



WATER DEPARTMENT FUND 432; DEPARTMENT 533

<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 533-WATER DEPARTMENT			
2004 BOA LOAN INTEREST	1	550	550
Totals for GL# 432-533-572.0400-INT EXP-BOA LOAN	2004		550
432-533-572.0500 INT EXP-BOA LOAN 2005			
2005 BOA LOAN INTEREST	1	4,500	4,500
Totals for GL# 432-533-572.0500-INT EXP-BOA LOAN			4,500
432-533-572.0700 INT EXP-BOA LOAN 2007			
2007 BOA LOAN INTEREST	1	33,500	33,500
Totals for GL# 432-533-572.0700-INT EXP-BOA LOAN	2007		33,500
432-533-572.1400 INTEREST PAYMENT - 2014 LOAN			
2014 LOAN INTEREST	1	28,670	28,670
Totals for GL# 432-533-572.1400-INTEREST PAYMEN	T - 2014 LOAN		28,670
432-533-591.0100 TRANSFER TO GENERAL FUND - A	LLOCATIONS		
ALLOCATIONS	1	109,536	
Totals for GL# 432-533-591.0100-TRANSFER TO GENI	ERAL FUND - ALLO	OCATIONS	109,536
432-533-591.4400 TRANSFER TO STORMWATER - SU	BSIDY		
STORMWATER SUBSIDY	1	0,,0,0	69,096
Totals for GL# 432-533-591.4400-TRANSFER TO STOR	RMWATER - SUBSI	DY	69,096
Totals for dept 533-WATER DEPARTMENT			2,353,788





"Leadership: The art of getting someone else to do something you want done because he wants to do it."

Dwight D. Eisenhower

Pg 286 Final: 09/24/2018



Cost Center and Number: Sewer Department - 535

Fund: Water and Sewer Fund - 432

Department: Public Works

Contact Hours: Monday through Friday, 7:00 to 4:00

Location: Public Works, 600 17th St. West, Palmetto, FL 34221

Primary Duties

- Responsible for providing and maintaining a reliable and safe means of transporting sewerage from customers to the Wastewater Treatment Facility.
- Install new services and maintaining and repairing existing infrastructure as necessary.

Future Challenges or Issues facing the Cost Center

- Performing maintenance, cleaning, videoing and repairing areas in need while tending to the needs
 of the general public (sewer stops, Verizon hits, cleanout installations, new services, repairs to
 existing systems etc.).
- Overall maintenance and care for the sanitary sewer system is to be considered.

To assist readers in linking City Commission and Cost Center goals to the vision and strategy:

Color Block	Vision or Fundamental
	Strategies
Appearance	Beautify and enhance
Services	Maintain and improve
	everyday services
Infrastructure	Maintain and improve
	infrastructure
Safety	Make the City safe
Economic Stability	Enhance and prosper the
	City and its citizens
Historic Preservation	Preserve Palmetto's
	history

Cost Cent	er Goals and Objectives:
1.	To further investigate areas for I&I and
	resolve those issues as they are found or as
	budget will allow.
2.	Provide maintenance by cleaning, video
	inspecting mains & laterals and making
	repairs as necessary
3.	Protect residents by decreasing the number
	of sanitary overflows through maintenance
	and repair reducing I&I.
4.	By reducing I&I monies can be saved by
1.	making the sanitary sewer system more
	efficient.
	Cincient

Pg 287 Final: 09/24/2018



Sewer Services Organizational Information

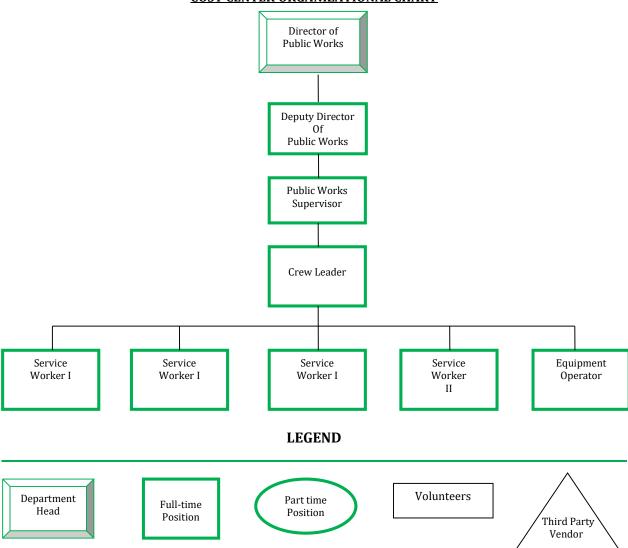
 Total Personnel Wages
 \$ 279,790

 Total Benefits
 \$ 136,106

 Total Personnel Cost
 \$ 415,896

Job Title	Position ID	FTE		
Service Worker I	PW-535-1285-07	FT		
Equipment Operator	PW-535-1263-06	FT		
Service Worker I	PW-535-1285-04	FT		
Public Works Supervisor	PW-535-1290-02	FT		
Service Worker I	PW-535-1285-03	FT		
Crew Leader	PW-535-1253-04	FT		
Service Worker II	PW-535-1286-06	FT		
Service Worker II	PW-535-1286-10	VCT		
Overtime			-	
Full-Time Position			7	- 4
VACANT Full-Time Position			1	
Part-Time Positions			0	
VACANT Part-Time Positions			0	
Elected Officals			0	
Total Positions			8	

COST CENTER ORGANIZATIONAL CHART



Pg 288 Final: 09/24/2018



432-535 - SEWER DEPARTMENT Cost Center Summary

Account 432-535	Description		2017 Actual	2018 Revised Budget	P	2018 Projected Actual	. —	2019 Adopted Budget	% Change of Budget
512.0100	Regular Salaries	\$	182,599 \$	228,631	\$	225,531	\$	271,550	18.8 %
514.0100	Overtime - GE	Ψ	5,096	8,000	Ψ	8,225	Ψ	8,240	3.0 %
514.0150	Overtime - Holiday General Employees		147	-		704		-	- %
521.0100	Fica Taxes		13,808	18,102		18,102		21,404	18.2 %
522.2100	Retirement General Employee		53,775	57,903		57,903		62,729	8.3 %
523.0100	Health Insurance		33,717	37,645		37,645		45,326	20.4 %
523.0300	Insurance & EAP		692	752		904		1,061	41.1 %
524.0100	Workers' Compensation		4,360	4,771		4,771		5,586	17.1 %
529.9900	Reimbursement Of Personnel Costs	_	(122)	-		(881)	_		- %
	Total Personnel Expenses		294,072	355,804		352,904		415,896	16.9 %
531.1600	Contract Services		_	11,116		10,000		32,221	189.9 %
531.2000	Engineering Services		_	12,864		864		15,000	16.6 %
540.5100	Travel and Per Diem		314	508		694		4,000	687.4 %
541.1100	Communications		1,110	1,368		1,325		1,488	8.8 %
544.0500	Operating Lease		75	230		75		403	75.2 %
544.1500	Rental Expenses		=	1,000		-		10,000	900.0 %
545.1200	Insurance		15,482	10,746		12,771		10,548	(1.8)%
545.9900	Insurance Contingency - Vehicle		(31,022)	41,052		40,142		-	(100.0)%
546.3400	Repair & Maintenance		6,121	38,378		30,179		66,250	72.6 %
546.3600	Repair & Maintenance - Utility		6,225	26,831		11,786		80,000	198.2 %
546.4000	Vehicle Repair & Maintenance		21,114	15,000		9,000		20,000	33.3 %
551.1200	Office Supplies		53	200		100		700	250.0 %
552.1500	Fuel and Lubricants		11,093	13,200		17,623		20,000	51.5 %
552.2300	Operating Expenses		4,046	6,618		5,959		7,000	5.8 %
552.3900	Safety Program Expense		1,075	1,950		839		3,000	53.8 %
552.4200	Small Tools/Equipment		1,717	2,115		1,364		4,590	117.0 %
552.5100	Uniform Purchases And Cleaning		1,361	2,800		1,954		4,300	53.6 %
554.0100	Non-Capitalized Equipment		802	1,000		950		9,999	899.9 %
555.1300	Technical/Training		1,511	5,215		3,145		7,000	34.2 %
559.0100	Depreciation Expense		415,075	-		422,099		-	- %
595.0000	Doubtful Accts Exp	_	1,813	-		-	_		- %
	Total Operating Expenses		457,965	192,191		570,869		296,499	54.3 %
564.0100	Machinery & Equipment		12,794	855		855		24,000	2,707.0 %
564.0200	Office Furniture		-	-		-		2,000	- %
564.4900	Capital Leases	_	113,731	48,000	_	48,000	-	-	(100.0)%
	Total Capital Purchases		126,525	48,855		48,855		26,000	(46.8)%

Pg 289 Final: 09/24/2018



432-535 - SEWER DEPARTMENT Cost Center Summary

Account 432-535	Description	2017 Actual	2018 Revised Budget	2018 Projected Actual	2019 Adopted Budget	% Change of Budget
571 0100	D	102 702	02.222	02.222	40.460	(46.4)0/
571.0100	Princ - Lease	123,723	92,322	92,322	49,460	(46.4)%
571.0400	Principal - Loan 2004	63,161	66,500	66,500	69,656	4.7 %
571.0500	Principal - Loan 2005	129,948	136,500	136,500	142,358	4.3 %
571.0700	Principal - Loan 2007	89,495	93,500	93,500	97,606	4.4 %
572.0100	Interest Expense	2,994	2,920	2,920	2,292	(21.5)%
572.0400	Interest Expense - Loan 2004	22,933	20,000	21,750	22,250	11.3 %
572.0500	Interest Expense - Loan 2005	59,257	59,000	63,300	61,250	3.8 %
572.0700	Interest Expense - Loan 2007	51,443	50,000	53,500	53,000	6.0 %
573.0500	New Debt Service		932		22,440	2,307.7 %
	Total Debt Service	542,954	521,674	530,292	520,312	(0.3)%
591.0100	Transfer Out - Admin Services	181,811	171,133	171,133	178,792	4.5 %
591.4400	Transfer To Stormwater - Subsidy	57,000	51,000	51,000	69,097	35.5 %
	Total Transfers-Out	238,811	222,133	222,133	247,889	11.6 %
	TOTAL EXPENDITURES	\$ 1,660,327	\$ 1,340,657	\$ 1,725,053	\$ 1,506,596	12.4 %

Pg 290 Final: 09/24/2018



<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 535-SEWER DEPARTMENT			
432-535-512.0100 REGULAR SALARIES			
REGULAR SALARIES	1	271,550	271,550
Totals for GL# 432-535-512.0100-REGULAR SALARIES			271,550
432-535-514.0100 OVERTIME - GE			
OVERTIME - GE	1	8,240	8,240
Totals for GL# 432-535-514.0100-OVERTIME - GE			8,240
432-535-521.0100 FICA TAXES			
FICA TAXES	1	21,404	21,404
Totals for GL# 432-535-521.0100-FICA TAXES			21,404
432-535-522.2100 RETIREMENT GENERAL EMPLOYEE			
GENERAL EMPLOYEES PENSION	1	62,729	62,729
Totals for GL# 432-535-522.2100-RETIREMENT GENER	AL EMPLOYEE		62,729
432-535-523.0100 HEALTH INSURANCE			
HEALTH INSURANCE - EMPLOYEE	5	5,720	28,600
HEALTH INSURANCE - CHILD(ERN)	2	8,363	16,726
Totals for GL# 432-535-523.0100-HEALTH INSURANCE			45,326
432-535-523.0300 LIFE INSURANCE & EAP			
LIFE INSURANCE/EAP	1	1,061	1,061
Totals for GL# 432-535-523.0300-LIFE INSURANCE & E	AP		1,061
432-535-524.0100 WORKERS' COMPENSATION			
WORKERS COMPENSATION	1	5,586	5,586
Totals for GL# 432-535-524.0100-WORKERS' COMPENS	ATION		5,586
432-535-531.1600 CONTRACT SERVICES			
CONTRACT SERVICE AS NEEDED - SEWER	1	10,000	10,000
SMOKE TESTING - SEWER	1	20,000	20,000
GPS DEVICE ANNUALLY		270	2 221
16263;17317;20202;20208;20211;20510 Totals for GL# 432-535-531.1600-CONTRACT SERVICES	6	370	2,221
Totals for GL# 432-333-331.1000-CONTRACT SERVICES	5		32,221
432-535-531.2000 ENGINEERING SERVICES			
ENGINEERING SERVICES AS NEEDED	1	15,000	15,000
Totals for GL# 432-535-531.2000-ENGINEERING SERVI	CES	-	15,000
432-535-540.5100 TRAVEL AND PER DIEM			
TRAVEL AND PER DIEM	1	4,000	4,000
Totals for GL# 432-535-540.5100-TRAVEL AND PER DII	EM		4,000



DESCRIPTION	QUANTITY	UNIT <u>PRICE</u>	TOTAL BUDGET
Dept 535-SEWER DEPARTMENT			
432-535-541.1100 COMMUNICATIONS			
CELL SERVICE-FOREMAN	12	60	720
CELL SERVICE-CREW	12	4	48
CELL SERVICE-SUPERVISOR	12	60	720
Totals for GL# 432-535-541.1100-COMMUNICATIONS			1,488
432-535-544.0500 OPERATING LEASE			
OPERATING LEASE-COPY OVERAGES	1	75	75
RICOH MP2555 - LEASE P# 4-15 OF 36	12	19	228
RICOH MP2555 MAINT (12 MONTH)	1	100	100
Totals for GL# 432-535-544.0500-OPERATING LEASE			403
432-535-544.1500 RENTAL EXPENSES			
RENTAL EXPENSES	1	10,000	10,000
Totals for GL# 432-535-544.1500-RENTAL EXPENSES			10,000
432-535-545.1200 INSURANCE			
GEN LIAB-AUTO-PROPERTY INSURANCE	4	2,637	10,548
Totals for GL# 432-535-545.1200-INSURANCE			10,548
432-535-546.3400 REPAIR & MAINTENANCE			
REPAIRS AND MAINTENANCE	1	40,000	40,000
MANHOLE RING & COVERS	75	350	26,250
Totals for GL# 432-535-546.3400-REPAIR & MAINTENA	ANCE		66,250
432-535-546.3600 REPAIR & MAINTENANCE - UTILITY	Y		
REPAIR AND MAINTENANCE-UTILITIES	1	80,000	80,000
Totals for GL# 432-535-546.3600-REPAIR & MAINTENA	ANCE - UTILITY		80,000
432-535-546.4000 VEHICLE REPAIR & MAINTENANCE	3		
VEHICLE REPAIR & MAINTENANCE	1	20,000	20,000
Totals for GL# 432-535-546.4000-VEHICLE REPAIR & N	MAINTENANCE		20,000
432-535-551.1200 OFFICE SUPPLIES			
OFFICE SUPPLIES AS NEEDED	1	700	700
Totals for GL# 432-535-551.1200-OFFICE SUPPLIES			700
432-535-552.1500 FUEL AND LUBRICANTS			
FUEL-OIL-LUBRICANTS	1	20,000	20,000
Totals for GL# 432-535-552.1500-FUEL AND LUBRICAL	NTS	_	20,000
432-535-552.2300 OPERATING EXPENSES			
CENTRAL STORES ISSUES	1	5,000	5,000
CHEMICALS-LIME AS NEEDED	1	2,000	2,000



<u>DESCRIPTION</u>	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 535-SEWER DEPARTMENT			
Totals for GL# 432-535-552.2300-OPERATING EXPENSE	S		7,000
432-535-552.3900 SAFETY PROGRAM EXPENSE			
PERSONAL PROTECTIVE EQUIPMENT	1	1,000	1,000
SAFETY FOOTWEAR PROGRAM	10	100	1,000
SAFETY ZONE SIGNS	1	1,000	1,000
Totals for GL# 432-535-552.3900-SAFETY PROGRAM EX			3,000
432-535-552.4200 SMALL TOOLS/EQUIPMENT			
SAWS-WRENCHES-HAND TOOLS	1	4,000	4,000
EVX539 DIGITAL PORTABLE RADIOS	2	295	590
Totals for GL# 432-535-552.4200-SMALL TOOLS/EQUIPM	MENT		4,590
432-535-552.5100 UNIFORM PURCHASES AND CLEANIN	NG		
SUPERVISOR'S UNIFORMS	1	300	300
UNIFORM RENTAL-8 EMPLOYEES	1	4,000	4,000
Totals for GL# 432-535-552.5100-UNIFORM PURCHASES	S AND CLEANIN		4,300
432-535-554.0100 NON-CAPITALIZED EQUIPMENT			
LARGER TOOLS & OFFICE EQUIPMENT	1	8,000	8,000
PLATE COMPACTOR	1	1,999	1,999
Totals for GL# 432-535-554.0100-NON-CAPITALIZED EC	UIPMENT		9,999
432-535-555.1300 TECHNICAL/TRAINING			
TECHNICAL AND TRAINING	1	7,000	7,000
Totals for GL# 432-535-555.1300-TECHNICAL/TRAINING	<u> </u>		7,000
432-535-564.0100 MACHINERY & EQUIPMENT			
HYDRAULIC POWER UNIT & EQUIPMENT	1	10,000	10,000
IPT DIAPHGRAM PUMP 3"PORT & HOSES	1	2,500	2,500
TRUCK MOUNT GENERATOR	1	2,500	2,500
CONFINED SPACE EQUIPMENT	1	9,000	9,000
Totals for GL# 432-535-564.0100-MACHINERY & EQUIP	MENT		24,000
432-535-564.0200 OFFICE FURNITURE			
SUPERVISOR DESK	1	2,000	2,000
Totals for GL# 432-535-564.0200-OFFICE FURNITURE			2,000
432-535-571.0100 PRINC - LEASE			
P# 15-16F FA #20210 F350/20211 F550/20202 VAC			
TRUCK			
P# 11-14 FA #20319 DEWATERING, 20309 MINI-			
EXCAVATOR	4	2,858	11,432



SEWER DEPARTMENT FUND 432; DEPARTMENT 535

DESCRIPTION	QUANTITY	UNIT <u>PRICE</u>	TOTAL BUDGET
Dept 535-SEWER DEPARTMENT			
P# 07-10 FA#17484 CAMERA RETROFIT, 20401			
FRONT END LOADER (1/4)	4	7,030	28,120
P# 03-06 2018 LEASE	4	2,477	9,908
Totals for GL# 432-535-571.0100-PRINC - LEASE			49,460
432-535-571.0400 PRINC-BOA LOAN 2004			
2004 BOA LOAN PRINCIPAL	1	69,656	69,656
Totals for GL# 432-535-571.0400-PRINC-BOA LOAN 200-	4		69,656
432-535-571.0500 PRINC-BOA LOAN 2005			
2005 BOA LOAN PRINCIPAL	1	142,358	142,358
Totals for GL# 432-535-571.0500-PRINC-BOA LOAN 200	5		142,358
432-535-571.0700 PRINC-BOA LOAN 2007			
2007 BOA LOAN PRINCIPAL	1	97,606	97,606
Totals for GL# 432-535-571.0700-PRINC-BOA LOAN 200	7		97,606
432-535-572.0100 INT EXP - LEASE			
P# 15-16F FA #20210 F350/20211 F550/20202 VAC			
TRUCK			
P# 11-14 FA #20319 DEWATERING, 20309 MINI-			
EXCAVATOR	4	53	212
P# 07-10 FA#17484 CAMERA RETROFIT, 20401			
FRONT END LOADER (1/4	4	307	1,228
P# 03-06 2018 LEASE	4	213	852
Totals for GL# 432-535-572.0100-INT EXP - LEASE			2,292
432-535-572.0400 INT EXP-BOA LOAN 2004			
2004 BOA LOAN INTEREST	1	22,250	22,250
Totals for GL# 432-535-572.0400-INT EXP-BOA LOAN 20	004		22,250
432-535-572.0500 INT EXP-BOA LOAN 2005			
2005 BOA LOAN INTEREST	1	61,250	61,250
Totals for GL# 432-535-572.0500-INT EXP-BOA LOAN 20	005		61,250
432-535-572.0700 INT EXP-BOA LOAN 2007			
2007 BOA LOAN INTEREST	1	53,000	53,000
Totals for GL# 432-535-572.0700-INT EXP-BOA LOAN 20	007		53,000
432-535-573.0500 NEW DEBT SERVICE			
NEW DEBT SERVICE - SRF LOAN (EQ BASIN)	2	11,220	22,440
Totals for GL# 432-535-573.0500-NEW DEBT SERVICE			22,440

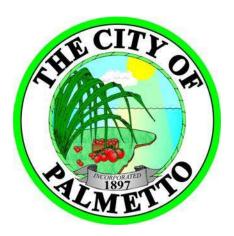
432-535-591.0100 TRANSFER TO GENERAL FUND - ALLOCATIONS

Final: 09/24/2018



DESCRIPTION	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 535-SEWER DEPARTMENT			
ALLOCATIONS	1	178,792	178,792
Totals for GL# 432-535-591.0100-TRANSFER TO GE	NERAL FUND - ALLO	CATIONS	178,792
432-535-591.4400 TRANSFER TO STORMWATER - S	SUBSIDY		
STORMWATER SUBSIDY	1	69,097	69,097
Totals for GL# 432-535-591.4400-TRANSFER TO STO	ORMWATER - SUBSI	DY	69,097
Totals for dept 535-SEWER DEPARTMENT			1,506,596





"Just because something doesn't do what you planned it to do Doesn't mean it's useless."

Thomas A. Edison

Pg 296 Final: 09/24/2018



Cost Center and Number: Customer Service Department - 536

Fund: Water and Sewer Fund - 432

Department: City Clerk

Contact Hours: Monday through Friday, 8:00 to 5:00

Location: City Hall, 516 8th Ave. West, Palmetto, FL 34221

Primary Duties

• Maintains all utility billing records

• Ensure timely meter reading

Responsible for cash receipting and bank deposits

<u>Future Challenges or Issues facing the Cost Center</u>

• The new software and new telemeters will result in new procedures and initially, increased training time.

To assist readers in linking City Commission and Cost Center goals to the vision and strategy:

Color Block	Vision or Fundamental
	Strategies
Appearance	Beautify and enhance
Services	Maintain and improve everyday services
Infrastructure	Maintain and improve infrastructure
Safety	Make the City safe
Economic Stability	Enhance and prosper the City and its citizens
Historic Preservation	Preserve Palmetto's history

Cost Cent	er Goals and Objectives:
1.	Produce timely billing each and every time
2.	Reduce the number of meter re-reads monthly
3.	Keep accurate billing records resulting in few adjustments.

Pg 297 Final: 09/24/2018

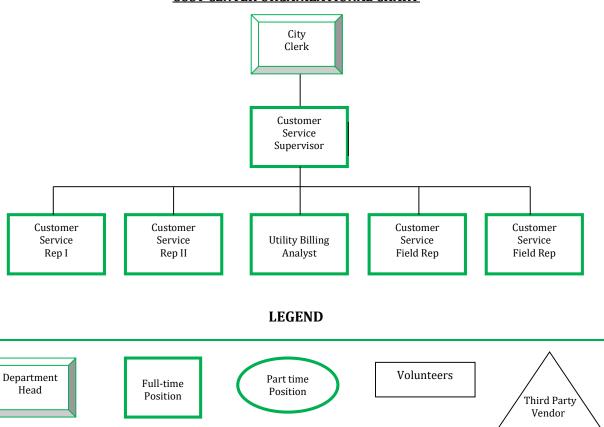


Utility Customer Service Organizational Information

Total Personnel Wages	\$ 225,328
Total Benefits	\$ 116,701
Total Personnel Cost	\$ 342,029

Job Title	Position ID	FTE		
Customer Service Field Rep	CH-536-1233-02	FT		
Customer Service Rep II	CH-536-1200-02	FT		
Customer Service Manager	CH-536-1231-01	FT		
Customer Service Field Rep II	CH-536-1234-01	FT		
Customer Service Rep. I	CH-536-1201-02	FT		
Utility Billing Analyst	CH-536-1295-01	FT		
Overtime			-	
Full-Time Position			6	4
VACANT Full-Time Position			0	
Part-Time Positions			0	
VACANT Part-Time Positions			0	
Elected Officals			0	
Total Positions			6	

COST CENTER ORGANIZATIONAL CHART





432-536 - CUSTOMER SERVICE Cost Center Summary

Account 432-536	Description		2017 Actual	2018 Revised Budget	2018 Projected Actual	2019 Adopted Budget	% Change of Budget
512.0100	Regular Salaries	<u>\$</u>	184,586 \$				5.4 %
514.0100	Overtime - GE	•	67	1,000	900	1,000	- %
514.0150	Overtime - Holiday General		=	-	100	-	- %
	Employees						
521.0100	Fica Taxes		13,243	16,364	14,905	17,239	5.3 %
522.2100	Retirement General Employee		52,224	52,345	52,835	50,519	(3.5)%
523.0100	Health Insurance		32,186	41,474	42,323	46,276	11.6 %
523.0300	Insurance & EAP		695	700	813	863	23.3 %
524.0100	Workers' Compensation		1,321	1,840	2,016	1,804	(2.0)%
	Total Personnel Expenses		284,322	326,637	323,793	342,029	4.7 %
531.1600	Contract Services		735	1,000	1,100	2,113	111.3 %
540.5100	Travel and Per Diem		63	1,650	170	1,600	(3.0)%
541.1100	Communications		809	1,320	930	1,320	- %
542.1200	Postage/Mailing Service		34,249	38,400	38,200	38,400	- %
545.1200	Insurance		8,187	8,870	9,984	8,680	(2.1)%
546.3400	Repair & Maintenance		4,284	2,923	3,098	2,665	(8.8)%
546.4000	Vehicle Repair & Maintenance		2,566	1,650	1,150	1,500	(9.1)%
547.5100	Printing And Binding		4,972	8,440	4,315	7,500	(11.1)%
549.9600	Bank Service Charges		23,317	27,500	26,500	26,500	(3.6)%
551.1200	Office Supplies		1,569	2,240	1,650	2,000	(10.7)%
552.1500	Fuel and Lubricants		2,951	4,000	4,500	4,200	5.0 %
552.2300	Operating Expenses		1,013	3,360	3,125	4,500	33.9 %
552.3900	Safety Program Expense		-	700	462	650	(7.1)%
552.4200	Small Tools/Equipment		504	4,200	4,200	700	(83.3)%
552.5100	Uniform Purchases And Cleaning		798	2,060	1,125	2,060	- %
554.0100	Non-Capitalized Equipment		1,644	2,500	-	2,200	(12.0)%
555.1300	Technical/Training		218	2,200	500	2,150	(2.3)%
559.0100	Depreciation Expense	_	15		3,266		- %
	Total Operating Expenses		87,894	113,013	104,275	108,738	(3.8)%
564.4900	Capital Leases		22,675	24,000	22,753		(100.0)%
	Total Capital Purchases		22,675	24,000	22,753	-	(100.0)%
571.0100	Principal		2,697	8,342	8,342	11,436	37.1 %
572.0100	Interest Expense		218	665	665	752	13.1 %
573.0500	New Debt Service			(19)			(100.0)%
	Total Debt Service		2,915	8,988	9,007	12,188	35.6 %
591.0100	Transfer Out - Admin Services		151,937	148,813	148,813	154,693	4.0 %
	Total Transfers-Out		151,937	148,813	148,813	154,693	4.0 %
	TOTAL EXPENDITURES	<u>\$</u>	549,743				(0.6)%

Pg 299 Final: 09/24/2018



CUSTOMER SERVICE DEPARTMENT FUND 432; DEPARTMENT 536

DESCRIPTION	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 536-CUSTOMER SERVICE			
432-536-512.0100 REGULAR SALARIES			
REGULAR SALARIES	1	224,328	224,328
Totals for GL# 432-536-512.0100-REGULAR SALARIES			224,328
432-536-514.0100 OVERTIME - GE		4 000	4 000
OVERTIME Totals for GL# 432-536-514.0100-OVERTIME - GE	l	1,000	1,000
10tals for GL# 432-536-514.0100-OVERTIME - GE			1,000
432-536-521.0100 FICA TAXES			
FICA TAXES	1	17,239	17,239
Totals for GL# 432-536-521.0100-FICA TAXES			17,239
432-536-522.2100 RETIREMENT GENERAL EMPLOYEE		50.510	50.510
GENERAL EMPLOYEE PENSION Totals for GL# 432-536-522.2100-RETIREMENT GENERAL	I NI EMBLOVEE	50,519	50,519
10tals for GL# 432-536-522.2100-RETIREMENT GENERA	AL EMPLOYEE		50,519
432-536-523.0100 HEALTH INSURANCE			
HEALTH INSURANCE - EMPLOYEE	3	5,720	17,160
HEALTH INSURANCE - FAMILY	1	12,390	12,390
HEALTH INSURANCE - CHILDREN	2	8,363	16,726
Totals for GL# 432-536-523.0100-HEALTH INSURANCE			46,276
432-536-523.0300 LIFE INSURANCE & EAP			
LIFE INSURANCE/EAP	1	863	863
Totals for GL# 432-536-523.0300-LIFE INSURANCE & EA			863
10			
432-536-524.0100 WORKERS' COMPENSATION			
WORKERS COMPENSATION	1	1,804	1,804
Totals for GL# 432-536-524.0100-WORKERS' COMPENSA	ATION		1,804
432-536-531.1600 CONTRACT SERVICES			
FEES FOR COLLECTION SERVICES	1	1,000	1,000
GPS ANNUALLY 20455/20482/17655	3	371	1,113
Totals for GL# 432-536-531.1600-CONTRACT SERVICES	 ;		2,113
432-536-540.5100 TRAVEL AND PER DIEM			
CSR MILEAGE AND PER DIEM	4	100	400
TRAINING CONFERENCE: HOTEL EXPENSE	4	300	1,200
Totals for GL# 432-536-540.5100-TRAVEL AND PER DIE	JVI		1,600
432-536-541.1100 COMMUNICATIONS			
CELL SERVICE CUSTOMER SERVICE	12	10	120
CELL SERVICE 2 FIELD REPS	12	100	1,200
Totals for GL# 432-536-541.1100-COMMUNICATIONS			1,320

Pg 300 Final: 09/24/2018



CUSTOMER SERVICE DEPARTMENT FUND 432; DEPARTMENT 536

DESCRIPTION	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 536-CUSTOMER SERVICE			
432-536-542.1200 POSTAGE/MAILING SERVICE CITY HALL POSTAGE METER MAILING SERVICE - UTILITY BILLS Totals for GL# 432-536-542.1200-POSTAGE/MAILING SI	4 <u>1</u> ERVICE	600 36,000	2,400 36,000 38,400
432-536-545.1200 INSURANCE GENERAL LIABILITY, AUTO, PROPERTY INSURANCE Totals for GL# 432-536-545.1200-INSURANCE	44	2,170	8,680 8,680
432-536-546.3400 REPAIR & MAINTENANCE METER READERS SUPPLIES/METER REPAIRS NEPTUNE MAINTENANCE AGREEMENT - METER READER SOFTWARE	1	800 350	800 350
ANNUAL SUPPORT - R900 BLUETOOTH BELT CLIP ANNUAL SUPPORT - MRX920V2 MOBILE DATA COLLECTOR Totals for GL# 432-536-546.3400-REPAIR & MAINTENA	1 1	300 1,215	300 1,215
432-536-546.4000 VEHICLE REPAIR & MAINTENANCE FA #17658 VEHICLE MAINTENANCE - RANGER	INCE		2,665
FA #17655 VEHICLE MAINTENANCE - EXPEDITION FA #20455 VEHICLE MAINTENANCE - FRONTIER FA #20483 VEHICLE MAINTENANCE - FRONTIER Totals for GL# 432-536-546.4000-VEHICLE REPAIR & M	1 1 1 IAINTENANCE	500 500 500	500 500 500 1,500
432-536-547.5100 PRINTING AND BINDING BILL PAPER AND ENVELOPES Totals for GL# 432-536-547.5100-PRINTING AND BINDI	1 NG	7,500	7,500 7,500
432-536-549.9600 BANK SERVICE CHARGES BANK CHARGES CREDIT CARD FEES Totals for GL# 432-536-549.9600-BANK SERVICE CHAR	1 1 :GES	9,000 17,500	9,000 17,500 26,500
432-536-551.1200 OFFICE SUPPLIES OFFICE SUPPLIES TONER CARTRIDGES FOR BILLING Totals for GL# 432-536-551.1200-OFFICE SUPPLIES	4 4	250 250	1,000 1,000 2,000

432-536-552.1500 FUEL AND LUBRICANTS



CUSTOMER SERVICE DEPARTMENT FUND 432; DEPARTMENT 536

DESCRIPTION	QUANTITY	UNIT <u>PRICE</u>	TOTAL BUDGET
Dept 536-CUSTOMER SERVICE			
FUEL FOR METER READER VEHICLES	1	4,200	4,200
Totals for GL# 432-536-552.1500-FUEL AND LUBRICAN	TS		4,200
432-536-552.2300 OPERATING EXPENSES			
MANATEE COUNTY RECORDING FEES	1	4,000	4,000
ERSI-ARCGIS ONLINE USER LICENSE (LEVEL 1 &		ŕ	ŕ
2)	1	500	500
Totals for GL# 432-536-552.2300-OPERATING EXPENSE	ES		4,500
432-536-552.3900 SAFETY PROGRAM EXPENSE			
PPE CENTRAL STORE ISSUES	2	125	250
SAFETY SHOES - FIELD REPS	2	100	200
PROTECTIVE PERSONAL EQUIP (PPE):GOGGLES,			
RAIN GEAR, VESTS.	2	100	200
Totals for GL# 432-536-552.3900-SAFETY PROGRAM EX	KPENSE		650
432-536-552.4200 SMALL TOOLS/EQUIPMENT			
TOOLS/SUPPLIES FOR FIELD REPS	1	700	700
Totals for GL# 432-536-552.4200-SMALL TOOLS/EQUIP	MENT		700
432-536-552.5100 UNIFORM PURCHASES AND CLEANI	NG		
UNIFORM CHANGE OUTS	2	50	100
UNIFORM SERVICE - RENTAL	2	305	610
UNIFORM SHIRTS FOR CSR'S ,METER READERS,			
AND SUPERVISOR	6	225	1,350
Totals for GL# 432-536-552.5100-UNIFORM PURCHASE	S AND CLEANING	3	2,060
432-536-554.0100 NON CAPITALIZED EQUIPMENT			
SCANNER PURCHASE	2	500	1,000
NEW TABLETS - CSR FIELD REPS.	2	600	1,200
Totals for GL# 432-536-554.0100-NON CAPITALIZED EQ	QUIPMENT		2,200
432-536-555.1300 TECHNICAL/TRAINING			
CONFERENCE - CUSTOMER SERVICE	4	400	1,600
SAFETY PROGRAMS BY FLC	1	100	100
WATER DISTRIBUTION COURSE - FIELD REPS	2	225	450
Totals for GL# 432-536-555.1300-TECHNICAL/TRAINING	G		2,150
432-536-571.0100 PRINC - LEASE			
P# 07-10 FA#20455 PICKUP	4	1,398	5,592
P# 03-06 2018 LEASE	4	1,461	5,844
Totals for GL# 432-536-571.0100-PRINC - LEASE			11,436

432-536-572.0100 INT EXP - LEASE



CUSTOMER SERVICE DEPARTMENT FUND 432; DEPARTMENT 536

DESCRIPTION	QUANTITY	UNIT <u>PRICE</u>	TOTAL BUDGET
Dept 536-CUSTOMER SERVICE			
P# 07-10 FA#20455 PICKUP	4	62	248
P# 03-06 2018 LEASE	4	126	504
Totals for GL# 432-536-572.0100-INT EXP - LEASE			752
432-536-591.0100 TRANSFER TO GENERAL FUND - A	LLOCATIONS		
ALLOCATIONS	1	154,693	154,693
Totals for GL# 432-536-591.0100-TRANSFER TO GEN	ERAL FUND - ALLO	OCATIONS	154,693
Totals for dept 536-CUSTOMER SERVICE			617,648

Pg 303 Final: 09/24/2018





"Without leaps of imagination, or dreaming, we lose the excitement of possibilities.

Dreaming, after all, is a form of planning."

Gloria Steinem

Pg 304 Final: 09/24/2018



432-537 - WWTP Cost Center Summary

Account		2017	2018 Revised	2018 Projected	2019 Adopted	% Change
432-537	Description	<u>Actual</u>	Budget	Actual	Budget	of Budget
	0					- %
531.1600	Contract Services	1,494,657	1,518,779	1,513,942	1,541,718	1.5 %
531.2000	Engineering Services	-	-	24,145	-	- %
543.0000	Utility Services	232,175	250,000	225,586	251,448	0.6 %
544.1500	Rental Expenses	-	-	-	500	- %
545.1200	Insurance	38,871	39,144	55,201	56,186	43.5 %
546.3400	Repair & Maintenance	2,469	5,000	11,265	10,000	100.0 %
546.4000	Vehicle Repair & Maintenance	2,390	7,472	7,000	2,500	(66.5)%
552.0000	Operating Expenses - Veolia	1,468	954	906	3,200	235.4 %
552.1500	Fuel and Lubricants	858	1,400	1,378	2,500	78.6 %
552.2300	Operating Expenses	629	374	650	1,500	301.1 %
552.3900	Safety Program Expense	-	900	815	1,000	11.1 %
552.4200	Small Tools/Equipment	-	-	-	100	- %
559.0100	Depreciation Expense	66,833		72,690		- %
	Total Operating Expenses	1,840,350	1,824,023	1,913,578	1,870,652	2.6 %
564.0100	Machinery & Equipment	56,770	90,000	23,152	90,000	- %
	Total Capital Purchases	56,770	90,000	23,152	90,000	- %
591.0100	Transfer Out - Admin Services	30,866	29,983	29,983	33,568	12.0 %
	Total Transfers-Out	30,866	29,983	29,983	33,568	12.0 %
	TOTAL EXPENDITURES	\$ 1,927,986	\$ 1,944,006	\$ 1,966,713	\$ 1,994,220	2.6 %

Pg 305 Final: 09/24/2018



WASTE WATER TREATMENT PLANT DEPARTMENT FUND 432; DEPARTMENT 537

DESCRIPTION	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 537-WASTE WATER TREATMENT PLANT			
432-537-531.1600 CONTRACT SERVICES			
CONTRACT-VEOLIA	1	1,541,718	1,541,718
Totals for GL# 432-537-531.1600-CONTRACT SERVICE	S		1,541,718
432-537-543.0000 UTILITY SERVICES			
UTILITY SERVICES-WWTP	1	251,448	251,448
Totals for GL# 432-537-543.0000-UTILITY SERVICES			251,448
432-537-544.1500 RENTAL EXPENSES			
RENTAL EXPENSE - GENERATOR	1	500	500
Totals for GL# 432-537-544.1500-RENTAL EXPENSES			500
432-537-545.1200 INSURANCE			
B-1 POLLUTION AND REMEDIATION	1	3,350	3,350
FLOOD INSURANCE (MAY 2019)	1	7,080	7,080
GEN LIAB-AUTO-PROPERTY INSURANCE	4	11,439	45,756
Totals for GL# 432-537-545.1200-INSURANCE			56,186
432-537-546.3400 REPAIR & MAINTENANCE			
REPAIR AND MAINTENANCE	1	10,000	10,000
Totals for GL# 432-537-546.3400-REPAIR & MAINTENA	NCE		10,000
432-537-546.4000 VEHICLE REPAIR & MAINTENANCE			
VEHICLE REPAIR AND MAINTENANCE	1	2,500	2,500
Totals for GL# 432-537-546.4000-VEHICLE REPAIR & M	MAINTENANCE		2,500
432-537-552.0000 OPERATING EXPENSES - VEOLIA			
OPERATING EXPENSES-VEOLIA	1	3,200	3,200
Totals for GL# 432-537-552.0000-OPERATING EXPENSI	ES - VEOLIA		3,200
432-537-552.1500 FUEL & LUBRICANTS			
FUEL FOR VEHICLES	1	2,500	2,500
Totals for GL# 432-537-552.1500-FUEL & LUBRICANTS	3		2,500
432-537-552.2300 OPERATING EXPENSES			
FIRE EXTINGUISHER MAINTENANCE	1	1,000	1,000
OPERATING EXPENSES	1	500	500
Totals for GL# 432-537-552.2300-OPERATING EXPENSI	ES		1,500
432-537-552.3900 SAFETY PROGRAM EXPENSE			
PERSONAL PROTECTIVE EQUIPMENT	1	1,000	1,000
Totals for GL# 432-537-552.3900-SAFETY PROGRAM E	XPENSE		1,000
432-537-552.4200 SMALL TOOLS/EQUIPMENT			

Pg 306 Final: 09/24/2018



WASTE WATER TREATMENT PLANT DEPARTMENT FUND 432; DEPARTMENT 537

<u>DESCRIPTION</u>	QUANTITY	UNIT <u>PRICE</u>	TOTAL BUDGET
Dept 537-WASTE WATER TREATMENT PLANT			
TOOLS AS NEEDED	1	100	100
Totals for GL# 432-537-552.4200-SMALL TOOLS/EQUID	PMENT		100
432-537-564.0100 MACHINERY & EQUIPMENT			
PUMP REPLACEMENT AS NEEDED	1	90,000	90,000
Totals for GL# 432-537-564.0100-MACHINERY & EQUI	PMENT		90,000
432-537-591.0100 TRANSFER TO GENERAL FUND - AL	LOCATIONS		
ALLOCATIONS TO GENERAL FUND	1	33,568	33,568
Totals for GL# 432-537-591.0100-TRANSFER TO GENE	RAL FUND - ALLO	CATIONS	33,568
Totals for dept 537-WASTE WATER TREATMENT PLA	NT		1,994,220

Pg 307 Final: 09/24/2018





"We're not planning for the future. If we continue to spend ourselves into oblivion,

we are going to destroy this nation."

Benjamin Carson

Pg 308 Final: 09/24/2018





Pg 309 Final: 09/24/2018



Cost Center and Number: Stormwater - 538

Fund: Stormwater Fund - 440 Department: Public Works

Contact Hours: Monday through Friday, 7:00 to 4:00

Location: Public Works, 600 17th St. West, Palmetto, FL 34221

Primary Duties

 Responsible for the development of the stormwater management plan and improvement of storm water drainage quality

<u>Future Challenges or Issues facing the Cost Center</u>

To assist readers in linking City Commission and Cost Center goals to the vision and strategy:

Color Block	Vision or Fundamental
	Strategies
Appearance	Beautify and enhance
Services	Maintain and improve
	everyday services
Infrastructure	Maintain and improve
	infrastructure
Safety	Make the City safe
Economic Stability	Enhance and prosper the
	City and its citizens
Historic Preservation	Preserve Palmetto's
	history

<u>Cost Center Goals and Objectives:</u>

1.	Continue striving to alleviate all flooding within the City
2.	Maintain ditches by mowing and reshaping

Pg 310 Final: 09/24/2018



440 - STORMWATER FUND Fund Summary

				2018		2018		2019	
		2017		Revised		Projected		Adopted	% Change of
Account	_	Actual	_	Budget		Actual		Budget	Budget_
Beginning Fund Balances	\$	4,686,251	\$	5,042,271	\$	5,042,271	\$	5,279,928	4.7 %
Revenues									
Charges for Services		778,640		792,500		792,000		775,000	(2.2)%
Interest Revenue		3,008		2,009		2,500		2,000	(0.4)%
Miscellaneous		338		435		342		-	(100.0)%
Transfers In		262,333		186,000		186,000		498,193	167.8 %
Non-Revenue/Fund Balance	_	-	_	145,000	_	-		111,550	(23.1)%
Total Revenues		1,044,319		1,125,944		980,842		1,386,743	23.2 %
Expenses									
Personnel costs		236,050		268,314		239,447		269,608	0.5 %
Operating Expense		226,847		89,993		282,608		101,765	13.1 %
Capital Expense		66,658		168,089		56,539		401,550	138.9 %
Debt Service		459,475		475,492		479,739		485,478	2.1 %
Transfer Out	_	128,408	_	124,056		124,056	_	128,174	3.3 %
Total Expenditure		1,117,438		1,125,944		1,182,389		1,386,575	23.1 %
Excess Revenue Over (Under) Expenditures (Modified									
Accrual)		(73,119)		-		(201,547)		168	- %
Conversion to Full Accrual	_	(429,139)	_	(406,710)		(439,204)	_	(685,336)	68.5 %
Excess Revenue Over (Under) Expenditures	_	356,020	_	406,710	_	237,657	_	685,504	68.5 %
Total net Position, End of Year	_	5,042,271		5,448,981		5,279,928		5,965,432	9.5 %
Net Investement in Capital Assets	_	4,776,139		5,312,849	_	5,002,746	_	5,799,632	9.2 %
Restricted Net Position		219,754		219,754		219,754		219,754	- %
Unrestricted Net Position	_	46,378	_	(83,622)	_	57,428	_	(53,954)	(35.5)%
Total net Position, End of Year	<u>\$</u>	5,042,271	<u>\$</u>	5,448,981	<u>\$</u>	5,279,928	<u>\$</u>	5,965,432	9.5 %

Pg 311 Final: 09/24/2018

440-000 - STORMWATER REVENUE Fund Revenue Summary

Account 440-000	Description	2017 Actual	2018 Revised Budget	2018 Projected Actual	2019 Adopted Budget	% Change of Budget
343.9100 343.9700	Stormwater Charges Stormwater Misc Charges	\$ 767,716 S (62)	\$ 780,000	\$ 780,000	\$ 765,000	(1.9)%
343.9900	Stormwater Penalties	10,986	12,500	12,000	10,000	(20.0)%
	Total Stormwater Services	778,640	792,500	792,000	775,000	(2.2)%
	TOTAL UTILITY SERVICES	778,640	792,500	792,000	775,000	(2.2)%
361.0100	Investment Earnings	3,008	2,009	2,500	2,000	(0.4)%
	TOTAL INTEREST REVENUE	3,008	2,009	2,500	2,000	(0.4)%
369.7401	Other Misc Rev/Ins Premium Reimbursement	338	435	342	-	(100.0)%
	TOTAL MISCELLANEOUS REVENUE	338	435	342	-	(100.0)%
381.7307	Transfer In - Subsidy - Road & Bridge	65,000	64,000	64,000	70,000	9.4 %
381.7432	Transfer In - Subsidy - Water	57,000	51,000	51,000	69,096	35.5 %
381.7433 381.9307-1741	Transfer In - Subsidy - Sewer Transfer-In - R&B Capital	57,000 13,333	51,000	51,000	69,097 -	35.5 % - %
381.9307-1742	Transfer-In - R&B Capital	70,000	20,000	20,000		(100.0)%
	Total Transfers-In	262,333	186,000	186,000	208,193	11.9 %
383.7000	Capital Lease Inception		15,000			(100.0)%
	Total Debt/Lease Proceeds	-	15,000	-	-	(100.0)%
399.6000	Funding From Equity - Capital Proj		130,000		111,550	(14.2)%
	Total Non-Revenue Sources	-	130,000	-	111,550	(14.2)%
	TOTAL OTHER FINANCING SOURCES	262,333	331,000	186,000	319,743	(3.4)%
	TOTAL STORMWATER REVENUES	\$ 1,044,319	§ 1,125,944	\$ 980,842	\$ 1,096,743	(2.6)%

Pg 312 Final: 09/24/2018



Stormwater Services Organizational Information

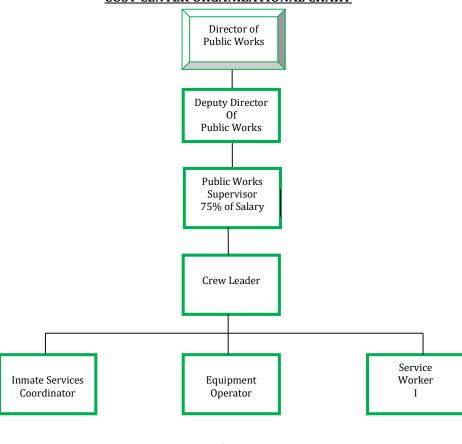
 Total Personnel Wages
 \$ 180,887

 Total Benefits
 \$ 88,721

 Total Personnel Cost
 \$ 269,608

Job Title	Position ID	FTE		
Public Works Supervisor - 75% of salary	PW-538-1292-01	FT		
Inmate Services Coordinator	PW-538-1287-01	FT		
Crew Leader	PW-538-1253-02	FT		
Service Worker I	PW-538-1285-01	FT		
Equipment Operator	PW-538-1263-04	VCT		
Overtime			-	
Full-Time Position			4	4
VACANT Full-Time Position			1	_
Part-Time Positions			0	
VACANT Part-Time Positions			0	
Elected Officals			0	
Total Positions			5	_

COST CENTER ORGANIZATIONAL CHART



LEGEND

Department Head Full-time Position Part time Position

Volunteers



Pg 313 Final: 09/24/2018



440-538 - STORMWATER Cost Center Summary

Account 440-538	Description		2017 Actual	2018 Revised Budget	I	2018 Projected Actual		2019 Adopted Budget	% Change of Budget
512.0100	Regular Salaries	\$	146,494 \$	172,531	\$	150,237	\$	176,387	2.2 %
514.0100	Overtime - GE	Ψ	5,095	4,500	Ψ	2,997	Ψ	4,500	- %
514.0150	Overtime - Holiday General Employees		321	-		-		-	- %
521.0100	Fica Taxes		11,453	13,542		13,837		13,838	2.2 %
522.2100	Retirement General Employee		43,318	43,319		40,348		40,555	(6.4)%
523.0100	Health Insurance		20,782	24,259		21,649		22,880	(5.7)%
523.0300	Insurance & EAP		573	567		718		668	17.8 %
524.0100	Workers' Compensation		8,937	9,596		9,661		10,780	12.3 %
529.9900	Reimbursement Of Personnel Costs	_	(923)		_	-	_		- %
	Total Personnel Expenses		236,050	268,314		239,447		269,608	0.5 %
531.1600	Contract Services		11,725	25,225		17,850		26,484	5.0 %
531.2000	Engineering Services		800	7,000		2,000		7,000	- %
540.5100	Travel and Per Diem		-	2,000		-		2,000	- %
541.1100	Communications		1,754	2,352		2,190		2,352	- %
544.0500	Operating Lease		-	310		310		328	5.8 %
544.1500	Rental Expenses		-	(155)		-		1,000	(745.2)%
545.1200	Insurance		6,987	8,540		9,888		8,152	(4.5)%
546.3400	Repair & Maintenance		231	7,500		4,000		7,500	- %
546.4000	Vehicle Repair & Maintenance		1,934	7,345		4,000		7,500	2.1 %
547.5100	Printing And Binding		3	-		-		100	- %
549.9600	Bank Service Charges		232	500		1,000		500	- %
551.1200	Office Supplies		33	350		181		350	- %
552.1500	Fuel and Lubricants		8,652	8,157		9,895		14,951	83.3 %
552.2300	Operating Expenses		4,007	9,715		10,115		10,570	8.8 %
552.3900	Safety Program Expense		1,388	1,400		1,500		1,400	- %
552.4200	Small Tools/Equipment		2,304	5,000		4,647		5,590	11.8 %
552.5100	Uniform Purchases And Cleaning		942	2,050		2,036		2,050	- %
554.0100	Non-Capitalized Equipment		145	766		-		2,000	161.1 %
554.1200	Publications		-	120		100		120	- %
555.1300	Technical/Training		517	1,818		299		1,818	- %
559.0100	Depreciation Expense		212,098	-		212,597		=	- %
595.0000	Doubtful Acets Exp		(2,023)	-		-		=	- %
595.4500	OPEB Expense		(369)	-		-		=	- %
595.4600	Pension Expense - Enterprise Fnds	_	(24,513)	-		-	_		- %
	Total Operating Expenses		226,847	89,993		282,608		101,765	13.1 %
564.0100	Machinery & Equipment		5,145	3,089		3,089		-	(100.0)%
564.4900	Capital Leases	_	61,513	15,000	_	15,000	_		(100.0)%
	Total Capital Purchases		66,658	18,089		18,089		-	(100.0)%

Pg 314 Final: 09/24/2018



440-538 - STORMWATER Cost Center Summary

Account 440-538	Description	2017 Actual	2018 Revised Budget	2018 Projected Actual	2019 Adopted Budget	% Change of Budget
571.0000	SRF Loan-Principal-Reuse Water	162,226	167,250	167,250	172,282	3.0 %
571.0100	Principal	31,177	37,563	37,563	37,476	(0.2)%
571.0400	Principal - Loan 2004	49,573	52,252	52,252	54,670	4.6 %
571.0500	Principal - Loan 2005	117,524	123,500	123,500	128,748	4.0 %
571.0700	Principal - Loan 2007	1,981	2,100	2,100	2,160	2.9 %
572.0000	Srf Loan-Interest-Reuse Water	22,642	20,000	19,953	14,848	(25.8)%
572.0100	Interest Expense	1,637	1,771	1,771	1,194	(32.6)%
572.0400	Interest Expense - Loan 2004	17,999	16,000	17,300	17,500	9.4 %
572.0500	Interest Expense - Loan 2004 Interest Expense - Loan 2005	53,591	53,000	56,800	55,400	4.5 %
572.0700	Interest Expense - Loan 2007	1,125	1,100	1,250	1,200	9.1 %
573.0500	New Debt Service	1,123	956	1,230	1,200	(100.0)%
373.0300	New Debt Service		930			(100.0)70
	Total Debt Service	459,475	475,492	479,739	485,478	2.1 %
591.0100	Transfer Out - Admin Services	128,408	124,056	124,056	128,174	3.3 %
	Total Transfers-Out	128,408	124,056	124,056	128,174	3.3 %
	TOTAL EXPENDITURES	\$ 1,117,438	\$ 975,944	<u>\$ 1,143,939</u> <u>\$</u>	985,025	0.9 %

Pg 315 Final: 09/24/2018



STORMWATER MANAGEMENT DEPARTMENT FUND 440; DEPARTMENT 538

<u>DESCRIPTION</u>	<u>QUANTITY</u>	UNIT <u>PRICE</u>	TOTAL BUDGET
Dept 538-STORMWATER MANAGEMENT			
440-538-512.0100 REGULAR SALARIES			
REGULAR SALARIES	1	176,387	176,387
Totals for GL# 440-538-512.0100-REGULAR SALARIES			176,387
440-538-514.0100 OVERTIME - GE			
OVERTIME	1	4,500	4,500
Totals for GL# 440-538-514.0100-OVERTIME - GE			4,500
440-538-521.0100 FICA TAXES			
FICA TAXES	1	13,838	13,838
Totals for GL# 440-538-521.0100-FICA TAXES			13,838
440-538-522.2100 RETIREMENT GENERAL EMPLOYEE			
GENERAL EMPLOYEE PENSION	1	40,555	40,555
Totals for GL# 440-538-522.2100-RETIREMENT GENERA	AL EMPLOYEE		40,555
440-538-523.0100 HEALTH INSURANCE			
HEALTH INSURANCE - EMPLOYEE	4	5,720	22,880
HEALTH INSURANCE - CHILDREN		8,352	
Totals for GL# 440-538-523.0100-HEALTH INSURANCE			22,880
440-538-523.0300 LIFE INSURANCE & EAP			
LIFE INSURANCE/EAP	1	668	668
Totals for GL# 440-538-523.0300-LIFE INSURANCE & EA	AP		668
440-538-524.0100 WORKERS' COMPENSATION			
WORKERS COMPENSATION	1	10,780	10,780
Totals for GL# 440-538-524.0100-WORKERS' COMPENSA	ATION		10,780
440-538-531.1600 CONTRACT SERVICES			
ENVIRONMENTAL SERVICES	1	15,000	15,000
RATE STUDY - STORMWATER	1	10,000	10,000
GPS DEVICE ANNUALLY 17318;17434;17484;20318	4	371	1,484
Totals for GL# 440-538-531.1600-CONTRACT SERVICES	}		26,484
440-538-531.2000 ENGINEERING SERVICES			
ENGINEERING SERVICES	1	7,000	7,000
Totals for GL# 440-538-531.2000-ENGINEERING SERVICE	CES		7,000

Pg 316 Final: 09/24/2018



STORMWATER MANAGEMENT DEPARTMENT FUND 440; DEPARTMENT 538

<u>DESCRIPTION</u>	<u>QUANTITY</u>	UNIT PRICE	TOTAL BUDGET
Dept 538-STORMWATER MANAGEMENT			
440-538-540.5100 TRAVEL AND PER DIEM			
TRAVEL AND PER DIEM	1	2,000	2,000
Totals for GL# 440-538-540.5100-TRAVEL AND PER DIF	EM		2,000
440-538-541.1100 COMMUNICATIONS			
CELL SERVICE-SUPERVISOR	12	55	660
CELL SERVICE-FOREMAN	12	50	600
CELL SERVICE-ROADGANG	12	50	600
AIRCARD	12	37	444
CELL SERVICE - UTILITY CREW	12	4	48
Totals for GL# 440-538-541.1100-COMMUNICATIONS			2,352
440-538-544.0500 OPERATING LEASE			
RICOH MP2555 - LEASE P# 4-15 OF 36	12	19	228
RICOH MP2555 MAINT (12 MONTH)	1	100	100
Totals for GL# 440-538-544.0500-OPERATING LEASE			328
440-538-544.1500 RENTAL EXPENSES			
RENTAL EQUIPMENT	1	1,000	1,000
Totals for GL# 440-538-544.1500-RENTAL EXPENSES			1,000
440-538-545.1200 INSURANCE			
GEN LIAB-AUTO-PROPERTY INSURANCE	4	2,038	8,152
Totals for GL# 440-538-545.1200-INSURANCE			8,152
440-538-546.3400 REPAIR & MAINTENANCE			
REPAIR AND MAINTENANCE	1	7,500	7,500
Totals for GL# 440-538-546.3400-REPAIR & MAINTENA	NCE		7,500
440-538-546.4000 VEHICLE REPAIR & MAINTENANCE			
VEHICLE REPAIR	1	7,500	7,500
Totals for GL# 440-538-546.4000-VEHICLE REPAIR & M	IAINTENANCE		7,500
440-538-547.5100 PRINTING AND BINDING			
BUSINESS CARDS AS NEEDED	1	100	100
Totals for GL# 440-538-547.5100-PRINTING AND BINDI	NG		100

Pg 317 Final: 09/24/2018



STORMWATER MANAGEMENT DEPARTMENT FUND 440; DEPARTMENT 538

DESCRIPTION	<u>QUANTITY</u>	UNIT <u>PRICE</u>	TOTAL BUDGET
Dept 538-STORMWATER MANAGEMENT			
440-538-549.9600 BANK SERVICE CHARGES			
BANK CHARGES	1	500	500
Totals for GL# 440-538-549.9600-BANK SERVICE CHAR	RGES		500
440-538-551.1200 OFFICE SUPPLIES			
OFFICE SUPPLIES AS NEEDED	1	350	350
Totals for GL# 440-538-551.1200-OFFICE SUPPLIES			350
440-538-552.1500 FUEL AND LUBRICANTS			
FUEL-LUBRICANTS	1	14,951	14,951
Totals for GL# 440-538-552.1500-FUEL AND LUBRICAN	NTS		14,951
440-538-552.2300 OPERATING EXPENSES			
OPERATNG EXPENSES	1	10,570	10,570
Totals for GL# 440-538-552.2300-OPERATING EXPENSI	ES		10,570
440-538-552.3900 SAFETY PROGRAM EXPENSE			
SAFETY PROGRAM	1	500	500
SIGNS FOR TRUCK (SAFETY ZONE)	1	400	400
SAFETY SHOES	5	100	500
Totals for GL# 440-538-552.3900-SAFETY PROGRAM E	XPENSE		1,400
440-538-552.4200 SMALL TOOLS/EQUIPMENT			
SMALL TOOLS AND EQUIPMENT AS NEEDED	1	5,000	5,000
EVX539 DIGITAL PORTABLE RADIO	2	295	590
Totals for GL# 440-538-552.4200-SMALL TOOLS/EQUIP	PMENT		5,590
440-538-552.5100 UNIFORM PURCHASES AND CLEAN	ING		
UNIFORM RENTAL - 4 EMPLOYEES	1	1,750	· ·
UNIFORMS FOR SUPERVISOR	1	300	
Totals for GL# 440-538-552.5100-UNIFORM PURCHASE	ES AND CLEANIN	G	2,050
440-538-554.0100 NON-CAPITALIZED EQUIPMENT			
MISC/DIGITAL RADIO	1	2,000	
Totals for GL# 440-538-554.0100-NON-CAPITALIZED E	QUIPMENT		2,000
440-538-554.1200 PUBLICATIONS			
NPDES FLYERS	1	120	120



STORMWATER MANAGEMENT DEPARTMENT FUND 440; DEPARTMENT 538

DESCRIPTION	<u>QUANTITY</u>	UNIT PRICE	TOTAL BUDGET
Dept 538-STORMWATER MANAGEMENT			
Totals for GL# 440-538-554.1200-PUBLICATIONS			120
440-538-555.1300 TECHNICAL/TRAINING			
TECHNICAL TRAINING	1	1,818	1,818
Totals for GL# 440-538-555.1300-TECHNICAL/TRAINING			1,818
440-538-571.0000 SRF LOAN-PRINCIPAL-STORMWATE	R		
SRF STORMWATER LOAN PRINCIPAL	1	172,282	172,282
Totals for GL# 440-538-571.0000-SRF LOAN-PRINCIPAL	-STORMWATER		172,282
440-538-571.0100 PRINC - LEASE			
P# 15-16 FA# 20242 TRAILER 6' DECK	2	842	1,684
P# 11-14 FA# 20309 MINI-EXCAVATOR, 20318 F-250	4	4,573	18,292
P# 07-10 FA#17484 CAMERA RETROFIT, 20401			
FRONT END LOADER (1/4)	4	3,906	15,624
P# 03-06 2018 LEASE	4	469	1,876
Totals for GL# 440-538-571.0100-PRINC - LEASE			37,476
440-538-571.0400 PRINC-BOA LOAN 2004			
2004 BOA LOAN PRINCIPAL	1	54,670	54,670
Totals for GL# 440-538-571.0400-PRINC-BOA LOAN 2004	4		54,670
440-538-571.0500 PRINC-BOA LOAN 2005			
2005 BOA LOAN PRINCIPAL	1	128,748	128,748
Totals for GL# 440-538-571.0500-PRINC-BOA LOAN 200:	5		128,748
440-538-571.0700 PRINC-BOA LOAN 2007			
2007 BOA LOAN PRINCIPAL	1	2,160	2,160
Totals for GL# 440-538-571.0700-PRINC-BOA LOAN 2007	7		2,160
440-538-572.0000 SRF LOAN-INTEREST-STORMWATER	_		
SRF STORMWATER LOAN INTEREST	1	14,848	14,848
Totals for GL# 440-538-572.0000-SRF LOAN-INTEREST-	STORMWATER		14,848
440-538-572.0100 INT EXP - LEASE			
P# 15-16 FA# 20242 TRAILER 6' DECK	2	5	10
P# 11-14 FA# 20309 MINI-EXCAVATOR, 20318 F-250	4	84	336

Pg 319 Final: 09/24/2018



STORMWATER MANAGEMENT DEPARTMENT FUND 440; DEPARTMENT 538

DESCRIPTION	<u>QUANTITY</u>	UNIT <u>PRICE</u>	TOTAL BUDGET
Dept 538-STORMWATER MANAGEMENT			
P# 07-10 FA#17484 CAMERA RETROFIT, 20401			
FRONT END LOADER (1/4	4	171	684
P# 03-06 2018 LEASE	4	41	164
Totals for GL# 440-538-572.0100-INT EXP - LEASE			1,194
440-538-572.0400 INT EXP-BOA LOAN 2004			
2004 BOA LOAN INTEREST	1	17,500	17,500
Totals for GL# 440-538-572.0400-INT EXP-BOA LOAN 2			17,500
440-538-572.0500 INT EXP-BOA LOAN 2005			
2005 BOA LOAN INTEREST	1	55,400	55,400
Totals for GL# 440-538-572.0500-INT EXP-BOA LOAN 2			55,400
440-538-572.0700 INT EXP-BOA LOAN 2007			
2007 BOA LOAN INTEREST	1	1,200	1,200
Totals for GL# 440-538-572.0700-INT EXP-BOA LOAN 2			1,200
440-538-591.0100 TRANSFER TO GENERAL FUND - AL	LOCATIONS		
ALLOCATIONS	1	128,174	128,174
Totals for GL# 440-538-591.0100-TRANSFER TO GENER			
Totals for dept 538-STORMWATER MANAGEMENT			985,025

Pg 320 Final: 09/24/2018





"The best preparation for tomorrow is doing your best today."

H. Jackson Brown, Jr.

Pg 321 Final: 09/24/2018





Pg 322 Final: 09/24/2018



Cost Center and Number: Reuse - 539

Fund: Reuse Fund - 460 Department: Public Works

Contact Hours: Monday through Friday, 7:00 to 4:00

Location: Public Works, 600 17th St. West, Palmetto, FL 34221

Primary Duties

• Installs, maintains and repairs the City's reuse system

• Provide customers with reuse water for irrigation as the distribution system is increased.

Future Challenges or Issues facing the Cost Center

- Fully implementing the ASR Well to improve reuse water availability with the assistance of other departments and third party vendors.
- Added 25% of Supervisor's salary to begin implementing reuse personnel costs

To assist readers in linking City Commission and Cost Center goals to the vision and strategy:

Color Block	Vision or Fundamental Strategies
Appearance	Beautify and enhance
Services	Maintain and improve everyday services
Infrastructure	Maintain and improve infrastructure
Safety	Make the City safe
Economic Stability	Enhance and prosper the City and its citizens
Historic Preservation	Preserve Palmetto's history

1	. Increase reuse system by 11,000 feet
2	. Finish permitting and implementation of the
	ASR well

Cost Center Goals and Objectives:

Pg 323 Final: 09/24/2018



460 - REUSE FUND Fund Summary

		2018	2018	2019	
	2017	Revised	Projected	Adopted	% Change of
Account	Actual	Budget	Actual	Budget	Budget_
Beginning Fund Balances	\$ 5,544,736	\$ 6,133,411	\$ 6,133,411	\$ 6,382,467	4.1 %
Revenues					
Grants	344,101	405	405	=	- %
Charges for Services	409,888	417,000	430,986	430,986	3.4 %
Interest Revenue	6,706	3,500	5,000	5,000	42.9 %
Miscellaneous	-	-	27	-	- %
Non-Revenue/Fund Balance		569,117		579,467	1.8 %
Total Revenues	760,695	990,022	436,418	1,015,453	2.6 %
Expenses					
Personnel costs	19,993	20,513	20,718	63,292	208.5 %
Operating Expense	67,483	25,962	80,831	24,630	(5.1)%
Capital Expense	291,164	721,916	81,311	579,467	(19.7)%
Debt Service	189,193	193,844	196,944	198,254	2.3 %
Transfer Out	28,673	27,787	27,787	26,749	(3.7)%
Total Expenditure	596,506	990,022	407,591	892,392	(9.9)%
Excess Revenue Over (Under) Expenditures (Modified					
Accrual)	164,189	-	28,827	123,061	- %
Conversion to Full Accrual	(424,486)	(291,717)	(220,229)	(144,007)	(50.6)%
Excess Revenue Over (Under) Expenditures	588,675	291,717	249,056	267,068	(8.4)%
Total net Position, End of Year	6,133,411	6,425,128	6,382,467	6,649,535	3.5 %
Net Investement in Capital Assets	5,384,887	6,245,720	5,545,974	6,481,434	3.8 %
Restricted Net Position	1,292	1,292	1,292	1,292	- %
Unrestricted Net Position	747,232	178,116	835,201	166,809	(6.3)%
Total net Position, End of Year	\$ 6,133,411	\$ 6,425,128	\$ 6,382,467	\$ 6,649,535	3.5 %

Pg 324 Final: 09/24/2018

460-000 - REUSE REVENUE Fund Revenue Summary

Account 460-539	Description	2017 Actual	2018 Revised Budget	2018 Projected Actual	2019 Adopted Budget	% Change of Budget
334.1000-5904	SWFWMD ASR Reimbursement	\$ 344,101	\$ 405	\$ -	\$ -	(100.0)%
	TOTAL INTERGOVERNMENTAL/ GRANT REVENUE	344,101	405	-	-	(100.0)%
343.9010 343.6900	Reuse Water Fees Reuse Penalties	401,462 8,426	408,000 9,000	422,586 8,400	422,586 8,400	3.6 % (6.7)%
	Total Reuse Services	409,888	417,000	430,986	430,986	3.4 %
	TOTAL UTILITY SERVICES	409,888	417,000	430,986	430,986	3.4 %
361.0100	Investment Earnings	6,706	3,500	5,000	5,000	42.9 %
369.7401	TOTAL INTEREST REVENUE Other Misc Rev/Ins Premium Reimbursement	6,706	3,500	5,000 27	5,000	42.9 % - %
	TOTAL MISCELLANEOUS REVENUE	-	-	27	-	- %
	OTHER FINANCING SOURCES					
399.0000	Funding From Fund Balance - Outstanding Enc	-	106,076	-	-	(100.0)%
399.6000	Funding From Equity - Capital Proj		463,041		579,467	25.1 %
	Total Non-Revenue Sources	-	569,117	-	579,467	1.8 %
	TOTAL OTHER FINANCING SOURCES		569,117		579,467	1.8 %
	TOTAL REUSE REVENUE	\$ 760,695	\$ 990,022	\$ 436,013	\$ 1,015,453	2.6 %

Pg 325 Final: 09/24/2018



Reuse Services Organizational Information

Total Personnel Wages	\$ 42,271
Total Benefits	\$ 21,021
Total Personnel Cost	\$ 63,292

Job Title	Position ID	FTE		
Public Works Supervisor - 25% of salary				-
Service Worker I	PW-538-1285-15	VCT		
Full-Time Position			0	
VACANT Full-Time Position			1	
Part-Time Positions			0	
VACANT Part-Time Positions			0	
Elected Officals			0	
Total Positions			1	

COST CENTER ORGANIZATIONAL CHART



LEGEND



Full-time Position



Volunteers



Pg 326 Final: 09/24/2018



460-539 - REUSE Cost Center Summary

Account 460-539	Description		2017 Actual	2018 Revised Budget	2018 Projected Actual	2019 Adopted Budget	% Change of Budget
512.0100	Regular Salaries	\$	14,025 \$	14,889	\$ 14,890	\$ 42,271	183.9 %
521.0100	Fica Taxes	Ψ	1,065	1,139	1,131	3,234	183.9 %
522.2100	Retirement General Employee		4,031	3,643	3,749	9,477	160.1 %
523.0100	Health Insurance		-,051	-	-	5,720	- %
523.0300	Insurance & EAP		49	35	53	71	102.9 %
524.0100	Workers' Compensation		823	807	895	2,519	212.1 %
	Total Personnel Expenses		19,993	20,513	20,718	63,292	208.5 %
531.1600	Contract Services		-	10,000	10,000	10,000	- %
540.5100	Travel and Per Diem		-	1,000	-	1,000	- %
545.1200	Insurance		537	824	1,124	1,480	79.6 %
546.3600	Repair & Maintenance - Utility		5,310	7,500	7,362	7,500	- %
549.9600	Bank Service Charges		901	1,500	604	1,500	- %
552.1500	Fuel and Lubricants		10	19	30	50	163.2 %
552.2300	Operating Expenses		510	1,500	1,051	500	(66.7)%
552.3900	Safety Program Expense		-	200	28	100	(50.0)%
552.4200	Small Tools/Equipment		-	1,500	1,490	1,000	(33.3)%
552.5100	Uniform Purchases And Cleaning		- 014	419	-	500	19.3 %
554.0100	Non-Capitalized Equipment		814	1 500	-	1 000	- %
555.1300	Technical/Training		-	1,500	-	1,000	(33.3)%
559.0100	Depreciation Expense		58,351	-	59,142	-	- %
595.0000	Doubtful Accts Exp		1,037	-	-	-	- %
595.4500	OPEB Expense	_	13				- %
	Total Operating Expenses		67,483	25,962	80,831	24,630	(5.1)%
571 0000	CDE I can Dringing I Days Water		4.212	4 400	4.400	1 196	2.0.9/
571.0000	SRF Loan-Principal-Reuse Water		4,212 2,956	4,400 3,152	4,400 3,152	4,486 3,260	2.0 % 3.4 %
571.0400 571.0500	Principal - Loan 2004 Principal - Loan 2005		18,356	19,276	19,276	20,110	3.4 % 4.3 %
571.0300	Principal - Loan 2003 Principal - Loan 2007		60,138	63,000	63,000	65,588	4.1 %
571.7000	Principal Payment - Asr Advance		47,660	49,090	49,090	50,563	3.0 %
572.0000	Srf Loan-Interest-Reuse Water		879	1,100	1,100	644	(41.5)%
572.0400	Interest Expense - Loan 2004		1,073	1,000	1,150	1,050	5.0 %
572.0500	Interest Expense - Loan 2005		8,371	9,300	10,000	8,750	(5.9)%
572.0700	Interest Expense - Loan 2007		34,592	34,000	36,250	35,750	5.1 %
572.7000	Interest Payment - Asr Advance		10,956	9,526	9,526	8,053	(15.5)%
372.7000	•	_					
	Total Debt Service		189,193	193,844	196,944	198,254	2.3 %
591.0100	Transfer Out - Admin Services	_	28,673	27,787_	27,787	26,749	(3.7)%
	Total Transfers-Out		28,673	27,787	27,787	26,749	(3.7)%

Pg 327 Final: 09/24/2018



460-539 - REUSE Cost Center Summary

Account 460-539	Description	2017 Actual	2018 Revised Budget	2018 Projected	2019 Adopted Budget	% Change of Budget
	TOTAL EXPENDITURES	\$ 305,34	\$ 268,10	6 \$ 326,280	\$ 312,925	16.7 %

Pg 328 Final: 09/24/2018



REUSE DEPARTMENT FUND 460; DEPARTMENT 539

DESCRIPTION	QUANTITY	UNIT PRICE	TOTAL <u>BUDGET</u>
Dept 539-REUSE			
460-539-512.0100 REGULAR SALARIES		40.071	40.051
REGULAR SALARIES Totals for GL# 460-539-512.0100-REGULAR SALARIES	1	42,271	42,271 42,271
Totals for GEW 100 339 312.0100 REGERMESTERMED			12,2 / 1
460-539-521.0100 FICA TAXES		2.224	2.224
FICA TAXES Totals for GL# 460-539-521.0100-FICA TAXES	l	3,234	3,234 3,234
Towns for GEW 100 959 921.0100 TTOTT TIMES			3,23 .
460-539-522.2100 RETIREMENT GENERAL EMPLOYEE		0.455	0.455
GENERAL EMPLOYEES RETIREMENT Totals for GL# 460-539-522.2100-RETIREMENT GENERAL	l AT EMDLOVEE	9,477	9,477 9,477
Totals for GL# 400-339-322.2100-RETIREWENT GENERA	AL EMIT LOTEE		9,4//
460-539-523.0100 HEALTH INSURANCE			
HEALTH INSURANCE - EMPOLYEE Totals for GL# 460-539-523.0100-HEALTH INSURANCE	1	5,720	5,720
Totals for GL# 400-339-323.0100-HEALTH INSURANCE			5,720
460-539-523.0300 LIFE INSURANCE & EAP			
LIFE INSURANCE/EAP	1	71	71
Totals for GL# 460-539-523.0300-LIFE INSURANCE & EA	AP		71
460-539-524.0100 WORKERS' COMPENSATION			
WORKERS COMP	1	2,519	2,519
Totals for GL# 460-539-524.0100-WORKERS' COMPENSA	ATION		2,519
460-539-531.1600 CONTRACT SERVICES			
RATE STUDY - REUSE	1	10,000	10,000
Totals for GL# 460-539-531.1600-CONTRACT SERVICES	•		10,000
460-539-540.5100 TRAVEL AND PER DIEM			
TRAVEL AND PER DIEM	1	1,000	1,000
Totals for GL# 460-539-540.5100-TRAVEL AND PER DIE	čM		1,000
460-539-545.1200 INSURANCE			
GEN LIAB-AUTO-PROPERTY INSURANCE	4	370	1,480
Totals for GL# 460-539-545.1200-INSURANCE			1,480
460-539-546.3600 REPAIR & MAINTENANCE - UTILITY			
WAREHOUSE ISSUES AND LINE REPAIR	1	7,500	7,500
Totals for GL# 460-539-546.3600-REPAIR & MAINTENA	NCE - UTILITY		7,500
460-539-549.9600 BANK SERVICE CHARGES			
BANK CHARGES	1	1,500	1,500
Totals for GL# 460-539-549.9600-BANK SERVICE CHAR	GES		1,500

Final: 09/24/2018



REUSE DEPARTMENT FUND 460; DEPARTMENT 539

DESCRIPTION	QUANTITY	UNIT PRICE	TOTAL BUDGET
Dept 539-REUSE 460-539-552.1500 FUEL AND LUBRICANTS FUEL AND LUBRICANTS Totals for GL# 460-539-552.1500-FUEL AND LUBRICAN	1 TS	50	<u>50</u> 50
460-539-552.2300 OPERATING EXPENSES PAINTING AND VENDING MACHINE Totals for GL# 460-539-552.2300-OPERATING EXPENSE	1 ES	500	500 500
460-539-552.3900 SAFETY PROGRAM EXPENSE SAFETY SHOES Totals for GL# 460-539-552.3900-SAFETY PROGRAM EXPENSE	1 XPENSE	100	100 100
460-539-552.4200 SMALL TOOLS/EQUIPMENT SPECIALITY TOOLS Totals for GL# 460-539-552.4200-SMALL TOOLS/EQUIP		1,000	1,000 1,000
460-539-552.5100 UNIFORM PURCHASES & CLEANING NEW EMPLOYEES Totals for GL# 460-539-552.5100-UNIFORM PURCHASE	1	500	500 500
460-539-555.1300 TECHNICAL/TRAINING TECHNICAL AND TRAINING Totals for GL# 460-539-555.1300-TECHNICAL/TRAINING		1,000	1,000 1,000
460-539-571.0000 SRF LOAN-PRINCIPAL-REUSE WATE SRF REUSE LOAN PRINCIPAL Totals for GL# 460-539-571.0000-SRF LOAN-PRINCIPAL	1	4,486	4,486 4,486
460-539-571.0400 PRINC-BOA LOAN 2004 2004 BOA LOAN PRINCIPAL Totals for GL# 460-539-571.0400-PRINC-BOA LOAN 200	114	3,260	3,260 3,260
460-539-571.0500 PRINC-BOA LOAN 2005 2005 BOA LOAN PRINCIPAL Totals for GL# 460-539-571.0500-PRINC-BOA LOAN 200	<u>1</u> 5	20,110	20,110 20,110
460-539-571.0700 PRINC-BOA LOAN 2007 2007 BOA LOAN PRINCIPAL Totals for GL# 460-539-571.0700-PRINC-BOA LOAN 200 460-539-571.7000 PRINCIPAL PAYMENT - ASR ADVANG	7	65,588	65,588 65,588
ASR ADVANCE-PRINCIPAL PMT Totals for GL# 460-539-571.7000-PRINCIPAL PAYMENT	1	50,563	50,563 50,563



REUSE DEPARTMENT FUND 460; DEPARTMENT 539

DESCRIPTION	QUANTITY	UNIT <u>PRICE</u>	TOTAL <u>BUDGET</u>
Dept 539-REUSE			
460-539-572.0000 SRF LOAN-INTEREST-REUSE WATER			
SRF REUSE LOAN INTEREST	1	644	644
Totals for GL# 460-539-572.0000-SRF LOAN-INTEREST-I	REUSE WATER		644
460-539-572.0400 INT EXP-BOA LOAN 2004			
2004 BOA LOAN INTEREST	1	1,050	1,050
Totals for GL# 460-539-572.0400-INT EXP-BOA LOAN 20	004		1,050
460-539-572.0500 INT EXP-BOA LOAN 2005			
2005 BOA LOAN INTEREST	1	8,750	8,750
Totals for GL# 460-539-572.0500-INT EXP-BOA LOAN 20	005		8,750
460-539-572.0700 INT EXP-BOA LOAN 2007			
2007 BOA LOAN INTEREST	1	35,750	35,750
Totals for GL# 460-539-572.0700-INT EXP-BOA LOAN 20	007		35,750
460-539-572.7000 INTEREST PAYMENT - ASR ADVANCE			
ASR ADVANCE-INTEREST PAYMENT	1	8,053	8,053
Totals for GL# 460-539-572.7000-INTEREST PAYMENT -	ASR ADVANCE		8,053
460-539-591.0100 TRANSFER TO GENERAL FUND - ALL	OCATIONS		
ALLOCATIONS	1	26,749	26,749
Totals for GL# 460-539-591.0100-TRANSFER TO GENER	AL FUND - ALLO	CATIONS	26,749
Totals for dept 539-REUSE			312,925





" A goal without a plan is just a wish."

Antoine de Saint-Exupery

Pg 332 Final: 09/24/2018



Capital Improvements

The City's Capital Improvement Program (CIP) includes several aspects of purchasing capital assets for the City. It includes its five-year CIP, capital assets which are purchased from the City's operating funds and capital projects funded, or partially funded, by the CRA. The Capitalization Policy allows for the capitalization thresholds of assets including land, buildings, infrastructure, equipment, vehicles and intangible assets. These thresholds begin at a minimum of \$2,000 for equipment and vehicles, and \$20,000 for land, buildings, and infrastructure. All capital purchases are one-time purchases and are non-recurring. Only the debt service is recurring for capital that is financed.

• Capital Budgeting Process

The CIP and capital outlay is an important element in preparing the fiscal year 2019 budget and has occurred in separate actions in past years. The CIP was approved by City Commission on October 1, 2018 while the capital outlay budget from operating funds was approved with the final budget on September 24th.

The capital budget process for operating is as follows:

- Each capital outlay request is submitted with the cost center's budget for capital equipment, improvements to buildings, and/or land.
- These capital items are considered during the budget process first by department heads.
- The items are evaluated for financing by a capital lease which is usually four year financing. A minimum of \$50,000 in total capital items would be necessary to obtain a capital lease.
- o Items are submitted with the operating budget for approval by City Commission.

The capital budget process for the CRA is as follows:

- o Projects are determined by the CRA Director and CRA Advisory Board for their compliance to the CRA Plan.
- o Preliminary plans are put together for submission to the Advisory Board and finally to the CRA Board.
- Budget for those approved projects are submitted with the CRA's operating budget and approved by City Commission.

The capital budget process for the CIP is as follows:

- Large capital projects regarding street, building and utility expansion or upgrades are submitted to the City's Public Works Director who is instrumental in preparing the project list and the prioritization for the CIP.
- The Public Works Director compiles the list of projects for a five-year period and the prioritization and estimated costs of those projects, assigning high priority projects to the current year when possible.
- The Public Works Director then works closely with the Finance Department and City Clerk to determine possible funding. Finance will identify all available funding available to fund capital projects.
 - Projections of usable fund balance/net assets are made using information known at the time and the amount that is unassigned or unrestricted.
 - Unassigned fund balance over five months of upcoming expenses can be used to fund CIP projects however City Commission may approve the use of a higher percentage if deemed necessary and in the best interest of the City.
 - Grants are also identified as possible funding sources but are not committed to the project until such time as the grant is awarded.
 - The project may be deemed unfunded until such time as grants or other funding sources may become available.
- o The final CIP is submitted to City Commission for discussion, changes and final approval.

Pg 333 Final: 09/24/2018



• Challenges for the funding of capital purchases

The City's capital needs for operating equipment has increased due to stringent spending in the past few years. New, and additional, equipment and vehicles are needed to continue providing the level of services citizens have come to expect and funding these needs has become a challenge along with the funding of those needs.

City utilities and infrastructure is also in dire need of repair, maintenance and in several instances, replacement. A rate study will be implemented in FY2019 to assist with funding the City's capital improvement program. This is discussed later.

Funding Options:

Operating Capital Purchases

The first option for funding operating capital purchases/projects, and most desired, is the use of <u>current revenues</u>. This year \$56,151 in capital purchases is budgeted using current revenues, mostly from the water and sewer fund.

The <u>Fund Balance</u> Policy allows for the funding of one-time purchases from funds meeting the requirements in the policy and City Commission approval. In recent years, the City has funded a small portion of the operating capital purchases from fund balance in funds that meet the three month minimum. In the 2019 budget, the City's fund balance will fund \$66,211 in capital equipment purchases mostly from General Fund for computer equipment, air conditioning units, police equipment, and new mower for the Parks Department. The use of fund balance was previously expanded to non-capital, one-time expense items. In the fiscal year 2019 budget, fund balance will fund a total of \$47,500 including contingency accounts, consulting items, and various small equipment items.

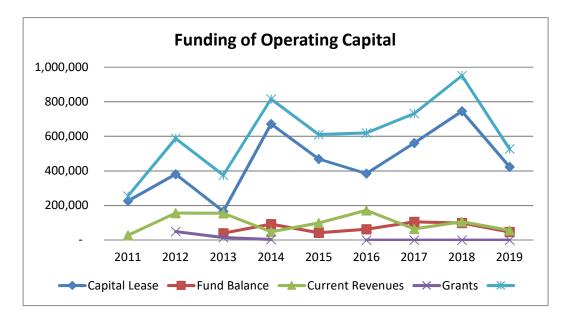
The Debt Policy allows for the use of financing for the funding of projects and equipment purchases meeting specific guidelines. Each year a capital lease is considered for equipment and vehicles and is usually financed over a four-year period. The City has had no choice but to incur additional debt for the larger equipment items needed. A <u>capital lease</u> is budgeted for police vehicles and radio equipment, administrative vehicles, street sweeper, valve turning machine, and mini excavator for approximately \$423,557.

<u>Grant</u> funding, when available, are always an option and are constantly sought after. In FY2018, the City received the Community Development Block Grant (CDBG) for \$750,000. The CDBG funds the water main replacement providing improved water service and fire flow capacity. Restoration of the drives and sidewalks as well as the fire hydrants. In addition, street repaying along low to moderate income streets for improved safety.

Pg 334 Final: 09/24/2018



The following graph illustrates funding the City has used since fiscal year 2011:



CIP Projects

As previously stated, funding the CIP has been a challenge for the past few years. Loan funds from the 2007 BOA loan were totally depleted prior to fiscal year 2014 and few grants were available. The City was forced to find more creative means of funding.

As with operating capital, <u>current revenues</u> are the most desirable funding available however, none of the City's funds were in the position to provide funding from current revenues. As we look ahead implemented the anticipated rate during FY2019 will be critical to ensure we the funding available to complete many of the utility infrastructure projects in the coming years. Prior to 2014 rate study, maintenance to infrastructure was curtailed during the current economic crisis due to decreased funding. The increased user fees will provide pay-as-you-go funding for most of the utility improvement projects for 2019 and are projected to continue to do so for the remaining years of the ordinance. Any unused revenue generated in a particular year is carried forward to be used in subsequent years for the CIP.

The City's <u>Fund Balance</u> Policy allows unassigned fund balance/unrestricted net position over three months of expenditure budget to be used for capital improvements but it has become chosen practice to allow a five month threshold. However, none of the Enterprise funds met the five month minimum. Due to the need for capital spending, the Water/Sewer and Reuse funds will use carried forward funds to fund these projects while maintaining the minimum three month balance.

The past years, CIP used most of the useable <u>fund balance</u> over the five month threshold to fund CIP projects such as road, stormwater and reuse projects. This year's CIP assigns the remaining fund balance over five months from the General Fund and Road and Bridge fund.

The rate study provided for a small <u>loan</u> of \$2.9 million to finance four projects – I&I, equalization basin (EQ tank), chloramines injection system and fire protection upgrades. The equalization basin was delayed and a loan of \$1.25 million was obtained late in 2014 to fund the other three projects. Some of these funds were used in 2015 and the

Pg 335 Final: 09/24/2018



remainder will be carried forward into 2016. In fiscal year 2016 the approved \$2.9 million was increased by \$2.75 million to allow for a \$4.4 million State Revolving Fund (SRF) loan to fund the EQ tank. This loan is expected to be received in fiscal year 2018 however, in keeping with SRF procedures, the debt service will not begin until after construction is complete. This is estimated to be in fiscal year 2019 with debt service beginning in December 2019.

<u>Grant</u> monies are expected to come in the form of a Community Development Block Grant for Fire Protection. The City is in the process of completing the procurement process and awarding the contract.

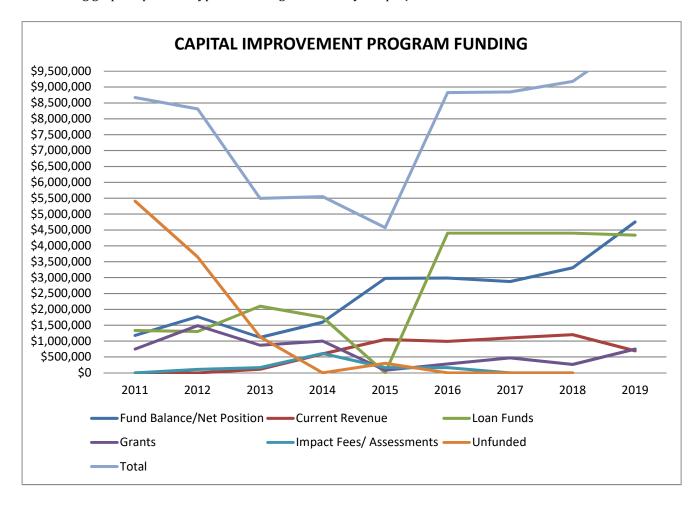
All of the 2019 projects are funded however, two are contingent on the loan funding and all are water or sewer projects. User fee revenues will continue to be monitored and analyzed to update projected water, sewer and reuse income for additional funding.

The 2019 CIP is approximately the same amount as the 2018 CIP in spite of the anticipated \$4.4 million SRF loan.

Pg 336 Final: 09/24/2018



The following graph depicts the types of funding used for City CIP projects since 2010.



Pg 337 Final: 09/24/2018









The Aquifer Storage and Recovery Well (ASR Well) was completed in fiscal year 2018 after many years of planning, testing and anticipation. The project is funded through a 50/50 grant from Southwest Florida Water **Management District** (SWFWMD). This project will allow the City to store excess reclaimed water for distribution during "dry" seasons instead of releasing this water into the

bay and become a commodity

to the citizens.



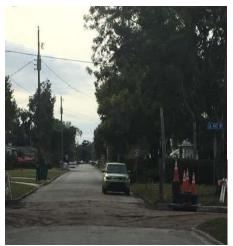
Pg 338 Final: 09/24/2018



The City's aging sanitary sewer infrastructure has created the need to control its Inflow and Infiltration (I&I) problems. Groundwater entering sanitary sewers through defective pipe joints and broken pipes is called *infiltration*. Storm water entering sanitary sewers from inappropriate connections is called *inflow*. I&I causes the Wastewater Treatment Plant to work much harder to treat the additional influx. The City continues to work toward stopping all I&I problems to make its sewer system and WWTP as efficient as possible.







The City is continuously improving the streets and underground infrastructure.

Building a new playground

The City is in the final stages of installing a new playground equipment at Hidden Lake Park.





Pg 339 Final: 09/24/2018



• Operating Capital Budget

As show below, the capital purchases from operating are funded in different ways. Current revenues fund \$172,090 and are included in the balanced budget. Fund balance is funding \$62,561. The planned capital lease for \$423,557 is to be financed for a four year term and adds an estimated \$98,002 in debt service to the budget.

The fiscal year 2019 final budget includes the following capital items from the operating budget as itemized below:

y	merades the following capital femo			Funding	
		Total	Current	Fund	Capital
Fund/Cost Center	Item Description	Budget	Revenues	Balance	Lease
General Fund/IT	Computer Equipment	28,600	_	28,600	_
General Fund/PD	Fitness Equipment	3,000	-	3,000	-
General Fund/PD	4 - Dodge Chargers	138,200	-	-	138,200
General Fund/PD	4 - Coban Edge in Car Video	24,000	-	-	24,000
General Fund/PD	4 - Mobile Radios	17,600	-	-	17,600
General Fund/PWA	Office Furniture - Conference Roon	2,000	-	2,000	-
General Fund/PWA	Security System	8,311	-	8,311	-
General Fund/Fleet	Ford F-150 Truck	27,000	-	-	27,000
General Fund/Fleet	Tire Machine	10,325	-	-	10,325
General Fund/Parks	3 -Zero Turn Mower	22,962	-	-	22,962
General Fund/Parks	Ford F-350 Truck	40,000	-	-	40,000
General Fund/Events&Facilities	A/C Unit City Hall Roof	7,000	-	7,000	-
General Fund/Events&Facilities	City Hall - Exterior Tile	5,000	-	5,000	-
General Fund/Events&Facilities	City Hall - Emergency Exit	5,000	-	5,000	-
General Fund/Events&Facilities	Commerial Fan - Shared	3,650		3,650	
General Fund/Events&Facilities	City Hall Logo Sign	3,590	3,590	-	
General Fund/Events&Facilities	Ford F-150/Transit	35,000		-	35,000
Total	General Fund Capital Purchases _	381,238	3,590	62,561	315,087
CRA/CRA	AG Museum Elevator	25,000	25,000	-	-
CRA/CRA	Commerial Fan - Shared 1/2 GF	3,900	3,900		
Т	otal CRA Fund Capital Purchases _	25,000	25,000		
Road & Bridge/Streets	Brush Chipper	68,470	_	_	68,470
<u>.</u>	& Bridge Fund Capital Purchases	68,470	<u> </u>		68,470
	_	•	2,000		00,170
Solid Waste/Solid Waste	2 - 20 yard roll offs	3,000	3,000	-	
Total Soli	d Waste Fund Capital Purchases _	3,000	3,000	-	-
Water & Sewer/Cross Connect	Transit Van	40,000	_		40,000
Water & Sewer/Water	Mud Hog Pump	2,500	2,500	_	40,000
Water & Sewer/Water	Zone Scan/Aquascope	22,000	22,000	_	_
Water & Sewer/Sewer	Hydraulic Power Unit	10,000	10,000	_	_
Water & Sewer/Sewer	Diaphram Pump	2,500	2,500	_	_
Water & Sewer/Sewer	Truck Mount Generator	2,500	2,500	_	_
Water & Sewer/Sewer	Confined Space Equipment	9,000	9,000		
Water & Sewer/Sewer	Office Furniture	2,000	2,000	_	_
Water & Sewer/WWTP	Pump replacements	90,000	90,000	_	-
•	& Sewer Fund Capital Purchases	180,500	140,500	_	40,000
iotai water	& Sewer runu capital rui chases _	100,300	140,300		40,000
Stormwater/ Stormwater	Mini Excavator-1/4 shared cost	-		-	-
Total Stor	- -mwater Fund Capital Purchases			_	-
	Purchases from Operating Funds			62,561	423,557
	¥ 8				

Pg 340 Final: 09/24/2018



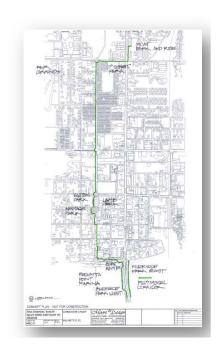
• Capital Projects from CRA

CRA has developed a CRA plan to outline their direction for funding certain capital projects within the CRA district. The plan includes several projects to improve the City's appearance, improve and provide additional parks and trails. The project expenses and the 2019 project budgets include:

	I	FY2016 FY2017		FY2018		FY2019			
Project Name		Actual	Actual		Projected			Budget	
Riverside Project	\$	-	\$	64,334	\$	56,515	\$	30,000	
Land Purchases		4,384		110,414		2,159,670			
Edenfield Project						199,715			
MMEC Project		74,220		13,410		5,004		-	
VFW Rennovations		146,951		-		276,377			
Haben Boulevard Improvements		-		-		92,600		50,000	
Living Seawall Project		340,426			_	-			
Historical Park Improvements		-			_	20,000		20,000	
Lamb/Sutton Park		-		1,335	_	8,686			
Martin Luther King Park (MLK)		-		-		-		250,000	
Connor Park				_	_			872,879	
Taylor Park					_			250,000	
Linear Trail				_				500,000	
Seawall Project		387,968		-	_	-		-	
Total CRA Project Budget	\$	953,950	\$	189,493	\$	2,818,567	\$	1,972,879	

The capital projects funded by the CRA are included in both the CRA fund and the Joint Capital Projects fund. The CRA fund includes projects that have in the planning stages and are now ready for construction such as:

- Riverfront Project the conceptual plans began in fiscal year 2012 for renovations to the boat ramp and park areas to include a new seawall, boat ramp, and a new "bait shop".
- Linear Park Trail encompasses Martin Luther King Park, Connor Park and Taylor Park. The CRA is working to continue the trail throughout the City for a multi-use footpath.
- ➤ MMEP Project Multi-modal Enhancement Corridor (MMEC) is a project providing areas for alternative modes of transportation such as walking, running, biking etc. This linear trail will begin at the Green Bridge and continue throughout the city creating a corridor south to north. The funding is expected to come from grants requiring 50% matching funds. For this reason, the CRA has budgeted funds to be put in reserve for this future project. The second stage of construction began in fiscal year 2018 with Manatee County to enhance the pedestrian footpath across the Green Bridge from Riverside Drive.
- ➤ Other Projects -- In FY2016 the CRA purchased the historic VFW building. Fiscal year 2019 will see the continued effort to make improvements to the building. Extensive landscape work will be performed at Haben Boulevard (a major entryway to the City) as well as the Historic Park.



Pg 341 Final: 09/24/2018



ACCOUNT DESCRIPTION CAPITAL PROJECTS FUND - JOINT PROJECTS - CIT	ACTUAL 2017 TY AND CRA - FU	REVISED BUDGET 2018 JND 390	ESTIMATED ACTUAL 2018	ADOPTED BUDGET 2019	% CHANGE OF BUDGET
BEGINNING FUND BALANCES	1,493,535	220,362	220,362	(18,374)	-108.34%
REVENUES/SOURCES					
Interest Revenue	21,046	0.00		*	0.00%
Grants	207,500	103,515	52,191	*	-100.00%
Transfers In		6 5 8	5	*	0.00%
Funding from Fund Balance		240,937			-100.00%
TOTAL REVENUES	207,500	344,452	52,191_		-100.00%
EXPENSES					
Capital Outlay					
Other	1,300,798	151,347	148,678	98	-100.00%
Transfers Out	179,875	142,249	142,249_		-100.00%
TOTAL EXPENDITURES	1,480,673	293,596	290,927	<u> </u>	-100.00%
Excess Revenue Over (Under) Expenditures	(1,273,173)	50,856	(238,736)	(: *)	0.00%
Fund Balance, End of Year	220,362	271,218	(18,374)	(18,374)	106.77%



Capital Projects Fund - Joint Projects - City and CRA

ACCT # 390- ACCOUNT DESCRIPTION	ACTUAL 2017	REVISED BUDGET 2018	ESTIMATED ACTUAL 2018	ADOPTED BUDGET 2019	% CHANGE OF BUDGET
CAPITAL JOINT PROJECTS FUND					
REVENUE 000-361.0100					
Interest Earnings	21,046				0.00%
TOTAL INTEREST REVENUE	21,046	8	€	•	0.00%
000-334.7000-9026 Historic Park Grant Revenue 000-337-7000-1101	·美多	103,515	52,191	2	-100.00%
MLK Park LID - SWFWMD Grant 000-337.7000-1301	(A)	¥	ş	ž	0.00%
SWFWMD Grant - MMEC 000-337.7100-1602	207,500	(<u>)</u>	Ĭ	9	0.00%
SWFWMD Grant	3			5	0.00%
TOTAL GRANT REVENUE	207,500	103,515	52,191		-100.00%
000-381.9000-1301 Transfer In - MMEC 000-381.8190-1601	4	Ĕ	Ş	ŧ	0.00%
Transfer In - Seawall	<u> </u>				0.00%
TOTAL TRANSFERS IN	5	(5)	1.00		0.00%
000-399.9301					
Funding from Equity - Capital Projects		240,937			-100.00%
TOTAL FUNDING FROM EQUITY	150	240,937		;€.	-100.00%
TOTAL REVENUES	228,546	344,452	52,191		-100.00%
EXPENSES					
702-762.0000-9026 Historic Park Building 703-763.0000-1301	52,190	52,659	51,325	928	-100.00%
MMEC SWFWMD Grant 703-763.0000-1602	207,500	£	120	920	0.00%
SWFWMD Seawall Grant	2	12	9	•	0.00%
859-862.0000-9026 Historic Park Grant Matching 859-863.0000-1301	52,190	52,659	51,324	181	-100.00%
MMEC Grant Matching 859-863.0000-1601	968,144	(2)	(8)	:#X	0.00%
Seawall Project 859-863.0000-1602	-	(*)	*) =)	0.00%
Living Seawall 859-863.0100-1301	040	5,201	5,201		-100.00%
MMEC Project	20,774	40,828	40,828		-100.00%
TOTAL JOINT CAPITAL PROJECTS	1,300,798	151,347	148,678	ě	-100.00%
859-891.9000 Transfer Out - CRA	179,875	142,249	142,249	_ = =	-100.00%
TOTAL TRANSFERS	179,875	142,249	142,249	:	-100.00%
TOTAL EXPENSES	1,480,673	293,596	290,927		-100.00%
NET TOTAL EXPENDITURES	(1,252,127)	50,856	(238,736)	(*)	0.00%
			(223).00)		0.0070



• Capital Improvement Program (CIP)

The fiscal year 2019 Capital Improvement Program (CIP) was approved by City Commission on October 1, 2018 totaling \$10,483,759 for fiscal year 2018 and \$20,497,309 for the five-year period of 2018 through 2023.

The priorities of the City indicates the need to minimize the economic impact to our taxpayers, use City dollars efficiently and effectively, and maintain and improve the appearance and safety of the City both financially and physically. The CIP for fiscal year 2019 attempts to achieve these priorities and the initiatives to support them. Limited funds are available to support capital projects however, the maintenance of our facilities and infrastructure is vital to the future of the City.

This CIP incorporates all aspects of the City's long-term goals:

p	· r · · · · · · · · · · · · · · · · · ·
Appearance	New sidewalk projectsCity-wide facilities upgrades
	 Improvements to the water distribution and expansion of the wastewater treatment facility
Services	o Palmetto Area Reuse-reuse to additional users
	o Chloramines Injection System-better tasting water and more efficient service
Infrastructure	 WWTP Expansion, Upgrades and R&R
imi abti actare	 Water and Sewer Lines R&R
	 New sidewalk projects
Safety	 City Facility Security and Upgrades
Duredy	 Fire protection upgrades-improvements to fire hydrants
	Inflow and Infiltration (181) Program to degrees the amount of treatable
Economic Stability	 Inflow and Infiltration (I&I) Program - to decrease the amount of treatable substance for the WWTP and thus create higher efficiencies
	o Palmetto Area Reuse System (PARS) -install additional reuse lines to allow services

The proposed CIP plan for the five year period is submitted to City Commission for discussion, changes and approval. Changes may be made for priority, scope and funding. The 2019-2023 Capital Improvement Plan was approved by City Commission to include the following for fiscal year 2019:

distribute greater amounts of reuse water.

Pg 344 Final: 09/24/2018

to more customers. This will assist the reuse fund to become self-sustaining and



Fiscal Year 2019 Capital Improvement Program

	FY2017 Budget Carried	FY2018	Total FY2018 CIP
Project Name	Forward	CIP Budget	Budget
Road Improvements			
New Sidewalk Projects	\$ 130,000	\$ -	\$ 130,000
Subsystem #4 - Infrastructure Improvements	723,750		723,750
Total Road Improvements	853,750		853,750
Public Facilities			
City Facility Security	21,690	19,810	41,500
City Wide Facilities Upgrades	77,059	9,441	86,500
Total Public Facilities	98,749	29,251	128,000
Stormwater Drainage			
16th Ave Project - 5th to 6th Street	-	200,000	200,000
Dredging Projects	130,000	20,000	150,000
Total Stormwater Drainage	130,000	220,000	350,000
Water/Sewer			
Wastewater Treatment Plant (WWTP) Expansion	200,000	150,000	350,000
Equalization Basin and Equipment	4,337,428	-	4,337,428
WWTP Upgrades	349,481	-	349,481
WWTP R&R	27,484	100,000	127,484
Lift Station Upgrades	293,980	95,678	389,658
Sewer Lines R&R	80,101	200,000	280,101
Inflow and Infiltration (I&I) Program	800,878	-	800,878
Water Lines R&R	297,087	-	297,087
Chloramines Injection System	210,575	50,000	260,575
Fire Protection Upgrades	1,279,850	100,000	1,379,850
Total Water/Sewer Improvements	7,876,864	695,678	8,572,542
Reuse			
Palmetto Area Reuse System (PARS)	579,467	-	579,467
Total Reuse	579,467		579,467
Total 2018 CIP	\$ 9,538,830	\$ 944,929	\$ 10,483,759

Pg 345 Final: 09/24/2018



ACCOUNT DESCRIPTION	ACTUAL 2017	REVISED BUDGET 2018	ESTIMATED ACTUAL 2018	ADOPTED BUDGET 2019	% CHANGE OF BUDGET
CAPITAL PROJECTS FUND - Fund 301					
BEGINNING FUND BALANCES	553,506	759,249	759,249	931,446	22.68%
REVENUES/SOURCES					
Grants	12,496	628,170	250,390	150,000	-76.12%
Transfers In	246,404	225,000	225,000	29,251	-87.00%
Funding from Fund Balance		859,345	· · · ·	802,499	-6.62%
TOTAL REVENUES	258,900	1,712,515	475,390	981,750	-42.67%
EXPENSES					
Capital Outlay					
Streets	2.893	736,469	6.470	703,750	-4.44%
Other	33,131	143,322	44,574	128,000	-10.69%
Grants	17,133	622,170	252,149	150,000	-75.89%
TOTAL EXPENDITURES	53,157	1,501,961	303,193	981,750	-34.64%
Excess Revenue Over (Under) Expenditures	205,743	210,554	172,197		0.00%
ENDING FUND BALANCES					
Designated/Reserved	759,249	969,803	931,446	931,446	-3.96%
Undesignated/Unreserved				(0)	0.00%
Fund Balance, End of Year	759,249	969,803	931,446	931,446	-3.96%

Pg 346

Final: 09/24/2018



Capital Projects Fund -CIP

ACCT # 301 ACCOUNT DESCRIPTION	ACTUAL 2017	REVISED BUDGET 2018	ESTIMATED ACTUAL 2018	ADOPTED BUDGET 2019	% CHANGE OF BUDGET
CAPITAL PROJECTS FUND					
REVENUE 000-331.4900-1434 FDOT 14th Ave West and 17th St West	647	472,170	250,390	*	-100.00%
000-334.2400-9024	-	472,170	230,390		-100.00%
Yellow Fever Florida Historical Reserve 000-331.4900-9030	12,496				0.00%
CDBG: System 4		150,000		150,000	0.00%
000-337.4000-1732					
FMIT Safety Grant		6,000		•	0.00%
TOTAL GRANT REVENUES	12,496	628,170	250,390	150,000	-76.12%
000-381.9101-9024					
Transfer In - Cemetery Reserve 000-381.9301-1731	7,454			8 4 8	0.00%
Transfer In - Facility Upgrades 000-381.9301-1732	19,000			2 3 0	0.00%
Transfer In - City Facility Security 000-381.9301-1831	10,000			(*)	0.00%
Transfer In - Facility Upgrades 000-381.9301-1832	:#j0	40,000	40,000	9,441	100.00%
Transfer In - City Facility Security 000-381,9307-1631	(#0	20,000	20,000	19,810	100.00%
Transfer In - Street Paving 000-381,9307-1730	9 # 77	15 = 5	-	*	0.00%
Transfer In - R&B Capital	9,950	65,000	65,000		-100.00%
000-381.9307-1736 Transfer In - R&B Capital	200,000	100,000	100,000		-100.00%
TOTAL TRANSFERS IN	246,404	225,000	225,000	29,251	-87.00%
000 000 0004					
000-399.9301 Funding from Equity - Capital Projects		859,345		802,499	-6.62%
TOTAL FUNDING FROM EQUITY		859,345	<u> </u>	802,499	-6.62%
TOTAL REVENUES	258,900	1,712,515	475,390	981,750	-42.67%
EXPENSES					
601-662.0000-1731 City Facility Upgrades - Buildings		16,583	17,747		-100.00%
601-663.0000-1433	ē.		1/,/4/	•	
Public Works Yard Lighting 601-664.0000-9024		45,000		-	-100.00%
Machinery and Equipment 601-664.0000-1731	13,954		<u>.</u>	5.	-100.00%



Capital Projects Fund -CIP

ACCT # 301 ACCOUNT DESCRIPTION	ACTUAL 2017	REVISED BUDGET 2018	ESTIMATED ACTUAL 2018	ADOPTED BUDGET 2019	% CHANGE OF BUDGET
City Facility Upgrades - Equipment	9,491	(*		3.	-100.00%
601-664.0000-1732 City Facility Security 601-664.0100-1831	9,686	13,962	16,124	(#)	-100.00%
City Facility Upgrades - Equipment 601-664.0100-1832	() = 1	43,925	10,703	2	100.00%
City Facility Security 601-664.0100-1931	123	23,852	£	-	100.00%
City Facility Upgrades - Equipment 601-664.0100-1932) <u>*</u> 1	•	<u> </u>	86,500	100.00%
City Facility Security	- JBX	:=:		41,500	100.00%
Total Other Capital Projects	33,131	143,322	44,574	128,000	-10.69%
607-663.0000-1730					
New Sidewalk Projects 607-663.0000-9030	:=0	130,000	-	130,000	0.00%
CDBG: System 4 Matching 607-663.0000-1434	127	600,000	721	573,750	-4.38%
14th Ave/17th St Intersection Imp.	2,893	6,469	6,470		-100.00%
Total Street Capital Projects	2,893	736,469	6,470	703,750	-4.44%
GRANTS 701-763,0000-1434					
FDOT 14TH Ave W at 17th St W 701-763.0000-9030	•	472,170	252,149	2	-100.00%
CDBG: System 4 702-664.0100-9024		150,000	(E)	150,000	0.00%
Machinery and Equipment	17,133	140	5#1	2	0.00%
Total Grant Capital Projects	17,133	622,170	252,149	150,000	-75.89%
TOTAL EXPENSES	53,157	1,501,961	303,193	981,750	-34.64%
NET TOTAL EXPENDITURES	205,743	210,554	<u>172,197</u>	3/645	100.00%

Final: 09/24/2018



2019- 2023 CAPITAL IMPROVEMENT PLAN ATTACHMENT A

	Project Description	Supporting Fund	FY2018 PROJECTS CARRIED FORWARD		EW FY2019 FUNDING		FAL FY2019		FY2020	1	FY2021		FY2022		FY2023	Tota	al Project Cost
	Road Improvements			Т		Г											
1	New Sidewalk Projects	Road & Bridge	\$ 130,000	\$		\$	130,000	\$	65,000	\$	65,000	\$	65,000	\$	65,000	\$	390,000
	Subsystem #4 - Infrastructure	///APPN/M		Г													
2	Improvements	Road & Bridge	723,750	⊢		\$	723,750	_			2:	_	-	_	79.5	_	723,750
	ROAD IMPROVEMENT	'S TOTAL	\$ 853,750	s	*	s	853,750	_\$_	65,000	\$	65,000	\$	65,000	\$	65,000	\$	1,113,750
	Public Facilities		l	ı													
1	City Facility Security	General Fund	\$ 21,690	\$	19,810	s	41,500	\$	25,000	\$	25,000	\$	25,000	\$	25,000	s	141,500
	City Wide Facilities Upgrades	General Fund	77,059		9,441		86,500	_	25,000	_	25,000	Ť	25,000	Ť	25,000	_	186,500
3	Public Works Yard Lighting	N/A	2 2		2,111		00,300		45,000		25,000	_	20,000	_	25,000		45,000
4	Public Administration Building	N/A		t					13,000	_	342,000	_	4,275,000	_		\vdash	4,617,000
-	T done reason banding	104		t				-		-	342,000	_	4,273,000	_		\vdash	4,017,000
	PUBLIC FACILITIES	TOTAL	\$ 98,749	\$	29,251	\$	128,000	\$	95,000	\$	392,000	\$ 4	1,325,000	\$	50,000	\$	4,990,000
	Stormwater																
1		David O Dalday			200.000	١,	202.000					1000				١.	
	16th Ave Project - 5th to 6th Street	Road & Bridge	s -	\$	200,000	ŝ	200,000	_\$_	-	\$		5		_\$_	<u> </u>	\$	200,000
2	Dredging Projects	Road & Bridge	111,550	⊢	90,000	H	201,550	_	10,000	-	10,000	_	10,000	_	10,000	_	241,550
	STORMWATER TO	DTAL	\$ 111,550	5	290,000	s	401,550	_\$_	10,000	\$	10,000	\$	10,000	\$	10,000	s	441,550
	Water/Sewer			ı													- 1
1	WWTP Expansion	Water/Sewer	\$ 200,000	\$	150,000	\$	350,000	\$	72	S	428	s	2	\$	- 2	s	350,000
2	Equalization Basin & Equipment	Water/Sewer & Loan	4,337,428		*:		4,337,428				16.		**		34		4,337,428
3	WWTP Upgrades	Water/Sewer	349,481				349,481		200,000		200,000		200,000		200,000		1,149,481
4	WWTP R&R	Water/Sewer	27,484		100,000		127,484		50,000		50,000		50,000		50,000		327,484
5	Lift Station Upgrades	Water/Sewer	293,980		95,678		389,658		100,000		100,000		100,000		100,000		789,658
6	Sewer Lines R&R	Water/Sewer	80,101		200,000		280,101		50,000		50,000		50,000		50,000		480,101
7	1&I Program	Water/Sewer	800,878		NS.		800,878		400,000		400,000		400,000		400,000		2,400,878
8	Water Lines R&R	Water/Sewer	297,087	Г	180		297,087		150,000		150,000		150,000		150,000		897,087
	Chloramines Injection System	Water/Sewer & Loan	210,575		50,000		260,575		-						200,000		260,575
	Subsystem #4 - Infrastructure			T													200,010
10	Improvements	Water/Sewer & Loan	1,279,850	H	100,000	-	1,379,850	-		_	- 12	_		_			1,379,850
	WATER/SEWER TO	DTAL	\$ 7,876,864	\$	695,678	\$	8,572,542	\$	950,000	\$	950,000	\$	950,000	\$	950,000	\$	12,372,542
	Reuse																
1	PARS Expansion	Reuse	\$ 579,467	s		\$	579,467	\$	250,000	\$	250,000	\$	250,000	\$	250,000	ŝ	1,579,467
	REUSE TOTAL	***************************************	\$ 579,467	5		\$	579,467		250,000		250,000		250,000		250,000	\$	1,579,467
	GRAND TOTAL		\$ 9,520,380	\$ 1	1,014,929	\$ 1	0,535,309		370,000		,667,000		,600,000		,325,000	s	20,497,309

^{*} Carry forward funding includes CDBG Grant



2019 - 2023 CAPITAL IMPROVEMENT PLAN ATTACHMENT A

Project Description	Supporting Fund		FY2018 Funding Carried Forward		Current Revenue		City Fund Balance	1	New Loan Funds		Grants	To	ital Funded Projects	Uni	unded	To	al FY2019 CIP
Road Improvements								100									
1 New Sidewalk Projects	Road & Bridge	\$	130,000	\$		\$		\$		\$	_	\$	130,000	\$	S	\$	130,000
Subsystem #4 - Infrastructure 2 Improvements	Road & Bridge		573,750					_			150,000		723,750			_	723,750
ROAD IMPROVEM	ENTS TOTAL	s	703,750	s		S		\$		\$	150,000	\$	853,750	\$		s	853,750
Public Facilities		-															
1 City Facility Security	General Fund	\$	21,690	\$	- 3	\$	19,810	s		5	920	\$	41,500	s	3	\$	41,500
2 City Wide Facilities Upgrades	General Fund	1 -	77,059		9.		9,441				340		86,500		34		86,500
3 Public Works Yard Lighting	N/A										-				,		
4 Public Administration Building	N/A	_	- 37				_ 5				- 3		2		,		
PUBLIC FACILIT	IES TOTAL	\$	98,749	s	- 8	\$	29,251	\$		\$		\$	128,000	s	22	\$	128,000
Stormwater																	
1 16th Ave Project - 5th to 6th Street	Road & Bridge	s		\$		\$	200,000	5		\$		\$	200,000	s		\$	200,000
2 Dredging Projects	Road & Bridge	_	111,550	_		_	90,000						201,550				201,550
STORMWATER	R TOTAL	\$	111,550	\$		_\$	290,000	\$		\$		s	401,550	\$	×	\$	401,550
Water/Sewer																	
1 WWTP Expansion	Water/Sewer	\$	200,000	\$	150,000	\$	-	\$		\$		\$	350,000	S	<u>.</u>	\$	350,000
2 Equalization Basin & Equipment	Water/Sewer & Loan	_	4,337,428								9		4,337,428				4,337,428
3 WWTP Upgrades	Water/Sewer		349,481					_		_			349,481				349,481
4 WWTP R&R	Water/Sewer	_	27,484		100,000		200		¥		G.		127,484				127,484
5 Lift Station Upgrades	Water/Sewer	_	293,980		95,678		V#3		- 4		₹ē		389,658		14		389,658
6 Sewer Lines R&R	Water/Sewer		80,101		200,000		-		-				280,101				280,101
7 I&I Program	Water/Sewer		800,878				-						800,878				800,878
8 Water Lines R&R	Water/Sewer		297,087				₩£.,		2				297,087		- 3		297,087
9 Chloramines Injection System Subsystem #4 - Infrastructure	Water/Sewer & Loan	-	210,575	_	50,000	_		-		_		_	260,575				260,575
10 Improvements	Water/Sewer & Loan	۱	679,850	_	100,000		-	_			600,000		1,379,850			_	1,379,850
WATER/SEWE	RIOTAL	\$	7,276,864	_\$_	695,678	<u> </u>		<u>\$</u>	<u> </u>	\$	600,000	\$	8,572,542	S	*	_\$_	8,572,542
Reuse													and the second				
1 PARS Expansion REUSE TO	Reuse TAL	\$	579,467 579,467	\$		\$		\$		\$		5	579,467 579,467	s	-	5	579,467 579,467
ALUSE 10		,	3/75/07		<u> </u>	9		4		-		3	3/7/40/	3		,	3/3/40/
GRAND TO	TAL	\$	8,770,380	\$	695,678	\$	319,251	\$	-	\$	750,000	\$:	10,535,309	\$		\$ 1	0,535,309



FUND BALANCE USABLE FOR CAPITAL PROJECTS

				Attachment b			
	Fund/Reserve	FY2018 Unassigned Fund Balance / Unrestricted Net Position as projected (1)	1/12 of FY2019 Original Budgeted Expenses (2)	# of Months of Unassigned Fund Balance/ Unrestricted Net Position	Amount over(under) 3 month minimum	Amount over(under) 4 month minimum	Amount over(under) 5 months for Capital Reserve
(3)	General Fund	4,124,683	965,236	4.27	1,228,974	263,738	(701,498)
	Road and Bridge	1,051,234	151,574	6,94	596,511	444,936	293,362
(4)	Solid Waste	384,819	188,394	2.04	(180,363)	(368,757)	(557,151)
(5)	Water/Sewer	2,434,518	562,390	4.33	747,348	184,958	(377,432)
	Stormwater	(47,268)	82,085	(0.58)	(293,524)	(375,610)	(457,695)
(5)	Reuse	96,142	26,077	3.69	17,911	(8,166)	(34,243)

⁽¹⁾ Amount is calculated using FY 2018 projected revenues and expenses as of 9/04/2018, Unassigned Fund Balance for General Fund, General operating expenses for Road and Bridge, and Unrestricted Net Position, less restricted cash for capital projects for all Enterprise funds. This is also calculated by removing all non-unassigned fund balance for governmental funds and net investment in capital assets and restricted net position for enterprise funds. Outstanding encumbrances are also taken into consideration.

⁽⁵⁾ Unassigned Fund Balance for these two funds is net of funding for Capital Improvement Projects funded in 2015 through 2017 and not spent in the year received and carried over into the current fiscal year.

	Fund	Project Name	Funding Amount	Amount Available (Fund Balance/Carry Forward)	Unused Amount
To be transferred to o		,			
	General Fund	City Facility Security	19,810		
		City Wide Facilities Upgrades	9,441		
		Total Use of General Fund Balance	29,251	150,087	120,836
	Road & Bridge	16th Ave - 5th to 6th Street	200,000		
		Dredging Projects	90,000		
		Total Use of Road & Bridge Fund Balance	290,000	293,362	3,362
Use of Committed (Ass	rigged Fund Balance/Unr	estricted Net Position for Carry-Forward Funding			
use of Committee/Ass	_	mmitted Fund Balance (not to exceed)			
	Capital Projects Col	New Sidewalk Projects	130,000		
		Subsystem #4 - Infrastructure Improvements	573,750		
		City Facility Security	21,690		
		City Wide Facility Upgrades	77,059		
	Total	Capital Projects Committed Fund Balance	802,499	802,499	
	Makes 9 Course Hea	estricted Blot Decition (not to evened)			
	water & Sewer Uni	restricted Net Position (not to exceed)	200,000		
		WWTP Expansion WWTP Upgrades	349,481		
		WWTP R&R	27,484		
		Lift Station Upgrades	293,980		
		Sewer Line R&R	80,101		
		I&I Programs	800,878		
		Water Line R&R	297,087		
		Chloramine Injection Systems	167,188		
		Fire Protection Upgrades	174,980		
		Total Net Position to be used for funding	2,391,179	2,391,179	
	Restrict	ted Loan Funds	2,002,210		
	Kestrici	Chloramines Injection System	43,387		
		Fire Protection Upgrades	504,870		
		Total Loan Funds to be used for funding	548,257	548,257	
		Total Use of Water & Sewer Net Position		2,939,426	
	Stormwater Unrect	ricted Net Position (not to exceed)			
	Stormwater Officest	Dredging Projects	111,550		
		Total Use of Stormwater Unrestricted Net Position	111,550	111,550	
	Davia Hannet-t-t- 4	Not Position (not to oursed)			
	Reuse Unrestricted	Net Position (not to exceed)	579,467		
		PARS Expansion Total Use of Reuse Unrestricted Net Position	579,467	579,467	
		Total Ose of Reuse Offiestricted Net Position	373,407	3,3,407	
	Total Use of City Fu	and Balance/Net Position	4,752,203	4,876,391	124,198

⁽²⁾ Amount is calculated using FY2019 budget as of 9/04/2018. The amounts for Enterprise funds are calculated using a modified accrual approach and all capital and principal debt service is included. Only budget for expenses funded from impact fees and/or restricted for debt service have been excluded.

⁽³⁾ Unassigned Fund Balance is less than 5 months due to the purchase of the school board property.

⁽⁴⁾ Unassigned Fund Balance is less than 3 months due to expense associated with Hurricane Irma, The estimate reimbursement from FEMA is \$284,000. This would add 1.39 months of unassigned fund balance with \$100,000 over the 3 month minimum.



2019 - 2023 CAPITAL IMPROVEMENT PLAN BUDGET WORKSHEET

Project Description	Funding Source	Total FY2019 Funded	General Fund	Road & Bridge	Capital Projects Fund	Water/ Sewer Fund	Storm water Fund	Reuse Fund
•								
REVENUES								
Current budgeted revenues		695,678		-	-	695,678	-	
New Loan		9	•				•	
Grants		750,000	-	150,000		600,000	-	-
Assessments		€	0.00	2.00	390		100	::*:
Funding carried forward from 20	018	8,222,123	98,749	703,750		6,728,607	111,550	579,467
Carried forward from 2014 lo	an	548,257	-	-		548,257		
Carried forward from impact	fees	97	828					
Funding from Fund Balance		319,251	29,251				290,000	
	TOTAL REVENUES	10,535,309	128,000	853,750	-	8,572,542	401,550	579,467
Transfers In		319,251	·_		29,251		290,000	
TOTAL F	ROM ALL FUNDING SOURCES	10,854,560	128,000	853,750	29,251	8,572,542	691,550	579,467
EXPENSES								
Road Improvements								
New Sidewalk Projects Subsystem #4 -	Carried forward	130,000	59);	393	130,000	(30)	323	2.00
Infrastructure Improvements	Carried Forward/Grant	723,750		•	723,750			
R	DAD IMPROVEMENTS TOTAL	<u>853,750</u>	<u>.</u>		853,750			
Public Facilities								
City Facility Security	Carried forward/FB	41,500	37	100	41,500	9	128	
City Wide Facilities Upgrades	Carried forward/FB	86,500	.31		86,500			8.5
	PUBLIC FACILITIES TOTAL	128,000			128,000			
Stormwater 16th Ave Project - 5th to 6th Street Dredging Projects	Fund Balance Carried forward/FB STORMWATER TOTAL	200,000 201,550 401,550	(4 1	<u> </u>	#1 #C	# 14 V	200,000 201,550 401,550	
		101,550						
Utility Improvements								
WWTP Expansion	Carried forward/FB	350,000	3.5	9.5	3.5	350,000	328	180
Equalization Basin & Equipment	New Loan	4,337,428	38		69	4,337,428	3.60	30
WWTP Upgrades	Carried forward	349,481	3		3	349,481	30	
WWTP R&R	Current Revenues	127,484	97	20.0	33	127,484	80	90
Lift Station Upgrades	Current Revenues	389,658	÷	90	1#	389,658	100	581
Sewer Lines R&R	Current Revenues Carried forward/	280,101	4	(4.7	5	280,101	197	
1&I Program	FB/Current Revenues	800,878	*	3.5	8	800,878	27):
PARS Expansion	Carried forward/FB	579,467		(4	*	*	(4)	579,467
Water Lines R&R	Carried forward/FB	297,087	12	12	5	297,087	4	12
Chloramines Injection System	Carried forward/FB Carried forward/	260,575	7	27	3	260,575	35.	lj.
Fire Protection Upgrades	FB/Current Revenues	1,379,850	*		*	1,379,850		94
UTILI	TY IMPROVEMENTS TOTAL	9,152,009		<u> </u>	004 850	8,572,542	401 550	579,467
Transfers Out	TOTAL EXPENSES	10,535,309 319,251	29,251	290,000	981,750	8,572,542	401,550	579,467
GRAND TOTAL		10,854,560	29,251	290,000	981,750	8,572,542	401,550	579,467



New Sidewalk Projects

Long Term Goal Achievement:	Appearance	Services	Infrastructure	Safety	Economic Stability	Historic Preservation
-----------------------------	------------	----------	----------------	--------	-----------------------	--------------------------

City Wide
Public Works
301-607-663.0000-1730
1730
Continuing Project
Recurring Project

Project Description:

This project is for replacement and repairs to existing sidewalks and to fill in missing section to create a continuous pedestrian system.

Project Justification:

Annual

Design Other **Totals**

Project Costs:

Engineering Construction

To provide safer means of pedestrian traffic throughout the city. Broken or cracked sidewalks are a hazard to pedestrians and a liability to the City.

Fiscal

Yr. 20

65,000

65,000

Fiscal

Yr. 19

130,000

130,000

racked		1	
Fiscal Yr. 22	Fiscal Yr. 23	Future	Totals
-	-	-	-
65,000	65,000	65,000	455,000
-	-	-	-

65,000

455,000

65,000

FY 2019 Funding Provided By:	General Fund	Road and Bridge	Capital Projects Fund	Water & Sewer	Stormwater	Reuse	Total
2018 Funding	-	-	130,000	-	-	-	130,000
2019 Revenue	-	-	-	-	-	-	-
Fund Balance	-		-	-	-	-	-
Grants/Assessments	-	-	-	-	-	-	-
Unidentified	-	-	-	-	-	-	-
Totals	-	-	130,000	-	-	-	130,000

Fiscal

Yr. 21

65,000

65,000

65,000

Operating Budget Impact:	Fiscal Yr. 19	Fiscal Yr. 20	Fiscal Yr. 21	Fiscal Yr. 22	Fiscal Yr. 23	Future	Totals
Personnel	-	-	-	-	-	-	-
Material & Supplies	-	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Totals	-	-	-	-	-	-	-

Additional Information:

An improved sidewalk system should help the City avoid additional litigation regarding pedestrian injuries.

Pg 353 Final: 09/24/2018



City Facility Security

Long Term Goal Achievement:	Appearance	Services	Infrastructure	Safety	Economic Stability	Historic Preservation
-----------------------------	------------	----------	----------------	--------	-----------------------	--------------------------

City Wide
City Wide
301-601-664.0100-1932
1932
Continuing Project
Recurring Project

Project Description:

This project involves the installation of further security measures at City Facilities, primarily involving security cameras.

Project Justification:

Provide a security system proposal to improve the physical security environment at the all City Facilities.

West William	1

Annual	Fiscal	Fiscal	Fiscal	Fiscal	Fiscal		
Project Costs:	Yr. 19	Yr. 20	Yr. 21	Yr. 22	Yr. 23	Future	Totals
Engineering	-	-	-	-	-	-	-
Construction	41,500	25,000	25,000	25,000	25,000	25,000	166,500
Design	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Totals	41,500	25,000	25,000	25,000	25,000	25,000	166,500

FY 2019 Funding Provided By:	General Fund	Road and Bridge	Capital Projects Fund	Water & Sewer	Stormwater	Reuse	Total
2018 Funding	-	-	21,690	-	-	-	21,690
2019 Revenue	-	-	-	-	-	-	-
Fund Balance	19,810	-		-	-	-	19,810
Grants/Assessments	-	-	-	-	-	-	-
Unidentified	-	-	-	-	-	-	-
Totals	19,810	-	21,690	-	-	-	41,500

Operating Budget	Fiscal	Fiscal	Fiscal	Fiscal	Fiscal		
Impact:	Yr. 19	Yr. 20	Yr. 21	Yr. 22	Yr. 23	Future	Totals
Personnel	-	-	-	-	-	-	-
Material & Supplies	-	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-	-
Other	-	ı	-	-	-	-	-
Totals	-	-		-	-	-	-

Additional Information:

The additional security should assist in the prevention and/or identification of theft which should reduce the need to replace equipment.

Pg 354 Final: 09/24/2018



City Wide Facility Upgrades

Long Term Goal Achievement:	Appearance	Services	Infrastructure	Safety	Economic Stability	Historic Preservation
-----------------------------	------------	----------	----------------	--------	-----------------------	--------------------------

Location:	City Wide
Department:	City Hall/Public Works Admin/Police
Account Number: 301-601-664.0100-1931	
Project Code:	1931
Status:	Continuing Project
Project Type:	Recurring Project

Project Description:

To make improvements to city facilities.

Project Justification:

To ensure that city facilities remain viable while determinations of future potential location options are determined. In prior years this project has funded new roofs at the Police Station and Public Works Building.



Annual	Fiscal	Fiscal	Fiscal	Fiscal	Fiscal		
Project Costs:	Yr. 19	Yr. 20	Yr. 21	Yr. 22	Yr. 23	Future	Totals
Engineering	-	-	-	-	-	-	-
Construction	86,500	25,000	25,000	25,000	25,000	25,000	211,500
Design	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Totals	86,500	25,000	25,000	25,000	25,000	25,000	211,500

FY 2019 Funding Provided By:	General Fund	Road and Bridge	Capital Projects Fund	Water & Sewer	Stormwater	Reuse	Total
2018 Funding	-	-	77,059	-	-	-	77,059
2019 Revenue	-	-	-	-	-	-	-
Fund Balance	9,441	-	-	-	-	-	9,441
Grants/Assessments	-	-	-	-	-	-	-
Unidentified	-	-	-	-	-	-	-
Totals	9,441	-	77,059	-	-	-	86,500

Operating Budget Impact:	Fiscal Yr. 19	Fiscal Yr. 20	Fiscal Yr. 21	Fiscal Yr. 22	Fiscal Yr. 23	Future	Totals
Personnel	-	-	-	-	-	-	-
Material & Supplies	-	-	-	-	-	-	-
Repair & Maintenance	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(30,000)
Other	-	-	-	-	-	-	-
Totals	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(30,000)

Additional Information:

Large scale repairs should reduce smaller repair and maintenance expenses.

Pg 355 Final: 09/24/2018



Public Works Yard Lighting

Long Term Goal Achievement:

Appearance Services Infrastructure Safety Economic Stability Preservation

Location:	Public Works
Department:	Public Works
Account Number:	301-601-663.0000-1433
Project Code:	1433
Status:	Continuing Project
Project Type:	Recurring Project

Project Description:

Project will include improvements/ upgrades to the lighting within the Public Works

Project Justification:

Additional lighting will improve employee safety as well as to assist the new proposed security system additions.



Annual	Fiscal	Fiscal	Fiscal	Fiscal	Fiscal		
Project Costs:	Yr. 19	Yr. 20	Yr. 21	Yr. 22	Yr. 23	Future	Totals
Engineering	-	-	-	-	-	-	-
Construction	-	45,000	-	-	-	-	45,000
Design	-	-	-	-	-	-	-
Other	-	ı	-	-	-	-	-
Totals	-	45,000	-	-	-	-	45,000

FY 2019 Funding Provided By:	General Fund	Road and Bridge	Capital Projects Fund	Water & Sewer	Stormwater	Reuse	Total
2018 Funding	-				-	-	-
2019 Revenue	-	No.	201 Q-	Fundi	nσ	-	-
Fund Balance	-	140.	LUIJ.	i unu,	118 -	-	-
Grants/Assessments	-	-	-	-	-	-	-
Unidentified	-	-	-	-	-	-	-
Totals	-	-	-	-	-	-	-

Operating Budget	Fiscal	Fiscal	Fiscal	Fiscal	Fiscal		
Impact:	Yr. 19	Yr. 20	Yr. 21	Yr. 22	Yr. 23	Future	Totals
Personnel	-	-	-	-	-	-	-
Material & Supplies	-	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-	-
Other	-	100	100	100	100	100	500
Totals	-	100	100	100	100	100	500

Additional Information:

The lighting will add to the City's utility expenses.

Pg 356 Final: 09/24/2018



New Public Administration Building

Long Term Goal Achievement:	Appearance	Services	Infrastructure	Safety	Economic Stability	Historic Preservation
-----------------------------	------------	----------	----------------	--------	-----------------------	--------------------------

Location:	TBD
Department:	City Hall/Public Works
Account Number:	N/A
Project Code:	N/A
Status:	Continuing Project
Project Type:	Non-Recurring Project

Project Description:

This project will consist of the design and construction of a new Public Administration Building.

Project Justification:

A larger building would allow Public Works and City Hall Administrative staff to be under one roof. It would also provide shelter for city crews and their families to ensure that the work force is available in the event of a major hurricane.



Annual	Fiscal	Fiscal	Fiscal	Fiscal	Fiscal		
Project Costs:	Yr. 19	Yr. 20	Yr. 21	Yr. 22	Yr. 23	Future	Totals
Engineering	-		-	-	-	-	-
Construction	-	-	-	4,275,000	-	-	4,275,000
Design	-	-	342,000	-	-	-	342,000
Other	-	-	-	-	-	-	-
Totals	-	-	342,000	4,275,000	-	-	4,617,000
	•						<u> </u>

FY 2019 Funding Provided By:	General Fund	Road and Bridge	Capital Projects Fund	Water & Sewer	Stormwater	Reuse	Total
2018 Funding	-	-	-	-	-	-	-
2019 Revenue	-	ā				-	-
Fund Balance	-	1	10 70	9 Fur	nding	-	-
Grants/Assessments	-	-	 			-	-
Unidentified	-	-	-	-	-	-	-
Totals	-	-	-	-	-	-	-

Operating Budget Impact:	Fiscal Yr. 19	Fiscal Yr. 20	Fiscal Yr. 21	Fiscal Yr. 22	Fiscal Yr. 23	Future	Totals
Personnel	-	-	-	-	-	-	-
Material & Supplies	-	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Totals	-	-	-	-	-	-	-

Additional Information:

A larger building would potentially increase utility expenses however these would net against savings from energy efficient construction.

Pg 357 Final: 09/24/2018



16th Avenue Project - 5th to 6th Street

Long Term Goal Achievement:

Appearance Services Infrastructure Safety Economic Historic Stability Preservation

Location:	5th to 6th Street
Department:	Public Works
Account Number:	440-640-663.0000-1943
Project Code:	1943
Status:	New Project
Project Type:	Non-Recurring Project

Project Description:

Removal and reconstruction of existing junction box at 16th Avenue West and 5th Street West.

Project Justification:

A compromised storm pipe has necessated utility work at this location. While the project as currently budgeted only addresses the stormwater aspect, upon inspection the scope of the project may grow to include water and sewer componants.



Annual Project Costs:	Fiscal Yr. 19	Fiscal Yr. 20	Fiscal Yr. 21	Fiscal Yr. 22	Fiscal Yr. 23	Future	Totals
Engineering	-	-	-	-	-	-	-
Construction	200,000	-	-	-	-	-	200,000
Design	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Totals	200,000	-	-	-	-	-	200,000

FY 2019 Funding Provided By:	General Fund	Road and Bridge	Capital Projects Fund	Water & Sewer	Stormwater	Reuse	Total
2018 Funding	-	-	-	-	-	-	-
2019 Revenue	-	-	-	-	-	-	-
Fund Balance	-	200,000	-	-	-	-	200,000
Grants/Assessments	-		-	-	-	-	-
Unidentified	-	1	-	-	-	1	-
Totals	-	200,000	-	-	-	-	200,000

Operating Budget Impact:	Fiscal Yr. 19	Fiscal Yr. 20	Fiscal Yr. 21	Fiscal Yr. 22	Fiscal Yr. 23	Future	Totals
Personnel	-	-	-	-	-	-	-
Material & Supplies	-	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-	-
Other	-	1	-	1	1	-	-
Totals	-	-	-	-	-	-	-

Additional Information				
naartional information.	•			
				,
				,

Pg 358 Final: 09/24/2018



Dredging Projects

Long Term Goal Achievement:	Appearance	Services	Infrastructure	Safety	Economic Stability	Historic Preservation
-----------------------------	------------	----------	----------------	--------	-----------------------	--------------------------

Location:	To Be Determined
Department:	Public Works
Account Number:	440-640-663.0000-1942
Project Code:	1942
Status:	Continuing Project
Project Type:	Recurring Project

Project Description:

Dredging of canals throughout the City.

Project Justification:

The City will utilitze funding to perform dredging at various locations based upon staff recommendations and Commission prioritization.

	A	CORE.
The state of the s		

Annual	Fiscal	Fiscal	Fiscal	Fiscal	Fiscal		
Project Costs:	Yr. 19	Yr. 20	Yr. 21	Yr. 22	Yr. 23	Future	Totals
Engineering	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-
Design	-	-		-	-	-	-
Other	201,550	10,000	10,000	10,000	10,000	10,000	251,550
Totals	201,550	10,000	10,000	10,000	10,000	10,000	251,550

FY 2019 Funding Provided By:	General Fund	Road and Bridge	Capital Projects Fund	Water & Sewer	Stormwater	Reuse	Total
2018 Funding	-	111,550	-	-		-	111,550
2019 Revenue	-	-	-	-	-	-	-
Fund Balance	-	90,000	-	-	-	-	90,000
Grants/Assessments	-	-	-	-	-	-	-
Unidentified	-	-	-	-	-	-	-
Totals	-	201,550	-	-	-	-	201,550

Operating Budget Impact:	Fiscal Yr. 19	Fiscal Yr. 20	Fiscal Yr. 21	Fiscal Yr. 22	Fiscal Yr. 23	Future	Totals
Personnel	-	-	-	-	-	-	-
Material & Supplies	-	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Totals	-	-	-	-	-	-	-

Additional Information:	•		
Haartional miormation.	_		!
			!
i			!
1			

Pg 359 Final: 09/24/2018



Wastewater Treatment Plant Expansion

Long Term Goal Achievement:	Appearance	Services	Infrastructure	Safety	Economic Stability	Historic Preservation
-----------------------------	------------	----------	----------------	--------	-----------------------	--------------------------

Location:	1310 28th Avenue West			
Department:	Public Works			
Account Number:	432-633-663.0000-1429			
Project Code:	1429			
Status:	New Project			
Project Type:	Non-Recurring Project			

Project Description:

To fund the potential expansion of the Wastewater Treatment Plant.

Fiscal

Yr. 19

350,000

350,000

Project Justification:

Annual

Totals

Project Costs:

Engineering Construction Design Other

Staff is considering options to expand the Wastewater Treatment Plant in the future to ensure optimal performance should the opportunity arise.

Fiscal

Yr. 20

future to			741
Fiscal	Fiscal		
Yr. 22	Yr. 23	Future	Totals
-	-	-	-
-	-	-	-
-	-	-	-

350,000

350,000

FY 2019 Funding Provided By:	General Fund	Road and Bridge	Capital Projects Fund	Water & Sewer	Stormwater	Reuse	Total
2018 Funding	-	-	-	200,000	-	-	200,000
2019 Revenue	-	-	-	150,000	-	-	150,000
Fund Balance	-	-	-	-	-	-	-
Grants/Assessments	-	-	-	-	-	-	-
Unidentified	-	-	-	-	-	-	-
Totals	-	-	-	350,000	-	-	350,000

Fiscal

Yr. 21

Operating Budget Impact:	Fiscal Yr. 19	Fiscal Yr. 20	Fiscal Yr. 21	Fiscal Yr. 22	Fiscal Yr. 23	Future	Totals
Personnel	-	-	-	-	-	-	-
Material & Supplies	-	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Totals	-	-	-	-	-	-	-

Additional Information:

The effect on the operating budget will be dependent on the option staff decides upon.

Pg 360 Final: 09/24/2018



Equalization Basin & Equipment

Long Term Goal Achievement:	Appearance	Services	Infrastructure	Safety	Economic Stability	Historic Preservation
-----------------------------	------------	----------	----------------	--------	-----------------------	--------------------------

Location:	1310 28th Avenue West
Department:	Public Works
Account Number:	432-635-663.0200-1728
Project Code:	1728
Status:	Continuing Project
Project Type:	Non-Recurring Project

Project Description:

This project consists of the Design and construction of a 2.0 million gallon equalization tank with associated splitter box, piping, valves, return pumps, level control, Supervisory Control and Data Acquisition (SCADA) System.

Project Justification:

To provide a balanced inflow which will stabilize the plant operation over a 24 hour period and the ability to consistently meet our permitted regulatory compliance obligations including prevention of sewer spills.



Annual	Fiscal	Fiscal	Fiscal	Fiscal	Fiscal		
Project Costs:	Yr. 19	Yr. 20	Yr. 21	Yr. 22	Yr. 23	Future	Totals
Engineering	-	-	-	-	-	-	-
Construction	150,784	-	-	-	-	-	150,784
Design	4,186,644	-	-	-	-	-	4,186,644
Other	-	1	-	-	-	-	-
Totals	4,337,428	•	-	•	-	-	4,337,428

FY 2019 Funding Provided By:	General Fund	Road and Bridge	Capital Projects Fund	Water & Sewer	Stormwater	Reuse	Total
2018 Funding	4,337,428	-	-	-	-	-	4,337,428
2019 Revenue	-	-	-	-	-	-	-
Fund Balance	-	-	-	-	-	-	-
Grants/Assessments	-	-	-		-	-	-
Unidentified	-	-	-		-	-	-
Totals	4,337,428	-	-	-	-	-	4,337,428

Operating Budget Impact:	Fiscal Yr. 19	Fiscal Yr. 20	Fiscal Yr. 21	Fiscal Yr. 22	Fiscal Yr. 23	Future	Totals
Personnel	-	-	-	-	-	-	-
Material & Supplies	-	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Totals	-	-	-	-	-	-	-

Additional Information:

The City has applied for a SRF Loan to fund the project. Pending the award of the loan, debt service amounts will be determined and budget will be adjusted.

Pg 361 Final: 09/24/2018



Wastewater Treatment Plant Upgrades

Long Term Goal Achievement:	Appearance	Services	Infrastructure	Safety	Economic Stability	Historic Preservation
-----------------------------	------------	----------	----------------	--------	-----------------------	--------------------------

Location:	1310 28th Avenue West			
Department:	Public Works			
Account Number:	432-633-663.0000-1727			
Project Code:	1727			
Status:	Continuing Project			
Project Type:	Recurring Project			

Project Description:

Upgrades to the Wastewater Treatment Plant on an as needed basis according to consultation with Public Works and Veolia.

Project Justification:

In order for the Wastewater Treatment Plant to continue to run with peak efficiency, various parts over time will need to be replaced and/or upgraded. These upgrades will depend on need and funding availability.



Annual	Fiscal	Fiscal	Fiscal	Fiscal	Fiscal		
Project Costs:	Yr. 19	Yr. 20	Yr. 21	Yr. 22	Yr. 23	Future	Totals
Engineering	-	-	-	-	-	-	-
Construction	349,481	200,000	200,000	200,000	200,000	200,000	1,349,481
Design	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Totals	349,481	200,000	200,000	200,000	200,000	200,000	1,349,481

FY 2019 Funding Provided By:	General Fund	Road and Bridge	Capital Projects Fund	Water & Sewer	Stormwater	Reuse	Total
2018 Funding	-	-	-	349,481	-	-	349,481
2019 Revenue	-	-	-		-	-	-
Fund Balance	-	-	-	-	-	-	-
Grants/Assessments	-	-	-	-	-	-	-
Unidentified	-	-	-	-	-	-	-
Totals	-	-	-	349,481	-	-	349,481

Operating Budget Impact:	Fiscal Yr. 19	Fiscal Yr. 20	Fiscal Yr. 21	Fiscal Yr. 22	Fiscal Yr. 23	Future	Totals
Personnel	-	-	-	-	-	-	-
Material & Supplies	-	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Totals	-	-	-	-	-	-	-

Additional Information:

Updated equipment and consolidated panels may result in some utility expense savings.

Pg 362 Final: 09/24/2018



Wastewater Treatment Plant Repair & Replacement

Long Term Goal Achievement:	Appearance	Services	Infrastructure	Safety	Economic Stability	Historic Preservation
-----------------------------	------------	----------	----------------	--------	-----------------------	--------------------------

Location:	1310 28th Avenue West		
Department:	Public Works		
Account Number:	432-633-664.0100-1920		
Project Code:	1920		
Status:	Continuing Project		
Project Type:	Recurring Project		

Project Description:

Project includes the restoring and rehabilitation of various systems/ components within the WWTP.

Project Justification:

In order to maintain peak operating efficiency as well as to remain in compliance various parts of the WWTP need repair and replacement on an ongoing basis.



Annual	Fiscal	Fiscal	Fiscal	Fiscal	Fiscal		
Project Costs:	Yr. 19	Yr. 20	Yr. 21	Yr. 22	Yr. 23	Future	Totals
Engineering	-	-	-	-	-	-	-
Construction	127,484	50,000	50,000	50,000	50,000	50,000	377,484
Design	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Totals	127,484	50,000	50,000	50,000	50,000	50,000	377,484

FY 2019 Funding Provided By:	General Fund	Road and Bridge	Capital Projects Fund	Water & Sewer	Stormwater	Reuse	Total
2018 Funding	-	-	-	27,484	-	-	27,484
2019 Revenue	-	-	-	100,000	-	-	100,000
Fund Balance	-	-	-	-	-	-	-
Grants/Assessments	-	-	-	-	-	-	-
Unidentified	-	-	-		-	-	-
Totals	-	-	-	127,484	-	-	127,484

Operating Budget Impact:	Fiscal Yr. 19	Fiscal Yr. 20	Fiscal Yr. 21	Fiscal Yr. 22	Fiscal Yr. 23	Future	Totals
Personnel	-	-	-	-	-	-	-
Material & Supplies	-	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Totals	-	-	-	-	-	-	-

Additional Information:

By replacing older technology with newer the plant can enjoy savings resulting from energy efficiency.

Pg 363 Final: 09/24/2018



Lift Station Upgrades

Long Term Goal Achievement:	Appearance	Services	Infrastructure	Safety	Economic Stability	Historic Preservation
-----------------------------	------------	----------	----------------	--------	-----------------------	--------------------------

Location:	City Wide
Department:	Public Works
Account Number:	432-633-663.0000-1921
Project Code:	1921
Status:	Continuing Project
Project Type:	Recurring Project

Project Description:

These projects include, but are not limited to, the replacement of pumps, piping, valves, manifolds, float systems, electrical systems and normal components of a submersible lift station.

Project Justification:

The improvements to the Lift Stations will allow them to run more efficiently, reduce the chance for spills, odors, improve safety, and allow for additional monitoring.



Annual	Fiscal	Fiscal	Fiscal	Fiscal	Fiscal		
Project Costs:	Yr. 19	Yr. 20	Yr. 21	Yr. 22	Yr. 23	Future	Totals
Engineering	-	-	-	-	-	-	-
Construction	389,658	100,000	100,000	100,000	100,000	100,000	889,658
Design	-	-	-	-	-	-	-
Other	-	-	-	-	-	1	-
Totals	389,658	100,000	100,000	100,000	100,000	100,000	889,658

FY 2019 Funding Provided By:	General Fund	Road and Bridge	Capital Projects Fund	Water & Sewer	Stormwater	Reuse	Total
2018 Funding	-	-	-	293,980	-	-	293,980
2019 Revenue	-	-	-	95,678	-	-	95,678
Fund Balance	-	-	-	-	-	-	-
Grants/Assessments	-	-	-	-	-	-	-
Unidentified	-	-	-	-	-	-	-
Totals	-	-	-	389,658	-	-	389,658

Operating Budget Impact:	Fiscal Yr. 19	Fiscal Yr. 20	Fiscal Yr. 21	Fiscal Yr. 22	Fiscal Yr. 23	Future	Totals
Personnel	-	-	-	-	-	-	-
Material & Supplies	-	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Totals	-	-	-	-	-	-	-

Additional Information:

There will be additional monitoring fees required as well as utility savings from the decreased/more efficient running time.

Pg 364 Final: 09/24/2018



Sewer Lines Repair and Replace

Long Term Goal Achievement:	Appearance	Services	Infrastructure	Safety	Economic Stability	Historic Preservation
-----------------------------	------------	----------	----------------	--------	-----------------------	--------------------------

Location:	City Wide
Department:	Public Works
Account Number:	432-635-663.0000-1722
Project Code:	1722
Status:	Continuing Project
Project Type:	Recurring Project

Project Description:

This project includes the cleaning, inspection, and replacement of sewer mains and rehabilitation of manholes throughout the COP.

Project Justification:

As older aspects of the sewer system breakdown, in order to ensure optimal efficiency, the City will repair and replace based upon need.

nart (M	

Annual	Fiscal	Fiscal	Fiscal	Fiscal	Fiscal		
Project Costs:	Yr. 19	Yr. 20	Yr. 21	Yr. 22	Yr. 23	Future	Totals
Engineering	-	-	-	-	-	-	-
Construction	280,101	50,000	50,000	50,000	50,000	50,000	530,101
Design	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Totals	280,101	50,000	50,000	50,000	50,000	50,000	530,101

FY 2019 Funding Provided By:	General Fund	Road and Bridge	Capital Projects Fund	Water & Sewer	Stormwater	Reuse	Total
2018 Funding	-	-	-	80,101	-	-	80,101
2019 Revenue	-	-	-	200,000	-	-	200,000
Fund Balance	-	-	-	-	-	-	-
Grants/Assessments	-	-	-	-	-	-	-
Unidentified	-	-	-	-	-	-	-
Totals	-	-	-	280,101	-	-	280,101

Operating Budget Impact:	Fiscal Yr. 19	Fiscal Yr. 20	Fiscal Yr. 21	Fiscal Yr. 22	Fiscal Yr. 23	Future	Totals
Personnel	-	-	-	-	-	-	-
Material & Supplies	-	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Totals	-	-	-	-	-	-	-

Additional Information:

Preventing large scale disruptions before they happen will save the city in Overtime and equipment costs.

Pg 365 Final: 09/24/2018



Inflow and Infiltration (I&I) Program

Long Term Goal Achievement:	Appearance	Services	Infrastructure	Safety	Economic Stability	Historic Preservation
-----------------------------	------------	----------	----------------	--------	-----------------------	--------------------------

Location:	City Wide
Department:	Public Works
Account Number:	432-633-663.0000-1423
Project Code:	1423
Status:	Continuing Project
Project Type:	Recurring Project

Project Description:

Upgrades to the City's sewer system to address problems caused by worn manhole covers and unstable infrastructure piping.

Project Justification:

To reduce the peaks at the WWTP during periods of heavy rain events. A continuing I&I program will allow the City to meet the permit requirements of FDEP.



Annual	Fiscal	Fiscal	Fiscal	Fiscal	Fiscal		
Project Costs:	Yr. 19	Yr. 20	Yr. 21	Yr. 22	Yr. 23	Future	Totals
Engineering	-	-	-	-	-	-	-
Construction	800,878	400,000	400,000	400,000	400,000	400,000	2,800,878
Design	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Totals	800,878	400,000	400,000	400,000	400,000	400,000	2,800,878
	-						

FY 2019 Funding Provided By:	General Fund	Road and Bridge	Capital Projects Fund	Water & Sewer	Stormwater	Reuse	Total
2018 Funding	-	-	-	800,878	-	-	800,878
2019 Revenue	-	-	-		-	-	-
Fund Balance	-	-	-	-	-	-	-
Grants/Assessments	-	-	-	-	-	-	-
Unidentified	-	-	-	-	-	-	-
Totals	-	-	-	800,878	-	-	800,878

Operating Budget Impact:	Fiscal Yr. 19	Fiscal Yr. 20	Fiscal Yr. 21	Fiscal Yr. 22	Fiscal Yr. 23	Future	Totals
Personnel	-	-	-	-	-	-	-
Material & Supplies	-	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Totals	-	-	-	-	-	-	-

Additional Information:

A reduction in stormwater flows to the WWTP will result in potential operational savings.

Pg 366 Final: 09/24/2018



Water Lines Repair and Replace

Long Term Goal Achievement:	Appearance	Services	Infrastructure	Safety	Economic Stability	Historic Preservation
-----------------------------	------------	----------	----------------	--------	-----------------------	--------------------------

Location:	City Wide
Department:	Public Works
Account Number:	432-633-663.0000-1724
Project Code:	1724
Status:	Continuing Project
Project Type:	Recurring Project

Project Description:

This project includes the inspection, and replacement of water main throughout the COP.

Project Justification:

As older aspects of the water system breakdown, in order to ensure optimal efficiency, the City will repair and replace based upon need.



Annual	Fiscal	Fiscal	Fiscal	Fiscal	Fiscal		
Project Costs:	Yr. 19	Yr. 20	Yr. 21	Yr. 22	Yr. 23	Future	Totals
Engineering	-	-	-	-	-	-	-
Construction	297,087	150,000	150,000	150,000	150,000	150,000	1,047,087
Design	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Totals	297,087	150,000	150,000	150,000	150,000	150,000	1,047,087

FY 2019 Funding Provided By:	General Fund	Road and Bridge	Capital Projects Fund	Water & Sewer	Stormwater	Reuse	Total
2018 Funding	-	-	-	297,087	-	-	297,087
2019 Revenue	-	-	-		-	-	-
Fund Balance	-	-	-	-	-	-	-
Grants/Assessments	-	-	-	-	-	-	-
Unidentified	-	-	-	-	-	-	-
Totals	-	-	-	297,087	-	-	297,087

Operating Budget Impact:	Fiscal Yr. 19	Fiscal Yr. 20	Fiscal Yr. 21	Fiscal Yr. 22	Fiscal Yr. 23	Future	Totals
Personnel	-	-	-	-	-	-	-
Material & Supplies	-	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Totals	-	-	-	-	-	-	-

Additional Information:

Preventing large scale disruptions before they happen will save the city in overtime and equipment costs.

Pg 367 Final: 09/24/2018



Chloramines Injection System

Long Term Goal Achievement:	Appearance	Services	Infrastructure	Safety	Economic Stability	Historic Preservation
-----------------------------	------------	----------	----------------	--------	-----------------------	--------------------------

Location:	City Wide
Department:	Public Works
Account Number:	432-635-662.0000-1425
Project Code:	1425
Status:	Continuing Project
Project Type:	Non-Recurring Project

Project Description:

Installation of Chloramine Injection System. Fiscal Year 2015 project funding allowed for the purchase of a house to contain the Injection System. Fiscal Year 2019 budget will allow for modifications to the house and the purchase and installation of the system.

Project Justification:

Additional chloramine injected into City Water supply will maintain the quality of water the City provides to its residents.



Annual	Fiscal	Fiscal	Fiscal	Fiscal	Fiscal		
Project Costs:	Yr. 19	Yr. 20	Yr. 21	Yr. 22	Yr. 23	Future	Totals
Engineering	-	-	-	-	-	-	-
Construction	260,575	-	-	-	-	-	260,575
Design	-	-	-	-	-	-	1
Other	-	1	-	-	-	-	-
Totals	260,575	-	-	-	-	-	260,575

FY 2019 Funding Provided By:	General Fund	Road and Bridge	Capital Projects Fund	Water & Sewer	Stormwater	Reuse	Total
2018 Funding	-	-	-	210,575	-	-	210,575
2019 Revenue	-	-	-	50,000	-	-	50,000
Fund Balance	-	-	-	-	-	-	-
Grants/Assessments	-	-	-	-	-	-	-
Unidentified	-	-	-	-	-	-	-
Totals	-	-	-	260,575	-	-	260,575

Operating Budget Impact:	Fiscal Yr. 19	Fiscal Yr. 20	Fiscal Yr. 21	Fiscal Yr. 22	Fiscal Yr. 23	Future	Totals
Personnel	-	-	-	-	-	-	-
Material & Supplies	-	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Totals	-	-	-	-	-	-	-

Additional Information:	•		
Haartional miormation.	_		!
			!
i			!
1			

Pg 368 Final: 09/24/2018



Palmetto Area Reuse System (PARS)

Long Term Goal Achievement:	Appearance	Services	Infrastructure	Safety	Economic Stability	Historic Preservation
-----------------------------	------------	----------	----------------	--------	-----------------------	--------------------------

Location:	City Wide	
Department:	Public Works	
Account Number:	460-660-663.0000-1760	
Project Code:	1760	
Status:	Continuing Project	
Project Type:	Recurring Project	

Project Description:

This project consists of the installation of reuse lines throughout the City.

Project Justification:

Once funded, this project will allow the installation of reuse lines to smaller subsections of the City based upon the discretion of the PW Director and Commission. Larger areas would be presented as a project of their own.



Annual	Fiscal	Fiscal	Fiscal	Fiscal	Fiscal		
Project Costs:	Yr. 19	Yr. 20	Yr. 21	Yr. 22	Yr. 23	Future	Totals
Engineering	-	-	-	-	-	-	-
Construction	579,467	250,000	250,000	250,000	250,000	250,000	1,829,467
Design	-	-	-	-	-	-	-
Other	-	-	-	-	-	1	-
Totals	579,467	250,000	250,000	250,000	250,000	250,000	1,829,467

FY 2019 Funding Provided By:	General Fund	Road and Bridge	Capital Projects Fund	Water & Sewer	Stormwater	Reuse	Total
2018 Funding	-	-	-	-	-	579,467	579,467
2019 Revenue	-	-	-	-	-		-
Fund Balance	-	-	-	-	-	-	-
Grants/Assessments	-	-	-	-	-	-	-
Unidentified	-	-	-	-	-		-
Totals	-	-	-	-	-	579,467	579,467

Operating Budget	Fiscal	Fiscal	Fiscal	Fiscal	Fiscal		
Impact:	Yr. 19	Yr. 20	Yr. 21	Yr. 22	Yr. 23	Future	Totals
Personnel	-	-	-	-	-	-	-
Material & Supplies	-	-	-	-	-	-	-
Repair & Maintenance	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Totals	-	-	-	-	-	-	-

Additional Information:			
Additional information.			
			,

Pg 369 Final: 09/24/2018



Cost Center and Number: Infrastructure Sales Tax Projects -

Fund: Infrastructure Sales Tax - 003 Department:

Public Safety and Law Enforcement Projects - 421 Transportation Projects - 441 Parks and Community Facilities Projects - 472

Primary Duties

- Responsible for the receipt and expenditure of the City's portion of the Manatee County Half Cent Infrastructure Sales Tax.
- Ensure all funds are expended appropriately as per voter referendum

Future Challenges or Issues facing the Cost Center

- Prioritizing project list to best suit the needs of citizens.
- Determining optimal strategy to best leverage the 15 year revenue stream.
- Ensuring transparency and accountability of all expenditures.

To assist readers in linking City Commission and Cost Center goals to the vision and strategy:

Color Block	Vision or Fundamental Strategies
Appearance	Beautify and enhance
Services	Maintain and improve everyday services
Infrastructure	Maintain and improve infrastructure
Safety	Make the City safe
Economic Stability	Enhance and prosper the City and its citizens
Historic Preservation	Preserve Palmetto's history

1.	Improve police department ability to serve citizens.
2.	Improve roadways to relieve congestion and increase safety.
3.	Improve city parks and community amenities
4.	Allow for the use of tax monies for capital expenditures freeing up other operating monies
5.	Improve the look of city parks and buildings

Pg 370 Final: 09/24/2018



ACCOUNT DESCRIPTION	ACTUAL 2017	REVISED BUDGET 2018	ESTIMATED ACTUAL 2018	ADOPTED BUDGET 2019**	% CHANGE OF BUDGET
INFRASTRUCTURE SALES TAX - GENERAL FUND	SUB-FUND 00	3			
BEGINNING FUND BALANCES	*	635,328	635,328	1,518,842	100.00%
REVENUES/SOURCES					
Sales taxes	632,008	984,688	1,000,000	20	-100.00%
Interest Revenue	3,320	×	5,000		0.00%
TOTAL REVENUES	635,328	984,688	1,005,000	24/	0.00%
EXPENSES					
Capital Outlay					
Public Safety	-	14,950	14,950		0.00%
Transportation		,	,		
Parks and Recreation	<u> </u>	106,514	106,536		0.00%
TOTAL EXPENDITURES		121,464	121,486		0.00%
Excess Revenue Over (Under) Expenditures	635,328	863,224	883,514	1 (*)	0.00%
Fund Balance, End of Year	635,328	1,498,552	1,518,842	1,518,842	100.00%

 $[\]ensuremath{^{**}}$ Budget will be adopted for each project individually throughout FY2019.

Infrastructure Sales Tax Draft Project Listing

	RES 2018-03 Original	RES 2018-34 Revised	Category
Transportation Projects	Project Cost	Project Cost	Percentage
Sidewalks	2,050,000	2,078,622	
Intersection Improvements	1,720,000	1,886,000	
Major Road Improvements	1,469,571	1,274,949	
Transportation Total	5,239,571	5,239,571	34%
Public Safety and Law Enforcement Projects			
Law Enforcement Facilities and Equipment	135,000	135,000	
Criminal Justice & Public Safety Facility Improvements	6,315,000	6,365,000	
911 and Public Safety Technology Upgrades	290,000	240,000	
Public Safety and Law Enforcement Total	6,740,000	6,740,000	44%
Parks and Community Facilities Projects			
City Parks	1,700,000	1,700,000	
Recreational Buildings and Playgrounds	850,000	850,000	
Environmental Preserves and Boat Ramps Government Buildings and Community	100,000	100,000	
Facilities	750,000	750,000	
Parks & Community Facilities Total	3,400,000	3,400,000	22%
GRAND TOTAL	15,379,571	15,379,571	100%





"If you only look at what is, you might never attain what could be."

Anonymous

Pg 372 Final: 09/24/2018



GLOSSARY OF TERMS

<u>Account Number -</u> In accordance with the state chart of accounts, each class of asset, liabilities, equity, expenditures and revenues is assigned a specific account number for use within the City's accounting system. Account numbers are made up of three or four elements – Fund number, Cost Center/function, Object code and Project number (CIP and grants only)

<u>Accrual Basis of Accounting</u> - The "basis of accounting" refers to when a transaction is recognized. In the accrual basis of accounting, revenues are recognized when they are earned, and expenses are recognized when they are incurred.

Adopted Budget – The City budget that is formally approved by the City Commission.

<u>Ad Valorem -</u> A tax that is based on the "taxable value" of property. The tax is calculated by multiplying the millage rate (set by the taxing authority) by the taxable value of the property.

<u>Allocate –</u> To divide a lump-sum appropriation that is designated for expenditure by specific organizational units and/or specific purposes or activities.

Amended Budget – The adopted City budget that has been formally amended/adjusted by the City Commission by resolution.

<u>ADA - A</u>mericans with <u>D</u>isabilities <u>A</u>ct - A congressional act, passed in January, 1990, designed to establish a clear and comprehensive prohibition of discrimination on the basis of disability.

<u>Appropriation –</u> An authorization granted by the City Commission to make expenditures and to incur obligations for purposes specified in the Budget Resolution.

<u>Assessed Valuation –</u> A valuation set upon property by the County Property appraiser as a basis for levying taxes.

<u>Asset - Resource owned or held by a government that possesses monetary value.</u>

<u>Available Fund Balance</u> Funds remaining from the prior year, which are available for appropriation and expenditure in the current year.

<u>Balanced Budget -</u> Total anticipated revenues plus any portion of fund balance that is designated as a budget-funding source shall equal, or be greater than, total estimated expenditures for each fund.

<u>Budget -</u> A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. The term usually indicates a financial plan for a single fiscal period.

<u>Budget Hearing -</u> As required by law, the City Commission conducts two public hearings to receive and consider input from the public and to propose and adopt a millage rate and annual budget.

Pg 373 Final: 09/24/2018



<u>Budget Message -</u> A general discussion of the adopted budget as presented in the Adopted Financial Plan by the City Clerk to the Mayor and City Commission.

<u>CAFR - Comprehensive Annual Financial Report - A complete set of financial statements published soon after the close of each fiscal year by each general-purpose local government in conformity with GAAP and audited in accordance with generally accepted auditing standards.</u>

<u>Capital Asset –</u> Acquired asset having a unit cost of at least \$2,000 and a useful life of more than one year.

<u>Capital Expenditure -</u> A category of budgetary appropriation that includes expenses for buildings, machinery and equipment and results in additions to a fixed asset inventory.

<u>Capital Improvement Budget -</u> The adopted budget to fund the capital improvement plan for the upcoming fiscal year.

<u>Charges for Services</u> – Revenue derived from charging fees for providing certain government services. These revenues can be received from private individuals or entities, or other governmental units. Charges for services include rental fees and contracted services as well as utility user fees for solid waste, water, sewer, stormwater and reuse fees.

<u>CIP - Capital Improvement Plan - A financial plan for construction of physical assets such as buildings, streets, sewers and recreation facilities.</u> The plan extends over several future years indicating the beginning and ending date of each project, the amount to be expended in each year and the method of financing those expenditures.

 \underline{COLA} - \underline{C} ost \underline{O} f \underline{L} iving \underline{A} djustment - An upward adjustment in salary levels to offset the adverse effect of inflation on employee compensation.

<u>Cost Center –</u> An organizational operating unit within the City responsible for a function of the City. Examples: City Clerk, City Attorney, Public Works Administration, Water, Sewer etc.

 $\underline{CRA} - \underline{C}$ ommunity \underline{R} edevelopment \underline{A} gency – An agency established by the City Commission to allow tax increment financing and to implement provisions to rehabilitate the redevelopment area. The agency cooperates with the private sector to attract long-term, financially sound projects that will generate new employment opportunities while protecting the City's unique character and charm.

<u>Culture and Recreation -</u> A category of services provided by a government for facilities and activities such as parks.

<u>Debt Service -</u> The payment of principal and interest on borrowed funds such as bank loans and capital leases.

<u>Deficit</u> – The excess of expenditures over revenues during an accounting period or the excess of the liabilities of a fund over its assets.

Pg 374 Final: 09/24/2018



<u>Department -</u> A major work unit or functional unit having related activities aimed at accomplishing a major service or regulatory program for which the City is responsible. i.e. City Clerk, Public Works, Police Department and CRA

<u>Depreciation</u> - The decrease in value of physical assets due to use and the passage of time.

<u>Encumbrance</u> An amount of money committed for the payment of goods and services not yet received or paid for, usually supported by an outstanding purchase order.

Enterprise Fund – A <u>self-supporting</u> fund designed to account for activities supported by user fees such as Solid Waste, Water, Sewer, Stormwater and Reuse Funds.

<u>Fines and Forfeitures -</u> Fines and forfeits are derived from penalties imposed for the commission of statutory offenses, violation of lawful administrative rules and regulations and for neglect of official duty. These revenues include court fines, confiscated property and parking violations.

<u>Fiscal Year –</u> Any period of 12 consecutive months designated as the budget year. The City's fiscal year begins October 1 and ends September 30, the same as the Federal Government.

<u>Fixed Asset -</u> Long-lived tangible asset obtained or controlled as a result of past transactions, events or circumstances. Fixed asset includes land, buildings, equipment, and infrastructure. Also called Capital Assets

<u>Franchise Fee</u> – A fee assessed on a business, usually a public utility, in return for granting the business the exclusive right to operate in public rights of way inside the City limits. The City of Palmetto has negotiated franchise agreements for electric, cable television, and telephone service.

Fringe Benefits – For budgeting purposes, fringe benefits are employer payments for social security, retirement, group health and life insurance.

<u>FTE-</u> <u>Full-Time Equivalent – An employee position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example a part-time position of 20 hour per week would be equivalent to 0.5 FTE.</u>

Fund – An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and/or other resources together with all related liabilities, obligations, reserves, and equities which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

<u>Fund Balance</u> – The resources available for appropriation in accordance with the prescribed basis of budgeting. Accordingly, only undesignated and/or unencumbered resources are considered fund balance for budget purposes.

<u>Fund Type -</u> Any of seven categories into which all funds are classified in governmental accounting. The seven fund types are: general, special revenue, debt service, capital projects, enterprise, internal service and trust. The City of Palmetto has six of the seven types with no debt service fund.

Pg 375 Final: 09/24/2018



<u>GAAP – Generally Accepted Accounting Principles – Uniform standards and guidelines for financial accounting and reporting.</u> These standards govern the form and content of the basic financial statements of an entity. These acceptable practices are modified from time to time. GAAP guidance is provided from various sources. The Governmental Accounting Standards Board (GASB) issues authoritative statements, interpretations of statements, technical bulletins, implementation guides and concept statement of position. The American Institute of CPA's issues audit and accounting guides and statements of position.

<u>GASB - Governmental Accounting</u> <u>Standards</u> <u>Board - Organized in 1984 by the Financial Accounting Foundation, the Board was created to establish standards of financial accounting and reporting for state and local governmental entities. Its standards guide the preparation of external financial reports of those entities.</u>

<u>General Fund</u> – Used to account for all governmental functions not required to be separately recorded by laws or governmental policy. Most of the essential governmental services such as police protection, street and highway maintenance, landscape maintenance, neighborhood services and general administration are provided by the General Fund.

<u>General Government -</u> A major class of services provided by the legislative, judicial and administrative branches for the benefit of the public and the governmental body as a whole.

<u>Goal -</u> A broad statement of intended accomplishment or a description of a general condition deemed desirable.

 $\underline{\mathbf{GFOA}}$ $\underline{\mathbf{G}}$ overnment $\underline{\mathbf{F}}$ inance $\underline{\mathbf{O}}$ fficers $\underline{\mathbf{A}}$ ssociation – A professional association of state/provincial and local finance officers in the U.S. and Canada whose ultimate mission is the sound management of government financial resources.

<u>Governmental Funds -</u> Funds generally used to account for tax-supported activities. There are five different types of governmental funds: the general fund, special revenue funds, debt service funds, capital projects funds and permanent funds. The City does not have debt service or permanent funds.

<u>Grant –</u> Contribution or gift of cash or other asset from another government or agency to be used or expended for a specified purpose, activity or facility.

Homestead Exemption – A deduction from the taxable value of property occupied by the owner in the State of Florida. The exemption is currently \$50,000 for all property owners who qualify.

<u>Infrastructure Sales Tax –</u> Half-Cent sales tax voted and approved by Manatee County voters in November, 2016 for governmental capital improvements in the area of transportation, public safety, parks and community facilities.

<u>Interfund Transfer</u> Transfer of resources from one fund to another fund in the same government. Transfers are not repayable and do not constitute payment or reimbursement of goods provided or services performed.



grants and shared revenues.

<u>Internal Service Fund –</u> A type of fund designed to account for the financing of goods or services provided by one department for other departments within the City. Goods and services furnished are billed at cost plus an overhead factor designed to cover the indirect expenses of the fund.

<u>Investments -</u> Securities, certificates of deposits, real estate and other items held for the production of revenues in the form of interest, dividends, rentals, or lease payment.

LOS – Level **O**f **S**ervice – An indicator of the extent or degree of service provided by, or proposed to be provided by, a facility based on and related to the operational characteristics of the facility.

<u>Licenses and Permits</u> – Revenues derived from the issuance of local licenses and permits including professional and occupational licenses, building permits and other miscellaneous permits.

<u>Line Items -</u> The classification of objects of expenditure (object codes) by major expense category.

<u>Local Option Fuel Tax -</u> The Local Option Fuel Tax is a tax levied at the county level and passed through to the city based on sales per gallon of fuel.

<u>Major Fund -</u> Governmental fund or enterprise fund reported as a separate column in the basic fund statements and subject to a separate opinion in the independent auditor's report.

<u>Manatee County Property Appraiser</u> A county elected officer whose primary mission is to provide taxpayers and taxing districts within the county with accurate, reliable and timely valuation of all property subject to ad valorem tax.

<u>Manatee County Tax Collector</u> – A county elected officer whose primary responsibility is the collection of ad valorem taxes and other taxes at the local level such as taxes imposed by special levying districts and state agencies.

Mill - The equivalent of one one-thousandth of a U.S. dollar -or- \$1 per \$1,000 of taxable property value.

<u>Millage Rate</u> The tax rate on real property, established by a governmental body authorized by law to impose ad valorem taxes. Rate is presented as 1.000 mill -or- 1.000 dollar per \$1,000 of taxable property value.

<u>Miscellaneous Revenue</u> – Revenue not otherwise specified under Taxes, Licenses and Permits, Intergovernmental, Charges for Services, or Fines and Forfeits. They include rents, proceeds from asset sales, refunds and other non-classifies revenues.

<u>Mission</u> – A clear and concise statement that declares the fundamental purpose of a department/program Pg 377 Final: 09/24/2018



toward which all operational efforts are directed.

<u>Modified Accrual Basis of Accounting</u> – The "basis of accounting" refers to *when* a transaction is recognized. In the modified accrual basis of accounting, revenues are recorded when measurable and available, and expenditures are recorded when the services or goods are received and the liabilities are incurred.

<u>Object Code –</u> Account to which an expense or expenditure is recorded in order to accumulate and categorize the various types of payments that are made. These are normally grouped into Personal Services, Operating Supplies, Capital Outlay, and Other for budgetary analysis and financial reporting purposes.

<u>Objective</u> – Desired output-oriented accomplishments that can be measured and achieved within a given time frame.

<u>Operating Budget -</u> Plans of current expenditures and the proposed means of financing them. The annual operating budget is the primary means by which most of the financing, acquisition, spending and service delivery activities of a government are controlled.

Operating Costs - Expenses for such items as expendable supplies, contractual services, and utilities.

<u>Ordinance –</u> A formal legislative enactment by the City Commission or governing body of a municipality. If it is not in conflict with any higher form of law such as a statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.

<u>Performance Measurement -</u> A managerial process for determining how a program is accomplishing its mission, goals, and objectives through the delivery of products, services, or processes. Performance measurement is a systematic process of evaluating outcomes of specific government programs and services that are delivered to customers with respect to efficiency and effectiveness.

PC&L - Property **C**asualty and **L**iability insurance protecting the City's assets.

<u>Personal Services –</u> Expenditures for salaries/wages and benefits (social security, medical/dental/life/workers' compensation insurance and retirement, etc.) provided for employees by the City.

Physical Environment – A major category of services provided by a government for the purpose of achieving a satisfactory living environment by controlling and utilizing elements of the environment. Included in this category are water/sewer services, solid waste services, stormwater and reuse utilities.

Prior Year Encumbrance – Obligation from a previous year in the form of a purchase order or contract which is chargeable to a n appropriation, and for which a part of the current year appropriation is reserved. It ceases to be an encumbrance when the obligation is paid or otherwise terminated.

<u>Program -</u> A program is a distinct, clearly defined activity, function, or organizational unit that is budgeted as a sub-unit of a department. A program budget utilizes the separate program budget as its basic component.



Proposed Budget – The budget proposed by the City Clerk to the City Commission for adoption.

<u>Proprietary Fund -</u> A type of fund that accounts for governmental operations that are financed and operated in a manner similar to private business enterprises. Proprietary fund types used by the City include the Enterprise and Internal Services Funds.

<u>Public Safety -</u> A major category of services provided by a government for the security of persons and property. This includes Police Services, Building, Planning and Zoning and Code Enforcement.

Reclassification - The moving of an existing position from one personnel classification (title) to another.

<u>RIF - Reduction In Force occurs when an organization reduces the number of employees through lay-offs as a cost saving measure.</u>

Reserve Account – An account that records the portion of the fund balance which is segregated for future use and is not available for further appropriation or expenditure.

Resolution – A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

Resources – Total amounts available for appropriation, including estimated revenue, fund transfers and beginning fund balances.

<u>RFP - Request For Proposal - A procurement process also known as "Competitive Sealed Proposals"</u> and is used when the requirements are not clearly know. A public request is made by the government for sealed proposals for a particular need.

Rolled-Back Rate – Under Florida law as property values are increased each year by the property appraiser due to inflation, the City property tax rate is automatically reduced proportionately so that the City does not automatically derive additional revenue. All property tax rate changes are calculated using the rolled-back rate as the base. However, if property values are reduced due to economic conditions, the rolled-back rate can become higher than the applicable millage rate.

<u>SWFWMD - Southwest Florida Water Management District - A sixteen county agency, established by state statute and directed by a governing board, to manage water and related natural resources to ensure their continued availability while maintaining the balance between the water needs of current and future users.</u>

Special Revenue Fund – A fund to account for revenue derived from specific sources that are restricted by law or policy to finance specific activities. CRA is the City's special revenue fund.

Sundry Assets - Long-lived tangible asset obtained or controlled as a result of past transactions, events or circumstances at a cost between \$500 and \$2,000 per unit cost. These assets are not depreciated or capitalized but are tracked for the security of the asset, and include items such as computers and other small



equipment items.

 $\overline{\text{TIF}}$ $\overline{\text{T}}$ ax_Increment $\overline{\text{F}}$ inancing – A mechanism for using property taxes to stimulate investment in economically depressed areas. This involves identifying the depressed areas, then, reinvesting property taxes generated as a result of new construction in projects designed to further enhance the area's economic vitality. TIF dollars is received by CRA of Palmetto.

<u>Tax Revenue</u> - Revenue derived by charges levied against the income or wealth of a person or other legal entity.

TRIM – **Tr**uth **In** <u>M</u>illage – One of many provisions of state legislation enacted in 1980 to direct taxpayer concerns regarding taxes to the appropriate public bodies. The county property appraiser is required, in August of each year, to prepare and deliver to each taxpayer a notice of proposed property taxes, known as TRIM Notice, for the upcoming year.

<u>Unencumbered Balance</u> The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purposes.

<u>User Charges (Fees)</u> – The payment of a fee for direct receipt of a public service by the party benefiting from the service.

Pg 380 Final: 09/24/2018



Acronym Description

ADA	Americans with Disabilities Act
ADA	American Data Group AG
ADG	Agricultural Museum
AP	Accounts Payable
BOA	Bank of America
BS&A	BS&A Software
CAFR	Comprehensive Annual Financial Report
CBIR	Community Budget Issue Requests (DEP Grant Program)
CDBG	Community Development Block Grant
СЕ	Code Enforcement
CEB	Code Enforcement Board
CEO	Code Enforcement Officer
CEU	Continuing Education Units
CH	City Hall
CID	Criminal Investigation Division
CID	Capital Improvement Program
COLA	Cost of Living Adjustment
CPIP	Community Policing and Innovation Plan
CPTED	Crime Prevention Through Environmental Design
CRA	Community Redevelopment Agency
DEP	
DROP	Department of Environmental Protection
-	Deferred Retirement Option Plan
EAP	Employee Assistance Program
EDC	Economic Development Council
EEOC	Equal Employment Opportunity Commission
EMO	Elected Municipal Official
EMS	Emergency Medical Services
FACC	Florida Association of City Clerks
FACE	Florida Association of Code Enforcement
FDOT	Florida Department of Transportation
FECC	Florida Energy and Climate Commission
FEMA	Federal Emergency Management Agency Florida Government Finance Officers Association
FGFOA	
FICA	Federal Insurance Contributions Act
FLOC	Florida League of Cities
FPCA	Florida Police Chiefs Association
FPL	Florida Power and Light
FRDAP	Florida Recreation Development Assistance Program
FTE	Full-Time Equivalents
FY	Fiscal Year
GAAP	Generally Accepted Accounted Principals
GASB	Governmental Accounting Standards Board
GFOA	Government Finance Officers Association
GIS	Global Information System
GPS	Global Positioning System
HRN	Human Resource Network

Pg 381 Final: 09/24/2018



Acronym Description

	
I&I	Inflow and Infiltration
IACP	International Association of Chiefs of Police
IT	Information Technology
LAP	Local Agency Program (Grants from FDOT)
LOS	Level of Service
MLK	Martin Luther King
MMEC	Multi-modal Enhancement Corridor
NIGP	National Institute of Governmental Purchasing
NPDES N	ation Pollutant Discharge Elimination System OPEB
Other Pos	t Employment Benefits
PD	Police Department
PDA	Personal Data Assistant
PW	Public Works
RFP	Request for Proposal
RIF	Reduction in Force
SWFGFOA	Southwest Florida Government Finance Officers Association
SWFWMD	Southwest Florida Water Management District
TIF	Tax Increment Financing
TRIM	Truth in Millage
TRIP	Transportation Regional Incentive Program
UPS	Uninterruptible Power Supplies
WCIND	West Coast Inland Navigation District
WM	Waste Management
WWTP	Waste Water Treatment Plant

Pg 382 Final: 09/24/2018